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May 8, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: TSUBAKIMOTO KOGYO CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 8052
 URL: <https://www.tsubaki.co.jp>
 Representative: Masashi Koda, President & COO
 Inquiries: Junshi Koketsu, Managing Officer
 Telephone: +81-6-4795-8832
 Scheduled date of annual general meeting of shareholders: June 26, 2026
 Scheduled date to commence dividend payments: June 29, 2026
 Scheduled date to file annual securities report: June 24, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	131,032	5.4	6,513	8.2	7,094	8.9	5,023	7.1
March 31, 2025	124,323	9.5	6,021	15.1	6,513	16.8	4,691	17.3

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥7,763 million [37.6%]
 For the fiscal year ended March 31, 2025: ¥5,641 million [(23.5)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	273.54	—	10.7	7.1	5.0
March 31, 2025	252.03	—	11.2	6.7	4.8

Reference: Share of profit (loss) of entities accounted for using equity method
 For the fiscal year ended March 31, 2026: ¥(59) million
 For the fiscal year ended March 31, 2025: ¥20 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	100,064	50,201	49.9	2,717.46
March 31, 2025	100,672	44,017	43.4	2,382.17

Reference: Equity
 As of March 31, 2026: ¥49,917 million
 As of March 31, 2025: ¥43,736 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	(3,553)	250	(1,629)	24,100
March 31, 2025	3,592	461	(2,051)	28,953

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	—	15.00	—	65.00	80.00	1,495	31.7	3.5
Fiscal year ending March 31, 2026	—	20.00	—	70.00	90.00	1,675	32.9	3.5
Fiscal year ending March 31, 2027 (Forecast)	—	30.00	—	60.00	90.00		31.2	

- Notes: 1. The year-end dividend for the fiscal year ended March 31, 2025 includes a special dividend of 10 yen.
2. The total amount of dividends for the fiscal year ended March 31, 2025 includes dividends of 20 million yen to the Company's shares held by the board benefit trust for Directors, etc.
3. The year-end dividend for the fiscal year ended March 31, 2026 includes a commemorative dividend of 10 yen.
4. The total amount of dividends for the fiscal year ended March 31, 2026 includes dividends of 21 million yen to the Company's shares held by the board benefit trust for Directors, etc.

3. Consolidated financial results forecast for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	65,700	1.3	3,300	3.9	3,600	4.7	2,600	12.4	141.56
Full year	132,000	0.7	6,700	2.9	7,300	2.9	5,300	5.5	288.57

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: None

Excluded: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions of accounting standards and other regulations: None

(ii) Changes in accounting policies other than those in (i) above: None

(iii) Changes in accounting estimates: None

(iv) Restatements: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	19,493,907 shares
As of March 31, 2025	19,493,907 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,124,708 shares
As of March 31, 2025	1,133,768 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	18,366,560 shares
Fiscal year ended March 31, 2025	18,614,956 shares

Note: The Company has introduced the Board Benefit Trust for Directors, etc., and the Company's shares held by the said trust are included in the treasury shares to be deducted in calculating the number of treasury shares at the end of the period and the average number of shares outstanding during the period.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	123,181	4.8	4,429	8.5	6,319	10.1	4,937	8.1
March 31, 2025	117,575	12.2	4,081	19.9	5,739	15.8	4,567	15.0

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	268.84	—
March 31, 2025	245.36	—

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	99,465	45,654	45.9	2,485.39
March 31, 2025	98,006	40,004	40.8	2,178.86

Reference: Equity

As of March 31, 2026: ¥45,654 million

As of March 31, 2025: ¥40,004 million

2. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	62,000	0.1	2,220	0.8	3,850	3.8	3,100	7.3	168.79
Full year	124,000	0.7	4,450	0.5	6,400	1.3	5,200	5.3	283.12

* These consolidated financial results are not subject to audits by certified public accountants or audit corporations.

* Proper use of earnings forecasts, and other special matters

Forecasts stated herein are based on the currently available information and the Company's assumptions that were judged to be valid as of the announcement date hereof, and are not intended to be a promise by the Company to achieve these forecasts. Therefore, actual results may differ for various factors.

Consolidated Financial Statements

(1) Consolidated Balance Sheet

(Millions of Yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	28,953	24,100
Notes and accounts receivable - trade, and contract assets	32,045	33,265
Electronically recorded monetary claims - operating	13,119	13,014
Merchandise and finished goods	2,368	2,315
Work in process	1,120	955
Other	3,658	3,643
Allowance for doubtful accounts	(182)	(176)
Total current assets	81,082	77,117
Non-current assets		
Property, plant and equipment		
Buildings	1,464	1,447
Accumulated depreciation	(488)	(537)
Buildings, net	975	909
Machinery, equipment and vehicles	569	459
Accumulated depreciation	(421)	(372)
Machinery, equipment and vehicles, net	148	87
Tools, furniture and fixtures	730	776
Accumulated depreciation	(408)	(472)
Tools, furniture and fixtures, net	322	304
Land	931	830
Leased assets	189	215
Accumulated depreciation	(112)	(152)
Leased assets, net	76	62
Construction in progress	—	5
Total property, plant and equipment	2,454	2,199
Intangible assets	429	484
Investments and other assets		
Investment securities	15,459	18,952
Deferred tax assets	28	23
Retirement benefit asset	16	17
Other	1,423	1,489
Allowance for doubtful accounts	(221)	(218)
Total investments and other assets	16,706	20,263
Total non-current assets	19,590	22,947
Total assets	100,672	100,064

(Millions of Yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	22,114	24,644
Electronically recorded obligations - operating	19,693	11,053
Income taxes payable	1,424	1,414
Advances received	7,399	5,851
Provision for bonuses for directors (and other officers)	15	15
Provision for loss on construction contracts	20	20
Other	1,349	1,198
Total current liabilities	52,016	44,197
Non-current liabilities		
Provision for share awards for directors (and other officers)	205	245
Retirement benefit liability	1,842	1,630
Long-term accounts payable - other	199	199
Deferred tax liabilities	2,139	3,367
Other	251	222
Total non-current liabilities	4,639	5,665
Total liabilities	56,655	49,863
Net assets		
Shareholders' equity		
Share capital	2,945	2,945
Capital surplus	1,944	1,944
Retained earnings	32,688	36,129
Treasury shares	(1,444)	(1,434)
Total shareholders' equity	36,134	39,585
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,323	9,909
Deferred gains or losses on hedges	1	(34)
Foreign currency translation adjustment	286	311
Remeasurements of defined benefit plans	(8)	144
Total accumulated other comprehensive income	7,602	10,331
Non-controlling interests	280	283
Total net assets	44,017	50,201
Total liabilities and net assets	100,672	100,064

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

Consolidated Statement of Income

(Millions of Yen)

	Year ended March 31, 2025	Year ended March 31, 2026
Net sales	124,323	131,032
Cost of sales	105,216	110,842
Gross profit	19,107	20,190
Selling, general and administrative expenses	13,086	13,677
Operating profit	6,021	6,513
Non-operating income		
Interest income	20	63
Dividend income	471	585
Share of profit of entities accounted for using equity method	20	—
Other	43	29
Total non-operating income	556	679
Non-operating expenses		
Interest expenses	15	8
Share of loss of entities accounted for using equity method	—	59
Foreign exchange losses	27	3
Commission expenses	6	6
Guarantee commission	12	11
Other	1	7
Total non-operating expenses	64	97
Ordinary profit	6,513	7,094
Extraordinary income		
Gain on sale of non-current assets	6	—
Gain on sale of investment securities	622	589
Total extraordinary income	629	589
Extraordinary losses		
Loss on sale and retirement of non-current assets	14	7
Loss on sale of investment securities	—	161
Loss on valuation of investment securities	—	66
Loss on valuation of membership etc,	2	—
Office renovation expenses	241	—
Total extraordinary losses	258	235
Profit before income taxes	6,884	7,448
Income taxes - current	2,233	2,439
Income taxes - deferred	(52)	(7)
Total income taxes	2,180	2,432
Profit	4,703	5,016
Profit (loss) attributable to non-controlling interests	12	(7)
Profit attributable to owners of parent	4,691	5,023

Consolidated Statement of Comprehensive Income

(Millions of Yen)

	Year ended March 31, 2025	Year ended March 31, 2026
Profit	4,703	5,016
Other comprehensive income		
Valuation difference on available-for-sale securities	743	2,585
Deferred gains or losses on hedges	68	(35)
Foreign currency translation adjustment	99	52
Remeasurements of defined benefit plans, net of tax	7	153
Share of other comprehensive income of entities accounted for using equity method	19	(10)
Total other comprehensive income	937	2,746
Comprehensive income	5,641	7,763
Comprehensive income attributable to:		
Owners of parent	5,599	7,752
Non-controlling interests	41	10

(3) Consolidated Statement of Changes in Equity
Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,945	1,944	29,172	(622)	33,439
Changes during period					
Dividends of surplus			(1,175)		(1,175)
Profit attributable to owners of parent			4,691		4,691
Purchase of treasury shares				(845)	(845)
Disposal of treasury shares				24	24
Net changes in items other than shareholders' equity					
Total changes during period	—	—	3,515	(821)	2,694
Balance at end of period	2,945	1,944	32,688	(1,444)	36,134

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	6,580	(67)	197	(15)	6,694	243	40,377
Changes during period							
Dividends of surplus							(1,175)
Profit attributable to owners of parent							4,691
Purchase of treasury shares							(845)
Disposal of treasury shares							24
Net changes in items other than shareholders' equity	743	68	88	7	907	37	944
Total changes during period	743	68	88	7	907	37	3,639
Balance at end of period	7,323	1	286	(8)	7,602	280	44,017

Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,945	1,944	32,688	(1,444)	36,134
Changes during period					
Dividends of surplus			(1,582)		(1,582)
Profit attributable to owners of parent			5,023		5,023
Purchase of treasury shares				(1)	(1)
Disposal of treasury shares				11	11
Net changes in items other than shareholders' equity					
Total changes during period	—	—	3,441	9	3,451
Balance at end of period	2,945	1,944	36,129	(1,434)	39,585

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	7,323	1	286	(8)	7,602	280	44,017
Changes during period							
Dividends of surplus							(1,582)
Profit attributable to owners of parent							5,023
Purchase of treasury shares							(1)
Disposal of treasury shares							11
Net changes in items other than shareholders' equity	2,585	(35)	25	153	2,729	3	2,732
Total changes during period	2,585	(35)	25	153	2,729	3	6,184
Balance at end of period	9,909	(34)	311	144	10,331	283	50,201

(4) Consolidated Statement of Cash Flows

(Millions of Yen)

	Year ended March 31, 2025	Year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	6,884	7,448
Depreciation	310	344
Increase (decrease) in provisions	60	39
Interest and dividend income	(492)	(649)
Interest expenses	15	8
Share of loss (profit) of entities accounted for using equity method	(20)	59
Loss (gain) on sale of securities	(622)	(427)
Loss on valuation of securities	—	66
Loss (gain) on sale and retirement of non-current assets	7	7
Loss on valuation of membership etc,	2	—
Decrease (increase) in trade receivables	(1,993)	(1,104)
Decrease (increase) in inventories	134	268
Increase (decrease) in trade payables	(910)	(6,148)
Decrease (increase) in advance payments to suppliers	(212)	385
Increase (decrease) in advances received	2,008	(1,584)
Increase (decrease) in accrued consumption taxes	(417)	(362)
Increase (decrease) in retirement benefit liability	(17)	(212)
Decrease (increase) in other assets	(41)	(44)
Increase (decrease) in other liabilities	(36)	(67)
Other, net	29	223
Subtotal	4,686	(1,748)
Interest and dividends received	492	649
Interest paid	(10)	(3)
Income taxes paid	(1,575)	(2,469)
Dividends received from entities accounted for using equity method	—	18
Net cash provided by (used in) operating activities	3,592	(3,553)
Cash flows from investing activities		
Purchase of non-current assets	(409)	(352)
Proceeds from sale of non-current assets	26	119
Purchase of investment securities	—	(393)
Proceeds from sale of investment securities	957	940
Net decrease (increase) in short-term loans receivable	53	—
Long-term loan advances	(113)	(0)
Proceeds from collection of long-term loans receivable	2	1
Other, net	(56)	(64)
Net cash provided by (used in) investing activities	461	250
Cash flows from financing activities		
Purchase of treasury shares	(845)	(1)
Proceeds from disposal of treasury shares	11	7
Repayments of lease obligations	(36)	(45)
Dividends paid	(1,175)	(1,582)
Dividends paid to non-controlling interests	(4)	(6)
Net cash provided by (used in) financing activities	(2,051)	(1,629)
Effect of exchange rate change on cash and cash equivalents	94	78
Net increase (decrease) in cash and cash equivalents	2,097	(4,853)
Cash and cash equivalents at beginning of period	26,855	28,953
Cash and cash equivalents at end of period	28,953	24,100

(Segment Information, etc.)

a. Segment information

1 Summary of reportable segments

The reportable segments of the Group are the constituent units of the Group for which separate financial information is available and which are subject to periodic review by the Board of Directors to determine the allocation of management resources and evaluate performance.

The Company mainly sells automation, labor-saving and environmentally friendly products such as machine parts and transport equipment. The Group, including affiliated companies, is divided into three areas (districts) in Japan and overseas, and a comprehensive strategy for each region is formulated with respect to products handled. As for overseas, the Group has positioned as a strategic development business, and a comprehensive strategy for fields such as materials business and new product development is formulated and business activities conducted.

Accordingly, the Group consists of domestic and regional segment based on the sales structure and development strategy business segment and has four reportable segments: "Eastern Japan Headquarters," "Western Japan Headquarters," "Central Japan Headquarters," and "Strategic Business Development Center."

2 Method of calculating sales, profit or loss, assets and other items by reportable segment

The accounting methods applied for reportable business segments are generally the same as those described in "Basis of Preparing the Consolidated Financial Statements."

Reportable segment profit is based on operating profit. Inter-segment sales and transfers are based on prevailing market prices.

3 Information on sales, profit or loss, assets and other items by reportable segment

Previous consolidated fiscal year (From April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable segment				Total
	Eastern Japan Headquarters	Western Japan Headquarters	Central Japan Headquarters	Strategic Business Development Center	
Net sales					
Goods or services transferred at a point in time	35,220	27,045	15,682	17,236	95,184
Goods or services transferred over time	9,406	17,517	2,218	(3)	29,139
Revenue from contracts with customers	44,627	44,562	17,900	17,233	124,323
Sales to external customers	44,627	44,562	17,900	17,233	124,323
Inter-segment sales or transfers	249	1,534	394	1,204	3,382
Total	44,876	46,097	18,294	18,438	127,706
Segment profit	3,227	2,952	1,122	547	7,850
Segment assets	19,302	19,647	6,881	8,080	53,911
Other items					
Depreciation expense	20	18	5	75	120
Increase in tangible and intangible fixed assets	12	10	11	138	172

(Notes)1. Main sales areas and subsidiaries in each segment are as follows.

In the case of deliveries outside the sales area at the request of the customer, the results are recorded in the segment to which the division in charge belongs.

Segment	Main sales areas and subsidiaries
Eastern Japan Headquarters	Hokkaido, Tohoku, Koshinetsu, Kanto regions and 6 subsidiaries located in the same regions
Western Japan Headquarters	Hokuriku, Kansai, Chugoku, Shikoku, Kyushu regions and 5 subsidiaries located in the same regions
Central Japan Headquarters	Tokai region and 1 subsidiary located in the same region
Strategic Business Development Center	All over Japan, overseas and 7 overseas subsidiaries

2. Major products in each segment are as follows.

Segment	Category	Major product name
Eastern Japan Headquarters	Power Transmission	Various drive parts such as reducer/accelerator, various transport parts such as conveyor chains, control equipment, various sensors, electronic equipment, and other transmission equipment
Western Japan Headquarters Central Japan Headquarters	Facility and equipment	Clean energy-related equipment, pharmaceutical-related equipment, chemical machinery equipment, water treatment equipment, food machinery, other environmental equipment, machine tools, industrial robots, various conveyors, various automation equipment, three-dimensional warehouses and automatic sorting equipment, and FA systems including various transportation equipment
Strategic Business Development Center	Industrial materials and new product	Various non-woven fabrics and processed products thereof, various synthetic resin molding machines and molded products, and functional materials Sensor, Industrial camera and lens, Image processing system

Current consolidated fiscal year (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable segment				Total
	Eastern Japan Headquarters	Western Japan Headquarters	Central Japan Headquarters	Strategic Business Development Center	
Net sales					
Goods or services transferred at a point in time	32,132	29,427	16,400	18,428	96,388
Goods or services transferred over time	12,416	19,572	2,379	275	34,644
Revenue from contracts with customers	44,548	49,000	18,780	18,703	131,032
Sales to external customers	44,548	49,000	18,780	18,703	131,032
Inter-segment sales or transfers	240	2,007	798	1,253	4,300
Total	44,789	51,007	19,578	19,957	135,333
Segment profit	2,883	3,463	1,334	709	8,390
Segment assets	21,899	20,045	8,827	7,409	58,182
Other items					
Depreciation expense	27	17	11	77	134
Increase in tangible and intangible fixed assets	12	9	8	40	71

(Notes)1. Main sales areas and subsidiaries in each segment are as follows.

In the case of deliveries outside the sales area at the request of the customer, the results are recorded in the segment to which the division in charge belongs.

Segment	Main sales areas and subsidiaries
Eastern Japan Headquarters	Hokkaido, Tohoku, Koshinetsu, Kanto regions and 6 subsidiaries located in the same regions
Western Japan Headquarters	Hokuriku, Kansai, Chugoku, Shikoku, Kyushu regions and 5 subsidiaries located in the same regions
Central Japan Headquarters	Tokai region and 1 subsidiary located in the same region
Strategic Business Development Center	All over Japan, overseas and 7 overseas subsidiaries

2. Major products in each segment are as follows.

Segment	Category	Major product name
Eastern Japan Headquarters	Power Transmission	Various drive parts such as reducer/accelerator, various transport parts such as conveyor chains, control equipment, various sensors, electronic equipment, and other transmission equipment
Western Japan Headquarters Central Japan Headquarters	Facility and equipment	Clean energy-related equipment, pharmaceutical-related equipment, chemical machinery equipment, water treatment equipment, food machinery, other environmental equipment, machine tools, industrial robots, various conveyors, various automation equipment, three-dimensional warehouses and automatic sorting equipment, and FA systems including various transportation equipment
Strategic Business Development Center	Industrial materials and new product	Various non-woven fabrics and processed products thereof, various synthetic resin molding machines and molded products, and functional materials Sensor, Industrial camera and lens, Image processing system

4 Differences between the total amount of reportable segments and the amount recorded in the consolidated financial statements, and major breakdown of such differences (matters related to adjustment of differences)

(Millions of yen)

Net sales	Previous fiscal year	Current fiscal year
Total reportable segments	127,706	135,333
Elimination of inter-segment transactions	(3,382)	(4,300)
Net sales in consolidated financial statements	124,323	131,032

(Millions of yen)

Profit	Previous fiscal year	Current fiscal year
Total reportable segments	7,850	8,390
Elimination of inter-segment transactions	(3)	(2)
Corporate expenses (Note)	(1,825)	(1,874)
Operating profit in consolidated financial statements	6,021	6,513

(Note) Corporate expenses are mainly general and administrative expenses not attributable to reportable segments.

(Millions of yen)

Assets	Previous fiscal year	Current fiscal year
Total reportable segments	53,911	58,182
Elimination of inter-segment transactions	(636)	(1,597)
Corporate assets (Note)	47,397	43,480
Total assets in consolidated financial statements	100,672	100,064

(Note) Corporate assets are mainly investment securities, office equipment, etc. not attributable to reportable segments.

(Millions of yen)

Other items	Total reportable segments		Adjustment (Note)		Amount recorded in consolidated financial statements	
	Previous consolidated fiscal year	Current consolidated fiscal year	Previous consolidated fiscal year	Current consolidated fiscal year	Previous consolidated fiscal year	Current consolidated fiscal year
Depreciation expense	120	134	190	210	310	344
Increase in tangible and intangible fixed assets	172	71	469	234	641	305

(Note) 1. Adjustments for increases in tangible and intangible fixed assets of the previous consolidated fiscal year are mainly capital investments in software and office renovation.

2. Adjustments for increases in tangible and intangible fixed assets of the current consolidated fiscal year are mainly capital investments in software.

b. Related Information

Previous consolidated fiscal year (From April 1, 2024 to March 31, 2025)

1 Information by product and service

(Millions of yen)

	Power Transmission Business	Facility & Equipment Business	Industrial Materials Business	Total
Sales to external customers	57,368	56,854	10,101	124,323

2 Information by region

(1) Sales

(Millions of yen)

Japan	Asia		Others	Total
		China		
108,830	13,170	9,077	2,322	124,323

(Note) Sales are classified by country or region based on the location of the customer.

(2) Tangible fixed assets

As the amount of tangible fixed assets located in Japan exceeds 90% of the amount of tangible fixed assets in the consolidated balance sheet, descriptions are omitted.

3 Information by major customer

Not applicable, as there are no sales to external customers that account for 10% or more of sales in the consolidated statement of income.

Current consolidated fiscal year (From April 1, 2025 to March 31, 2026)

1 Information by product and service

(Millions of yen)

	Power Transmission Business	Facility & Equipment Business	Industrial Materials Business	Total
Sales to external customers	56,825	63,599	10,607	131,032

2 Information by region

(1) Sales

(Millions of yen)

Japan	Asia		Others	Total
		China		
113,713	15,490	9,834	1,829	131,032

(Note) Sales are classified by country or region based on the location of the customer.

(2) Tangible fixed assets

As the amount of tangible fixed assets located in Japan exceeds 90% of the amount of tangible fixed assets in the consolidated balance sheet, descriptions are omitted.

3 Information by major customer

Not applicable, as there are no sales to external customers that account for 10% or more of sales in the consolidated statement of income.

c. Information concerning impairment losses on non-current assets by reportable segment
Not applicable.

d. Information concerning amortization of goodwill and unamortized balance by reportable segment
Not applicable.

e. Information concerning gain on bargain purchase by reportable segment
Not applicable.