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April 28, 2026

Consolidated Financial Results for FY March 2026 (Under IFRS)

Company name: TDK Corporation
 Listing: Tokyo Stock Exchange
 Securities code: 6762
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Scheduled date of annual general meeting of shareholders: June 19, 2026
 Scheduled date to commence dividend payments: June 22, 2026
 Scheduled date to file annual securities report: June 17, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and securities analysts)

(Yen amounts are rounded to millions, unless otherwise noted.)

1. Consolidated financial results for FY March 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Profit before tax		Net profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	2,504,820	13.6	272,415	21.5	276,810	16.4	199,167	16.9
March 31, 2025	2,204,806	4.8	224,192	29.7	237,808	32.7	170,389	35.1

	Net profit attributable to owners of parent		Total comprehensive income		Basic earnings per share	Diluted earnings per share
Fiscal year ended	Millions of yen	%	Millions of yen	%	Yen	Yen
March 31, 2026	195,663	17.0	452,804	214.5	103.09	102.97
March 31, 2025	167,161	34.1	143,963	(50.8)	88.10	87.98

	Return on equity attributable to owners of parent	Ratio of profit before tax to total assets	Ratio of operating profit to net sales
Fiscal year ended	%	%	%
March 31, 2026	9.8	7.0	10.9
March 31, 2025	9.5	6.8	10.2

Reference: Share of profit (loss) of investments accounted for using equity method

For FY March 2026: ¥ 610 million

For FY March 2025: ¥ (66) million

Note: Effective October 1, 2024, TDK implemented a share split at a ratio of five shares per common share. The basic and diluted earnings per share are calculated assuming that the share split was implemented at the beginning of FY March 2025.

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets	Equity attributable to owners of parent per share
As of	Millions of yen	Millions of yen	Millions of yen	%	Yen
March 31, 2026	4,415,175	2,203,545	2,187,234	49.5	1,152.30
March 31, 2025	3,541,415	1,811,254	1,800,070	50.8	948.59

Note: Effective October 1, 2024, TDK implemented a share split at a ratio of five shares per common share. Equity attributable to owners of parent per share is calculated assuming that the share split was implemented at the beginning of FY March 2025.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	507,672	(377,751)	(64,747)	842,775
March 31, 2025	445,839	(244,842)	(143,333)	697,307

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to equity attributable to owners of parent (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
FY March 2025	—	70.00	—	16.00	—	56,926	34.1	3.2
March 2026	—	16.00	—	20.00	36.00	68,330	34.9	3.4
March 2027 (Forecast)	—	20.00	—	20.00	40.00		—	

Note: TDK split one share of its common stock into five shares with the effective date of October 1, 2024. As for the dividend per share for the second quarter-end dividend for FY March 2025, these amounts are prior to the stock split, while the fiscal year-end dividend forecast for FY March 2025, is the amount after the stock split. No annual dividend for FY March 2025 is provided because, due to the effects of the stock split, the simple total does not accurately reflect the dividend amount. The annual dividend per share, calculated prior to the stock split, is 150 yen.

3. Consolidated projection for FY March 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Profit before tax		Net profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY March 2027	2,580,000	3.0	295,000	8.3	300,000	8.4	225,000	15.0

	Basic earnings per share
FY March 2027	Yen 118.54

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: -

Excluded: -

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	1,943,859,885 shares
As of March 31, 2025	1,943,859,885 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	45,705,760 shares
As of March 31, 2025	46,225,100 shares

(iii) Average number of shares outstanding during the period

FY March 2026	1,897,936,146 shares
FY March 2025	1,897,371,645 shares

Note: Effective October 1, 2024, TDK implemented a share split at a ratio of five shares per common share. Number of issued shares (ordinary shares) is calculated assuming that the share split was implemented at the beginning of FY March 2025.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including projections, contained in this document are based on information currently available to TDK and certain assumptions deemed reasonable. Actual performance may differ significantly due to various factors. For assumptions underlying the projections and notes on the use of these projections, please refer to page 7 of the attached document, '1. Business Results (2) Projections.'

We will be live streaming the performance briefing with simultaneous interpretation in English from 5:30 PM Japan Time on Tuesday, April 28, 2026. The presentation materials for the performance briefing are scheduled to be posted on the IR website's performance briefing page around 5:15 PM on Tuesday, April 28, 2026.

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[Summary Information Regarding Consolidated Business Results]

1. Business Results

(1) Summary Information Regarding Consolidated Business Results

Consolidated financial results for FY March 2026, the year ended March 31, 2026, are as follows.

The global economy remained unstable during the fiscal year under review due to intensifying trade frictions and rising geopolitical risks in the Middle East. Yen exchange rates trended stronger than the previous fiscal year, particularly against the US dollar.

In the electronic components market, which has a significant impact on TDK's consolidated business results, saw production of information and communications technology (ICT) products hold steady from the preceding fiscal year, and demand for the nearline hard disk drives (HDDs) used in data centers stayed at an elevated level. The industrial equipment market enjoyed firm demand related to renewable energy while, by contrast, the automotive market experienced sluggish demand for battery electric vehicles (BEVs), causing component demand to fall short of initial projections.

Amid these business conditions, strong demand for components persisted in the ICT and industrial equipment markets throughout the fiscal year under review, resulting in year on year net sales growth across all segments. Consequently, consolidated net sales for the fiscal year under review increased by 13.6% year on year to ¥2,504,820 million.

Operating profit rose 21.5% year on year to ¥272,415 million, driven by expanded shipments of products for the robust ICT market as well as rationalization and the benefits from restructuring implemented in the previous fiscal year. Profit before tax increased by 16.4% to ¥276,810 million and net income attributable to owners of the parent by 17.0% to ¥195,663 million year on year, setting new records for both sales and profit.

Summary (April 1, 2025 - March 31, 2026)

Item	FY March 2025 (April 1, 2024 - March 31, 2025)		FY March 2026 (April 1, 2025 - March 31, 2026)		Change	
	(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	Change (%)
Net sales	2,204,806	100.0	2,504,820	100.0	300,014	13.6
Operating profit	224,192	10.2	272,415	10.9	48,223	21.5
Profit before tax	237,808	10.8	276,810	11.1	39,002	16.4
Net profit attributable owners of parent	167,161	7.6	195,663	7.8	28,502	17.0
Earnings per share:						
- Basic	88.10 yen		103.09 yen			
- Diluted	87.98 yen		102.97 yen			

Note: Effective October 1, 2024, TDK implemented a share split at a ratio of five shares per common share. The basic and diluted earnings per share are calculated assuming that the share split was implemented at the beginning of FY March 2025.

As a result of the review of future changes in demand and projections, TDK posted a total of ¥13.6 billion in impairment losses and restructuring costs mainly for businesses facing challenges in improving profitability.

Average yen exchange rates for the U.S. dollar and the euro during FY March 2026 were ¥150.76 and ¥174.76, respectively, as the yen appreciated 1.2% against the U.S. dollar and depreciated 6.7% against the euro. As a result of these factors and fluctuations in foreign exchange rates, net sales decreased by approximately ¥2.5 billion and operating profit decreased by approximately ¥10.6 billion.

[Sales by Product]

Term Product		FY March 2025 (April 1, 2024 - March 31, 2025)		FY March 2026 (April 1, 2025 - March 31, 2026)		Change	
		(Millions of yen)	%	(Millions of yen)	%	(Millions of yen)	Change (%)
	Capacitors	234,260	10.6	257,472	10.3	23,212	9.9
	Inductive Devices	204,282	9.3	216,210	8.6	11,928	5.8
	Other Passive Components	121,097	5.5	119,518	4.8	(1,579)	(1.3)
	Passive Components	559,639	25.4	593,201	23.7	33,562	6.0
	Sensor Application Products	189,472	8.6	224,623	9.0	35,151	18.6
	Magnetic Application Products	223,637	10.1	262,903	10.5	39,266	17.6
	Energy Application Products	1,176,499	53.4	1,370,304	54.7	193,805	16.5
	Other	55,559	2.5	53,789	2.1	(1,770)	(3.2)
	Total	2,204,806	100.0	2,504,820	100.0	300,014	13.6
	Overseas sales	2,030,391	92.1	2,321,360	92.7	290,969	14.3

1) Passive Components Segment

This segment is made up of (1) Capacitors, (2) Inductive Devices, and (3) Other Passive Components. Sales in the Passive Components segment were ¥593,201 million, up 6.0% year on year from ¥559,639 million.

Capacitors is made up of Ceramic Capacitors, Aluminum Electrolytic Capacitors, and Film Capacitors. Sales in the Capacitors were ¥257,472 million, up 9.9% year on year from ¥234,260 million. Sales increased mainly to the industrial equipment market.

Sales of Inductive Devices increased by 5.8% year on year from ¥204,282 million to ¥216,210 million. Sales increased mainly to the automotive market.

Other Passive Components include High-Frequency Devices, Piezoelectric Material Products and Circuit Protection Components. Sales of Other Passive Components decreased by 1.3% year on year from ¥121,097 million to ¥119,518 million. Sales decreased mainly to the automotive market.

2) Sensor Application Products Segment

This segment is made up of Temperature and Pressure Sensors, Magnetic Sensors, and MEMS Sensors. Segment sales increased by 18.6% year on year from ¥189,472 million to ¥224.623 million. Sales increased mainly to the ICT market.

3) Magnetic Application Products Segment

This segment is made up of HDD Heads, HDD Suspension Assemblies, and Magnets. Segment sales increased by 17.6% year on year from ¥223,637 million to ¥262,903 million. Sales of HDD Heads and HDD Suspension Assemblies increased to the ICT market. Sales of Magnets increased mainly to the automotive market.

4) Energy Application Products Segment

This segment is made up of Energy Devices (Rechargeable Batteries) and Power Supplies. Segment sales increased by 16.5% from ¥1,176,499 million to ¥1,370,304 million. Sales of Energy Devices increased mainly to the ICT market.

5) Other

Other includes Mechatronics (Production Equipment), Camera Module Micro Actuators for smartphones, and Others. Segment sales decreased by 3.2% year on year from ¥55,559 million to ¥53,789 million. Sales of Mechatronics decreased to the industrial equipment market. Sales of Camera Module Micro Actuators for smartphones increased to the ICT market.

The main businesses making up the four reporting segments and Other, which includes products not included in these reporting segments, are as follows:

Segment	Principal businesses and products
Passive Components	Ceramic Capacitors, Aluminum Electrolytic Capacitors, Film Capacitors, Inductive Devices (Coils/Ferrite Cores/Transformers), High-Frequency Devices, Piezoelectric Material Products, Circuit Protection Components
Sensor Application Products	Temperature and Pressure Sensors, Magnetic Sensors, MEMS Sensors
Magnetic Application Products	HDD Heads, HDD Suspension Assemblies, Magnets
Energy Application Products	Energy Devices (Rechargeable Batteries), Power Supplies
Other	Mechatronics (Production Equipment), Camera Module Micro Actuators for smartphones, Others

[Sales by Region]

Overseas sales increased by 14.3% year on year from ¥2,030,391 million to ¥2,321,360 million. Overseas sales accounted for 92.7% of consolidated net sales, a 0.6 percentage point increase from 92.1% one year earlier. Detailed information on sales by region can be found in Notes to the consolidated financial statements on page 30.

(2) Projections

The outlook for the global economy in FY March 2027 remains uncertain due to factors such as escalating tensions in the Middle East. In the electronics market, production of ICT products such as smartphones is expected to decline from FY March 2026 because of tight memory supply and soaring prices. On the other hand, nearline HDDs for data centers and the AI data center-related market are likely to see continued robust demand.

Based on these assumptions, our consolidated projections for FY March 2027, as well as our projections for purchase of tangible and intangible assets, depreciation and amortization, and research and development expenses, are as follows. Additionally, we will recognize one-time expenses including restructuring costs of approximately ¥6.0 billion to proactively drive our business portfolio management and address the turnaround businesses.

Item	FY March 2027 (April 1, 2026 - March 31, 2027)	FY March 2026 (April 1, 2025 - March 31, 2026)	vs FY March 2026 Changes	
	Projection in April '26	Actual		
	(Millions of yen)	(Millions of yen)	(Millions of yen)	%
Net sales	2,580,000	2,504,820	75,180	3.0
Operating profit	295,000	272,415	22,585	8.3
Profit before tax	300,000	276,810	23,190	8.4
Net profit attributable to owners of parent	225,000	195,663	29,337	15.0
Purchase of tangible and intangible assets	370,000	298,591	71,409	23.9
Depreciation and amortization	240,000	204,192	35,808	17.5
Research and development expenses	310,000	289,668	20,332	7.0

(Exchange Rate Forecast)

Average yen exchange rates against the U.S. dollar and the euro of ¥150 and ¥175 respectively will be assumed for FY March 2027.

Cautionary Statements with Respect to Forward-Looking Statements

This material contains forward-looking statements, including projections, plans, policies, management strategies, targets, schedules, understandings, and evaluations about TDK Corporation and/or its group companies (“TDK”). These forward-looking statements are based on the current forecasts, estimates, assumptions, plans, beliefs, and evaluations of TDK in light of information currently available to it, and contain known and unknown risks, uncertainties and other factors.

TDK therefore wishes to caution readers that, being subject to risks, uncertainties and other factors, TDK ’s actual results, performance, achievements or financial positions could be materially different from any future results, performance, achievements or financial positions expressed or implied by these forward-looking statements, and TDK undertakes no obligation to publicly update or revise any forward-looking statements after the issue of this material except as provided for in applicable laws and ordinances.

The electronics markets in which TDK operates are highly susceptible to rapid changes. Risks, uncertainties, and other factors that can have significant effects on TDK include, but are not limited to, shifts in technology, fluctuations in demand, prices, interest and foreign exchange rates, and changes in economic environments, conditions of competition, laws, and regulations.

(3) Summary Information Regarding Consolidated Financial Position

The following table summarizes TDK's consolidated balance sheet as of March 31, 2026.

Total assets	¥4,415,175 million	(24.7% increase)
Total equity attributable to owners of parent	¥2,187,234 million	(21.5% increase)
Ratio of equity attributable to owners of parent	49.5%	(1.3 point decrease)

As of March 31, 2026, total assets increased by ¥873,759 million from March 31, 2025. Cash and cash equivalents increased by ¥145,468 million. Trade receivables, property, plant and equipment and inventories increased by ¥197,447 million, ¥195,640 million and ¥175,410 million, respectively.

Total liabilities increased by ¥481,471 million from March 31, 2025. Trade payables, other liabilities (current) and other financial liabilities (current) increased by ¥314,227 million, ¥72,905 million and ¥51,388 million, respectively.

Total equity attributable to owners of parent, which is included in total equity, increased by ¥387,162 million from March 31, 2025. Other components of equity increased by ¥250,760 million primarily due to an increase in exchange differences on translation of foreign operations. Retained earnings increased by ¥136,215 million.

(4) Summary Information Regarding Consolidated Cash Flows

(Millions of yen)

	FY March 2025	FY March 2026	Change
Cash flows from operating activities	445,839	507,672	61,833
Cash flows from investing activities	(244,842)	(377,751)	(132,909)
Cash flows from financing activities	(143,333)	(64,747)	78,586
Effect of exchange rate changes on cash and cash equivalents	(10,355)	80,293	90,647
Net increase in cash and cash equivalents	47,309	145,468	98,159
Cash and cash equivalents at the beginning of period	649,998	697,307	47,309
Cash and cash equivalents at the end of period	697,307	842,775	145,468

Operating activities provided net cash of ¥507,672 million, an increase of ¥61,833 million year on year. It mainly came from an increase in net profit for the period.

Investing activities used net cash of ¥377,751 million, an increase of ¥132,909 million year on year. It mainly came from an increase in purchase of tangible assets.

Financing activities used net cash of ¥64,747 million, a decrease of ¥78,586 million year on year. It mainly came from a decrease in repayments of long-term borrowings.

Trends in Cash Flow Indicators

	FY March 2024	FY March 2025	FY March 2026
1) Ratio of equity attributable to owners of parent (%)	50.0	50.8	49.5
2) Ratio of equity attributable to owners of parent on a market value basis (%)	83.1	82.8	84.5
3) No. of years to redeem borrowings	1.53	1.36	1.21
4) Interest coverage ratio (times)	50.0	55.4	60.9

[Notes]

1) Ratio of equity attributable to owners of parent = Equity attributable to owners of parent/Total assets

2) Ratio of equity attributable to owners of parent on a market value basis =

Market capitalization (*1)/Total assets

(*1) Market capitalization = Closing price of TDK's common shares on the Tokyo Stock Exchange at fiscal year-end x Shares issued and outstanding at fiscal year-end after deducting treasury shares

3) No. of years to redeem debt = Interest-bearing liabilities (*2)/Cash flows from operating activities (*3)

(*2) Interest-bearing liabilities: "Bonds and borrowings," and "Lease liabilities" on the consolidated statements of financial position.

(*3) Cash flows from operating activities: "Cash flows from operating activities" on the consolidated statements of cash flows.

4) Interest coverage ratio = Cash flows from operating activities/Interest payments (*4)

(*4) Interest payments: "Interest paid" on the consolidated statements of cash flows.

(5) Fundamental Policy for Distribution of Earnings, and FY March 2026 and FY March 2027 Dividends

TDK recognizes that achieving increase in corporate value over the medium- and long-term ultimately translates into higher shareholder value. In line with this understanding, TDK's fundamental policy is to work to consistently increase dividends through growth in earnings per share. In addition, since the start of Medium-term Plan from FY March 2025, TDK has adopted a shareholder return policy that aims for a dividend payout ratio of 35%. Under these policies, TDK actively reinvests its earning in business activities and determines its dividends taking into consideration comprehensive factors, including return on equity (ROE) and dividends on equity (DOE) on a consolidated basis, as well as changes in the business environment, among other factors.

TDK plans to pay a year-end dividend of ¥20 per common share, subject to approval at the ordinary general meeting of shareholders scheduled for June 19, 2026. Combined with the interim dividend of ¥16 per common share paid in December 2025, the planned dividend per common share applicable to the year will be ¥36.

TDK plans to pay an interim dividend of ¥20 per common share and a year-end dividend of ¥20 per common share respectively in FY March 2027.

	FY March 2027 Forecast	FY March 2026
Interim dividend	20.00	(Actual) 16.00
Year-end dividend	20.00	(Forecast) 20.00
Annual dividend	40.00	(Forecast) 36.00

2.Management Policies

(1) Fundamental Management Policy

TDK was founded as a venture enterprise in 1935 for the purpose of industrializing a magnetic material called ferrite, which was invented at the Tokyo Institute of Technology currently known as the Institute of Science Tokyo. TDK's corporate motto is "Contribute to culture and industry through creativity," a message that embodies the company's founding spirit. Guided by this spirit, in the ensuing years TDK has continuously pursued originality and enhanced corporate value through offering the creation of new value (products/services) by promotion of innovation. Additionally, TDK aims to achieve satisfaction, trust, and support of all stakeholders, including shareholders and investors, customers, suppliers, employees and local communities. We also strive to contribute to the resolution of social issues through our business, thereby contributing to the development of a sustainable society.

(2) Medium- and Long-term Management Strategy and Pressing Issues of TDK

① Long-term Vision

The global economy is facing a crisis due to the ongoing opposition between the U.S. and China against a backdrop of a struggle for hegemony in economic security, including technology, which has led to the fragmentation of economic blocs through tighter regulations. Compounding this are spikes in crude oil prices and the risk of supply chain disruptions, driven by energy procurement instabilities stemming from regional conflicts, including escalating tensions in the Middle East. However, even in the face of this crisis, the shift to renewable energy and the transition to decarbonization are expected to continue from the perspective of countermeasures against global warming, energy security, and other issues. Moreover, the transformation of society relating AI such as data centers, smart glasses (Augmented Reality or AR), humanoid robotics, ADAS (Advanced Driver Assistance System), and semiconductor manufacturing equipment is expected to further accelerate in the future.

Amid such circumstances, TDK has formulated its Long-term Vision in 2024 to contribute to the transformation of society through business based on the Corporate Motto to "Contribute to culture and industry through creativity."

<Long-term Vision>



TDK will strive to "capture a position that can detect change ahead of time" and "establish and operate a system that can respond rapidly to change" to realize the Long-term Vision. In the aim to "capture a position that can detect change ahead of time," TDK will further auger the strengths it has already cultivated in domains such as materials, processes and software technology (Intellectual capital, Manufactured capital, Natural capital), and seek out new strengths as well as carry out various initiatives to establish a leading position in the electronic device domain (Social and relationship capital, Intellectual capital). In the aim to "establish and operate a system that can respond quickly to change," TDK will leverage having captured "a position of being able to detect

change ahead of time" and strengthen its capability to envision the future and focus on acquiring and training diverse and outstanding human resources, thus reinforcing the capability to execute the envisioned future in a speedy and efficient manner (Human capital, Intellectual capital). Through these initiatives, TDK will secure permanent investment capacity (Financial capital) and realize optimal investments to aim for further enhancement in its "position to detect change ahead of time."

②Key issues (Materiality)

Considering the current global situation, with the political tensions between the United States and China persisting, the United States is continuously restricting exports of semiconductors and other goods to China. In addition, the United States has advanced policies such as imposing additional tariffs on imported goods from countries around the world. In response, China has implemented retaliatory tariffs and restrictions on the export of critical minerals, furthering the separation in the economic field. This economic separation could significantly impact the supply chain and potentially have a negative impact on global economic growth. In addition, as the utilization of AI expands, an increase in electricity demand is anticipated, while the global energy situation remains continuously uncertain due to the complex factors such as Russia's invasion of Ukraine, which has persisted for four years, and the tensions in the Middle East.

However, even amid these changes in the social and industrial landscape, in the electronics market, TDK expect to see significant growth not only for data centers and servers, but also for edge AI devices, AI-powered vehicles and infrastructure, and domains such as semiconductor manufacturing equipment. The permeation and expanded adoption of AI in society will serve as a growth driver for various its businesses. As such, TDK define this broad range of AI-related markets as the "AI ecosystem market." In its business portfolio management, TDK already position many of the businesses related to this AI ecosystem market as key growth areas. Moving forward, TDK will also utilize our strategic investment budget towards aggressively investing in such businesses.



TDK has identified materiality as key issues that should be addressed based on the Long-term Vision to further enhance corporate value. TDK identified the following three areas for "value creation and establishment of competitive advantage through business activities": "create customer value and build strong relationships," "contribute to social transformation through R&D," "stabilize supply of high-quality products and increase production efficiency." Then, TDK identified the following three areas to support "strengthening of the management foundation that envisions and realizes the future" : "transformation through promoting and cultivating a diverse pool of human resources to further enhance competitive advantage" ; "advance group governance" ; and "address environmental and social issues." For example, to "advance group governance" TDK defined the following two themes: evaluate the business portfolio continuously and Empowerment & Transparency. Under the theme of evaluate the business portfolio continuously, TDK will establish a business portfolio management system and operate it continuously. In this way, TDK aims to achieve sustainable growth and enhance corporate value by advancing initiatives to address key issues and continuously operating a cycle of creating value through business activities.

From a financial aspect, TDK will allocate management resources and expand free cash flow while paying due consideration to business risks, and by maintaining an appropriate balance between capital efficiency, shareholder returns, and financial soundness, aims to build a strong financial foundation that will support TDK's sustainable growth and enhance corporate value.

More information on Key issues (Materiality) can be found on the website.

<TDK Group's Key issues (Materiality)>

https://www.tdk.com/en/sustainability/tdk_sustainability/tdk-materiality

③Medium-term Plan (FY March 2025–2027)

Medium-term Plan (FY March 2025–2027) was formulated by back-casting from Long-term Vision as a 3-year-activity plan to realize Long-term Vision. As we work towards achieving our Long-term Vision, we position the period of this Medium-term Plan as a time to strengthen our fundamental business (Strengthening profitability of core business, Addressing turnaround business).

It is vital for enhancing our corporate value to maximize free cash flow (FCF) generation, reduce the cost of capital, and increase the expected growth rate. Based on the idea, we will pursue these three pillars below in the Medium-term Plan.

1. Strengthen management focusing on cash flows
2. Enhance business portfolio management (Emphasizing ROIC)
3. Evolve the Ferrite Tree (Pre-financial capital).

With these three pillars, the Medium-term Plan has set the pre-financial KPIs in addition to the financial KPIs; it is based on the ways of thinking to enhance our corporate value through pursuing not only the financial value but the pre-financial value, the source of future financial value, and balancing between the achievement of the short to medium-term target and the activities to continuously generate value in the long-term.

* TDK considers technological capability, organizational capability, human capital, customer base and so on, which are called "non-financial capital" in general, to be capital that generates future cash flows and expresses it "pre-financial capital."

<List of KPIs for the Medium-term Plan>

			FY March 2026 Result	FY March 2027 Plan	How we want to be in the medium-to long-term
Financial indices	Growth	Net sales [¥ bn] (CAGR)	2,504.8	2,500.0 (approx. 5%)	(10% or more)
	Efficiency	ROE	9.8%	10% or more	15% or more
		Business ROA (ROIC) (>WACC)	7.5%(>7.0%)	8% or more	12% or more
		Operating profit margin (OPM)	10.9%	11% or more	15% or more
	Financial soundness	Shareholders' equity ratio	49.5%	50% level	-
		D/E ratio	0.3 x	0.3-0.4 x	-
	Average exchange rates for fiscal year (Assumption)		¥151/US\$	(¥135/US\$)	(¥135/US\$)
Pre- financial indices	KPIs	Team member engagement (TME)			
		- Communication score	-	75 pts. or more	-
		- Response rate	-	80% or more	-
		CO2 emission reductions ratio (SBTi Scope 1+2) (vs. FY March 2022)	-	23.3%	42.0%

Note: Actual results of pre-financial indices will be disclosed in other disclosure documents after June 2026.

3. Basic Rationale for Selection of Accounting Standards

TDK adopted International Financial Reporting Standards (“IFRS”) from FY March 2022 in order to enhance the international comparability of its financial information in the capital markets and to improve the efficiency and quality of group management.

4. Consolidated Financial Statements and Notes to the Consolidated Financial Statements

(1) Consolidated statements of financial position

	March 31, 2025		March 31, 2026		Change
	Amount (Millions of yen)	%	Amount (Millions of yen)	%	Amount (Millions of yen)
Assets					
Current assets					
Cash and cash equivalents	697,307		842,775		145,468
Trade receivables	583,133		780,580		197,447
Other financial assets	77,304		159,587		82,283
Inventories	410,038		585,448		175,410
Income taxes receivables	5,852		5,134		(718)
Other current assets	63,224		81,707		18,482
Total current assets	1,836,858	51.9	2,455,232	55.6	618,374
Non-current assets					
Investments accounted for using the equity method	42,186		48,664		6,478
Other financial assets	183,840		226,803		42,963
Property, plant and equipment	1,030,122		1,225,762		195,640
Right-of-use assets	73,230		72,619		(611)
Goodwill	164,868		188,481		23,613
Intangible assets	49,159		49,683		524
Long-term advances to suppliers	93,850		90,080		(3,770)
Deferred tax assets	54,651		43,798		(10,853)
Other non-current assets	12,651		14,054		1,402
Total non-current assets	1,704,557	48.1	1,959,944	44.4	255,387
Total assets	3,541,415	100.0	4,415,175	100.0	873,759

	March 31, 2025		March 31, 2026		Change
	Amount (Millions of yen)	%	Amount (Millions of yen)	%	Amount (Millions of yen)
Liabilities					
Current liabilities					
Bonds and borrowings	187,145		210,953		23,808
Lease liabilities	12,654		12,405		(249)
Trade payables	392,502		706,729		314,227
Other financial liabilities	114,502		165,890		51,388
Income taxes payables	41,093		52,333		11,240
Provisions	12,329		15,094		2,765
Other current liabilities	338,235		411,140		72,905
Total current liabilities	1,098,460	31.0	1,574,545	35.7	476,085
Non-current liabilities					
Bonds and borrowings	346,001		332,678		(13,323)
Lease liabilities	62,600		59,934		(2,666)
Other financial liabilities	4,719		1,031		(3,688)
Retirement benefit liabilities	95,368		97,957		2,589
Provisions	13,124		10,639		(2,485)
Deferred tax liabilities	94,678		111,528		16,850
Other non-current liabilities	15,211		23,317		8,106
Total non-current liabilities	631,701	17.9	637,086	14.4	5,387
Total liabilities	1,730,161	48.9	2,211,630	50.1	481,471
Equity					
Equity attributable to owners of parent					
Share capital	32,641		32,641		—
Capital surplus	264		273		9
Retained earnings	1,273,453		1,409,670		136,215
Other components of equity	509,555		760,315		250,760
Treasury shares	(15,843)		(15,665)		178
Total equity attributable to owners of parent	1,800,070	50.8	2,187,234	49.5	387,162
Non-controlling interests	11,184	0.3	16,311	0.4	5,127
Total equity	1,811,254	51.1	2,203,545	49.9	392,289
Total liabilities and equity	3,541,415	100.0	4,415,175	100.0	873,759

(2) Consolidated statements of profit or loss and comprehensive income
Consolidated statements of profit or loss

	FY March 2025		FY March 2026		Change	
	Amount (Millions of yen)	% to net sales	Amount (Millions of yen)	% to net sales	Amount (Millions of yen)	%
Net sales	2,204,806	100.0	2,504,820	100.0	300,014	13.6
Cost of sales	(1,516,764)		(1,721,416)		(204,652)	
Gross profit	688,042	31.2	783,404	31.3	95,362	13.9
Selling, general and administrative expenses	(494,029)		(544,033)		(50,004)	
Other operating income	30,717		34,183		3,466	
Other operating expenses	(538)		(1,140)		(602)	
Operating profit	224,192	10.2	272,415	10.9	48,223	21.5
Finance income	27,047		36,495		9,448	
Finance costs	(13,365)		(32,710)		(19,345)	
Share of profit/(loss) of investments accounted for using the equity method	(66)		610		676	
Profit before tax	237,808	10.8	276,810	11.1	39,002	16.4
Income tax expense	(67,419)		(77,642)		(10,223)	
Net profit	170,389	7.7	199,167	8.0	28,778	16.9
Net profit attributable to:						
Owners of parent	167,161	7.6	195,663	7.8	28,502	17.0
Non-controlling interests	3,228	0.1	3,504	0.1	276	8.6
Net profit	170,389	7.7	199,167	8.0	28,778	16.9

Consolidated statements of comprehensive income

	FY March 2025	FY March 2026	Change
	Amount (Millions of yen)	Amount (Millions of yen)	Amount (Millions of yen)
Net profit	170,389	199,167	28,778
Other comprehensive income, net of tax			
Items that will not be reclassified to profit or loss			
Net change in fair value of equity instruments measured at fair value through other comprehensive income	9,537	21,328	11,791
Remeasurements of defined benefit plans	1,607	(1,056)	(2,663)
Share of other comprehensive income of investments accounted for using the equity method	(33)	83	116
Total	11,111	20,355	9,244
Items that may be reclassified to profit or loss			
Exchange differences on translation of foreign operations	(36,889)	231,138	268,027
Share of other comprehensive income of investments accounted for using the equity method	(648)	2,144	2,792
Total	(37,537)	233,282	270,819
Total other comprehensive income, net of tax	(26,426)	253,637	280,063
Comprehensive income	143,963	452,804	308,841
Comprehensive income attributable to:			
Owners of parent	140,941	447,703	306,762
Non-controlling interests	3,022	5,101	2,079
Comprehensive income	143,963	452,804	308,841

(3) Consolidated statements of changes in equity

FY March 2025	Equity attributable to owners of parent						Non-controlling interests	Total equity
	Share capital	Capital surplus	Retained earnings	Other components of equity	Treasury shares	Total		
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)
Balance as of April 1, 2024	32,641	34	1,138,732	551,998	(16,073)	1,707,332	7,609	1,714,941
Comprehensive income								
Net profit	—	—	167,161	—	—	167,161	3,228	170,389
Other comprehensive income, net of tax	—	—	—	(26,220)	—	(26,220)	(206)	(26,426)
Total comprehensive income	—	—	167,161	(26,220)	—	140,941	3,022	143,963
Transactions with owners								
Equity transactions with non-controlling interests	—	(48)	—	—	—	(48)	1,342	1,294
Dividends paid	—	—	(48,569)	—	—	(48,569)	(940)	(49,509)
Transfer from retained earnings to capital surplus	—	94	(94)	—	—	—	—	—
Purchase of treasury shares	—	—	—	—	(3)	(3)	—	(3)
Share-based payment transactions	—	417	—	—	—	417	151	568
Exercise of share options	—	(105)	—	—	105	0	—	0
Delivery of share under post-delivery type stock remuneration	—	(128)	—	—	128	—	—	—
Total transactions with owners	—	230	(48,663)	—	230	(48,203)	553	(47,650)
Transfer from other components of equity to retained earnings	—	—	16,223	(16,223)	—	—	—	—
Balance as of March 31, 2025	32,641	264	1,273,453	509,555	(15,843)	1,800,070	11,184	1,811,254

FY March 2026	Equity attributable to owners of parent						Non-controlling interests	Total equity
	Share capital	Capital surplus	Retained earnings	Other components of equity	Treasury shares	Total		
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)
Balance as of April 1, 2025	32,641	264	1,273,453	509,555	(15,843)	1,800,070	11,184	1,811,254
Comprehensive income								
Net profit	—	—	195,663	—	—	195,663	3,504	199,167
Other comprehensive income, net of tax	—	—	—	252,040	—	252,040	1,597	253,637
Total comprehensive income	—	—	195,663	252,040	—	447,703	5,101	452,804
Transactions with owners								
Equity transactions with non-controlling interests	—	(328)	—	—	—	(328)	(1)	(329)
Dividends paid	—	—	(60,729)	—	—	(60,729)	(110)	(60,839)
Purchase of treasury shares	—	—	—	—	(0)	(0)	—	(0)
Sale of treasury shares	—	—	—	—	0	0	—	0
Share-based payment transactions	—	514	—	—	—	514	137	651
Exercise of share options	—	(102)	—	—	103	1	—	1
Delivery of share under post-delivery type stock remuneration	—	(75)	—	—	75	—	—	—
Total transactions with owners	—	9	(60,729)	—	178	(60,542)	26	(60,516)
Transfer from other components of equity to retained earnings	—	—	1,281	(1,281)	—	—	—	—
Balance as of March 31, 2026	32,641	273	1,409,670	760,315	(15,665)	2,187,234	16,311	2,203,545

(4) Consolidated statements of cash flows

	FY March 2025	FY March 2026
	Amount (Millions of yen)	Amount (Millions of yen)
Cash flows from operating activities		
Net profit	170,389	199,167
Depreciation and amortization	196,228	204,192
Impairment losses (reversal of impairment losses)	18,032	751
Finance income	(27,047)	(36,495)
Finance costs	13,365	32,710
Share of (profit)/loss of investments accounted for using the equity method	66	(610)
Income tax expense	67,419	77,642
Changes in assets and liabilities:		
Decrease (increase) in trade receivables	(28,011)	(136,919)
Decrease (increase) in inventories	(8,273)	(131,521)
Decrease (increase) in long-term advances to suppliers	10,832	13,871
Decrease (increase) in other current assets	5,865	(13,928)
Increase (decrease) in trade payables	38,777	259,548
Increase (decrease) in other current liabilities	37,063	46,123
Increase (decrease) in retirement benefit liabilities	(4,269)	(2,576)
Decrease (increase) in other financial assets	(1,297)	1,510
Increase (decrease) in other financial liabilities	6,669	5,242
Other	(2,558)	11,496
Subtotal	493,250	530,204
Interest and dividends received	20,391	33,458
Interest paid	(8,045)	(8,334)
Income taxes paid	(59,757)	(47,656)
Cash flows from operating activities	445,839	507,672

	FY March 2025	FY March 2026
	Amount (Millions of yen)	Amount (Millions of yen)
Cash flows from investing activities		
Purchase of tangible and intangible assets	(225,290)	(298,591)
Proceeds from sale of tangible and intangible assets	20,517	14,115
Proceeds from withdrawal of time deposits	71,492	133,382
Payments into time deposits	(115,127)	(206,274)
Proceeds from sale and redemption of securities	19,093	17,605
Payment for purchase of securities	(9,184)	(21,901)
Purchase of investments in associates	(5,975)	(3,966)
Acquisition of businesses	—	(1,343)
Acquisition of subsidiaries, net of cash acquired	—	(10,241)
Other	(368)	(536)
Cash flows from investing activities	(244,842)	(377,751)
Cash flows from financing activities		
Proceeds from long-term borrowings	13,677	15,870
Repayment of long-term borrowings	(134,934)	(37,780)
Net increase (decrease) in short-term borrowings	10,050	11,804
Proceeds from issuance of bonds	—	50,000
Redemption of bonds	—	(30,000)
Net increase (decrease) in commercial papers	29,954	(23)
Repayment of lease liabilities	(14,183)	(12,923)
Dividends paid	(48,536)	(60,736)
Other	639	(959)
Cash flows from financing activities	(143,333)	(64,747)
Effect of exchange rate changes on cash and cash equivalents	(10,355)	80,293
Net increase in cash and cash equivalents	47,309	145,468
Cash and cash equivalents at the beginning of year	649,998	697,307
Cash and cash equivalents at end of year	697,307	842,775

(5) Notes to the consolidated financial statements

(Notes to going concern assumption)

None

(Material accounting policies)

The material accounting policies adopted in the consolidated financial statements for FY March 2026 are consistent with those applied in the consolidated financial statements for FY March 2025.

(Segment information)

1. Description of reportable segments

Operating segments are components of TDK group for which discrete financial information is available and whose operating results are regularly reviewed by management to make decisions about resources to be allocated to the segment and assess its performance.

TDK group aggregates its operating segments into the following four reportable segments: Passive Components, Sensor Application Products, Magnetic Application Products, and Energy Application Products, based on the similarities in the type and nature of products, the nature of production processes, markets to distribute products, economic indicators and other characteristics. Operating segments which are not classified as these reportable segments are included in Other.

Principal businesses and products of reportable segments and Other segment are as follows:

Segment	Principal businesses and products
Passive Components	Ceramic Capacitors, Aluminum Electrolytic Capacitors, Film Capacitors, Inductive Devices (Coils/Ferrite Cores/Transformers), High-Frequency Devices, Piezoelectric Material Products, Circuit Protection Components
Sensor Application Products	Temperature and Pressure Sensors, Magnetic Sensors, MEMS Sensors
Magnetic Application Products	HDD Heads, HDD Suspension Assemblies, Magnets
Energy Application Products	Energy Devices (Rechargeable Batteries), Power Supplies
Other	Mechatronics (Production Equipment), Camera Module Micro Actuators for smartphones, Others

Accounting policies applied to each segment are the same as those for the consolidated financial statements of TDK Group. Intersegment transactions are based on arm's length prices.

2. Information about reportable segments

The reportable segment information for FY March 2025 and 2026 are as follows:

[Net sales]

(Millions of yen, %)

		FY March 2025		FY March 2026		Change	
		Amount	%	Amount	%	Amount	%
Passive Components	External customers	559,639	25.4	593,201	23.7	33,562	6.0
	Intersegment	4,225		5,626		1,401	33.2
	Total	563,864		598,828		34,964	6.2
Sensor Application Products	External customers	189,472	8.6	224,623	9.0	35,151	18.6
	Intersegment	981		155		(826)	(84.2)
	Total	190,453		224,778		34,325	18.0
Magnetic Application Products	External customers	223,637	10.1	262,903	10.5	39,266	17.6
	Intersegment	68		328		260	382.4
	Total	223,705		263,231		39,526	17.7
Energy Application Products	External customers	1,176,499	53.4	1,370,304	54.7	193,805	16.5
	Intersegment	2		1		(1)	(50.0)
	Total	1,176,501		1,370,305		193,804	16.5
Other	External customers	55,559	2.5	53,789	2.1	(1,770)	(3.2)
	Intersegment	4,740		4,655		(85)	(1.8)
	Total	60,299		58,443		(1,856)	(3.1)
Intersegment elimination		(10,016)		(10,765)		(749)	
Total		2,204,806	100.0	2,504,820	100.0	300,014	13.6

[Segment profit (loss)]

(Millions of yen, %)

	FY March 2025		FY March 2026		Change	
	Amount	% to net sales	Amount	% to net sales	Amount	%
Passive Components	34,072	6.1	41,831	7.1	7,759	22.8
Sensor Application Products	4,983	2.6	20,748	9.2	15,765	316.4
Magnetic Application Products	3,377	1.5	26,951	10.3	23,574	698.1
Energy Application Products	234,448	19.9	246,682	18.0	12,234	5.2
Other	(4,437)	(8.0)	(10,230)	(19.0)	(5,793)	—
Subtotal	272,443	12.4	325,982	13.0	53,539	19.7
Adjustment	(48,251)		(53,567)		(5,316)	
Operating profit	224,192	10.2	272,415	10.9	48,223	21.5

Segment profit represents a segment's sales less its cost of sales, selling, general and administrative expenses and other operating income and expense that are not attributable to Corporate headquarters.

The adjustment in the table above mainly represents corporate expenses for company-wide operational and administrative purposes that are not allocated to operating segments.

3. Geographic segment information

The geographic segment information for FY March 2025 and 2026 are as follows:

[Net sales]

(Millions of yen)

	FY March 2025	FY March 2026
Japan	174,415	183,460
Americas	140,109	145,419
Europe	175,168	181,201
China	1,192,472	1,378,025
Asia and others	522,642	616,715
Total	2,204,806	2,504,820

The net sales are based on the location of external customers.

(Earnings per share)

The basic and diluted earnings per share are as follows:

	(Millions of yen)			
	FY March 2025		FY March 2026	
	Basic	Diluted	Basic	Diluted
Net profit attributable to owners of parent	167,161	167,161	195,663	195,663
				Number of shares (thousands)
Weighted average number of common shares issued	1,897,372	1,897,372	1,897,936	1,897,936
Incremental shares arising from exercise of share options	-	2,069		1,797
Incremental shares arising from delivery under restricted stock unit plan	-	359		294
Incremental shares arising from delivery under performance share unit plan	-	122		173
Weighted average number of common shares issued - Total	1,897,372	1,899,922	1,897,936	1,900,201
				(Yen)
Earnings per share	88.10	87.98	103.09	102.97

Note: Effective October 1, 2024, TDK implemented a share split at a ratio of five shares per common share. The weighted average number of common shares issued, incremental shares arising from exercise of share options, incremental shares arising from delivery under restricted stock unit plan, incremental shares arising from delivery under performance share unit plan, and Earnings per share are calculated assuming that the share split was implemented at the beginning of FY March 2025.

(Significant subsequent events)

None

(6) Appendix to the Consolidated Financial Statements**1) Foreign exchange rates**

Item	Term	FY March 2025 (March 31, 2025)		FY March 2026 (March 31, 2026)	
		US\$=¥	EURO=¥	US\$=¥	EURO=¥
Fiscal year-end		149.52	162.08	159.88	183.41

2) Quarterly sales by product

(Millions of yen, %)

Term		Q1 of FY March 2025 (April 1, 2024 - June 30, 2024)		Q2 of FY March 2025 (July 1, 2024 - September 30, 2024)		Q3 of FY March 2025 (October 1, 2024 - December 31, 2024)		Q4 of FY March 2025 (January 1, 2025 - March 31, 2025)	
		Amount	%	Amount	%	Amount	%	Amount	%
Product category		Amount	%	Amount	%	Amount	%	Amount	%
	Capacitors	61,492	11.9	58,013	10.2	57,535	9.9	57,220	10.7
	Inductive Devices	50,810	9.8	52,695	9.2	51,815	8.9	48,962	9.2
	Other Passive Components	30,749	5.9	31,207	5.5	30,268	5.2	28,873	5.4
Passive Components		143,051	27.6	141,915	24.9	139,618	24.0	135,055	25.3
Sensor Application Products		44,080	8.5	50,779	8.9	48,094	8.3	46,519	8.7
Magnetic Application Products		55,013	10.6	55,932	9.8	54,450	9.4	58,242	10.9
Energy Application Products		262,920	50.7	309,053	54.1	323,974	55.7	280,552	52.5
Other		13,745	2.6	13,013	2.3	14,907	2.6	13,894	2.6
Total		518,809	100.0	570,692	100.0	581,043	100.0	534,262	100.0

(Millions of yen, %)

Term Product category		Q1 of FY March 2026 (April 1, 2025 - June 30, 2025)		Q2 of FY March 2026 (July 1, 2025 - September 30, 2025)		Q3 of FY March 2026 (October 1, 2025 - December 31, 2025)		Q4 of FY March 2026 (January 1, 2026 - March 31, 2026)	
		Amount	%	Amount	%	Amount	%	Amount	%
	Capacitors	59,785	11.1	62,051	9.6	66,314	9.8	69,322	10.7
	Inductive Devices	49,094	9.2	55,028	8.5	55,833	8.3	56,255	8.7
	Other Passive Components	29,261	5.5	30,433	4.7	30,391	4.5	29,433	4.6
Passive Components		138,140	25.8	147,512	22.8	152,538	22.6	155,010	24.0
Sensor Application Products		46,415	8.6	61,501	9.5	59,826	8.9	56,881	8.8
Magnetic Application Products		54,554	10.2	61,199	9.4	71,066	10.5	76,084	11.8
Energy Application Products		285,519	53.3	362,619	56.0	377,103	55.8	345,064	53.4
Other		11,125	2.1	14,779	2.3	14,670	2.2	13,215	2.0
Total		535,753	100.0	647,610	100.0	675,203	100.0	646,254	100.0



April 28, 2026
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Consolidated Financial Results for FY March 2026 (Under IFRS)

(Millions of yen, %)

Account	FY March 2025 (April 1, 2024 - March 31, 2025)		FY March 2026 (April 1, 2025 - March 31, 2026)		Change	
	Amount	% to net sales	Amount	% to net sales	Amount	%
Net sales	2,204,806	100.0	2,504,820	100.0	300,014	13.6
Operating profit	224,192	10.2	272,415	10.9	48,223	21.5
Profit before tax	237,808	10.8	276,810	11.1	39,002	16.4
Net profit attributable to owners of parent	167,161	7.6	195,663	7.8	28,502	17.0
Earnings per share:						
- Basic	88.10 yen		103.09 yen			
- Diluted	87.98 yen		102.97 yen			
Purchase of tangible and intangible assets	225,290	-	298,591	-	73,302	32.5
Depreciation and amortization	196,228	8.9	204,192	8.2	7,963	4.1
Research and development expenses	253,586	11.5	289,668	11.6	36,082	14.2
Number of employees	105,067	-	106,545	-		

Note: Effective October 1, 2024, TDK implemented a share split at a ratio of five shares per common share. The basic and diluted Earnings per share are calculated assuming that the share split was implemented at the beginning of FY March 2025.