May 8, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: HOCHIKI CORPORATION
Listed exchange: Tokyo Stock Exchange
Securities code: 6745
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Scheduled date of annual general meeting of shareholders: June 25, 2026
Scheduled date to commence dividend payments: June 26, 2026
Scheduled date to file annual securities report: June 23, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages for the full year indicate the change over the previous year.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	105,855	4.9	12,066	26.3	12,344	26.8	9,377	22.6
March 31, 2025	100,900	7.9	9,553	29.5	9,736	25.1	7,650	35.1

Note: Comprehensive income
For the fiscal year ended March 31, 2026: 11,598 million yen [47.9%]
For the fiscal year ended March 31, 2025: 7,840 million yen [(10.4)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	125.69	-	14.7	13.2	11.4
March 31, 2025	102.62	-	13.7	11.1	9.5

Reference: Equity in earnings of affiliated companies:
For the fiscal year ended March 31, 2026: - million yen
For the fiscal year ended March 31, 2025: - million yen

Note: The Company effected a 3-for-1 stock split for every one share of common stock on April 1, 2026. Basic earnings per share has been calculated assuming that the stock split was implemented at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Ratio of equity capital to total assets	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	97,936	68,469	69.8	916.87
March 31, 2025	89,655	59,321	65.9	792.40

Reference: Equity capital

As of March 31, 2026: 68,403 million yen

As of March 31, 2025: 59,117 million yen

Note: The Company effected a 3-for-1 stock split for every one share of common stock on April 1, 2026. Net assets per share has been calculated assuming that the stock split was implemented at the beginning of the previous fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	10,626	(1,631)	(2,683)	27,713
March 31, 2025	11,874	(636)	(1,741)	20,921

2. Cash Dividends

	Annual dividends per share					Total cash dividends	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	29.00	-	51.00	80.00	2,004	26.0	3.6
Fiscal year ended March 31, 2026	-	40.00	-	80.00	120.00	3,009	31.8	4.7
Fiscal year ending March 31, 2027 (Forecast)	-	20.00	-	20.00	40.00		33.2	

Note: The Company effected a 3-for-1 stock split for every one share of common stock on April 1, 2026.

For the fiscal year ended March 31, 2025 and the fiscal year ended March 31, 2026, the actual amounts of cash dividends before the stock split are presented.

For the fiscal year ending March 31, 2027 (forecast), figures are presented on a post-split basis. Annual dividends per share for the fiscal year ending March 31, 2027 (forecast) without taking the stock split into account would be ¥120.

3. Forecasts of Consolidated Financial Results for the Fiscal Year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages for the full year and for the second quarter consolidated cumulative period indicate the change over the previous year and the change over the same quarter of the previous year, respectively.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Second quarter consolidated cumulative period	50,000	2.9	4,400	2.2	4,400	0.6	3,100	2.8	41.55
Full year	110,000	3.9	12,300	1.9	12,500	1.3	9,000	(4.0)	120.64

Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies (Company name)
Excluded: - companies (Company name)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies other than (i) above: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of each fiscal year (including treasury shares)

As of March 31, 2026	79,200,000 shares
As of March 31, 2025	79,200,000 shares

(ii) Number of treasury shares at the end of each fiscal year

As of March 31, 2026	4,594,821 shares
As of March 31, 2025	4,594,710 shares

(iii) Average number of shares outstanding during each fiscal year

Fiscal year ended March 31, 2026	74,605,194 shares
Fiscal year ended March 31, 2025	74,552,739 shares

Note: The Company effected a 3-for-1 stock split for every one share of common stock on April 1, 2026. The total number of issued shares at the end of each fiscal year (including treasury shares), the number of treasury shares at the end of each fiscal year, and the average number of shares outstanding during each fiscal year have been calculated assuming that the stock split was implemented at the beginning of the previous fiscal year.

[Reference] Overview of non-consolidated financial results

Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages for the full year indicate the change over the previous year.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	80,420	3.3	8,410	30.8	9,481	29.9	7,551	21.2
March 31, 2025	77,841	6.7	6,430	29.5	7,300	22.4	6,230	40.1

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	101.22	-
March 31, 2025	83.57	-

Note: The Company effected a 3-for-1 stock split for every one share of common stock on April 1, 2026. Basic earnings per share has been calculated assuming that the stock split was implemented at the beginning of the previous fiscal year.

(2) Non-consolidated financial position

	Total assets	Net assets	Ratio of equity capital to total assets	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	77,862	52,388	67.3	702.21
March 31, 2025	73,695	46,564	63.2	624.14

Reference: Equity capital

As of March 31, 2026: 52,388 million yen

As of March 31, 2025: 46,564 million yen

Note: The Company effected a 3-for-1 stock split for every one share of common stock on April 1, 2026. Net assets per share has been calculated assuming that the stock split was implemented at the beginning of the previous fiscal year.

* Financial results reports are exempt from audits conducted by certified public accountants or an audit corporation.

* Proper use of forecasts of financial results, and other special matters

The forward-looking statements including forecasts of financial results described herein are prepared based on information currently available to HOCHIKI CORPORATION (the "Company") as of the release date of this document and certain assumptions that the Company regards as reasonable. Actual results may differ significantly from these forecasts depending on various factors. As for notes regarding key assumptions for the forecasts of financial results and use of the forecasts of financial results, please refer to "1. Overview of Operating Results and Financial Position, (4) Forecasts for the next fiscal year" on page 8 of the Attachment to this document.

1. Overview of Operating Results and Financial Position

(1) Overview of operating results for the current consolidated fiscal year

During the consolidated fiscal year ended March 31, 2026, while the Japanese economy experienced a moderate recovery trend due to factors such as improvement in employment and income environments, an uncertain outlook has continued to prevail, including the impact of U.S. tariff policy on the world economy, the geopolitical risks in Ukraine and the Middle East, fluctuations in energy and raw material prices, and rising logistics costs.

The fire prevention and security system industries continue to face the risks that have a negative impact on earnings through upward pressure on costs, such as ongoing increases in material and energy prices and persistently high logistics costs.

Under these circumstances, the Group has implemented measures based on its Medium- to Long-Term Management Plan "GLOBAL VISION 2030," such as investing in development and digital transformation, enhancing recruitment efforts, and reforming its human resources policies, while also strengthening its sales activities. In the Domestic Business, refurbishment/retrofit and maintenance services progressed smoothly. In the Overseas Business, sales remained robust mainly in the Asia Pacific region. As a result, orders received increased to 108,537 million yen (up 7.9% year on year) and net sales increased to 105,855 million yen (up 4.9% year on year). As for profit, due to an increase in the sales of highly profitable refurbishment/retrofit and maintenance services, as well as the promotion of order-taking activities conscious of profitability, the Group recorded an operating profit of 12,066 million yen (up 26.3% year on year), an ordinary profit of 12,344 million yen (up 26.8% year on year), and a profit attributable to owners of parent of 9,377 million yen (up 22.6% year on year), all of which were record highs.

The overview of each segment is as follows:

(Fire Alarm Systems)

Orders received were 68,627 million yen (up 8.5% year on year), net sales were 66,401 million yen (up 6.3% year on year) and segment profit (operating profit) amounted to 11,187 million yen (up 24.7% year on year) due to growth in refurbishment/retrofit installations in the Domestic Business and also growth in the Overseas Business.

(Maintenance)

Orders received were 22,778 million yen (up 7.9% year on year), net sales were 22,432 million yen (up 6.4% year on year) and segment profit (operating profit) amounted to 5,289 million yen (up 4.8% year on year) as a result of the promotion of initiatives to steadily increase the stock of regular inspections and order-taking activities for improvement work.

(Fire Extinguishing Systems)

While orders received increased due to growth in installation of fire extinguishing systems for buildings, net sales decreased slightly due to the rebound effect from large-scale projects that had boosted net sales in the previous fiscal year. However, as a result of the promotion of sales activities conscious of the cost ratio, orders received were 10,425 million yen (up 3.1% year on year), net sales were 10,541 million yen (down 5.7% year on year), and segment profit (operating profit) amounted to 1,649 million yen (up 2.6% year on year).

(Security Systems)

Orders received were 6,705 million yen (up 10.7% year on year), net sales were 6,479 million yen (up 5.4% year on year) and segment profit (operating profit) amounted to 777 million yen (up 22.6% year on year) as a result of sales activities conducted mainly for access control systems by leveraging the customer base of the Fire Alarm Systems Business, as well as enhanced promotion of equipment sales to retailers.

(2) Overview of change in financial position for the current consolidated fiscal year

(Current assets)

The balance of current assets as of March 31, 2026 amounted to 72,721 million yen, an increase of 6,634 million yen compared to the balance as of the end of the previous fiscal year. This is mainly due to an increase in cash and deposits.

(Non-current assets)

The balance of non-current assets as of March 31, 2026 amounted to 25,214 million yen, an increase of 1,646 million yen compared to the balance as of the end of the previous fiscal year. This is mainly due to an increase in investment securities.

(Current liabilities)

The balance of current liabilities as of March 31, 2026 amounted to 22,160 million yen, a decrease of 894 million yen compared to the balance as of the end of the previous fiscal year. This is mainly due to a decrease in electronically recorded obligations - operating.

(Non-current liabilities)

The balance of non-current liabilities as of March 31, 2026 amounted to 7,306 million yen, an increase of 27 million yen compared to the balance as of the end of the previous fiscal year. This is mainly due to an increase in asset retirement obligations.

(Net assets)

The balance of net assets as of March 31, 2026 amounted to 68,469 million yen, an increase of 9,147 million yen compared to the balance as of the end of the previous fiscal year. This is mainly due to an increase in retained earnings.

(3) Overview of cash flow for the current consolidated fiscal year

The amounts of cash and cash equivalents (hereinafter referred to as “funds”) used on a consolidated basis for the current consolidated fiscal year were 1,631 million yen for investing activities and 2,683 million yen for financing activities, with a capital source of 20,921 million yen of the balance at the end of the previous consolidated fiscal year and 10,626 million yen of net funds provided by operating activities.

Accordingly, the balance of funds at the end of the current consolidated fiscal year was 27,713 million yen.

The status of each cash flow for the current consolidated fiscal year and its factors are as follows:

(Cash flows from operating activities)

The amount of funds gained from operating activities was 10,626 million yen (11,874 million yen for the previous fiscal year).

This is mainly due to an increase in funds resulting from the recording of profit before income taxes.

(Cash flows from investing activities)

The amount of funds used in investing activities was 1,631 million yen (636 million yen for the previous fiscal year).

This is mainly due to a decrease in funds resulting from the purchase of property, plant and equipment.

(Cash flows from financing activities)

The amount of funds used for financing activities was 2,683 million yen (1,741 million yen for the previous fiscal year).

This is mainly due to a decrease in funds resulting from dividend payments and other factors.

(4) Forecasts for the next fiscal year

In the circumstances surrounding the Group, the risks that would have a negative impact on earnings have become apparent, including the impact of U.S. tariff policy on the world economy, the geopolitical risks in Ukraine and the Middle East, fluctuations in energy and raw material prices, and rising logistics costs. Despite uncertainty about the future in the external environment, the Company expects the demand environment in the fire prevention and security industries to remain firm as in the previous year. For the following consolidated fiscal year ending March 31, 2027, the Company forecasts net sales of 110,000 million yen, operating profit of 12,300 million yen, ordinary profit of 12,500 million yen, and profit attributable to owners of parent of 9,000 million yen. The Company forecasts basic earnings per share of 120.64 yen.

2. Basic Approach to Selection of Accounting Standards

Taking into consideration the comparability of the periods for consolidated financial statements and the comparability among companies, the Group plans to apply Japanese generally accepted accounting principles for the preparation of the consolidated financial statements for the time being. The Group plans to properly respond to the application of the International Financial Reporting Standards, by considering the domestic and overseas situations.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	21,161	27,966
Notes and accounts receivable - trade, and contract assets	24,628	24,828
Electronically recorded monetary claims - operating	3,481	3,430
Finished goods	6,480	7,018
Work in process	1,358	1,656
Raw materials	7,898	6,509
Other	1,183	1,400
Allowance for doubtful accounts	(105)	(89)
Total current assets	66,087	72,721
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,978	4,073
Machinery, equipment and vehicles, net	1,300	1,861
Land	4,346	4,385
Leased assets, net	1,217	1,164
Construction in progress	1,199	658
Other, net	619	700
Total property, plant and equipment	12,663	12,842
Intangible assets		
Software	623	667
Goodwill	145	93
Other	291	706
Total intangible assets	1,060	1,467
Investments and other assets		
Investment securities	5,280	6,128
Retirement benefit asset	660	1,192
Deferred tax assets	2,041	1,726
Other	1,959	1,978
Allowance for doubtful accounts	(98)	(122)
Total investments and other assets	9,844	10,904
Total non-current assets	23,567	25,214
Total assets	89,655	97,936

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,865	4,186
Electronically recorded obligations - operating	3,254	1,597
Lease liabilities	318	392
Accounts payable - other	4,927	5,052
Income taxes payable	2,148	2,348
Advances received on construction contracts in progress	583	599
Provision for bonuses for directors (and other officers)	96	118
Provision for loss on construction contracts	243	109
Provision for product compensation	162	360
Other	7,454	7,397
Total current liabilities	23,055	22,160
Non-current liabilities		
Lease liabilities	955	837
Deferred tax liabilities	56	50
Deferred tax liabilities for land revaluation	771	771
Provision for retirement benefits for directors (and other officers)	9	6
Provision for share awards for directors (and other officers)	240	291
Retirement benefit liability	5,086	5,028
Asset retirement obligations	154	317
Other	3	3
Total non-current liabilities	7,278	7,306
Total liabilities	30,333	29,467
Net assets		
Shareholders’ equity		
Share capital	3,798	3,798
Capital surplus	2,728	2,700
Retained earnings	49,681	56,775
Treasury shares	(1,835)	(1,835)
Total shareholders’ equity	54,373	61,438
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,471	3,068
Revaluation reserve for land	(663)	(662)
Foreign currency translation adjustment	1,789	2,938
Remeasurements of defined benefit plans	1,146	1,621
Total accumulated other comprehensive income	4,743	6,964
Non-controlling interests	204	66
Total net assets	59,321	68,469
Total liabilities and net assets	89,655	97,936

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

(Consolidated Statement of Income)

(Millions of yen)

	Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)	Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)
Net sales	100,900	105,855
Cost of sales	63,747	64,186
Gross profit	37,153	41,669
Selling, general and administrative expenses	27,600	29,602
Operating profit	9,553	12,066
Non-operating income		
Interest income	42	70
Dividend income	148	127
Foreign exchange gains	-	257
Other	202	112
Total non-operating income	393	567
Non-operating expenses		
Interest expenses	29	30
Foreign exchange losses	116	-
Settlement payments	-	93
Compensation expenses for damage	-	97
Other	64	67
Total non-operating expenses	210	289
Ordinary profit	9,736	12,344
Extraordinary income		
Gain on sale of property, plant and equipment	5	5
Gain on sale of investment securities	483	37
Total extraordinary income	489	42
Extraordinary losses		
Loss on sale of property, plant and equipment	1	0
Loss on sale of membership	0	-
Loss on retirement of property, plant and equipment	74	13
Loss on retirement of software	-	2
Loss on valuation of investment securities	0	-
Total extraordinary losses	77	16
Profit before income taxes	10,149	12,370
Income taxes - current	2,762	3,165
Income taxes - deferred	(301)	(173)
Total income taxes	2,460	2,991
Profit	7,688	9,379
Profit attributable to non-controlling interests	37	1
Profit attributable to owners of parent	7,650	9,377

(Consolidated Statement of Comprehensive Income)

(Millions of yen)

	Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)	Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)
Profit	7,688	9,379
Other comprehensive income		
Valuation difference on available-for-sale securities	139	596
Revaluation reserve for land	(22)	-
Foreign currency translation adjustment	91	1,148
Remeasurements of defined benefit plans, net of tax	(56)	474
Total other comprehensive income	152	2,219
Comprehensive income	7,840	11,598
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	7,802	11,597
Comprehensive income attributable to non-controlling interests	38	1

(3) Consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,798	2,728	46,180	(4,561)	48,145
Changes during period					
Dividends of surplus			(1,537)		(1,537)
Profit attributable to owners of parent			7,650		7,650
Purchase of treasury shares				(170)	(170)
Disposal of treasury shares		83		202	285
Cancellation of treasury shares		(2,695)		2,695	-
Reversal of revaluation reserve for land					-
Transfer from retained earnings to capital surplus		2,611	(2,611)		-
Change in ownership interest of parent due to transactions with non-controlling interests					-
Adjustments due to change in the fiscal period of consolidated subsidiaries					-
Net changes in items other than shareholders' equity					
Total changes during period	-	-	3,500	2,726	6,227
Balance at end of period	3,798	2,728	49,681	(1,835)	54,373

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	2,332	(641)	1,697	1,202	4,592	173	52,911
Changes during period							
Dividends of surplus							(1,537)
Profit attributable to owners of parent							7,650
Purchase of treasury shares							(170)
Disposal of treasury shares							285
Cancellation of treasury shares							-
Reversal of revaluation reserve for land							-
Transfer from retained earnings to capital surplus							-
Change in ownership interest of parent due to transactions with non-controlling interests							-
Adjustments due to change in the fiscal period of consolidated subsidiaries							-
Net changes in items other than shareholders' equity	138	(22)	91	(56)	151	30	182
Total changes during period	138	(22)	91	(56)	151	30	6,410
Balance at end of period	2,471	(663)	1,789	1,146	4,743	204	59,321

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,798	2,728	49,681	(1,835)	54,373
Changes during period					
Dividends of surplus			(2,282)		(2,282)
Profit attributable to owners of parent			9,377		9,377
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares					-
Cancellation of treasury shares					-
Reversal of revaluation reserve for land			(0)		(0)
Transfer from retained earnings to capital surplus					-
Change in ownership interest of parent due to transactions with non-controlling interests		(28)			(28)
Adjustments due to change in the fiscal period of consolidated subsidiaries					-
Net changes in items other than shareholders' equity					
Total changes during period	-	(28)	7,094	(0)	7,065
Balance at end of period	3,798	2,700	56,775	(1,835)	61,438

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	2,471	(663)	1,789	1,146	4,743	204	59,321
Changes during period							
Dividends of surplus							(2,282)
Profit attributable to owners of parent							9,377
Purchase of treasury shares							(0)
Disposal of treasury shares							-
Cancellation of treasury shares							-
Reversal of revaluation reserve for land							(0)
Transfer from retained earnings to capital surplus							-
Change in ownership interest of parent due to transactions with non-controlling interests							(28)
Adjustments due to change in the fiscal period of consolidated subsidiaries							-
Net changes in items other than shareholders' equity	596	0	1,148	474	2,220	(138)	2,082
Total changes during period	596	0	1,148	474	2,220	(138)	9,147
Balance at end of period	3,068	(662)	2,938	1,621	6,964	66	68,469

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)	Fiscal year ended March 31, 2026 (from April 1, 2025 to to March 31, 2026)
Cash flows from operating activities		
Profit before income taxes	10,149	12,370
Depreciation	1,404	1,623
Amortization of goodwill	77	52
Increase (decrease) in allowance for doubtful accounts	(58)	(0)
Increase (decrease) in provision for bonuses for directors (and other officers)	19	22
Increase (decrease) in provision for loss on construction contracts	(286)	(134)
Increase (decrease) in provision for product compensations	(49)	197
Increase (decrease) in retirement benefit liability	188	102
Increase (decrease) in provision for retirement benefits for directors (and other officers)	1	(2)
Increase (decrease) in provision for share awards for directors (and other officers)	(22)	51
Interest and dividend income	(190)	(198)
Interest expenses	29	30
Loss (gain) on sale of property, plant and equipment	(4)	(4)
Loss on retirement of property, plant and equipment	74	13
Loss on retirement of software	-	2
Loss (gain) on sale of investment securities	(483)	(37)
Loss (gain) on valuation of investment securities	0	-
Loss (gain) on sale of membership	0	-
Decrease (increase) in trade receivables	3,435	396
Decrease (increase) in inventories	2,322	1,083
Decrease (increase) in other assets	(337)	(114)
Increase (decrease) in trade payables	(2,958)	(1,729)
Increase (decrease) in accrued consumption taxes	492	(198)
Increase (decrease) in advances received on construction contracts in progress	50	15
Increase (decrease) in other liabilities	669	60
Other, net	197	(18)
Subtotal	14,720	13,584
Income taxes paid	(2,846)	(2,957)
Net cash provided by (used in) operating activities	11,874	10,626
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,662)	(1,431)
Proceeds from sale of property, plant and equipment	27	10
Purchase of software	(327)	(550)
Purchase of investment securities	(5)	(6)
Proceeds from sale of investment securities	1,333	66
Proceeds from collection of loans receivable	1	-
Interest and dividends received	190	198
Other, net	(193)	81
Net cash provided by (used in) investing activities	(636)	(1,631)

(Millions of yen)

	Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)	Fiscal year ended March 31, 2026 (from April 1, 2025 to to March 31, 2026)
Cash flows from financing activities		
Proceeds from short-term borrowings	15	-
Repayments of short-term borrowings	(15)	-
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	-	(150)
Purchase of treasury shares	(142)	(0)
Proceeds from sale of treasury shares	169	-
Dividends paid	(1,535)	(2,279)
Dividends paid to non-controlling interests	(7)	(18)
Interest paid	(29)	(30)
Other, net	(196)	(203)
Net cash provided by (used in) financing activities	(1,741)	(2,683)
Effect of exchange rate change on cash and cash equivalents	4	479
Net increase (decrease) in cash and cash equivalents	9,501	6,791
Cash and cash equivalents at beginning of period	11,420	20,921
Cash and cash equivalents at end of period	20,921	27,713

(5) Notes to consolidated financial statements

(Notes on going concern assumption)

Not applicable.

(Segment information, etc.)

1. Overview of reporting segments

   In the Group's reporting segments, separated financial information is available out of each component units of the Group, so they are subject to periodic review by the Board of Directors to determine the allocation of management resources as well as to evaluate their performance.

   The Group has established a manufacturing and sales system for each product and service, and has planned comprehensive strategies for products and services for home and abroad to develop business activities.

   Therefore, the reporting segments of the Group consist of products and services and are divided into four categories, "Fire Alarm Systems," "Maintenance," "Fire Extinguishing Systems," and "Security Systems."

   "Fire Alarm Systems" includes manufacture, sale and installation of automatic fire alarm system, emergency alarm system, dialer to fire station, etc. "Maintenance" includes maintenance, inspection and improvement work related to fire prevention systems. "Fire Extinguishing Systems" includes manufacture, sale and installation of sprinkler fire-extinguishing system, water cannon system, indoor/outdoor hydrant system, etc. "Security Systems" includes manufacture, sale and installation of access control system, key management system, electrical locks control system, etc.

2. Calculation method for the amount of net sales, profit or loss, assets, liabilities and other items for each reporting segment

   The accounting method of the business segment reported is almost the same as the method that is adopted for the preparation of consolidated financial statements.

   Profits of reporting segments are based on operating profit.

3. Information on the amount of net sales, profit or loss, assets, liabilities and other items by reporting segment
Previous consolidated fiscal year (From April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reporting segment					Adjustment (Note: 1)	Carried on consolidated financial statements (Note: 2)
	Fire Alarm Systems	Maintenance	Fire Extinguishing Systems	Security Systems	Total		
Net sales							
Goods or services transferred at a point in time	36,194	–	398	2,839	39,432	–	39,432
Goods or services transferred over time	26,291	21,085	10,781	3,309	61,468	–	61,468
Revenue arising from contracts with customers	62,486	21,085	11,179	6,149	100,900	–	100,900
Segment profit	8,974	5,044	1,607	634	16,261	(6,708)	9,553
Segment assets	48,384	7,820	5,252	4,991	66,448	23,206	89,655
Other items							
Depreciation	937	163	56	70	1,228	176	1,404
Amortization of goodwill	51	–	–	26	77	–	77
Increased amounts of property, plant and equipment and intangible assets	1,734	241	64	111	2,151	233	2,385

Notes: 1 The adjustment amount is as follows:

(1) Adjustment for segment profit of (6,708) million yen is company-wide expenses that are not allocated to each reporting segment. Company-wide expenses are mainly general and administrative expenses that do not belong to any reporting segment.

(2) Adjustment for segment assets of 23,206 million yen is company-wide assets that are not allocated to each reporting segment. Company-wide assets mainly include the Company's surplus operating funds (cash and deposits), long-term investment funds (investment securities) and assets related to the administration department.

(3) 233 million yen, which is the adjustment of increased amount of property, plant and equipment and intangible assets, are corporate assets that are not allocated to each reporting segment.

2 Segment profit is adjusted with operating profit on the consolidated statement of income.

Current consolidated fiscal year (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reporting segment					Adjustment (Note: 1)	Carried on consolidated financial statements (Note: 2)
	Fire Alarm Systems	Maintenance	Fire Extinguishing Systems	Security Systems	Total		
Net sales							
Goods or services transferred at a point in time	38,949	−	362	2,900	42,213	−	42,213
Goods or services transferred over time	27,451	22,432	10,178	3,579	63,642	−	63,642
Revenue arising from contracts with customers	66,401	22,432	10,541	6,479	105,855	−	105,855
Segment profit	11,187	5,289	1,649	777	18,903	(6,836)	12,066
Segment assets	52,325	7,993	4,041	4,255	68,615	29,320	97,936
Other items							
Depreciation	1,225	125	45	100	1,497	125	1,623
Amortization of goodwill	25	-	-	26	52	-	52
Increased amounts of property, plant and equipment and intangible assets	1,305	211	58	127	1,702	470	2,172

Notes: 1 The adjustment amount is as follows:

(1) Adjustment for segment profit of (6,836) million yen is company-wide expenses that are not allocated to each reporting segment. Company-wide expenses are mainly general and administrative expenses that do not belong to any reporting segment.

(2) Adjustment for segment assets of 29,320 million yen is company-wide assets that are not allocated to each reporting segment. Company-wide assets mainly include the Company’s surplus operating funds (cash and deposits), long-term investment funds (investment securities) and assets related to the administration department.

(3) 470 million yen, which is the adjustment of increased amount of property, plant and equipment and intangible assets, are corporate assets that are not allocated to each reporting segment.

2 Segment profit is adjusted with operating profit on the consolidated statement of income.

(Per share information)

	Previous consolidated fiscal year (From April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (From April 1, 2025 to March 31, 2026)
Net assets per share	792.40 Yen	916.87 Yen
Earnings per share	102.62 Yen	125.69 Yen

Notes:
1. Earnings per share after adjustment of dilutive shares is not stated because there is no dilutive share.
2. The Company effected a 3-for-1 stock split for every one share of common stock on April 1, 2026. Net assets per share and earnings per share have been calculated assuming that the stock split was implemented at the beginning of the previous fiscal year.
3. The Company's shares held by the BIP Trust are included in the number of treasury shares deducted from the total number of shares issued at the end of period for the purpose of calculating net assets per share. Moreover, for the purpose of calculating earnings per share, it is included in treasury shares, which are deducted from the average number of shares during the period. In the previous consolidated fiscal year, the number of treasury shares held by the trust at the end of the fiscal year was 636,462 shares, and the average number of treasury shares during the period was 554,093 shares. Meanwhile, in the current consolidated fiscal year, the number of treasury shares held by the trust at the end of the fiscal year was 636,462 shares, and the average number of treasury shares during the period was 636,462 shares.
4. The basis for calculating earnings per share is as follows:

Items	Previous consolidated fiscal year (From April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (From April 1, 2025 to March 31, 2026)
Earnings per share		
Profit attributable to owners of parent (Millions of yen)	7,650	9,377
Amount not attributable to common shareholders (Millions of yen)	-	-
Profit attributable to owners of parent related to common shares (Millions of yen)	7,650	9,377
Average number of common shares during the period (Shares)	74,552,739	74,605,194

(Significant subsequent events)

(Stock split)

Based on the resolution of the Board of Directors meeting held on February 4, 2026, the Company implemented a stock split effective April 1, 2026.

1. Purpose of the stock split

   The purpose of the stock split is to enhance the liquidity of the Company's shares and broaden its investor base by lowering the investment amount per trading unit and creating a more accessible investment environment.

2. Overview of the stock split

   (1) Method of the split

   The Company effected a 3-for-1 stock split for every one share of common stock held by shareholders recorded in the shareholder register as of the record date, Tuesday, March 31, 2026.

   (2) Increase in number of shares due to the split

i) Total number of shares outstanding before the stock split:	26,400,000 shares
ii) Increase in number of shares due to the split:	52,800,000 shares
iii) Total number of shares outstanding after the split:	79,200,000 shares
iv) Total number of authorized shares after the split:	115,000,000 shares

   (3) Schedule for the split

i) Date of public notice for setting the record date:	Wednesday, March 11, 2026
ii) Record date:	Tuesday, March 31, 2026
iii) Effective date:	Wednesday, April 1, 2026

   (4) Impact on per share information

   The impact on per share information is described in (Per share information).

3. Other

   (1) Change in share capital

   There will be no change in the amount of share capital as a result of this stock split.

   (2) Year-end dividend for the current consolidated fiscal year

   As the effective date of this stock split is April 1, 2026, the year-end dividend for the current consolidated fiscal year with a record date of March 31, 2026 will be paid based on the number of shares before the stock split.

4. Supplementary Information

Net sales, Orders received, Order backlog

Net sales (Millions of yen)

	Consolidated fiscal year ended March 31, 2025 (From April 1, 2024 to March 31, 2025)		Consolidated fiscal year ended March 31, 2026 (From April 1, 2025 to March 31, 2026)		Year on year	Comparative increase (decrease)
	Amount	Percentage	Amount	Percentage		
		%		%	%	
Fire Alarm Systems	62,486	61.9	66,401	62.7	106.3	3,914
[Of which Overseas]	[22,579]	[22.4]	[24,870]	[23.5]	[110.1]	[2,291]
Maintenance	21,085	20.9	22,432	21.2	106.4	1,347
Fire Extinguishing Systems	11,179	11.1	10,541	10.0	94.3	(637)
Security Systems	6,149	6.1	6,479	6.1	105.4	330
Total	100,900	100.0	105,855	100.0	104.9	4,954

Note: All amounts are rounded down to the nearest million yen.

Orders received (Millions of yen)

	Consolidated fiscal year ended March 31, 2025 (From April 1, 2024 to March 31, 2025)		Consolidated fiscal year ended March 31, 2026 (From April 1, 2025 to March 31, 2026)		Year on year	Comparative increase (decrease)
	Amount	Percentage	Amount	Percentage		
		%		%	%	
Fire Alarm Systems	63,280	62.9	68,627	63.2	108.5	5,347
[Of which Overseas]	[22,579]	[22.5]	[24,870]	[22.9]	[110.1]	[2,291]
Maintenance	21,119	21.0	22,778	21.0	107.9	1,658
Fire Extinguishing Systems	10,115	10.1	10,425	9.6	103.1	310
Security Systems	6,057	6.0	6,705	6.2	110.7	648
Total	100,572	100.0	108,537	100.0	107.9	7,964

Note: All amounts are rounded down to the nearest million yen.

Order backlog (Millions of yen)

	As of March 31, 2025		As of March 31, 2026		Year on year	Comparative increase (decrease)
	Amount	Percentage	Amount	Percentage		
		%		%	%	
Fire Alarm Systems	12,724	46.5	14,951	49.8	117.5	2,226
[Of which Overseas]	[−]	[−]	[−]	[−]	[−]	[−]
Maintenance	3,199	11.7	3,544	11.8	110.8	345
Fire Extinguishing Systems	9,977	36.5	9,861	32.8	98.8	(116)
Security Systems	1,447	5.3	1,673	5.6	115.6	225
Total	27,348	100.0	30,030	100.0	109.8	2,682

Note: All amounts are rounded down to the nearest million yen.

5. Other Matters

(1) Changes in directors and other officers

(Change in representative)

Not applicable.

(Changes in directors and other officers)

Not applicable.