April 28, 2026

To Whom It May Concern

Company name : CCI Group, Inc.
Representative : Shuji Tsuemura, Representative Director and President
Cord No. : 7381, Prime Market, Tokyo Stock Exchange
Contact : Naotaka Terai, Managing Executive Officer,
General Manager of Corporate Planning Department

Notice regarding the Medium-Term Business Strategy Update

CCI Group, Inc. (President: Shuji Tsuemura) formulates a medium-to long-term Business strategy that looks five to ten years into the future, and plans to update it every year, to implement the strategy more flexibly and speedily in response to rapid changes in social and business conditions. We have recently announced the Medium-Term Business Strategy 2026 as follows, which provides an update on our medium-term target level and strategies.

1.Medium-term target level

	FYE March 2026		FYE March 2027	FYE March 2028	FYE March 2029
	Actual	Achievement rate	(1 year from now)	(2 years from now)	(3 years from now)
Banking Business revenue	60.6 billion yen	125.4%	72.9 billion yen	83.4 billion yen	87.5 billion yen
New Business revenue	14.3 billion yen	67.4%	15.3 billion yen	18.5 billion yen	20.9 billion yen
Ordinary Profit (consolidated)	19.8 billion yen	110.0%	26.5 billion yen	28.5 billion yen	32.0 billion yen
Profit (consolidated)	12.6 billion yen	114.5%	17.0 billion yen	18.5 billion yen	21.0 billion yen
ROE (consolidated)	5.9%	+0.8pt	7.7%	8.0% or more	

※ROE is calculated based on the amount of Profit attributable to owners of the parent to Basel III core capital based on domestic banks

2.Key updates

(1) Revision of the Target Timing for Achieving ROE of 8% to March 2028

- Review of asset allocation to respond to "a world with interest rates" and to optimize interest-earning businesses.
- Further development of the interest rate structure, which is highly correlated with market interest rates on business loans.
- The target timing for achieving an ROE of 8% has been moved forward from March 2030 to March 2028 by continuously reflecting changes in the interest rate environment in earnings.

(2) Review of asset allocation

- Review of holdings of equities, foreign bonds, multi-assets and other assets, and expansion of investments in private assets
- Rebalance and replacement of yen-denominated bonds by utilizing capital gains generated from the sale of equities and other assets.

(3) Reflection of earnings from new business areas (digital and systems, regional revitalization, etc.)

- Provision of the next-generation core banking system "BankWill" to other financial institutions.
- Initiatives in the Sports and Entertainment Business.

(4) Indication of business feasibility based on the accumulation of business models and experience in each business area

- Feasibility has been evaluated on a three-tier scale and reflected in projected revenues and expenses, taking into account uncertainties and differences in future prospects for each business.

The details of the Medium-Term Business Strategy 2026 are disclosed in the separate IR materials.

■Investor Presentation https://www.ccig.co.jp/ir/ir_briefing/material/