

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



May 7, 2026

To whom it may concern,

Company name: NEOJAPAN Inc.
Representative name: Akinori Saito, Representative
Director and President
(Code: 3921, Tokyo Stock Exchange
Prime Market)
Contact: Makoto Tokiwa, Director,
General Manager of Corporate
Department
(Phone: +81-45-640-5917)

Notice Regarding Change in Other Affiliated Company

We hereby announce that there has been a change in the Company's Other Affiliated Company as of April 28, 2026, as described below.

1. Background of the Change

Prosidus Inc. has been the largest shareholder of the Company since December 2023. As it is an asset management company whose shares are held by relatives of Mr. Akinori Saito, Representative Director of the Company, and as there are no business transactions between Prosidus Inc. and the Company, the Company had determined that Prosidus Inc. did not fall under the category of Other Affiliated Companies.

However, pursuant to the resolution of Proposal 3, "Election of One Director," at the Company's 34th Annual General Meeting of Shareholders held on April 28, 2026, as set forth in the Notice of Convocation published on April 6, 2026, Mr. Kosuke Saito, son of Mr. Akinori Saito and holder of a majority of the shares in Prosidus Inc., was appointed as a Director of the Company. In consideration of the fact that conditions exist under which significant influence may be exercised over decisions regarding the Company's financial, operational, and business policies, and following internal deliberations, the Company has determined that Prosidus Inc. falls under the category of Other Affiliated Companies effective April 28, 2026.

2. Overview of the Shareholder Subject to the Change

(as of January 31, 2026)

① Name	Prosidus Inc.
② Address	3-17-3 Azamino-minami, Aoba-ku, Yokohama City, Kanagawa
③ Name and title of representative	Akinori Saito, Representative Director and President
④ Description of business	Trading, management, and investment of securities, etc.
⑤ Capital	1 million yen
⑥ Date of incorporation	November 10, 2006

⑦ Relationships between the Company and such shareholder	Capital relationships	Prosidus Inc holds 5,200,000 of the Company Shares (ownership ratio 37.11%).
	Personnel relationships	One of our directors also serves as a director of that company.
	Transactional relationships	None.

3. Number of voting rights and percentage of voting rights held by the shareholder before and after the change.

	Status	Number of voting rights (percentage of voting rights)		
		Direct ownership	Ownership subject to aggregation	Total
Before Change	Major shareholder and the largest shareholder	52,000 (37.11%)	12,419 (8.86%)	64,419 (45.98%)
After Change	Major shareholder and the largest shareholder, Other affiliated company	52,000 (37.11%)	12,419 (8.86%)	64,419 (45.98%)

4. Change in unlisted parent company, etc. subject to disclosure

The shareholder qualifies as an unlisted parent company, etc. subject to disclosure.

5. Future Outlook

This change in “other affiliated company” status will have no impact on the Company’s consolidated financial results for the current fiscal year.