

April 30, 2026

To All Persons Concerned

Name of Company Listed: Kyocera Corporation

Name of Representative: Shiro Sakushima

President and Representative Director, President and Executive Officer, CEO
(Code number: 6971, TSE Prime Market)

Contact Person: Hiroaki Chida

Director, Managing Executive Officer, CFO,
Executive General Manager of Corporate Planning Office and Headquarters
(Tel: +81-75-604-3500)

Amendments to the Articles of Incorporation

At the meeting of the Board of Directors of Kyocera Corporation (the “Company”) held today, the Company resolved that it shall propose “Amendments to the Articles of Incorporation” for approval at the 72nd Ordinary General Shareholders Meeting to be held on June 25, 2026.

1. Reasons for Amendment

As disclosed in the announcement “Transition to a Company with Audit & Supervisory Committee” dated February 2, 2026, the Company has been working on various measures to return to its position as a high-growth and profitable company, and to achieve continuous growth and increase corporate value in the mid-to-long term. Furthermore, from the perspective of corporate governance, which is a material management foundation, the Company has decided to transition to a company with audit & supervisory committee to strengthen the supervisory function of the board of directors and to enhance the board’s deliberative processes. In association with this transition, the Company is implementing the new provisions relating to the audit & supervisory committee and directors who are the members of the audit & supervisory committee and deleting the provisions relating to the audit & supervisory board and the members of the audit & supervisory board.

2. Substance of the Amendment

The substance of the amendments is as described in the attachment hereto.

3. Schedule (Planned)

General Shareholders Meeting for Amendment to the Articles of Incorporation:
June 25, 2026 (Thursday)

Effective Date of the Amendment to the Articles of Incorporation:
June 25, 2026 (Thursday)

END

(The amended portions are underlined.)

The Current Articles of Incorporation	Proposed Amendments
<p style="text-align: center;">CHAPTER I GENERAL PROVISIONS</p> <p>Articles 1-3 (Text omitted)</p> <p>Article 4. (Organizations)</p> <p>The Company shall have the following organizations other than the General Meeting of Shareholders and Directors.</p> <p>(1) Board of Directors</p> <p>(2) <u>Audit & Supervisory Board Members</u></p> <p>(3) <u>Audit & Supervisory Board</u></p> <p>(4) Accounting Auditors</p> <p>Article 5. (Text omitted)</p>	<p style="text-align: center;">CHAPTER I GENERAL PROVISIONS</p> <p>Articles 1-3 (As currently in force)</p> <p>Article 4. (Organizations)</p> <p>The Company shall have the following organizations other than the General Meeting of Shareholders and Directors.</p> <p>(1) Board of Directors</p> <p>(2) <u>Audit & Supervisory Committee</u></p> <p>(Deleted)</p> <p>(3) Accounting Auditors</p> <p>Article 5. (As currently in force)</p>
<p style="text-align: center;">CHAPTER II SHARES</p> <p>Articles 6-12 (Text omitted)</p>	<p style="text-align: center;">CHAPTER II SHARES</p> <p>Articles 6-12 (As currently in force)</p>
<p style="text-align: center;">CHAPTER III GENERAL MEETING OF SHAREHOLDERS</p> <p>Articles 13-18 (Text omitted)</p>	<p style="text-align: center;">CHAPTER III GENERAL MEETING OF SHAREHOLDERS</p> <p>Articles 13-18 (As currently in force)</p>
<p style="text-align: center;">CHAPTER IV DIRECTORS AND BOARD OF DIRECTORS</p> <p>Article 19. (Number of Directors)</p> <p>The authorized number of Directors of the Company shall be <u>twelve (12)</u>. (Newly established)</p> <p>Article 20. (Method of Election of Directors)</p> <p>1. Directors shall be elected at the General Meeting of Shareholders.</p>	<p style="text-align: center;">CHAPTER IV DIRECTORS AND BOARD OF DIRECTORS</p> <p>Article 19. (Number of Directors)</p> <p><u>1. The authorized number of Directors of the Company shall be <u>fourteen (14)</u> or less.</u></p> <p><u>2. Of the Directors described in the previous paragraph, the number of Directors who are members of the Audit & Supervisory Committee shall be <u>four (4)</u> or less.</u></p> <p>Article 20. (Method of Election of Directors)</p> <p>1. Directors <u>who are members of the Audit & Supervisory Committee and those who are not</u> shall be <u>separately</u> elected at the General Meeting of Shareholders.</p>

2.-3. (Text omitted)

(Newly established)

Article 21. (Term of Office of Directors)

1. The term of office of a Director shall end at the adjournment of the Ordinary General Meeting of Shareholders for the last business year ending within one year after assumption of office.

(Newly established)

2. The term of office of the Director elected to increase the number of the Directors or to fill a vacancy shall terminate when the term of office of the other Directors in office shall expire.

(Newly established)

2.-3. (As currently in force)

Article 21. (Effect of Pre-Election of Directors Who Are Substitute Members of Audit & Supervisory Committee)

The effect of pre-election of Directors who are substitute members of the Audit & Supervisory Committee shall end at the start of the Ordinary General Meeting of Shareholders for the last business year ending within two years after the resolution of such pre-election at the General Meeting of Shareholders.

Article 22. (Term of Office of Directors)

1. The term of office of a Director (excluding Directors who are members of the Audit & Supervisory Committee) shall end at the adjournment of the Ordinary General Meeting of Shareholders for the last business year ending within one year after assumption of office.

2. The term of office of a Director who is a member of the Audit & Supervisory Committee shall end at the adjournment of the Ordinary General Meeting of Shareholders for the last business year ending within two years after assumption of office.

3. The term of office of the Director elected to increase the number of the Directors or to fill a vacancy (excluding Directors who are members of the Audit & Supervisory Committee) shall terminate when the term of office of the other Directors in office (excluding Directors who are members of the Audit & Supervisory Committee) shall expire.

4. The term of office of the Director who is a member of the Audit & Supervisory Committee elected as a substitute for the Director who was a member of the Audit & Supervisory Committee and resigned prior to the end of term shall

Article 22. (Representative Directors, Executive Directors, Advisors and Counselors)

1. The Board of Directors shall appoint, by resolution, Representative Directors.

2. The Board of Directors may appoint, by resolution, a Chairperson of the Board of Directors and a President and Directors, one or more Vice-Chairpersons and Directors, Executive Vice-Presidents and Directors, Senior Managing Directors, Managing Directors and Advisors and Directors.

3. (Text omitted)

Article 23. (Remuneration, etc. of Directors)

Remunerations, bonuses and any other financial benefits received by Directors from the Company as compensation for undertaking their functions (hereinafter referred to as the "Remuneration, etc.") shall be determined by resolution at a General Meeting of Shareholders.

Article 24. (Text omitted)

Article 25. (Convocation Notice of Meetings of the Board of Directors)

1. Convocation notice of meetings of the Board of Directors shall be dispatched to each Director and Audit & Supervisory Board Member at least three days prior to the date set for such meetings; provided, however, that such period may be shortened in case of emergency.

terminate when the term of office of the Director who was a member of the Audit & Supervisory Committee and resigned shall expire.

Article 23. (Representative Directors, Executive Directors, Advisors and Counselors)

1. The Board of Directors shall appoint from among the Directors (excluding Directors who are members of the Audit & Supervisory Committee), by resolution, Representative Directors.

2. The Board of Directors may appoint from among the Directors (excluding Directors who are members of the Audit & Supervisory Committee), by resolution, a Chairperson of the Board of Directors and a President and Directors, one or more Vice-Chairpersons and Directors, Executive Vice-Presidents and Directors, Senior Managing Directors, Managing Directors and Advisors and Directors.

3. (As currently in force)

Article 24. (Remuneration, etc. of Directors)

Remunerations, bonuses and any other financial benefits to be received from the Company by Directors who are members of the Audit & Supervisory Committee and those who are not as compensation for undertaking their functions shall be separately determined by resolution at a General Meeting of Shareholders.

Article 25. (As currently in force)

Article 26. (Convocation Notice of Meetings of the Board of Directors)

1. Convocation notice of meetings of the Board of Directors shall be dispatched to each Director at least three days prior to the date set for such meetings; provided, however, that such period may be shortened in case of emergency.

2. The Board of Directors may be held without taking convocation procedures if unanimous consent is obtained from all Directors and Audit & Supervisory Board Members.

Article 26. (Omission of Resolution in the Board of Directors)

The Company may deem that resolution at the meeting of the Board of Directors to approve the matter that requires resolution at the meeting of the Board of Directors has been adopted, when all Directors who are able to participate in resolution of such matter have given their consents thereto in writing or through electronic record, except for the case where any of the Audit & Supervisory Board Members raises objection against it.

(Newly established)

Articles 27-28 (Text omitted)

CHAPTER V AUDIT & SUPERVISORY BOARD MEMBERS AND AUDIT & SUPERVISORY BOARD

Article 29. (Number of Audit & Supervisory Board Members)

The authorized number of Audit & Supervisory Board Members of the Company shall be six (6) or less.

Article 30. (Method of Election of Audit & Supervisory Board Members)

2. The Board of Directors may be held without taking convocation procedures if unanimous consent is obtained from all Directors.

Article 27. (Omission of Resolution in the Board of Directors)

The Company may deem that resolution at the meeting of the Board of Directors to approve the matter that requires resolution at the meeting of the Board of Directors has been adopted, when all Directors who are able to participate in resolution of such matter have given their consents thereto in writing or through electronic record.

Article 28. (Delegation of Decision-making on Execution of Important Operations)

Pursuant to the provision of Article 399-13, Paragraph 6 of the Companies Act, the Company may delegate all or part of the decision-making on execution of important operations (excluding matters set forth in each of the items of Paragraph 5 of the said article) to Directors by resolution of the Board of Directors.

Articles 29-30 (As currently in force)

CHAPTER V AUDIT & SUPERVISORY COMMITTEE

(Deleted)

(Deleted)

1. Audit & Supervisory Board Members shall be elected at a General Meeting of Shareholders.

2. The election of Audit & Supervisory Board Members shall be made by a majority of voting rights of shareholders, who are entitled to exercise the voting rights present at the meeting, at which the shareholders holding one-third or more of the voting rights of all shareholders who are entitled to exercise the voting rights must be present.

(Deleted)

Article 31. (Term of Office of Audit & Supervisory Board Members)

(Deleted)

1. The term of office of an Audit & Supervisory Board Member shall end at the adjournment of the Ordinary General Meeting of Shareholders for the last business year ending within four years after assumption of office.

2. The term of office of the Audit & Supervisory Board Member elected to fill a vacancy shall terminate when the term of office of the other Audit & Supervisory Board Members in office shall expire.

(Deleted)

Article 32. (Full-time Audit & Supervisory Board Member(s))

The Audit & Supervisory Board shall elect, by resolution, full-time Audit & Supervisory Board Member(s).

Article 31. (Full-time Member(s) of the Audit & Supervisory Committee)

The Audit & Supervisory Committee may, by resolution, elect full-time member(s) of the Audit & Supervisory Committee.

Article 33. (Remuneration etc. of Audit & Supervisory Board Members)

Remuneration etc. of Audit & Supervisory Board Members shall be determined by resolution at a General Meeting of Shareholders.

(Deleted)

Article 34. (Convocation Notice of Meetings of the Audit & Supervisory Board)

1. Convocation notice of meetings of the Audit & Supervisory Board shall be dispatched to each Audit & Supervisory Board Member at least three days prior to the date set for such meetings;

Article 32. (Convocation Notice of Meetings of the Audit & Supervisory Committee)

1. Convocation notice of meetings of the Audit & Supervisory Committee shall be dispatched to each member of the Audit & Supervisory Committee at least three days prior to the date set

provided, however, that such period may be shortened in case of emergency.

2. The Audit & Supervisory Board may be held without taking the convocation procedures if unanimous consent is obtained from all Audit & Supervisory Board Members.

Article 35. (Regulations of the Audit & Supervisory Board)

Unless otherwise provided for by the laws and regulations or the Articles of Incorporation, matters concerning the Audit & Supervisory Board shall be provided for in the Regulations of the Audit & Supervisory Board established by the Audit & Supervisory Board.

Article 36. (Exemption from Liability of Outside Audit & Supervisory Board Members)

The Company may, under the provisions of Article 427, Paragraph (1) of the Companies Act, enter into a contract with any Outside Audit & Supervisory Board Member, to limit the liability for damages caused by his/her dereliction of duty, provided that the maximum amount of liability pursuant to such contract shall not exceed the minimum amount of liability provided for in Article 425, Paragraph (1) of the Companies Act.

CHAPTER VI ACCOUNTS

Articles 37-40 (Text omitted)

for such meetings; provided, however, that such period may be shortened in case of emergency.

2. Meetings of the Audit & Supervisory Committee may be held without taking the convocation procedures if unanimous consent is obtained from all the members of the Audit & Supervisory Committee.

Article 33. (Regulations of the Audit & Supervisory Committee)

Unless otherwise provided for by the laws and regulations or the Articles of Incorporation, matters concerning the Audit & Supervisory Committee shall be provided for in the Regulations of the Audit & Supervisory Committee established by the Audit & Supervisory Committee.

(Deleted)

CHAPTER VI ACCOUNTS

Articles 34-37 (As currently in force)