



# Consolidated Financial Results for FY2026 and Full-Year Guidance for FY2027

May 12, 2026

Olympus Corporation | Director, Representative Executive Officer, President and Chief Executive Officer, Bob White | Executive Officer and Chief Financial Officer, Michael Parenti

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# Executive Summary

# Where Purpose Meets Performance: Shaping the Future of Endoscopy-Enabled Care

## OUR PURPOSE

Making people’s lives healthier, safer and more fulfilling

| OUR STRATEGIC PILLARS                                                                                                  |                                                                                     |                                                                                                            |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|
| <p><b>Innovation-Driven Growth</b></p> <p>Lead the next wave of innovation &amp; expand to faster-growing segments</p> | <p><b>Simplicity</b></p> <p>Simplify Olympus to move faster and operate smarter</p> | <p><b>Accountability</b></p> <p>Support a high-performance culture of quality, ownership and execution</p> |

## OUR FINANCIAL ASPIRATIONS FY27-29

| Revenue <sup>1</sup>                               | Op Margin <sup>2</sup>                                      | EPS CAGR <sup>2</sup>                     |
|----------------------------------------------------|-------------------------------------------------------------|-------------------------------------------|
| <p><b>3-4-5 %</b></p> <p>Growing at 5% by FY29</p> | <p><b>100+ bps</b></p> <p>Year-on-year growth from FY26</p> | <p><b>&gt;10 %</b></p> <p>From FY2026</p> |

<sup>1</sup> Constant Currency basis <sup>2</sup> Adjusted for extraordinary items: Exclude “Other income/expenses, no adjustment will be made for the impact of exchange rate fluctuations, actual exchange rate will be used

# FY2026: Managed Through Disruption

## FY2027: Accelerating Our Momentum

**What we said we would do — and did.**



Called FY2026 a rebuilding year



Made deliberate choices to address structural issues



Absorbed ~¥30 billion in net impact from FDA-related import alerts and voluntary ship-holds



Delivered above revised guidance range

**The work of FY2026 was to build the foundation.  
The work of FY2027 is to deliver results.**

# Q4 Momentum Validates the Foundation

## Q4 Consolidated Performance

|         |     |                   |                           |        |
|---------|-----|-------------------|---------------------------|--------|
| ¥295.3B | +9% | +3%               | 18.1%                     | -4.1pp |
| Revenue | YoY | Constant currency | Adjusted operating margin | YoY    |

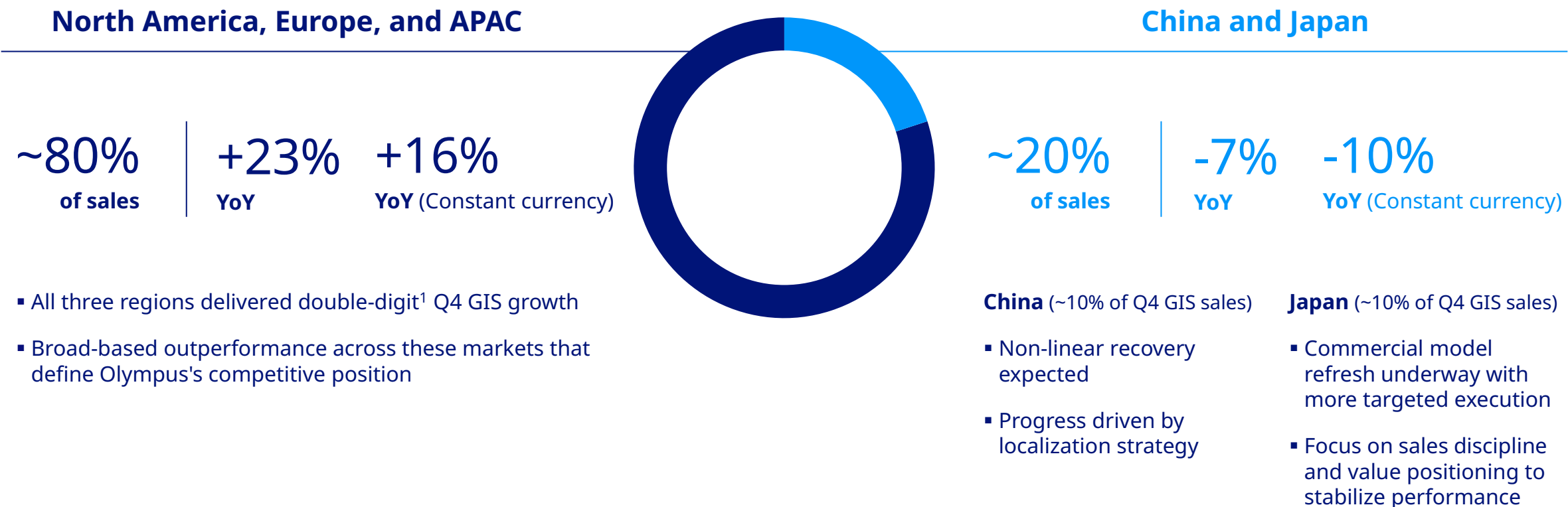
## Q4 GIS Performance (~70% of consolidated revenue)

|                                                                                                |                                                                                                                |                                                                                           |
|------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| ¥210.1B                                                                                        | +16%                                                                                                           | +10%                                                                                      |
| Revenue                                                                                        | YoY                                                                                                            | Constant currency                                                                         |
| <b>GI Endoscopy</b><br>Broad based, double-digit growth led by North America, Europe, and APAC | <b>GI EndoTherapy</b><br>Double-digit growth driven by strong regional execution and new product introductions | <b>Medical Service</b><br>Stable growth underpinned by recurring service contract revenue |

## Q4 SIS Performance (~30% of consolidated revenue)

- Urology returned to growth as majority of shipments resumed
- Respiratory and Surgical Devices in Other Therapeutic Areas continued to reflect ship-hold impacts — both are actively managed and embedded in FY2027 guidance

# Q4 GIS Performance Anchored in North America, Europe, and APAC



<sup>1</sup> Year-on-Year (Including FX)

# FY2026: Credible Baseline for Future Growth

## FY2026 Full Year Results

|           |     |                           |              |        |                         |
|-----------|-----|---------------------------|--------------|--------|-------------------------|
| ¥1,010.7B | +1% | ¥143.3B                   | 14.2%        | -4.7pp | ¥53.5B                  |
| Revenue   | YoY | Adjusted Operating Profit | Adjusted OPM | YoY    | Adjusted Free Cash Flow |

## What Drove Margin Decline

- ~¥30B in net impact from FDA-related import alerts and voluntary ship-holds
- U.S. tariff headwinds
- Unfavorable sales mix and one-off transformation costs
- Excluding these effects, underlying margin performance was largely stable

## Why This is a Credible Baseline

- One-off effects that weighed on FY2026 are expected to gradually decrease
- Q4 results reflect early evidence that strategic initiatives are gaining traction
- Ongoing focus on cost discipline is contributing to improved cost management
- We delivered above our latest guidance despite real disruption

# Strengthening Quality Culture: Remediation Progressing



## Remediation

- All 8 inspected facilities progressing systematically
- Quality management systems strengthened for durability
- Quality culture embedded in daily ways of working
- One-off remediation costs substantially absorbed in FY2026



## FDA Engagement

- Engaging constructively; focused on achieving a durable, compliant end state
- Committed to full transparency with regulators and investors as work progresses



## Supply Recovery

- Some of impacted products back in market
- Improving supply visibility for customers
- Remaining products on track for resumption

# FY2027: Accelerating Our Momentum

## FY2027 Financial Guidance

¥1,055.0B to ¥1,076.0B

### Revenue

+1.5% to +3.5%

YoY (Constant currency)

+4.4% to +6.5%

YoY

15.2% to 16.7%

### Adjusted Operating Margin

+1.0pp to +2.5pp

YoY

## Phasing

- H1: Slower Growth — ship-hold impacts continuing to normalize; new operating model savings beginning to materialize
- H2: Accelerated growth — ship-hold resolution, new product launches, and operating model savings building

## Margin Improvement Drivers

- One-off effects that weighed on FY2026 expected to gradually decrease
- Structural efficiency gains under new operating model
- Disciplined cost management
- 100+ basis points of margin expansion targeted annually through FY2029

# FY2027: Capital Allocation Priorities

## Capital Allocation Priorities

- **Strategic Growth Investment**  
Innovation, GIS capabilities, selective M&A  
Over a dozen product launches planned in FY2027
- **Dividend**  
¥30 per share maintained  
Consistent with commitment to stable shareholder returns
- **Share Repurchase**  
Up to ¥60B in FY2027  
Reflects confidence in the business and commitment to shareholder value
- **Financial Flexibility**  
Investment-grade credit profile remains foundation for flexibility

## Shareholder Return Framework

- Shifting from dividend-centric model to more flexible framework — balancing dividends with opportunistic share repurchases.
- As earnings power strengthens through FY2027–FY2029, will return capital more dynamically.

# Evolving Our Portfolio: Disciplined Review, Focused Redeployment

## Enterprise-Wide Framework

- Every business assessed against three consistent criteria
  - Strategic fit
  - Accretive growth
  - Return on invested capital
- Where ambitions are not met, assess options to optimize performance and unlock greater value

## Surgical Business Review

- Surgical Endoscopy and Other Therapeutic Areas in SIS
- Initiating strategic review to explore a full range of options to unlock value – nothing off the table
- No specific timeline or pre-determined outcome
- Olympus remains fully committed to our Surgical Endoscopy and Other Therapeutic Areas customers and employees throughout this process

# Consolidated Financial Results

FY2026

# Fiscal Year 2026 4Q Consolidated Financial Results

**1** Revenue increased by 9% (3% CC) despite the impact of ship-holds, driven by solid GIS performance across North America, Europe and APAC

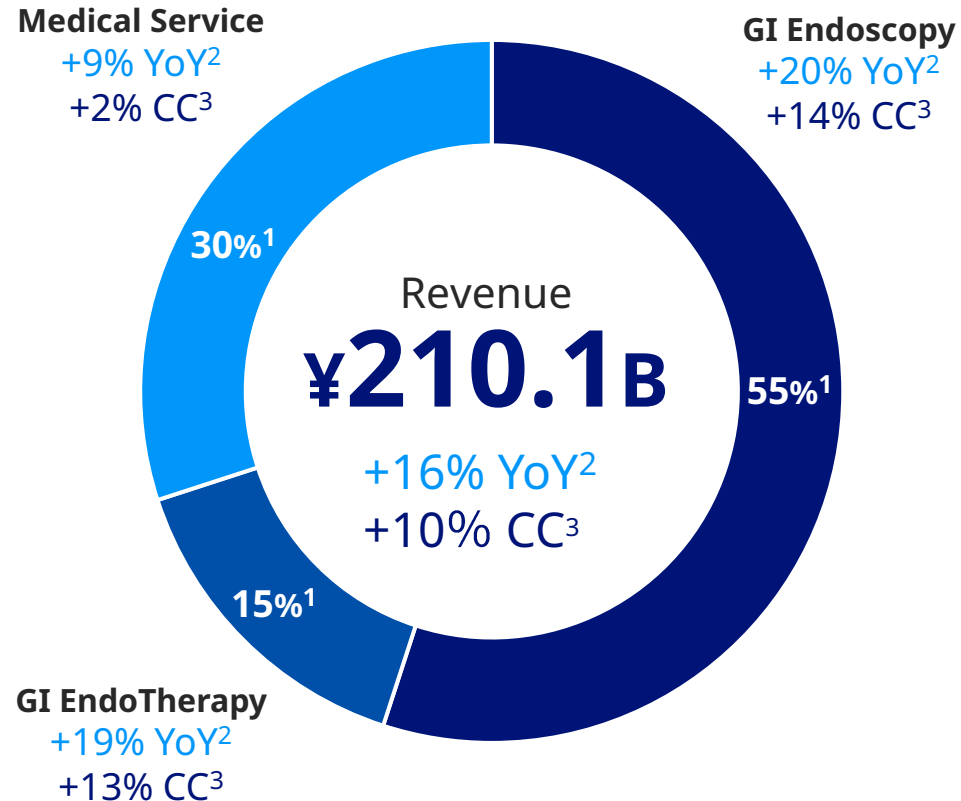
**2** Adjusted operating profit<sup>1</sup>: Decreased primarily reflecting the adverse impact of U.S. import tariffs, which were partially offset by disciplined cost management and continued efforts to optimize SG&A expenses

| (Billions of yen, except adjusted EPS)       | FY25 4Q | FY26 4Q        | YoY    | After FX adjustment (CC) |
|----------------------------------------------|---------|----------------|--------|--------------------------|
| <b>Revenue</b>                               | 272.1   | <b>1</b> 295.3 | +9%    | +3%                      |
| <b>Cost of sales</b>                         | 79.3    | <b>102.5</b>   | +29%   | +24%                     |
| <i>% of revenue</i>                          | 29.2%   | <b>34.7%</b>   | +5.6pp | +6.2pp                   |
| <b>SG&amp;A expenses</b>                     | 132.7   | <b>139.3</b>   | +5%    | 0%                       |
| <i>% of revenue</i>                          | 48.8%   | <b>47.2%</b>   | -1.6pp | -1.3pp                   |
| <b>Adjusted operating profit<sup>1</sup></b> | 60.3    | <b>2</b> 53.4  | -11%   | -20%                     |
| <i>% of revenue</i>                          | 22.2%   | <b>18.1%</b>   | -4.1pp | -5.0pp                   |
| <b>Profit<sup>2</sup></b>                    | 41.5    | <b>24.8</b>    | -40%   |                          |
| <b>Adjusted EPS</b>                          | ¥40     | <b>¥36</b>     | -11%   |                          |

<sup>1</sup> The amount after deducting "Other income" and "Other expenses" from operating profit.

<sup>2</sup> Profit attributable to owners of parent

# Fiscal Year 2026 4Q Gastrointestinal Solutions Division



## Key Factors for 4Q Results (YoY)

### GI Endoscopy

GI Endoscopy delivered 20% year-on-year growth. Growth was led by North America, Europe and APAC, all achieving double-digit growth.

### GI EndoTherapy

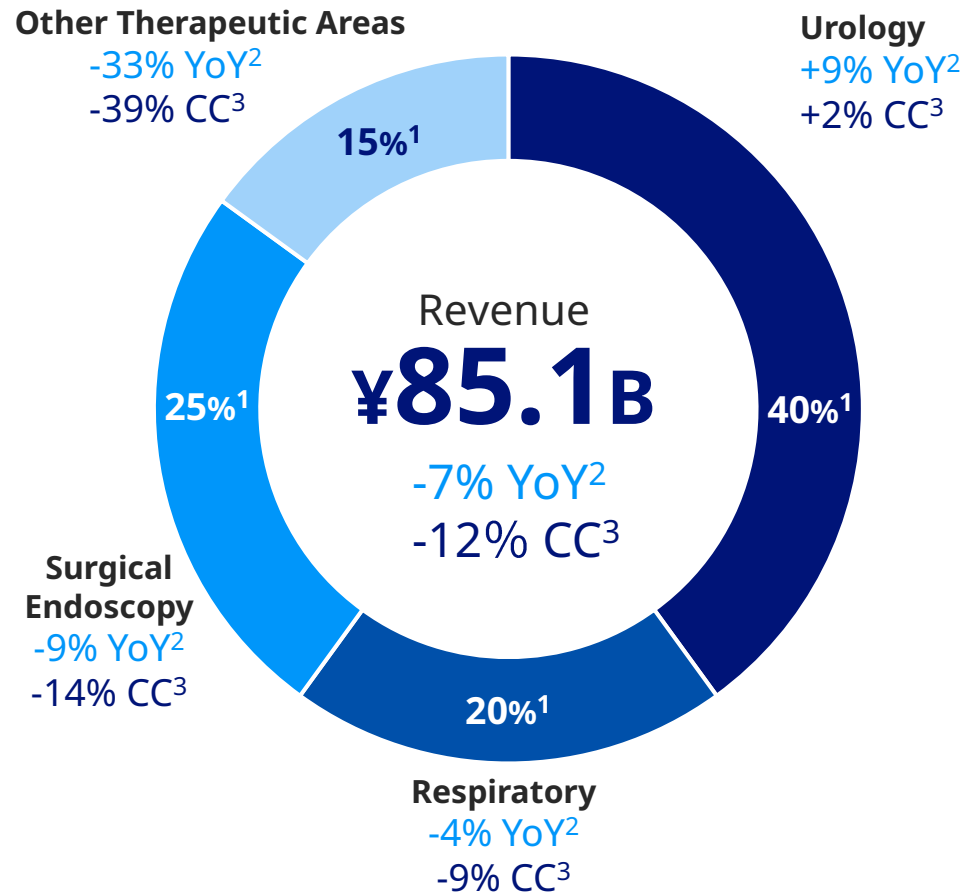
GI EndoTherapy delivered 19% year-on-year growth driven by strong regional execution and new product introductions. Growth was led by North America and Europe.

### Medical Service

Medical Services delivered stable 9% year-on-year growth, underpinned by recurring service contract revenue, with growth led by North America and APAC.

<sup>1</sup> Approx. <sup>2</sup> Year-on-Year <sup>3</sup> Constant Currency (After FX adjustment)

# Fiscal Year 2026 4Q Surgical and Interventional Solutions Division



## Key Factors for 4Q Results (YoY)

### Urology

Urology delivered 9% year-on-year growth supported by the resumption of the majority of shipments. Growth was led by Europe and APAC.

### Respiratory

Revenue decreased by 4% year-on-year due to the continued ship-holds for certain products.

### Surgical Endoscopy

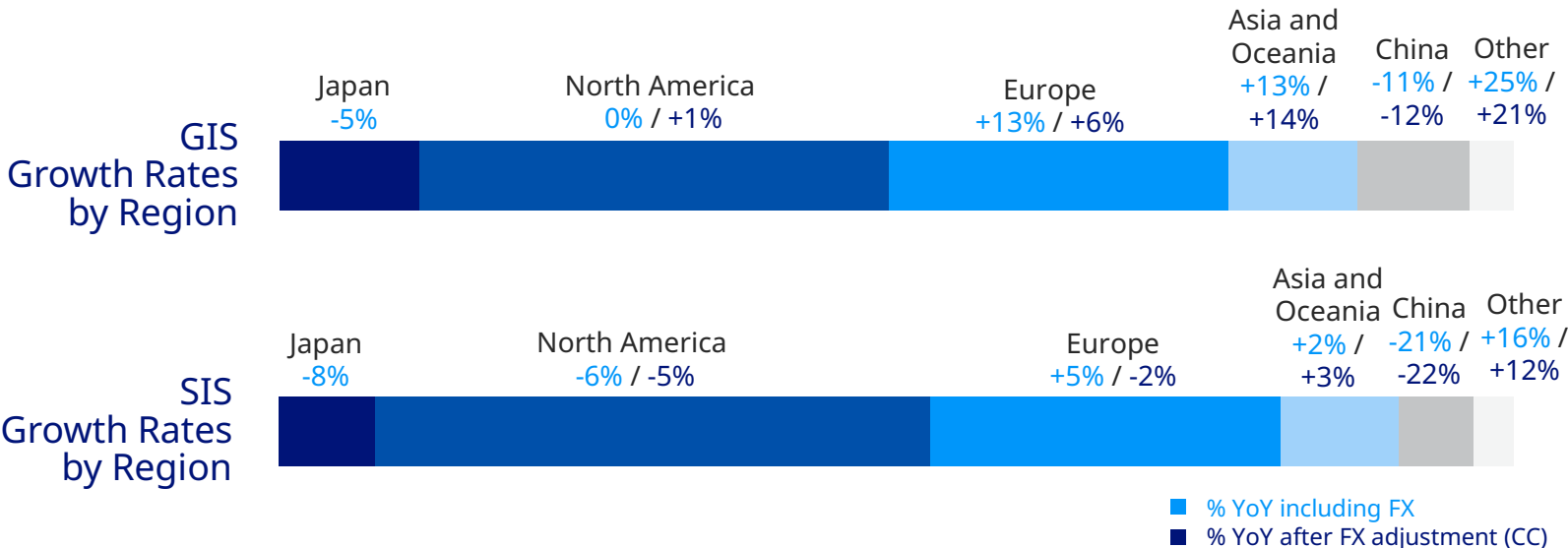
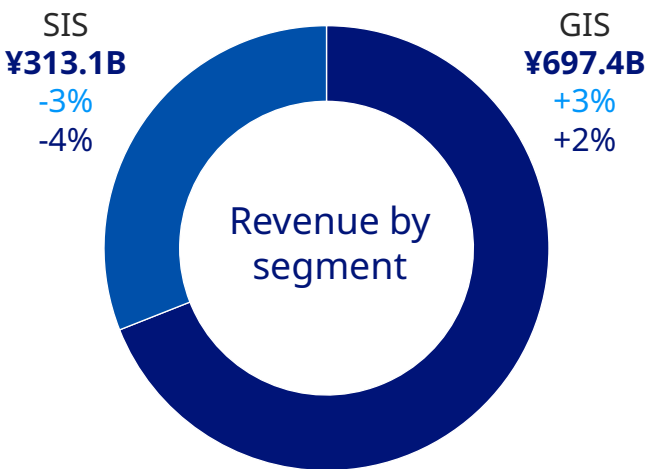
Revenue decreased by 9% year-on-year, primarily due declines in North America, China and Japan.

### Other Therapeutic Areas

Revenue decreased by 33% year-on year in surgical devices due to ship-holds for certain products.

<sup>1</sup> Approx. <sup>2</sup> Year-on-Year <sup>3</sup> Constant Currency (After FX adjustment)

# Fiscal Year 2026 Highlights



<sup>1</sup> The amount after deducting "Other income" and "Other expenses" from operating profit.

# Consolidated Guidance

FY2027

# Fiscal Year 2027 Consolidated Guidance

- ✓ Revenue: FY27 represents a pivotal step toward the 3–4–5% revenue growth trajectory, driven by strong GIS momentum across key regions.
- ✓ Adjusted operating profit<sup>1</sup>: Adjusted operating margin expansion of 100+ bps is expected, supported by the gradual decrease in one-off effects, structural efficiency gains under new operating model and disciplined cost management.

Revenue

**¥1,055.0B to  
¥1,076.0B**

+1.5% to +3.5% CC  
+4.4% to +6.5% YoY

Adjusted operating margin

**15.2% to 16.7%**

+1.0<sub>pp</sub> to +2.5<sub>pp</sub> YoY

Adjusted EPS

**¥106 to ¥119**

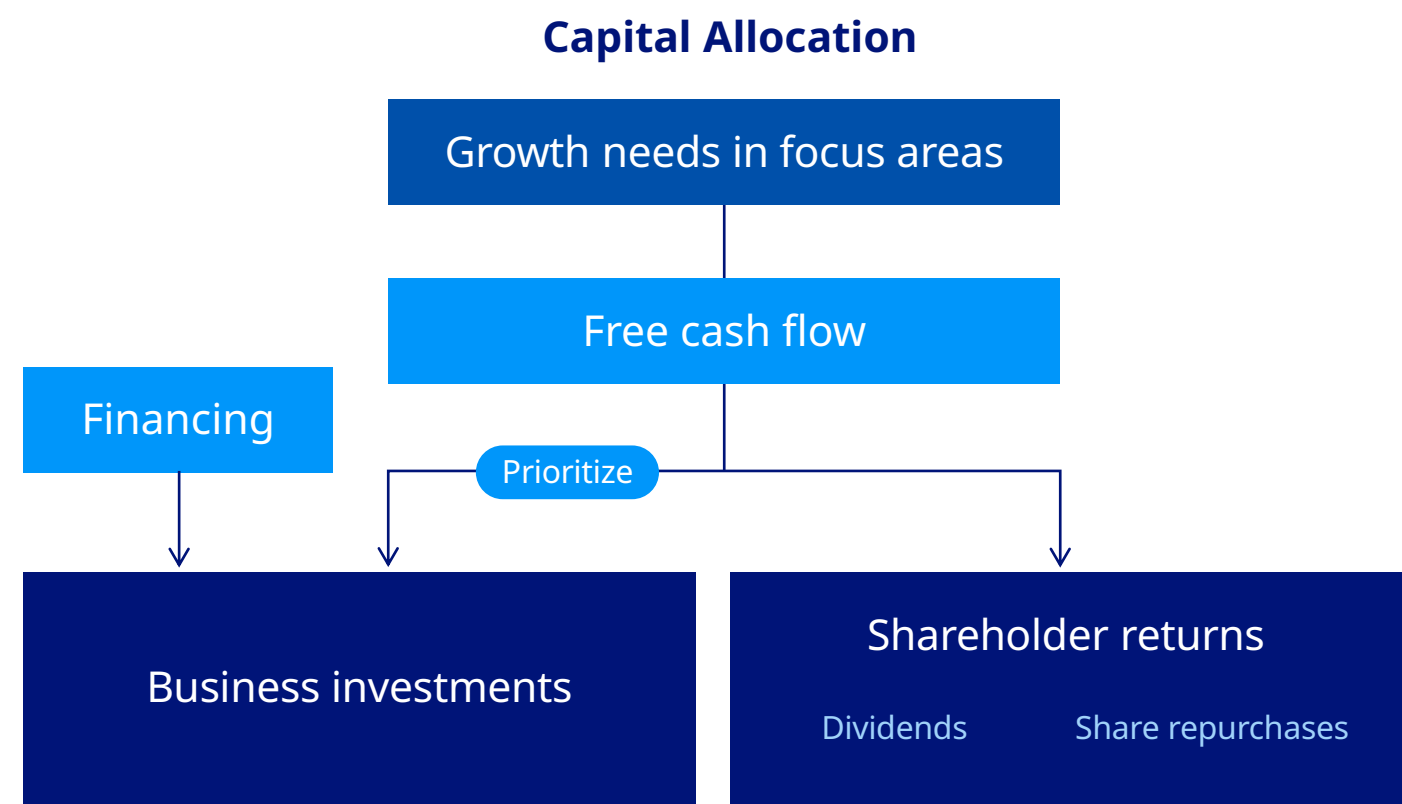
+15% to +29% YoY

■ % YoY after FX adjustment (CC)  
■ % YoY including FX

<sup>1</sup> The amount after deducting "Other income" and "Other expenses" from operating profit.

# Capital Allocation Policy

Enhancing Capital Allocation to Power Sustainable Value Creation in Global MedTech



## How We Allocate Capital

### Invest

in growth to create long-term value

Accelerating sustainable growth by deploying capital toward high-priority focus areas, complemented by opportunistic inorganic investments that align with our core competencies

### Return

capital to shareholders flexibly

Maintain DPS while delivering shareholder returns through a more flexible and capital-efficient mix of dividends and share repurchases

## Premises for Capital Allocation

### Maintain

financial discipline

Maintain BBB+ during the normal course, with flexibility to extend leverage to support strategic growth, including inorganic, within an investment-grade profile (BBB- or above).

**OLYMPUS**

The logo consists of the word "OLYMPUS" in a bold, dark blue, sans-serif typeface. Directly beneath the text is a horizontal yellow line that features a slight upward curve in its center.

# Appendix

# Fiscal Year 2026 Consolidated Financial Results

| (Billions of yen, except EPS and adjusted EPS) | FY25 Full-year | FY26 Full-year | YoY    | After FX adjustment | FY25 4Q | FY26 4Q      | YoY     | After FX adjustment |
|------------------------------------------------|----------------|----------------|--------|---------------------|---------|--------------|---------|---------------------|
| <b>Revenue</b>                                 | 997.3          | <b>1,010.7</b> | +1%    | 0%                  | 272.1   | <b>295.3</b> | +9%     | +3%                 |
| <b>Cost of sales</b>                           | 313.6          | <b>356.6</b>   | +14%   | +11%                | 79.3    | <b>102.5</b> | +29%    | +24%                |
| <i>% of revenue</i>                            | 31.4%          | <b>35.3%</b>   | +3.8pp | +3.6pp              | 29.2%   | <b>34.7%</b> | +5.6pp  | +6.2pp              |
| <b>SG&amp;A expenses</b>                       | 495.7          | <b>507.1</b>   | +2%    | +1%                 | 132.7   | <b>139.3</b> | +5%     | 0%                  |
| <i>% of revenue</i>                            | 49.7%          | <b>50.2%</b>   | +0.5pp | +0.5pp              | 48.8%   | <b>47.2%</b> | -1.6pp  | -1.3pp              |
| <b>Equity method</b>                           | 0.5            | <b>-3.7</b>    | -      | -                   | 0.2     | <b>0</b>     | -       | -                   |
| <b>Other income and expenses</b>               | -26.0          | <b>-46.2</b>   | -      | -                   | -6.6    | <b>-26.6</b> | -       | -                   |
| <b>Operating profit</b>                        | 162.5          | <b>97.1</b>    | -40%   | -40%                | 53.7    | <b>26.9</b>  | -50%    | -59%                |
| <i>% of revenue</i>                            | 16.3%          | <b>9.6%</b>    | -6.7pp | -6.5pp              | 19.7%   | <b>9.1%</b>  | -10.6pp | -11.7pp             |
| <b>Adjusted operating profit<sup>1</sup></b>   | 188.5          | <b>143.3</b>   | -24%   | -24%                | 60.3    | <b>53.4</b>  | -11%    | -20%                |
| <i>% of revenue</i>                            | 18.9%          | <b>14.2%</b>   | -4.7pp | -4.6pp              | 22.2%   | <b>18.1%</b> | -4.1pp  | -5.0pp              |
| <b>Profit before tax</b>                       | 159.1          | <b>94.0</b>    | -41%   |                     | 53.9    | <b>27.1</b>  | -50%    |                     |
| <i>% of revenue</i>                            | 16.0%          | <b>9.3%</b>    | -6.7pp |                     | 19.8%   | <b>9.2%</b>  | -10.6pp |                     |
| <b>Profit<sup>2</sup></b>                      | 117.9          | <b>68.2</b>    | -42%   |                     | 41.5    | <b>24.8</b>  | -40%    |                     |
| <b>EPS</b>                                     | ¥103           | <b>¥61</b>     | -40%   |                     | ¥37     | <b>¥22</b>   | -39%    |                     |
| <b>Adjusted EPS</b>                            | ¥117           | <b>¥92</b>     | -21%   |                     | ¥40     | <b>¥36</b>   | -11%    |                     |

<sup>1</sup> The amount after deducting "Other income" and "Other expenses" from operating profit. <sup>2</sup> Profit attributable to owners of parent

# Fiscal Year 2026 Results by Business Segment

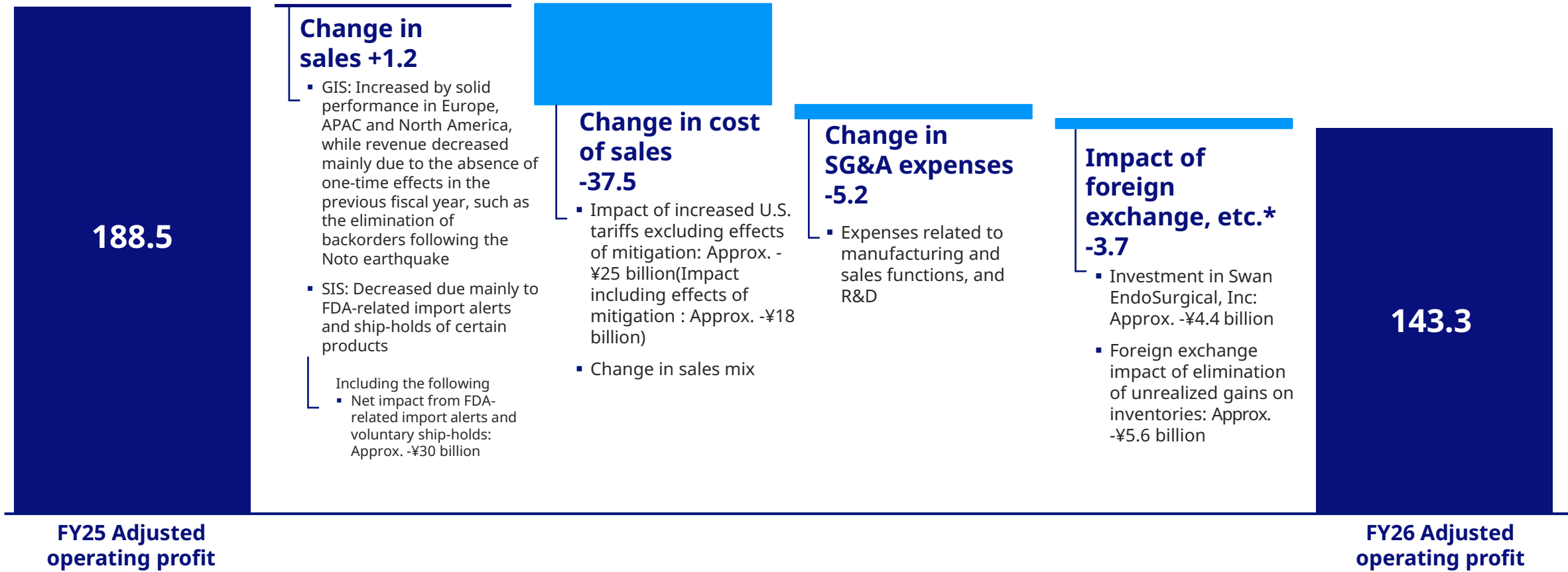
| (Billions of yen)         |                                        | FY25 Full-year | FY26 Full-year | YoY    | After FX adjustment | FY25 4Q | FY26 4Q | YoY     | After FX adjustment |
|---------------------------|----------------------------------------|----------------|----------------|--------|---------------------|---------|---------|---------|---------------------|
| GIS                       | Revenue                                | 674.0          | 697.4          | +3%    | +2%                 | 180.6   | 210.1   | +16%    | +10%                |
|                           | Operating profit                       | 171.4          | 136.4          | -20%   | -21%                | 54.8    | 41.2    | -25%    | -34%                |
|                           | % of revenue                           | 25.4%          | 19.6%          | -5.9pp | -5.9pp              | 30.3%   | 19.6%   | -10.7pp | -12.3pp             |
|                           | Adjusted operating profit <sup>1</sup> | 189.6          | 164.4          | -13%   | -14%                | 58.4    | 58.1    | 0%      | -10%                |
|                           | % of revenue                           | 28.1%          | 23.6%          | -4.6pp | -4.6pp              | 32.3%   | 27.7%   | -4.6pp  | -6.0pp              |
| SIS                       | Revenue                                | 322.8          | 313.1          | -3%    | -4%                 | 91.3    | 85.1    | -7%     | -12%                |
|                           | Operating profit (loss)                | 15.3           | -15.0          | -      | -                   | 8.0     | -4.4    | -       | -                   |
|                           | % of revenue                           | 4.7%           | -              | -      | -                   | 8.8%    | -       | -       | -                   |
|                           | Adjusted operating profit <sup>1</sup> | 23.6           | 0.8            | -97%   | -90%                | 9.7     | 1.5     | -85%    | -87%                |
|                           | % of revenue                           | 7.3%           | 0.3%           | -7.0pp | -6.6pp              | 10.6%   | 1.7%    | -8.9pp  | -9.0pp              |
| Elimination and Corporate | Operating profit (loss)                | -23.8          | -23.8          | -      | -                   | -9.2    | -9.5    | -       | -                   |
| Consolidated Total        | Revenue                                | 997.3          | 1,010.7        | +1%    | 0%                  | 272.1   | 295.3   | +9%     | +3%                 |
|                           | Operating profit                       | 162.5          | 97.1           | -40%   | -40%                | 53.7    | 26.9    | -50%    | -59%                |
|                           | % of revenue                           | 16.3%          | 9.6%           | -6.7pp | -6.5pp              | 19.7%   | 9.1%    | -10.6pp | -11.7pp             |
|                           | Adjusted operating profit <sup>1</sup> | 188.5          | 144.3          | -24%   | -24%                | 60.3    | 53.4    | -11%    | -20%                |
|                           | % of revenue                           | 18.9%          | 14.2%          | -4.7pp | -4.6pp              | 22.2%   | 18.1%   | -4.1pp  | -5.0pp              |

<sup>1</sup> The amount after deducting "Other income" and "Other expenses" from operating profit.

# Fiscal Year 2026 Factors that Affected Consolidated Adjusted Operating Profit

## Full-year (Apr. to Mar.)

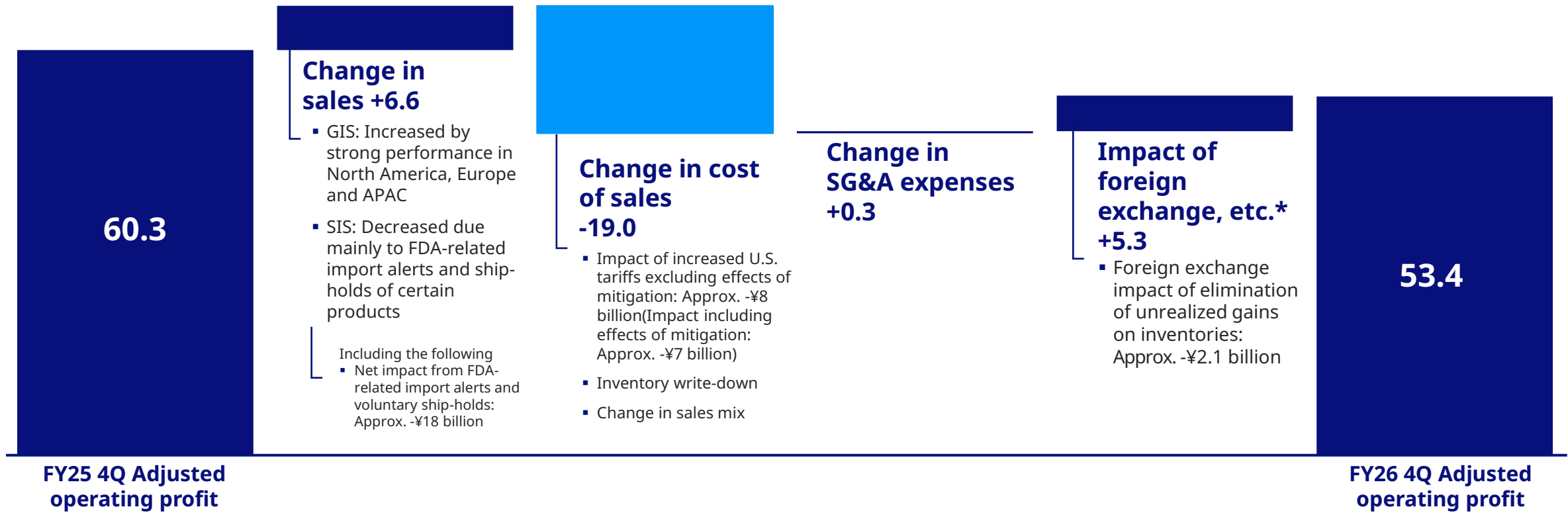
(Billions of yen)



\* Equity Method is included.

# 4Q of Fiscal Year 2026 Factors that Affected Consolidated Adjusted Operating Profit

**4Q (Jan. to Mar.)**  
(Billions of yen)



\* Equity Method is included.

# Key Product Catalysts: Gastrointestinal Solutions Division

(As of May 12, 2026)

## Growth drivers now

### GI Endoscopy

- EVIS X1 system and scopes
- EVIS EXERA III system and scopes
- EVIS LUCERA ELITE system and scopes
- EU-ME3, Endoscopic Ultrasound Processor



EU-ME3, Endoscopic Ultrasound Processor

### GI EndoTherapy

- ERCP (Guidewires)
- ESD&EMR (ESD Knives)
- Sampling (Snare, Biopsy Forceps)
- Hemostasis (Hemostasis Clips, Hemostasis Solution)
- EUS (EUS Needles)



Guidewires



ESD Knives

## Key products launched in FY2026

### GI Endoscopy

- EVIS X1 EDOF Video Gastroscope (US, China)
- EVIS X1 EDOF Video Colonoscope (US)
- OLYSENSE<sup>1</sup> CAD/AI (US, EU)
- EU-ME3, Endoscopic Ultrasound Processor (US, China)

### GI EndoTherapy

- Retentia, Hemostasis Clip (EU, APAC)
- SecureFlex, EUS Needle (US, EU, Japan, APAC)
- EndoCuff Vision, Colonoscope distal end attachment (Japan)
- Foreign Body Retrieval Net (EU)
- Electrosurgical Snare (EU)
- GORE VIABIL Biliary Endoprosthesis, Biliary Metallic Stent (US)

## Key products launched and scheduled for launch in FY2027

### GI Endoscopy

- EVIS X1 EDOF Video Colonoscope (China)
- EVIS X1 scopes (US, EU, Japan, APAC)
- OLYSENSE CAD/AI (APAC)
- OLYSENSE Asset Care (EU)
- OLYSENSE Computer-Aided Metrics (US, EU)
- New EUS scopes (EU, Japan, APAC)
- Single-use duodenoscope (US, Japan)
- Aplio i800 EUS, diagnostic ultrasound system for EUS (US)

### GI EndoTherapy

- Retentia, Hemostasis Clip (China)
- GORE VIABIL Biliary Endoprosthesis, Biliary Metallic Stent (EU, APAC)

## Key products scheduled for launch from FY2028 onward

### GI Endoscopy

- EVIS X1 scopes
- New EUS scopes (US)
- OLYSENSE Report
- OLYSENSE Insights
- Single-use duodenoscope (EU, APAC)

### GI EndoTherapy

- EndoClot, Hemostasis Solution (China, APAC)
- SecureFlex, EUS Needle (China)
- New Hemostasis Clip
- Plastic stent

<sup>1</sup> OLYSENSE is a trademark of Olympus Corporation and/or its affiliated entities. All trademarks, logos and brand names are the property of their respective owners.

Note: Products shown may not be available in all countries within the specified region.

# Key Product Catalysts: Surgical and Interventional Solutions Division

(As of May 12, 2026)

## Growth drivers now

### Urology

- Resection electrodes with ESG-410
- SOLTIVE SuperPulsed Laser System for stone + soft tissue



Resection electrodes with ESG-410



SOLTIVE SuperPulsed Laser System

### Respiratory

- EVIS X1 bronchoscope
- Single-use bronchoscope
- Bronchoscope, EBUS scope
- EBUS-TBNA needles
- Spiration Valve System
- EU-ME3, Endoscopic Ultrasound Processor



EVIS X1 bronchoscope



EBUS-TBNA needles

### Surgical Endoscopy

- VISERA ELITE III



VISERA ELITE III

## Key products launched in FY2026

### Urology

- Single-use ureteroscope & cystoscope (US, EU, APAC)
- SOLTIVE SuperPulsed Laser System for stone + soft tissue (Japan)
- VISERA S (US)
- OES ELITE Cystoscope (EU, APAC)

### Respiratory

- Peripheral EBUS scope (EU, Japan, APAC)
- EU-ME3, Endoscopic Ultrasound Processor (US, China)
- Single-use Bronchoscope (EU)

### Surgical Endoscopy

- VISERA ELITE III (US, China)

## Key products launched and scheduled for launch in FY2027

### Urology

- Single-use ureteroscope & cystoscope (Japan)
- 4K Camera Head (US, China)
- OES ELITE Cystoscope (US, Japan)
- Laser system (US, EU)

### Respiratory

- EVIS X1 bronchoscope (US)
- Peripheral EBUS scope (US)

### Surgical Endoscopy

- New surgical endoscopes (US, Europe, Japan, APAC)

## Key products scheduled for launch from FY2028 onward

### Urology

- Laser system
- VISERA S (China)
- OES ELITE Cystoscope (China)

### Respiratory

- EVIS X1 bronchoscope (China)
- Peripheral EBUS scope (China)

### Surgical Endoscopy

- New generation surgical endoscopy system

Note: Products shown may not be available in all countries within the specified region.

# Fiscal Year 2026 Expenses Related to “Elevate”

| (Billions of yen) | <b>FY24 Full-year</b> | <b>FY25 Full-year</b> |
|-------------------|-----------------------|-----------------------|
| SG&A expenses     | 8.5                   | 11.1                  |
| Other expenses    | 23.0                  | 19.4                  |
| <b>Total</b>      | <b>31.5</b>           | <b>30.5</b>           |

| (Billions of yen) | <b>FY26 1Q</b> | <b>FY26 2Q</b> | <b>FY26 3Q</b> | <b>FY26 4Q</b> | <b>FY26 Full-year</b> |
|-------------------|----------------|----------------|----------------|----------------|-----------------------|
| SG&A expenses     | 2.4            | 2.3            | 2.5            | 3.1            | 10.3                  |
| Other expenses    | 2.4            | 3.0            | 2.7            | 2.7            | 10.8                  |
| <b>Total</b>      | <b>4.8</b>     | <b>5.3</b>     | <b>5.2</b>     | <b>5.8</b>     | <b>21.1</b>           |

# Fiscal Year 2026 Consolidated Adjusted Operating Profit

☑ Adjusted operating profit is the amount after deducting “Other income” and “Other expenses” from operating profit.

| (Billions of yen)                 | FY25 Full-year                                                                                                                                                                                                                                                                                                                        | FY26 Full-year                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|-----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Operating profit                  | 162.5                                                                                                                                                                                                                                                                                                                                 | 97.1                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 1. Adjusted items: Other income   | 5.2                                                                                                                                                                                                                                                                                                                                   | 11.3                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Major items                       | <ul style="list-style-type: none"> <li>▪ Compensation income in relation to return of usage rights for land and buildings in Shenzhen City, China, by our Chinese subsidiary to government of Shenzhen City 1.2 (Elimination and Corporate)</li> </ul>                                                                                | <ul style="list-style-type: none"> <li>▪ Consideration based on agreement regarding license usage rights, etc. with Evident 6.0 (Elimination and Corporate)</li> <li>▪ Gain on the sale of a building owned by the European subsidiary 1.2 (GIS, SIS)</li> </ul>                                                                                                                                                                                                          |
| 2. Adjusted items: Other expenses | -31.3                                                                                                                                                                                                                                                                                                                                 | -57.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Major items                       | <ul style="list-style-type: none"> <li>▪ Expenses related to quality and regulatory transformation project “Elevate” -19.4 (GIS, SIS)</li> <li>▪ Expenses related to a special career support program for employees -2.9 (GIS, SIS, Elimination and Corporate)</li> <li>▪ Impairment of development assets -2.6 (GIS, SIS)</li> </ul> | <ul style="list-style-type: none"> <li>▪ Expenses related to quality and regulatory transformation project “Elevate” -10.8 (GIS, SIS)</li> <li>▪ Impairment of development assets -8.6 (GIS, SIS)</li> <li>▪ Impairment of intangible assets including technology-related assets -1.6 (SIS)</li> <li>▪ Expenses associated with implementing initiatives to transform organization globally and optimize headcount -26.9 (GIS, SIS, Elimination and Corporate)</li> </ul> |
| Adjusted operating profit         | 188.5                                                                                                                                                                                                                                                                                                                                 | 143.3                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

# Consolidated Statement of Financial Position

- 1** Total assets increased due to foreign exchange effects and an increase in trade receivables and inventories, while cash and cash equivalents decreased as a result of share repurchases and dividend payments

| (Billions of yen)             | End of Mar.<br>2025 <sup>1</sup> | End of Mar.<br>2026 | Change          |                                             | End of Mar.<br>2025 <sup>1</sup> | End of Mar.<br>2026 | Change        |
|-------------------------------|----------------------------------|---------------------|-----------------|---------------------------------------------|----------------------------------|---------------------|---------------|
| Current assets                | 679.6                            | 706.3               | +26.8           | Current liabilities                         | 425.4                            | 436.9               | +11.5         |
| Cash and cash equivalents     | 252.5                            | 188.0               | <b>1</b> -64.5  | Trade and other payables                    | 61.4                             | 80.6                | +19.2         |
| Trade and other receivables   | 204.2                            | 236.8               | +32.7           | Bonds/loans payable                         | 95.0                             | 79.9                | -15.1         |
| Inventories                   | 187.1                            | 207.1               | +19.9           | Other current liabilities etc. <sup>2</sup> | 269.0                            | 276.4               | +7.4          |
| Non-current assets            | 753.7                            | 830.9               | +77.1           | Non current liabilities                     | 256.2                            | 288.2               | +32.1         |
| Property, plant and equipment | 263.3                            | 287.2               | +23.9           | Bonds/loans payable                         | 134.1                            | 159.7               | +25.6         |
| Intangible assets             | 94.0                             | 101.0               | +7.1            | Equity                                      | 751.7                            | 812.0               | +60.3         |
| Goodwill                      | 180.6                            | 194.2               | +13.6           | (Equity ratio)                              | 52.4%                            | 52.8%               | +0.4pp        |
| <b>Total assets</b>           | <b>1,433.3</b>                   | <b>1,537.2</b>      | <b>1</b> +103.9 | <b>Total liabilities and equity</b>         | <b>1,433.3</b>                   | <b>1,537.2</b>      | <b>+103.9</b> |

<sup>1</sup> Following the acquisition of Chilean distributor that occurred in FY25, we have revised the provisional amounts during the current fiscal year.

<sup>2</sup> It includes other financial liabilities, income taxes payable, provisions, and other current liabilities, which are items on the consolidated statements of financial position.

# Consolidated Cash Flows

- 1** FCF: Positive ¥13.2 billion, as cash flow increases from profit before tax were partially offset by corporate income tax payments and acquisition of PPE. Adjusted FCF<sup>1</sup> was positive ¥53.5 billion.
- 2** Financing CF: Negative ¥87.6 billion due mainly to share repurchases and dividend payments.

| (Billions of yen)                                                                                 | FY25 Full-year | FY26 Full-year                                                                                                                | Change         |
|---------------------------------------------------------------------------------------------------|----------------|-------------------------------------------------------------------------------------------------------------------------------|----------------|
| Profit before tax                                                                                 | 159.1          | 94.0                                                                                                                          | -65.1          |
| CF from operating activities (Operating CF)                                                       | 190.5          | 100.6                                                                                                                         | -89.9          |
| CF from investing activities (Investing CF)                                                       | -65.5          | -87.4                                                                                                                         | -21.9          |
| Free cash flow (FCF)                                                                              | 125.0          | 13.2                                                                                                                          | -111.8         |
| Adjusted Free cash flow (Adjusted FCF)                                                            | 109.4          | 53.5                                                                                                                          | -55.9          |
| CF from financing activities (Financing CF)                                                       | -211.5         | -87.6                                                                                                                         | +123.9         |
| Cash and cash equivalents at end of period                                                        | 252.5          | 188.0                                                                                                                         | -64.5          |
| <b>Major adjusted items for FY25</b>                                                              |                | <b>Major adjusted items for FY26</b>                                                                                          |                |
| Operating CF: Refund of corporation tax related to transfer of Scientific Solutions Business      | +¥29.0 billion | Operating CF: Tax payment related to the transfer of Scientific Solutions Business (Overseas and Japan)                       | -¥28.0 billion |
| Operating CF: Outflow of reversal of provision for a special career support program for employees | -¥6.7 billion  | Operating CF: Expenditures associated with implementing initiatives to transform organization globally and optimize headcount | -¥5.5 billion  |
| Operating CF: Expenditures related to withdrawal from Veran Medical Technologies, Inc.            | -¥2.7 billion  | Investing CF: Investment in Swan EndoSurgical, Inc. etc.                                                                      | -¥9.7 billion  |
| Operating CF: Payment of contingent consideration (Odin Medical, etc.)                            | -¥1.2 billion  | Investing CF: Refund associated with rescission of acquisition of Korean company                                              | +¥3.0 billion  |
| Investing CF: Purchase of investment securities                                                   | -¥8.6 billion  |                                                                                                                               |                |
| Investing CF: Payment of contingent consideration (Odin Medical, Medi-tate, etc.)                 | -¥4.8 billion  |                                                                                                                               |                |
| Investing CF: Payments related to acquisition of distributor in Chile                             | -¥3.9 billion  |                                                                                                                               |                |
| Investing CF: Income from transfer of Orthopedic Business                                         | +¥6.8 billion  |                                                                                                                               |                |
| Investing CF: Refund associated with rescission of acquisition of Korean company                  | +¥7.6 billion  |                                                                                                                               |                |

<sup>1</sup> Adjusted for extraordinary factors such as “Cash inflows and outflows of other income and expenses”, “M&A-related expenditure”, and “Business restructuring-related expenditure”.

# Fiscal Year 2027 Consolidated Guidance

| (Billions of yen, Except EPS and Adjusted EPS) | FY26 Full-year | FY27 Guidance             | vs FY26          | After FX adjustment |
|------------------------------------------------|----------------|---------------------------|------------------|---------------------|
| <b>Revenue</b>                                 | 1,010.7        | <b>1,055.0 to 1,076.0</b> | +4.4% to +6.5%   | +1.5% to +3.5%      |
| <b>Cost of sales</b>                           | 356.6          | <b>367.5 to 369.0</b>     | +3.1% to +3.5%   | +2.7% to +3.1%      |
| <i>% of revenue</i>                            | 35.3%          | <b>34.3% to 34.8%</b>     | -1.0pp to -0.4pp | -0.1pp to +0.4pp    |
| <b>SG&amp;A expenses</b>                       | 507.1          | <b>519.5 to 520.0</b>     | +2.4% to +2.5%   | -0.1% to 0%         |
| <i>% of revenue</i>                            | 50.2%          | <b>48.3% to 49.2%</b>     | -1.8pp to -0.9pp | -1.7pp to -0.8pp    |
| <b>Other income and expenses etc.</b>          | -49.9          | <b>-31.5</b>              | -                | -                   |
| <b>Operating profit</b>                        | 97.1           | <b>136.5 to 155.5</b>     | +40.6% to +60.1% | +23.3% to +42.6%    |
| <i>% of revenue</i>                            | 9.6%           | <b>12.9% to 14.5%</b>     | +3.3pp to +4.8pp | +2.1pp to +3.6pp    |
| <b>Adjusted operating profit<sup>1</sup></b>   | 143.3          | <b>160.5 to 179.5</b>     | +12.0% to +25.3% | +1.4% to +14.5%     |
| <i>% of revenue</i>                            | 14.2%          | <b>15.2% to 16.7%</b>     | +1.0pp to +2.5pp | 0pp to +1.5pp       |
| <b>Profit<sup>2</sup></b>                      | 68.2           | <b>95.5 to 109.0</b>      | +40.1% to +59.9% |                     |
| <b>EPS</b>                                     | ¥61            | <b>¥90 to ¥102</b>        | +46% to +67%     |                     |
| <b>Adjusted EPS</b>                            | ¥92            | <b>¥106 to ¥119</b>       | +15% to +29%     |                     |

Dividend guidance for FY27

Year-end dividend of ¥30 per share

<sup>1</sup> The amount after deducting "Other income" and "Other expenses" from operating profit. <sup>2</sup> Profit attributable to owners of parent

# Fiscal Year 2027 Guidance by Business Segment

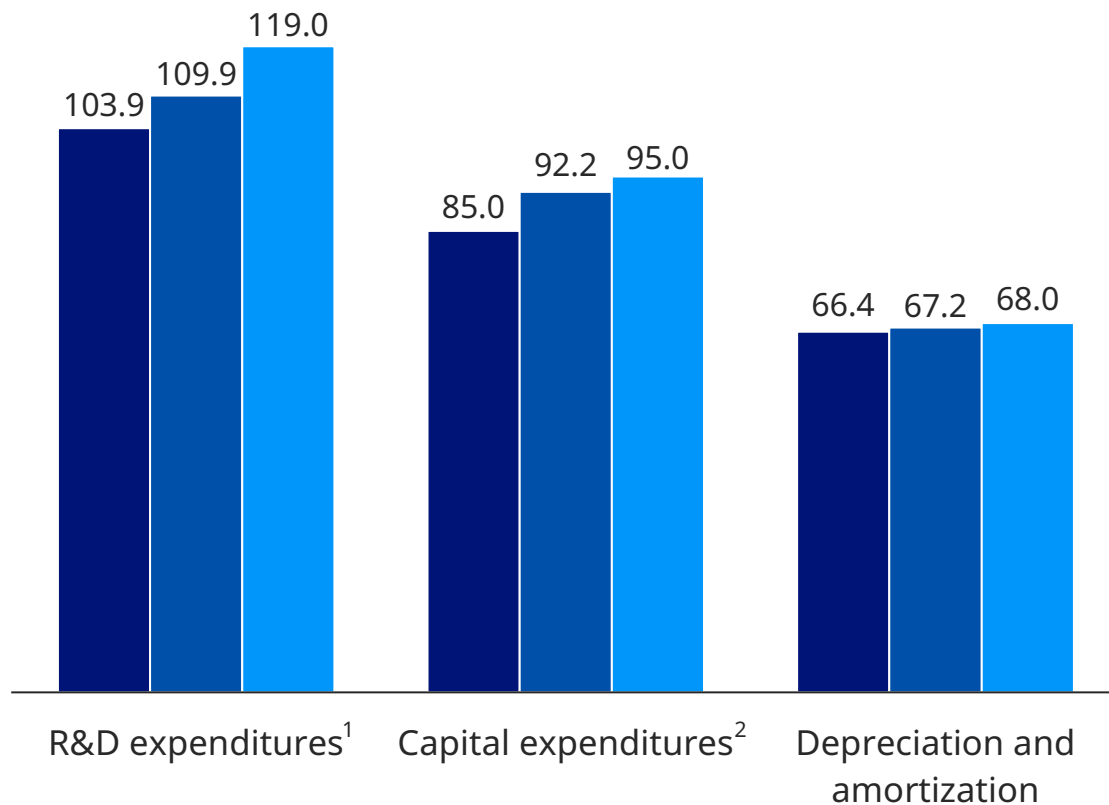
| (Billions of yen)         |                                        | FY26 Full-year | FY27 Guidance      | vs FY26              | After FX adjustment  |
|---------------------------|----------------------------------------|----------------|--------------------|----------------------|----------------------|
| GIS                       | Revenue                                | 697.4          | 744.0 to 749.0     | +6.7% to +7.4%       | +3.7% to +4.5%       |
|                           | Operating profit                       | 136.4          | 173.5 to 180.0     | +27.2% to +32.0%     | +17.4% to +22.2%     |
|                           | % of revenue                           | 19.6%          | 23.3% to 24.0%     | +3.8pp to +4.5pp     | +2.6pp to +3.3pp     |
|                           | Adjusted operating profit <sup>1</sup> | 164.4          | 181.5 to 188.0     | +10.4% to +14.4%     | +2.2% to +6.2%       |
|                           | % of revenue                           | 23.6%          | 24.4% to 25.1%     | +0.8pp to +1.5pp     | -0.3pp to +0.4pp     |
| SIS                       | Revenue                                | 313.1          | 311.0 to 327.0     | -0.7% to +4.4%       | -3.5% to +1.5%       |
|                           | Operating profit (loss)                | -15.0          | -2.5 to 10.0       | -                    | -                    |
|                           | % of revenue                           | -              | -                  | -                    | -                    |
|                           | Adjusted operating profit <sup>1</sup> | 0.8            | 5.0 to 17.5        | +517.4% to +2,061.1% | +196.4% to +1,715.3% |
|                           | % of revenue                           | 0.3%           | 1.6% to 5.4%       | +1.3pp to +5.1pp     | +0.5pp to +4.4pp     |
| Elimination and Corporate | Operating profit (loss)                | -23.8          | -34.5              | -                    | -                    |
| Consolidated Total        | Revenue                                | 1,010.7        | 1,055.0 to 1,076.0 | +4.4% to +6.5%       | +1.5% to +3.5%       |
|                           | Operating profit                       | 97.1           | 136.5 to 155.5     | +40.6% to +60.1%     | +23.3% to +42.6%     |
|                           | % of revenue                           | 9.6%           | 12.9% to 14.5%     | +3.3pp to +4.8pp     | +2.1pp to +3.6pp     |
|                           | Adjusted operating profit <sup>1</sup> | 144.3          | 160.5 to 179.5     | +12.0% to +25.3%     | +1.4% to +14.5%      |
|                           | % of revenue                           | 14.2%          | 15.2% to 16.7%     | +1.0pp to +2.5pp     | 0pp to +1.5pp        |

<sup>1</sup> The amount after deducting "Other income" and "Other expenses" from operating profit.

# Expenditures: Fiscal Year 2026 Actuals and Fiscal Year 2027 Guidance

## FY26 Actuals and FY27 Guidance

(Billions of yen) ■ FY25 Full-year ■ FY26 Full-year ■ FY27 Guidance



| (Billions of yen)                      | FY25 Full-year | FY26 Full-year | FY27 Guidance |
|----------------------------------------|----------------|----------------|---------------|
| R&D expenditures <sup>1</sup> (a)      | 103.9          | 109.9          | 119.0         |
| Capitalization of R&D expenditures (b) | 14.3           | 21.8           | 25.0          |
| R&D expenses in P/L (a-b)              | 89.6           | 88.1           | 94.0          |

| (Billions of yen) | FY25 Full-year | FY26 Full-year |
|-------------------|----------------|----------------|
| Amortization      | 7.9            | 8.4            |

|            | End of Dec. 2025 | End of Mar. 2026 |
|------------|------------------|------------------|
| R&D assets | 72.2             | 71.7             |

<sup>1</sup> Capitalization of R&D expenditures (b) is included in R&D expenditures.

<sup>2</sup> Capitalization of R&D expenditures (b) is included in capital expenditures.

In addition, the Olympus Group has adopted IFRS #16 "Leases" from FY20, and right-of use assets below are included in capital expenditures.

(FY25: ¥17.4 billion, FY26: ¥12.6 billion, FY27 Guidance: ¥13.0 billion)

# Foreign Exchange and Sensitivity

☑ As a general rule, we use average value for latest month as exchange rates for full-year guidance.

## Foreign exchange rate

| (Yen)          | FY25<br>1Q | FY25<br>2Q | FY25<br>3Q | FY25<br>4Q | FY25<br>Total | FY26<br>1Q | FY26<br>2Q | FY26<br>3Q | FY26<br>4Q | FY26<br>Total | FY27<br>Guidance |
|----------------|------------|------------|------------|------------|---------------|------------|------------|------------|------------|---------------|------------------|
| Yen/U.S.dollar | 155.88     | 149.38     | 152.44     | 152.60     | 152.58        | 144.59     | 147.48     | 154.15     | 156.86     | 150.77        | 155              |
| Yen/Euro       | 167.88     | 164.01     | 162.59     | 160.50     | 163.75        | 163.80     | 172.32     | 179.39     | 183.65     | 174.79        | 181              |
| Yen/CNY        | 21.48      | 20.82      | 21.16      | 20.95      | 21.10         | 19.99      | 20.6       | 21.73      | 22.66      | 21.25         | 22.5             |

## Forex sensitivity (annualized impact)

| (Billions of yen)     | Revenue | Operating profit |
|-----------------------|---------|------------------|
| U.S. dollar (per yen) | 2.9     | 0.5              |
| Euro (per yen)        | 1.7     | 0.5              |
| CNY (per yen)         | 3.9     | 1.7              |

\* Amounts in the above table are related to the continuing operations only. Forex sensitivity (annualized impact) is calculated based on the FY26 Q4 results.

# Acronyms

| Acronyms  | Term                                                                  |
|-----------|-----------------------------------------------------------------------|
| APAC      | Asia Pacific                                                          |
| BPH       | Benign Prostatic Hyperplasia                                          |
| EBUS-TBNA | Endobronchial Ultrasound-guided Transbronchial Fine Needle Aspiration |
| EMR       | Endoscopic Mucosal Resection                                          |
| ERCP      | Endoscopic Retrograde Cholangio Pancreatography                       |
| ESD       | Endoscopic Submucosal Dissection                                      |
| EUS       | Endoscopic Ultrasound                                                 |