



May 1, 2026

To our shareholders:

Company name: Aica Kogyo Company, Limited
Stock code: 4206 Tokyo Stock Exchange Prime Market/
Nagoya Stock Exchange Premier Market
Representative: Kenji Ebihara, President
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Notice Concerning Dividend of Surplus and Dividend Forecast for the Fiscal Year Ending March 31, 2027

Aica Kogyo Company, Limited (the “Company”) hereby announces that, at a meeting of the Board of Directors held on May 1, 2026, it resolved to pay a dividend of surplus with a record date of March 31, 2026, as set forth below.

This matter is scheduled to be submitted to the Annual General Meeting of Shareholders to be held on June 23, 2026.

In addition, the Company has determined its dividend forecast for the fiscal year ending March 31, 2027, and hereby announces the same.

1. Dividend for the Fiscal Year Ended March 31, 2026

	Amount Determined	Latest Dividend Forecast (Announced on February 3, 2026)	Results for the Previous Fiscal Year (FY Ended March 31, 2025)
Record date	March 31, 2026	Same as left	March 31, 2025
Year-End Dividend per Share	¥72.00	¥72.00	¥70.00
(Ordinary Dividend)	(¥72.00)	(¥72.00)	(¥70.00)
(Special Dividend)	—	—	—
Total Amount of Dividends	¥4,559 million	—	¥4,397 million
Effective Date	June 24, 2026	—	June 25, 2025
Source of Dividends	Retained earnings	—	Retained earnings

2. Reason

The Company has consistently aimed to provide stable returns to its shareholders in appreciation of their continued support and has proceeded on the basis of an assumed annual dividend of ¥138 per

share.

For the fiscal year ended March 31, 2026, the Company plans to pay a year-end dividend of ¥72 per share, as previously announced, taking into account its track record of shareholder returns.

(Reference) Breakdown of Annual Dividend

Record date	Dividend per share		
	Interim (End of second quarter)	Year-End	Annual
Current Fiscal Year (FY Ended March 31, 2026)	¥66.00	¥72.00	¥138.00
Previous Fiscal Year (FY Ended March 31, 2025)	¥56.00	¥70.00	¥126.00

3. Dividend Forecast for the Fiscal Year Ending March 31, 2027

For the fiscal year ending March 31, 2027, the Company plans to pay an annual dividend of ¥140 per share in line with its progressive dividend policy, representing an increase of ¥2 from the fiscal year ended March 31, 2026.

(Reference) Breakdown of Annual Dividend

Record date	Dividend per share		
	Interim (End of second quarter)	Year-End	Annual
FY Ending March 31, 2027 (Forecast)	¥68.00	¥72.00	¥140.00
(Ordinary Dividend)	(¥68.00)	(¥72.00)	(¥140.00)
FY Ended March 31, 2026 (Actual)	¥66.00	¥72.00	¥138.00
(Ordinary Dividend)	(¥66.00)	(¥72.00)	(¥138.00)

(Reference) Consolidated Dividend Payout Ratio for the Last Three Fiscal Years

	FY Ended March 31, 2024	FY Ended March 31, 2025	FY Ended March 31, 2026	FY Ending March 31, 2027 (Forecast)
Annual Dividend per Share	¥112.00	¥126.00	¥138.00	¥140.00
(Ordinary Dividend)	(¥112.00)	(¥126.00)	(¥138.00)	(¥140.00)
(Special Dividend)	—	—	—	—
Consolidated Dividend Payout Ratio	47.3%	47.3%	46.5%	47.6%