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Consolidated Financial Results for the Year Ended March 31, 2026 (Japanese Generally Accepted Accounting Principles)

May 12, 2026

Name of company Yakult Honsha Co., Ltd
 Stock exchange listing Prime Market in Tokyo Stock Exchange
 Code number 2267
 URL <https://www.yakult.co.jp/>
 Representative President and Representative Director Hiroshi Narita
 Contact person Executive officer Tadashi Oogo TEL +81-3-6625-8960
 Scheduled date of ordinary shareholder's meeting June 24, 2026
 Scheduled date of payment of dividends June 5, 2026
 Scheduled date of filing Statutory financial report June 19, 2026
 Preparation of support documentation of results : Yes
 Holding of briefing for analysts and institutional investors : Yes

(Figures less than 1 million yen have been rounded down)

1. Consolidated financial results for the year ended March 31, 2026 (April 1, 2025 - March 31, 2026)

(1) Consolidated Financial Results (Accumulated) (Percentage figures presents year-on-year changes)

	Net Sales		Operating Profit		Ordinary Profit		Profit attributable to owners of parent	
	million yen	%	million yen	%	million yen	%	million yen	%
FY2025	486,425	(2.7)	45,185	(18.4)	61,084	(19.5)	44,228	(2.9)
FY2024	499,683	(0.7)	55,391	(12.6)	75,860	(4.3)	45,533	(10.7)

(Note) Comprehensive income for FY2025 75,106 million yen {18.9%} FY2025 63,191 million yen {(42.2%)}

	Basic earnings per Share	Diluted earnings per Share	Return on Equity	Ordinary Profit ratio to Total Assets	Operating Profit ratio margin
	yen	yen	%	%	%
FY2025	150.72	—	7.5	6.9	9.3
FY2024	150.48	—	8.1	8.9	11.1

(Ref.) Share of profit of entities accounted for using equity method for FY2025 4,057 million yen FY2024 (526) million yen

(2) Consolidated Financial Position

	Total Assets	Net Assets	Equity to Asset Ratio	Net Assets per Share
	million yen	million yen	%	yen
FY2025	912,578	654,321	66.4	2,075.29
FY2024	864,317	629,515	66.4	1,925.42

(Ref.) Equity for FY2025 606,201 million yen FY2024 574,131 million yen

(3) Consolidated Cash Flows

	Cash Flow from Operating Activities	Cash Flow from Investing Activities	Cash Flow from Financing Activities	Cash and Cash equivalents at end of period
	million yen	million yen	million yen	million yen
FY2025	52,121	(39,008)	(44,696)	165,042
FY2024	84,687	(61,020)	(31,466)	193,117

2. Dividends

	Dividends per Share					Total Dividends (Annual)	Dividend payout ratio (Consolidated)	Dividends Ratio to Net Assets (Consolidated)
	1st Qtr.	2nd Qtr.	3rd Qtr.	Year End	Total			
	yen	yen	yen	yen	yen	million yen	%	%
FY2024	—	32.00	—	32.00	64.00	19,244	42.5	3.4
FY2025	—	33.00	—	37.00	70.00	20,485	46.4	3.5
FY2026 (Forecast)	—	36.00	—	36.00	72.00		41.3	

(Note) Breakdown of year-end dividends for FY2025 (forecast) : Ordinary dividend: 33.00 yen Commemorative dividend: 4.00 yen

3. Forecast for consolidated financial results for FY2026 (April 1, 2026 - March 31, 2027)

(Percentage figures presents year-on-year changes)

	Net Sales		Operating Profit		Ordinary Profit		Profit attributable to owners of parent		Basic earnings per Share
	million yen	%	million yen	%	million yen	%	million yen	%	yen
2nd Qtr.	260,000	7.8	22,500	(11.2)	30,500	(15.8)	24,500	(0.1)	85.19
Annual	527,000	8.3	44,000	(2.6)	57,500	(5.9)	46,500	5.1	174.21

* Notes

- (1) Changes of important subsidiaries during the period: No
(Change in specified subsidiary with change in scope of consolidation)
- (2) Change in accounting policies and estimates, correction of prior period errors
- (a) Change in accounting policy with revision of accounting standard : No
- (b) Change in account policy other than (a) : No
- (c) Changes in accounting estimates : No
- (d) Correction of prior period errors : No
- (3) Shares issued (common stock)
- (a) Number of shares issued (Including treasury stocks)
- | | |
|--------|-------------|
| FY2025 | 308,285,236 |
| FY2024 | 342,090,836 |
- (b) Number of treasury stocks
- | | |
|--------|------------|
| FY2025 | 16,180,948 |
| FY2024 | 43,905,569 |
- (c) Weighted average of number of shares
- | | |
|--------|-------------|
| FY2025 | 293,449,272 |
| FY2024 | 302,595,610 |

(Ref.) Summary of Non-consolidated Financial Results

1. Non-consolidated financial results for the year ended March 31, 2026 (April 1, 2025 - March 31, 2026)

(1) Non-consolidated financial results (Percentage figures presents year-on-year changes)

	Net sales		Operating Profit		Ordinary Profit		Profit	
	million yen	%	million yen	%	million yen	%	million yen	%
FY2025	163,717	(4.8)	11,657	(38.8)	67,003	43.7	66,252	53.1
FY2024	171,979	(6.8)	19,051	(27.9)	46,614	(11.6)	43,282	(4.1)

	Basic earnings per Share	Diluted earnings per Share
	yen	yen
FY2025	225.77	—
FY2024	143.04	—

(2) Non-consolidated financial position

	Total Assets	Net Assets	Equity to Asset Ratio	Net Assets per Share
	million yen	million yen	%	yen
FY2025	436,172	265,175	60.8	907.81
FY2024	381,516	224,471	58.8	752.79

(Ref.) Equity for FY2025 265,175 million yen FY2024 224,471 million yen

2. Forecast for non-consolidated financial results for FY 2026 (April 1, 2026 - March 31, 2027)

(Percentage figures presents year-on-year changes)

	Net Sales		Operating Profit		Ordinary Profit		Net Profit		Basic earnings per Share
	million yen	%	million yen	%	million yen	%	million yen	%	yen
2nd Qtr.	82,000	(2.6)	4,000	(50.9)	31,500	(38.0)	34,000	(26.6)	118.22
Annual	164,000	0.2	9,000	(22.8)	58,500	(12.7)	63,500	(4.2)	237.90

* These consolidated financial results are not subjected to audit by our auditor.

* Explanation for the appropriate use of the financial forecast and the other comments

Note concerning statements about the future, etc.

The statements about the future, including earnings projections, contained in this report are based on information currently available as well as certain assumptions considered reasonable.

Actual results may vary considerably from these projections owing to a range of factors.

Procedure for obtaining supplementary information on financial results

We plan to hold a briefing for analysts and institutional investors on May 12, 2026.

Materials used in the briefing will be posted on the company's website.

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1. Business Performance Overview

(1). Qualitative Information Regarding Consolidated Financial Results

i. Performance Overview

During the fiscal year ended March 31, 2026, the Japanese economy remained susceptible to downward risks due to concerns about the directions of overseas economies and to the impacts of price increases and other factors, despite a gradual recovery seen in economic conditions, partly as the result of the improved employment and income environment and the effects of various policies.

Under such circumstances, the Yakult Group has been carrying out awareness-raising and dissemination activities for probiotics, the backbone of the Group's business, to highlight the superiority of our products. In addition, while aiming to become a healthcare company that continues to contribute to the health of people around the world based on our long-term vision of "Yakult Group Global Vision 2030," the Group also strived to improve the business performance by promoting corporate activities adhering to the Medium-term Management Plan 2025-2030.

Following these efforts, consolidated net sales for the fiscal year under review declined 2.7% from the same period of the previous year to 486,425 million yen. Operating profit decreased 18.4% to 45,185 million yen, while ordinary profit decreased 19.5% to 61,084 million yen. Profit attributable to owners of parent fell 2.9% to 44,228 million yen.

ii. Overview by Segment

• Food and Beverages (Japan)

Regarding dairy products, the Group carried out evidence-based value promotion activities rooted in local communities to widely disseminate the science of Yakult's proprietary *Lactobacillus casei* strain Shirota and *Bifidobacterium breve* strain.

In the home delivery channel, the Group strived to acquire new customers primarily for the Yakult 1000 fermented milk drink products along with promoting their continuous use among existing customers. Meanwhile, we strove to improve our home delivery organization by pressing ahead with efforts to conduct recruitment activities and create convenient working conditions for Yakult Ladies.

In the store sales channel, the Group carried out various campaigns centered on the New Yakult and Y1000 fermented milk drink products, and focused on value promotion activities at stores.

In addition, in both the home delivery and store sales channels, we implemented a 90th anniversary campaign starting in October 2025, aiming to increase sales.

In product-specific initiatives, the Group launched the fermented milk drink Y1000 Toshitsu Off as a Food with Function Claims in April 2025. In addition, the plant-based products, Tonyu no Chikara Plain and Tonyu no Chikara Blueberry, which had been sold through the store sales channel, were also launched in the home delivery channel from July 2025. Furthermore, commemorating the "Yakult" brand being recognized in October by Guinness World Records™ as the largest lactic acid drink/lactic acid bacteria drink brand (current annual sales in 2024), the Group launched New Yakult Peach Flavor as a limited-time product starting in November 2025.

In other beverages, meanwhile, the Group revised the prices of some products in response to the sudden rise in costs of raw material, logistics, and fuel in April 2025 and March 2026. The Group also strengthened sales mainly of health beverages such as the energy drink Toughman series, and launched three products, including "Gyutto Crocetin," in April 2025 as Foods with Function Claims tailored to specific health needs, targeting consumers with health issues related to eyes, knee joints, and skin.

While the Group worked on enhancing sales primarily through such activities, sales of dairy products and other beverages fell below the figures of the previous year, affected by a tough market environment, including the emergence of competing products and rising prices.

Consequently, consolidated net sales for the Food and Beverages (Japan) segment decreased 5.5% from the previous fiscal year, totaling 229,604 million yen.

• Food and Beverages (Overseas)

Overseas operations began with the start of business by Yakult Taiwan Co., Ltd. in March 1964. Currently, mainly with 26 operating companies, one research institute, and one R&D center, the Group engages in the manufacturing, sales, and related activities of the fermented milk drink Yakult in 39 countries and regions. In March 2026, the average daily bottle sales amounted to approximately 29,60 million bottles.

The R&D Center is Yakult European R&D Center B.V. established in September 2025 in the Netherlands for the establishment of a global R&D framework to attend to diverse consumer needs and regulatory requirements in each country.

a. The Americas

In the Americas, the Group produces and sells products led by the fermented milk drink Yakult in Brazil, Mexico, and the U.S.

In the U.S., performance remained strong as a result of efforts to increase the number of retail stores stocking our products.

In Brazil, the Group launched Yakult Peach Flavor in September 2025, and in Mexico, Yakult Muscat Flavor, and worked to increase sales.

As a result of the above, consolidated net sales in the food and beverages (Americas) segment decreased 0.8% from the same period of the previous year to 91,120 million yen.

b. Asia and Oceania

In Asia and Oceania, the Group produces and sells Yakult and other products in Singapore, Indonesia, Australia, Malaysia, Vietnam, India, and China, among other countries, while also selling imported Yakult and other products in countries such as the United Arab Emirates (UAE).

In China, performance remained strong following the implementation of sales promotion initiatives mainly on Yakult Muscat Flavor, which was launched in April 2025. In addition, as part of a business reorganization, the Guangzhou Plant No. 1 of Guangzhou Yakult Co., Ltd. was closed in November 2025, and part of its manufacturing functions were transferred to the Guangzhou Plant No. 2 and the Foshan Plant, thereby improving the efficiency of management resources.

In Indonesia, the Group launched Yakult Mango Flavor in June 2025 in order to recover business performance.

In Vietnam, performance was robust as a result of aggressive efforts to develop sales promotion initiatives, enhance the home delivery organization, and increase the number of new partner stores.

As a result, consolidated net sales in the beverages and food segment (Asia and Oceania) increased 1.0% from the same period of the previous year to 136,209 million yen.

c. Europe

In Europe, the Group produces Yakult products in the Netherlands and sells them in the country, Belgium, the U.K. Germany, and Italy.

In the Netherlands, the Group launched Yakult Vitals, a functional beverage made from soy milk, a plant-based ingredient, in February 2026 under a proprietary brand in the European region.

In addition, as part of efforts to improve operational efficiency, Yakult Europe B.V., the European headquarters, merged Yakult Oesterreich GmbH in October 2025.

As a result, consolidated net sales in the beverages and food segment (Europe) increased 4.7% from the same period of the previous year to 12,694 million yen.

• **Others**

Other businesses include production and distribution of cosmetics and the operation of professional baseball team.

In cosmetics operations, the Group strived to help our customers realize inner and outer beauty as well as to expand our sales and loyal cosmetics customer base by carrying out activities to communicate the value of our proprietary moisturizing agent Shirota Essence (S.E.), derived from our long history of research on lactic acid bacteria since the Company's foundation.

Specifically, from the Lactdew series of basic skin care products, we launched the Lactdew S.E. Mask in October 2025. In addition, from the Parabio series of high-performance basic skin care products, we relaunched three base makeup products with renewed formulations in December 2025 and February 2026.

Following such initiatives, the results of the cosmetics operation as a whole were broadly unchanged year-on-year.

In our professional baseball team operations, attendance increased as a result of proactive fan service engagements that included a variety of events as well as dissemination of a range of information.

As a result of the above factors, consolidated net sales in the others segment decreased 3.4% from the previous year to 28,412 million yen.

(2) Financial Position

Total assets at the end of the fiscal year amounted to 912,578 million yen, an increase of 48,260 million yen compared to the end of the previous fiscal year.

Net assets amounted to 654,321 million yen, an increase of 24,806 million yen from the end of the previous fiscal year. The main factors were increases in profit attributable to owners of parent and valuation difference on available-for-sale securities, despite the acquisition of treasury stock.

The equity-to-asset ratio was 66.4% at the end of the fiscal year. (66.4% at the end of the previous fiscal year)

(3) Cash Flows**(Status of Cash Flows)**

	Fiscal year 2024	Fiscal year 2025	Year-on-year Change
Cash flow from operating activities	84,687	52,121	(32,565)
Cash flow from investing activities	(61,020)	(39,008)	22,011
Cash flow from financing activities	(31,466)	(44,696)	(13,229)
Effect of exchange rate change on cash and cash equivalents	3,268	3,507	238
Net increase (decrease) in cash and cash equivalents	(4,530)	(28,075)	(23,544)
Cash and cash equivalents at beginning of period	197,648	193,117	(4,530)
Cash and cash equivalents at end of period	193,117	165,042	(28,075)

Cash flow from operating activities decreased by 32,565 million yen from the previous year. This was mainly due to a decrease of 10,399 million yen in profit before income taxes to 69,943 million yen. Although there was an increase resulting from depreciation, this was offset by the deduction of gain on sale of investment securities and by payments of income taxes and various expenses. As a result, cash flow from operating activities amounted to 52,121 million yen.

Cash used in investing activities decreased by 22,011 million yen from the previous year. Although cash used for the purchase of fixed assets increased, this was mainly attributable to an increase in withdrawals from time deposits. As a result, cash used in investing activities amounted to (39,008) million yen.

Cash used in financing activities increased by 13,229 million yen from the previous year. This was primarily due to increases in cash dividends paid and cash used for the purchase of treasury shares. As a result, cash used in financing activities amounted to (44,696) million yen.

(Cash Flow Related Indices)

	Fiscal year 2021	Fiscal year 2022	Fiscal year 2023	Fiscal year 2024	Fiscal year 2025
Equity to asset ratio	66.3%	66.5%	65.9%	66.4%	66.4%
Equity to asset ratio based on market price	153.7%	200.5%	113.5%	98.4%	85.1%
Debt-to-cash-flow ratio	1.1 years	0.9 years	1.3 years	1.2 years	2.2 years
Interest coverage ratio	109.7	128.8	107.8	94.0	39.2

Equity to asset ratio: Shareholders' equity / total assets

Equity to asset ratio based on market price: Market capitalization / total assets

Debt-to-cash-flow ratio: Interest-bearing debt / operating cash flow

Interest coverage ratio: Operating cash flow / interest payments

* All figures are calculated using consolidated financial data.

* Market capitalization = share price at end of period × number of shares outstanding (exclusive of treasury shares)

* "Operating cash flow" refers to cash flow from operating activities in the Consolidated Statements of Cash Flows. "Interest-bearing debt" refers to all liabilities reflected in the consolidated balance sheets that are subject to interest payments. "Interest payments" refer to interest expenses as stated on the Consolidated Statements of Cash Flows.

(4) Forward Looking Statements

The following outlook is prepared based on certain assumptions using information currently available to the Company.

The outlook has been calculated based on information available at this time and includes the assumption that costs of raw materials and other inputs will increase to a certain extent due to the recent heightened tensions in the Middle East. On the other hand, the international situation remains unstable, and costs of raw materials and other inputs may increase beyond the assumptions as a result of a global economic slowdown, continued inflation, and fluctuations in foreign exchange rates.

Accordingly, actual business results may differ from these forecasts due to future changes in the business environment

i. Consolidated Forecast for the Next Fiscal Year

	Net sales (Millions of yen)	Operating profit (Millions of yen)	Ordinary profit (Millions of yen)	Profit attributable to owners of parent (Millions of yen)	Basic earnings per share (Yen)
Fiscal year ending March 2027	527,000	44,000	57,500	46,500	174.21
Fiscal year ending March 2026	486,425	45,185	61,084	44,228	150.72
Increase/Decrease	8.3%	(2.6%)	(5.9%)	5.1%	15.6%

ii. Outlook by Segment**• Food and Beverages (Japan)**

Regarding dairy products, the Group will continue to promote value dissemination activities to communicate the scientific evidence of *Lactobacillus casei* strain Shirota. Specifically, by promoting product strategies, sales promotion initiatives, and communication policies centered on the Yakult series, the Group aims to increase sales.

In our home delivery channel, the Group will work to attract new customers and promote continuous use of products by existing customers, while also strengthening the home delivery organization by promoting recruitment activities and creating convenient working conditions for Yakult Ladies.

In the retail store channel, the Group aims to increase revenue by promoting measures based on market characteristics and customer needs, with a focus on value promotion activities at stores.

Regarding soft drinks, the Group will continue to strengthen sales mainly of health beverages such as the Toughman series and work to increase sales.

- **Food and Beverages (Overseas)**

We aim to further expand business at existing business sites, enhance our financial health, and increase profitability. To this end, we will promote, in a planned manner, initiatives aimed at short-term expansion of business performance in each country and region, as well as initiatives to sustainably realize medium- to long-term growth.

Specifically, we will strengthen our sales organization and promote the development of flexible sales channels tailored to the market characteristics of each country and region, thereby working to expand business performance. In addition, by developing products that reflect consumer needs and preferences in each country and region, we will widely disseminate the value of *Lactobacillus casei* strain Shirota to a broad range of consumers.

- **Others**

In cosmetics operations, the Group will place emphasis on activities to communicate the value of our proprietary moisturizing agent Shirota Essence (S.E.), derived from our long history of research on lactic acid bacteria since the Company's foundation, and will work to help our customers realize inner and outer beauty as well as to acquire new customers.

In Japan, in door-to-door sales, the Group will strive to acquire customers by introducing cosmetics mainly to customers using our home delivery channel. In addition, in mail order and retail store channels, the Group will approach customers with whom we do not have contact through door-to-door sales, aiming to expand awareness of our cosmetics and increase the number of users.

Overseas, the Group will further enhance awareness of our cosmetics and work to increase sales by expanding sales channels.

Meanwhile, in our professional baseball team operations, we will work on strengthening team performance to meet the expectations of fans and enhance our various fan service engagements.

(5) Basic Policy on the Distribution of Profits; Dividends in Fiscal year 2025 and 2026

The Company's shareholder return policy is as follows.

The Company places utmost priority on continuously increasing dividends, based on the concept of progressive dividend payment, with the total dividend determined by comprehensively considering the funding needs for future business expansion and earnings growth, as well as the Company's financial standings and business performance for the fiscal year under review. Additionally, we will flexibly carry out share repurchase, with 70% in total payout ratio as a guideline, by taking into account the market environment, cash flow, etc.

Based on the above policy, the total annual dividend for the fiscal year ended March 31, 2026 has been set at 70 yen per share, representing an increase of 6 yen per share compared to the previous fiscal year (including an increase of 2 yen in the ordinary dividend and a commemorative dividend of 4 yen per share in celebration of the Company's 90th anniversary). After deducting the interim dividend of 33 yen per share that has already been paid, the year-end dividend for the current fiscal year will be 37 yen per share.

The Company plans to pay an annual dividend of 72 yen per share for the next fiscal year, an increase of 2 yen per share from the fiscal year ended March 31, 2026. This represents an increase of 6 yen per share compared to the ordinary dividend of 66 yen per share for the fiscal year ended March 31, 2026.

2. Basic Policy Regarding Selection of Accounting Standards

The Company applies Japanese Generally Accepted Accounting Principles (GAAP) in the preparation of its consolidated financial statements.

Although we are currently working to ascertain the differences between Japanese GAAP and International Financial Reporting Standards (IFRS) as well as the effect their adoption may have on our financial statements, we have not yet established plans to adopt IFRS.

3. Consolidated Financial Statements and Notes**(1) Consolidated Balance Sheet**

(Millions of yen)

	Fiscal year 2024 As of March 31, 2025	Fiscal year 2025 As of March 31, 2026
Assets		
Current Assets		
Cash and Deposits	269,057	231,464
Notes and Accounts receivable-trade	55,404	55,049
Merchandises and Finished goods	8,988	9,931
Work in process	2,119	2,673
Raw materials and supplies	23,179	23,452
Others	19,895	18,136
Allowance for doubtful accounts	(752)	(569)
Total Current Assets	377,892	340,139
Non-Current Assets		
Property, plant and equipment		
Buildings and structures	221,183	225,022
Accumulated depreciation	(118,475)	(126,609)
Buildings and structures (net)	102,707	98,413
Machinery and vehicles	235,822	245,844
Accumulated depreciation	(164,702)	(179,151)
Machinery and vehicles (net)	71,119	66,693
Land	66,775	68,117
Lease assets	34,494	35,031
Accumulated depreciation	(20,845)	(22,930)
Lease assets (net)	13,649	12,101
Construction in progress	31,156	96,429
Others	33,212	34,629
Accumulated depreciation	(28,997)	(30,250)
Others (net)	4,215	4,379
Total Property, plant and equipment	289,624	346,134
Intangible assets		
Software	4,640	5,029
Others	5,642	5,276
Total Intangible assets	10,283	10,305
Investments and other assets		
Investment securities	68,019	80,392
Shares of affiliates	87,432	92,909
Deferred tax assets	5,782	6,688
Retirement benefit asset	16,724	26,736
Others	8,638	9,350
Allowance for doubtful accounts	(79)	(78)
Total Investments and other assets	186,518	215,998
Total Non-Current Assets	486,425	572,438
Total Assets	864,317	912,578

(Millions of yen)

	Fiscal year 2024 As of March 31, 2025	Fiscal year 2025 As of March 31, 2026
Liabilities		
Current Liabilities		
Notes and accounts payable-trade	20,745	19,509
Short-term loans payable	62,583	49,232
Current portion of long-term loans payable	5,565	3,064
Lease obligations	3,749	3,505
Income taxes payable	7,273	6,527
Provision for bonuses	7,373	7,774
Others	50,525	58,610
Total Current Liabilities	157,814	148,223
Non-Current Liabilities		
Long-term loans payable	24,170	51,104
Lease obligations	8,488	7,196
Deferred tax liabilities	33,862	40,127
Provision for retirement benefits for directors	273	231
Net defined benefit liability	4,512	5,401
Asset retirement obligations	1,715	1,725
Others	3,965	4,246
Total Non-Current Liabilities	76,988	110,032
Total Liabilities	234,802	258,256
Net Assets		
Shareholders' equity		
Capital stock	31,117	31,117
Capital surplus	42,516	42,463
Retained earnings	546,984	475,592
Treasury shares	(126,040)	(46,419)
Total Shareholders' equity	494,577	502,754
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	26,465	37,767
Foreign currency translation adjustment	48,944	55,872
Remeasurements of defined benefit plans	4,143	9,806
Total Accumulated other comprehensive income	79,553	103,447
Non-controlling interests	55,383	48,120
Total Net Assets	629,515	654,321
Total Liabilities and Net Assets	864,317	912,578

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	Previous period From April 1, 2024 to March 31, 2025	Current period From April 1, 2025 to March 31, 2026
Net Sales	499,683	486,425
Cost of Sales	204,163	200,189
Gross Profit	295,520	286,235
Selling, general and administrative expenses		
Selling expenses	106,193	105,017
General and administrative expenses	133,935	136,033
Total Selling, general and administrative expenses	240,128	241,050
Operating Profit	55,391	45,185
Non-operating Income		
Interest income	13,076	9,254
Dividend income	2,208	2,119
Foreign exchange gains	5,300	1,750
Share of profit of entities accounted for using equity method	—	4,057
Others	2,755	3,294
Total Non-operating income	23,341	20,477
Non-operating expenses		
Interest expenses	874	1,301
Compensation expenses	276	1,727
Taxes and dues	293	236
Share of loss of entities accounted for using equity method	526	—
Others	901	1,311
Total Non-operating expenses	2,872	4,577
Ordinary Profit	75,860	61,084
Extraordinary Income		
Gain on sales of non-current assets	1,370	339
Gain on sales of investment securities	5,090	8,979
Others	—	1,030
Total Extraordinary Income	6,460	10,349
Extraordinary losses		
Loss on sales of non-current assets	160	54
Loss on retirement of non-current assets	655	396
Impairment loss	16	852
Loss on liquidation of business	1,108	—
Others	37	186
Total Extraordinary losses	1,978	1,490
Profit before income taxes	80,343	69,943
Income taxes - current	23,491	21,899
Income taxes - deferred	2,096	(1,645)
Total Income taxes	25,588	20,254
Profit	54,754	49,689
Profit attributable to non-controlling interests	9,221	5,461
Profit attributable to owners of parent	45,533	44,228

Consolidated Statement of Comprehensive Income

(Millions of yen)

	Previous period From April 1, 2024 to March 31, 2025	Current period From April 1, 2025 to March 31, 2026
Profit	54,754	49,689
Other comprehensive income		
Valuation difference on available-for-sale securities	(4,441)	11,299
Foreign currency translation adjustment	9,948	6,229
Remeasurements of defined benefit plans	1,586	5,681
Share of other comprehensive income of entities accounted for using equity method	1,342	2,206
Total Other comprehensive income	8,436	25,416
Comprehensive income	63,191	75,106
Comprehensive income attributable to:		
Comprehensive income attributable to owners of parent	57,415	68,122
Comprehensive income attributable to non-controlling interests	5,775	6,984

(3) Consolidated Statements of changes in equity

Fiscal year 2024 (April 1, 2024 - March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total Shareholders' equity
Beginning balance	31,117	42,090	519,641	(111,235)	481,613
Cumulative effect of the application of inflation accounting					—
Beginning balance for the fiscal year reflecting the cumulative effect of the application of inflation accounting	31,117	42,090	519,641	(111,235)	481,613
Change in shareholders' equity					
Dividends			(18,190)		(18,190)
Change in ownership of the subsidiary owned by foreign affiliated company		454			454
Changes in interests in associates' capital surplus		(24)			(24)
Change in ownership interest of parent due to transactions with non-controlling interests			45,533		45,533
Profit attributable to owners of parent				(15,000)	(15,000)
Purchase of treasury shares		(3)		195	192
Disposal of treasury shares					—
Increase in retained earnings related to adjustments for inflation accounting					—
Net changes of items other than shareholders' equity					
Total change in shareholders' equity	—	426	27,342	(14,804)	12,964
Ending balance	31,117	42,516	546,984	(126,040)	494,577

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total Accumulated other comprehensive income		
Beginning balance	30,920	34,198	2,552	67,671	56,661	605,946
Cumulative effect of the application of inflation accounting						—
Beginning balance for the fiscal year reflecting the cumulative effect of the application of inflation accounting	30,920	34,198	2,552	67,671	56,661	605,946
Change in shareholders' equity						
Dividends						(18,190)
Change in ownership of the subsidiary owned by foreign affiliated company						454
Changes in interests in associates' capital surplus						(24)
Change in ownership interest of parent due to transactions with non-controlling interests						45,533
Profit attributable to owners of parent						(15,000)
Purchase of treasury shares						192
Disposal of treasury shares						—
Increase in retained earnings related to adjustments for inflation accounting						—
Net changes of items other than shareholders' equity	(4,455)	14,745	1,591	11,882	(1,277)	10,604
Total change in shareholders' equity	(4,455)	14,745	1,591	11,882	(1,277)	23,568
Ending balance	26,465	48,944	4,143	79,553	55,383	629,515

Fiscal year 2025 (April 1, 2025 - March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total Shareholders' equity
Beginning balance	31,117	42,516	546,984	(126,040)	494,577
Cumulative effect of the application of inflation accounting			21		21
Beginning balance for the fiscal year reflecting the cumulative effect of the application of inflation accounting	31,117	42,516	547,005	(126,040)	494,599
Change in shareholders' equity					
Dividends			(19,219)		(19,219)
Change in ownership of the subsidiary owned by foreign affiliated company		202			202
Changes in interests in associates' capital surplus		129			129
Change in ownership interest of parent due to transactions with non-controlling interests			44,228		44,228
Profit attributable to owners of parent				(18,000)	(18,000)
Purchase of treasury shares		2		413	416
Disposal of treasury shares		(388)	(96,819)	97,207	—
Increase in retained earnings related to adjustments for inflation accounting			398		398
Net changes of items other than shareholders' equity					
Total change in shareholders' equity	—	(53)	(71,412)	79,621	8,155
Ending balance	31,117	42,463	475,592	(46,419)	502,754

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total Accumulated other comprehensive income		
Beginning balance	26,465	48,944	4,143	79,553	55,383	629,515
Cumulative effect of the application of inflation accounting						21
Beginning balance for the fiscal year reflecting the cumulative effect of the application of inflation accounting	26,465	48,944	4,143	79,553	55,383	629,536
Change in shareholders' equity						
Dividends						(19,219)
Change in ownership of the subsidiary owned by foreign affiliated company						202
Changes in interests in associates' capital surplus						129
Change in ownership interest of parent due to transactions with non-controlling interests						44,228
Profit attributable to owners of parent						(18,000)
Purchase of treasury shares						416
Disposal of treasury shares						—
Increase in retained earnings related to adjustments for inflation accounting						398
Net changes of items other than shareholders' equity	11,302	6,928	5,662	23,894	(7,263)	16,630
Total change in shareholders' equity	11,302	6,928	5,662	23,894	(7,263)	24,785
Ending balance	37,767	55,872	9,806	103,447	48,120	654,321

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	Previous period From April 1, 2024 to March 31, 2025	Current period From April 1, 2025 to March 31, 2026
Cash flows from operating activities		
Income before income taxes	80,343	69,943
Depreciation and amortization	29,978	28,809
Impairment loss	16	852
Increase (decrease) in provision	965	340
Changes in net defined benefit liability	104	799
Interest and dividend income	(15,285)	(11,374)
Interest expenses	874	1,301
Share of (profit) loss of entities accounted for using equity method	526	(4,057)
Loss (gain) on sales of property, plant and equipment	(554)	110
Loss (gain) on sales of investment securities	(5,090)	(8,959)
Other loss (gain)	1,320	2,100
Decrease (increase) in notes and accounts receivable	6,765	1,503
Decrease (increase) in inventories	4,228	(323)
Increase (decrease) in notes and accounts payable	(5,271)	(1,711)
Decrease / Increase in other assets and in other liabilities	(6,576)	(14,190)
Sub total	92,347	65,145
Interest and dividend income received	17,273	12,780
Interest expenses paid	(900)	(1,328)
Income taxes paid	(24,033)	(24,476)
Net cash provided by operating activities	84,687	52,121
Cash flows from investing activities		
Payment into time deposits	(159,739)	(146,720)
Proceeds from withdraw of time deposits	143,407	159,753
Purchase of non-current assets	(53,682)	(65,244)
Proceeds from sales of non-current assets	2,861	608
Purchase of investment securities	(18)	(36)
Proceeds from sales of investment securities	9,808	13,205
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(2,900)	—
Others	(756)	(574)
Net cash used in investing activities	(61,020)	(39,008)

(Millions of yen)

	Previous period From April 1, 2024 to March 31, 2025	Current period From April 1, 2025 to March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	20,749	(13,351)
Proceeds from long-term loans payable	—	30,000
Repayments of long-term loans payable	(6,165)	(5,564)
Repayments of lease obligations	(6,112)	(5,161)
Purchase of treasury shares	(15,000)	(18,000)
Proceeds from sale of treasury shares	—	249
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(88)	(100)
Cash dividends paid	(18,197)	(19,205)
Dividends paid to non-controlling interests	(6,651)	(13,561)
Net cash used in financing activities	(31,466)	(44,696)
Effect of exchange rate change on cash and cash equivalents	3,268	3,507
Net increase (decrease) in cash and cash equivalents	(4,530)	(28,075)
Beginning balance of cash and cash equivalents	197,648	193,117
Ending balance of cash and cash equivalents	193,117	165,042

(5) Notes on Consolidated Financial Statements

(Notes Related to Going Concern Assumption)

None.

(Notes on Significant Changes in the Amount of Shareholders' Equity)

Further to a resolution at a meeting of the Board of Directors held on February 14, 2025, the Company repurchased 5,080,200 shares of treasury stock, resulting in an increase of 15,000 million yen in Treasury shares. In addition, the Company retired 10,105,600 shares of treasury stock on June 30, 2025, leading to decreases of 385 million yen in Capital surplus, 28,708 million yen in Retained earnings, and 29,094 million yen in Treasury shares.

Furthermore, the disposal of treasury stock for restricted stock compensation and to the employee stock ownership plan resulted in a decrease of 413 million yen in Treasury shares.

Further to a resolution at a meeting of the Board of Directors held on February 10, 2026, the Company repurchased 1,144,300 shares of treasury stock, resulting in an increase of 2,999 million yen in Treasury shares. In addition, the Company retired 23,700,000 shares of treasury stock on February 27, 2026, leading to decreases of 2 million yen in Capital surplus, 68,111 million yen in Retained earnings, and 68,113 million yen in Treasury shares.

As a result, at the end of the current consolidated accounting period, Capital surplus, Retained earnings, and Treasury shares amounted to 42,463 million yen, 475,592 million yen, and (46,419) million yen, respectively.

(Notes to the Consolidated Statements of Income)

Other extraordinary losses

These losses were mainly attributable to workforce restructuring and related costs arising from the closure of the Company's Guangzhou No. 1 plant in China

(Segment Information, etc.)

1. Overview of Reportable Segments

The Company's reportable segments are structural components which are evaluated regularly by the Company's Board of Directors in order to assess performance and decide how resources are allocated among the Group.

The Company is primarily engaged in the manufacture and sales of dairy products and other products. In Japan, the Group's dairy and other products business is operated by the Company and its production and marketing subsidiaries, while outside Japan, the business is operated by the Group's overseas entities in the respective regions.

Therefore, the Company has one reportable segment by product and service comprising the Food and Beverages segment, which is further broken down into regional segments consisting of Japan, the Americas, Asia and Oceania, and Europe.

Food and Beverages (Japan) primarily consists of the manufacture and sale of dairy products and noodles, and the sale of other beverages.

Food and Beverages (The Americas) primarily consists of the manufacture and sale of dairy products.

Food and Beverages (Asia and Oceania) primarily consists of the manufacture and sale of dairy products.

Food and Beverages (Europe) consists of the manufacture and sale of dairy products.

Others includes the Group's cosmetics business, pharmaceuticals business and professional baseball team operation.

2. Methods of Measurement for the Amounts of Net Sales, Profit (Loss), Assets and Liabilities, and Other Items in Each Reportable Segment

The accounting methods of each reportable segment are generally consistent with accounting treatment applied to prepare consolidated financial statements. Profit in the reportable segments is based on operating profit.

Intersegment sales and transfers are based on prevailing market prices.

3. Net Sales, Profit (Loss), Assets, Other items and Disaggregated Revenue in Each Reportable Segment

(1) Fiscal year 2024 (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Food and Beverages			
	(Japan)	(The Americas)	(Asia and Oceania)	(Europe)
Sales				
Revenue from contracts with customers	233,847	91,822	134,803	12,130
Other revenues	—	—	—	—
Net sales to external customers	233,847	91,822	134,803	12,130
Intersegment sales or transfers	9,136	—	—	—
Total	242,984	91,822	134,803	12,130
Segment profit (loss)	37,464	25,769	10,794	143
Segment assets	240,611	153,677	304,569	14,081
Other:				
Depreciation and amortization	12,759	2,758	12,712	666
Increased amount of tangible and intangible assets	28,515	10,748	10,037	454

	Others	Adjustments	Consolidated results
Sales			
Revenue from contracts with customers	27,078	—	499,683
Other revenues	—	—	—
Net sales to external customers	27,078	—	499,683
Intersegment sales or transfers	2,345	(11,481)	—
Total	29,423	(11,481)	499,683
Segment profit (loss)	80	(18,860)	55,391
Segment assets	19,235	132,142	864,317
Other:			
Depreciation and amortization	394	687	29,978
Increased amount of tangible and intangible assets	1,526	1,843	53,126

(Note) Notes: Adjustments are as follows:

- (1) The (18,860) million yen adjustment in segment profit (loss) includes (11,813) million yen of corporate expenses not allocated to specific reportable segments. Corporate expenses include those of administrative divisions of the Company, such as the general affairs department, that cannot be attributed to any specific reportable segments.
- (2) The 132,142 million yen of adjustment in segment assets includes 139,981 million yen of corporate assets not allocated to specific reportable segments. Corporate assets include cash and deposits, long-term investment funds (investment securities), deferred tax assets, and assets related to administrative divisions of the Company, that cannot be attributed to any specific reportable segments.
- (3) Adjustment in depreciation and amortization consists of 687 million yen of depreciation and amortization of the Company that cannot be attributed to any specific reportable segments.
- (4) Adjustment in increased amount of tangible and intangible assets consists of 1,843 million yen of capital expenditure of the Company that cannot be attributed to any specific reportable segments.

(2) Fiscal year 2025 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Food and Beverages			
	(Japan)	(The Americas)	(Asia and Oceania)	(Europe)
Sales				
Revenue from contracts with customers	220,386	91,120	136,209	12,694
Other revenues	—	—	—	—
Net sales to external customers	220,386	91,120	136,209	12,694
Intersegment sales or transfers	9,218	—	—	—
Total	229,604	91,120	136,209	12,694
Segment profit (loss)	27,668	23,798	12,611	(91)
Segment assets	245,813	180,888	297,257	16,407
Other:				
Depreciation and amortization	12,531	2,834	11,685	713
Increased amount of tangible and intangible assets	23,706	45,993	6,600	784

	Others	Adjustments	Consolidated results
Sales			
Revenue from contracts with customers	26,014	—	486,425
Other revenues	—	—	—
Net sales to external customers	26,014	—	486,425
Intersegment sales or transfers	2,398	(11,617)	—
Total	28,412	(11,617)	486,425
Segment profit (loss)	1,323	(20,125)	45,185
Segment assets	25,776	146,434	912,578
Other:			
Depreciation and amortization	360	685	28,809
Increased amount of tangible and intangible assets	7,288	659	85,033

(Note) Notes: Adjustments are as follows:

- (1) The (20,125) million yen adjustment in segment profit (loss) includes (12,815) million yen of corporate expenses not allocated to specific reportable segments. Corporate expenses include those of administrative divisions of the Company, such as the general affairs department, that cannot be attributed to any specific reportable segments.
- (2) The 146,434 million yen of adjustment in segment assets includes 155,021 million yen of corporate assets not allocated to specific reportable segments. Corporate assets include cash and deposits, long-term investment funds (investment securities), deferred tax assets, and assets related to administrative divisions of the Company, that cannot be attributed to any specific reportable segments.
- (3) Adjustment in depreciation and amortization consists of 685 million yen of depreciation and amortization of the Company that cannot be attributed to any specific reportable segments.
- (4) Adjustment in increased amount of tangible and intangible assets consists of 659 million yen of capital expenditure of the Company that cannot be attributed to any specific reportable segments.

(Per Share Information)

	Fiscal year 2024 (April 1, 2024 to March 31, 2025)	Fiscal year 2025 (April 1, 2025 to March 31, 2026)
Net assets per share	¥1,925.42	¥2,075.29
Basic earnings per share	¥150.48	¥150.72

(Notes) The basis for calculation of basic earnings per share is as shown below.

Note: Basis for calculation of basic earnings per share

	Fiscal year 2024 (April 1, 2024 to March 31, 2025)	Fiscal year 2025 (April 1, 2025 to March 31, 2026)
Basic earnings per share		
Profit attributable to owners of parent (millions of yen)	45,533	44,228
Amount not attributable to common shareholders (millions of yen)	—	—
Profit attributable to owners of parent and available to common shareholders (millions of yen)	45,533	44,228
Average number of shares during reporting period (1,000 shares)	302,595	293,449

(Subsequent Events)

Yakult Honsha Co., Ltd. ("Company") hereby announces that on May 12, 2026, the Board of Directors resolved matters relating to share buybacks pursuant to the provisions of Article 459, paragraph 1 of the Companies Act and Article 36 of the Company's Articles of Incorporation and resolved to cancel all of the repurchased shares pursuant to the provisions of Article 178 of the Companies Act.

1. Reasons for the share buybacks and share cancellation

In its Medium-Term Management Plan (2025–2030), the Company Group commits to a policy to complete share buybacks totaling at least 100 billion yen by FY2030.

With a view to steadily implementing the financial and capital strategies set forth in the Medium-Term Management Plan, the Company has reviewed its financial condition and cash flow, the market environment and other factors, and has decided to carry out the policy measures ahead of schedule and achieve the target figures within FY2026 in order to enhance capital efficiency and shareholder returns. This decision forms part of the Company's efforts to realize management that is mindful of the cost of capital.

All of the treasury shares acquired pursuant to the Board of Directors' resolution today will be canceled in order to enhance medium- to long-term corporate value.

2. Details of the share buybacks

(1) Type of shares to be repurchased: Common shares of the Company

(2) Total number of shares authorized for repurchase: 26,500,000 shares (maximum)
(9.10% of the total number of shares outstanding before cancellation (excluding treasury shares))

(3) Aggregate repurchase price: 55 billion yen (maximum)

(4) Period of repurchase: From June 19, 2026 (Friday) to March 16, 2027 (Tuesday)

(5) Method of repurchase: Open market purchase on the Tokyo Stock Exchange, Inc.

3. Details of cancellation

(1) Type of shares to be canceled: Common shares of the Company

(2) Number of shares to be canceled: All of the treasury shares acquired under Section 2 above

(3) Scheduled date of cancellation: March 26, 2027 (Friday)

(Reference) Status of Treasury Shares as of April 30, 2026

Total number of shares outstanding (excluding treasury shares): 291,277,528 shares

Number of treasury shares: 17,007,708 shares