

FY2025

Supplementary materials for financial results



Fudo Tetra Corporation

The outlook and other forward-looking statements contained in this document are based on information currently available to the Company and on certain assumptions that the Company believes to be reasonable. However, please be aware that such forward-looking statements may be subject to change due to factors such as changes in the business environment.

Business performance (by segment)



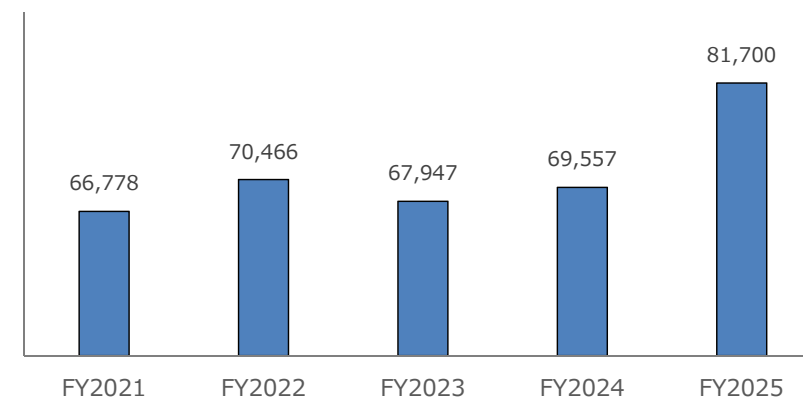
Fudo Tetra Corporation

(Millions of yen)

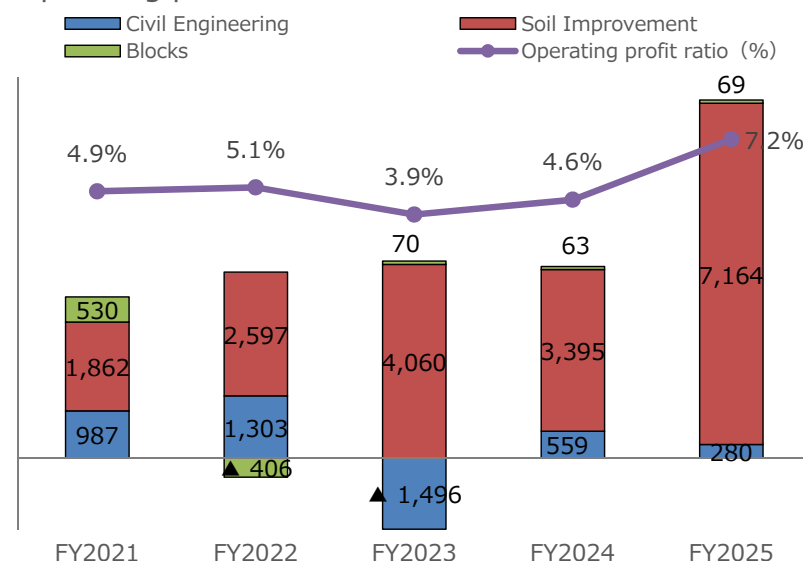
	FY2021	FY2022	FY2023	FY2024	FY2025	year-on-year
	2022/03	2023/03	2024/03	2025/03	2026/03	
Orders received	63,896	74,010	69,191	72,276	79,595	7,319
Civil Engineering	27,865	34,159	27,374	28,655	29,666	1,011
Soil Improvement	32,473	37,467	38,563	41,834	47,600	5,765
Blocks	3,474	2,711	3,962	2,278	2,445	167
Net sales	66,778	70,466	67,947	69,557	81,700	12,143
Civil Engineering	32,087	32,159	26,017	28,384	33,739	5,355
Soil Improvement	31,609	35,300	39,149	39,283	46,135	6,853
Blocks	3,704	2,711	3,453	2,647	2,329	▲318
Gross profit	10,962	11,617	10,814	12,009	15,980	3,971
(ratio)	(16.4%)	(16.5%)	(15.9%)	(17.3%)	(19.6%)	(2.3%)
Civil Engineering	3,234	3,699	1,005	3,185	3,081	▲105
(ratio)	(10.1%)	(11.5%)	(3.9%)	(11.2%)	(9.1%)	(▲2.1%)
Soil Improvement	5,766	6,841	8,278	7,519	11,638	4,119
(ratio)	(18.2%)	(19.4%)	(21.1%)	(19.1%)	(25.2%)	(6.1%)
Blocks	1,846	881	1,355	1,157	1,102	▲55
(ratio)	(49.8%)	(32.5%)	(39.2%)	(43.7%)	(47.3%)	(3.6%)
SG&A expenses	7,664	8,015	8,158	8,832	10,060	1,228
Operating profit	3,297	3,602	2,656	3,177	5,919	2,742
Civil Engineering	987	1,303	▲1,496	559	280	▲279
Soil Improvement	1,862	2,597	4,060	3,395	7,164	3,769
Blocks	530	▲406	70	63	69	7
Ordinary profit	3,381	3,458	2,947	3,366	6,124	2,758
Profit attributable to owners of parent	2,063	2,166	2,009	2,202	4,461	193

※The total for the company includes figures other than those for the three segments and consolidated adjustments, so the sum of the three segments does not match the total for the company.

【Net sales】



【Operating profit】



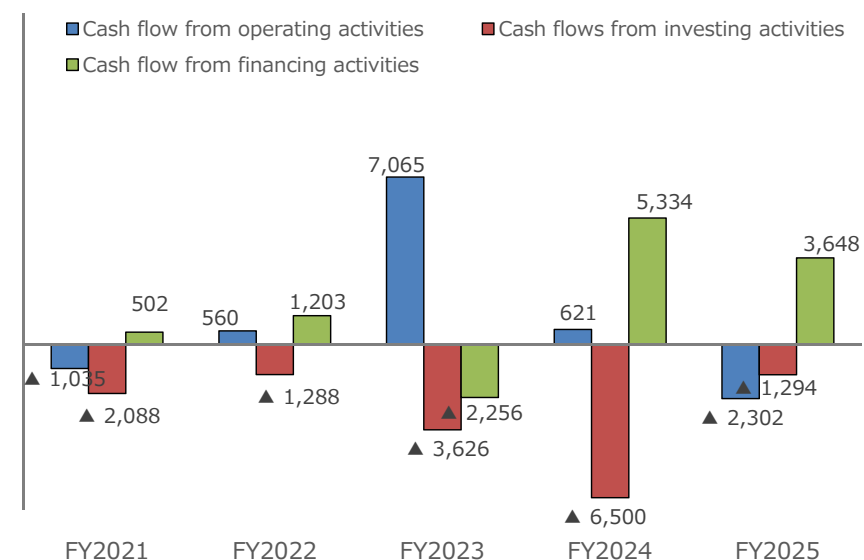
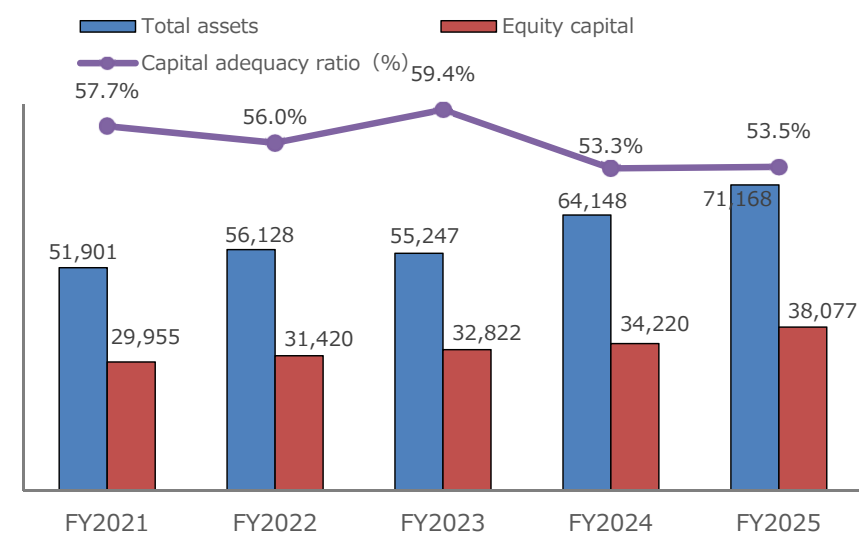
Financial Status/Cash Flow



Fudo Tetra Corporation

(Millions of yen)

	FY2021	FY2022	FY2023	FY2024	FY2025	year-on-year
	2022/03	2023/03	2024/03	2025/03	2026/03	
Total assets	51,901	56,128	55,247	64,148	71,168	7,020
Liabilities	21,552	24,280	21,978	29,473	32,627	3,153
(Of these, Interest-bearing debt)	(3,950)	(6,384)	(5,389)	(11,979)	(16,051)	(4,072)
Net assets	30,350	31,848	33,269	34,675	38,541	3,867
Equity capital	29,955	31,420	32,822	34,220	38,077	3,857
Capital adequacy ratio	57.7%	56.0%	59.4%	53.3%	53.5%	0.2%
Cash flow from operating activities	▲ 1,035	560	7,065	621	▲ 2,302	▲ 2,923
Cash flows from investing activities	▲ 2,088	▲ 1,288	▲ 3,626	▲ 6,500	▲ 1,294	5,206
Cash flow from financing activities	502	1,203	▲ 2,256	5,334	3,648	▲ 1,686
Cash and Cash equivalents at end of period	9,283	9,761	10,954	10,379	10,422	43

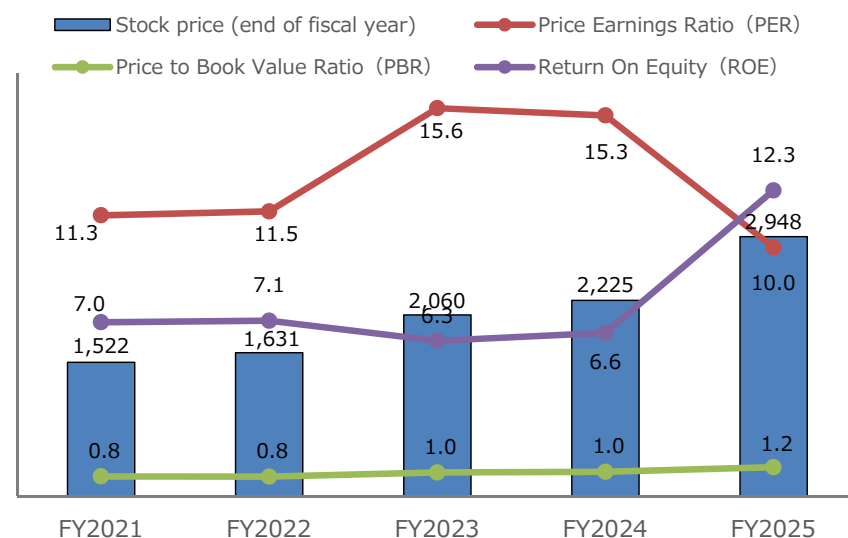
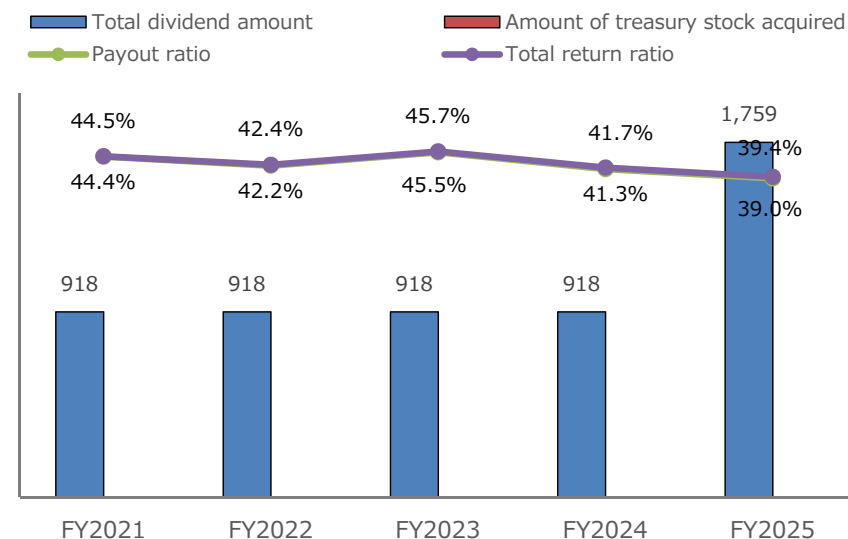


Per share indicators/Price earnings indicators



Fudo Tetra Corporation

	Unit	FY2021	FY2022	FY2023	FY2024	FY2025	year-on-year
		2022/03	2023/03	2024/03	2025/03	2026/03	
<Stock Status>							
Number of shares issued at end of period (including treasury)	1,000 shares	16,490	16,490	16,490	16,490	16,490	0
Number of treasury shares at end of period	1,000 shares	1,275	1,270	1,267	1,368	1,340	▲28
Average number of shares during the period	1,000 shares	15,269	15,219	15,222	15,159	15,143	▲17
Stock price (end of fiscal year)	Yen/share	1,522	1,631	2,060	2,225	2,948	723
<Status of shareholder returns>							
Dividend per share	Yen/share	60.0	60.0	60.0	※plan 60.0	※plan 115.0	55.0
Total dividend amount	million yen	918	918	918	※plan 918	※plan 1,759	841
Payout ratio	%	44.4	42.2	45.5	※plan 41.3	※plan 39.0	▲2.3
Amount of treasury stock acquired	million yen	-	-	-	-	-	-
Total return ratio	%	44.5	42.4	45.7	※plan 41.7	※plan 39.4	▲2.3
<Key Financial Indicators>							
Return On Equity (ROE)	%	7.0	7.1	6.3	6.6	12.3	5.8
Earnings Per Share (EPS)	yen	135.1	142.3	132.0	145.3	294.6	149.4
Book Value Per Share (BPS)	yen	1,968.9	2,064.5	2,156.1	2,263.0	2,513.5	250.5
Price Earnings Ratio (PER)	x	11.3	11.5	15.6	15.3	10.0	▲5.3
Price to Book Value Ratio (PBR)	x	0.8	0.8	1.0	1.0	1.2	0.2



Capital Investment/R&D etc.



(Millions of yen)

	FY2021	FY2022	FY2023	FY2024	FY2025	year-on-year
	2022/03	2023/03	2024/03	2025/03	2026/03	
Capital Investment	2,205	2,108	3,519	6,917	1,941	▲4,977
Depreciation	1,650	1,607	1,697	2,242	3,711	1,469
Research and Development	657	738	850	882	881	▲0
Number of employees at the end of the period (Unit:people)	965	983	986	992	1,004	12

