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May 12, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: PIOLAX, Inc.
Listing: Tokyo Stock Exchange
Securities code: 5988
URL: https://www.piolax.co.jp
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Scheduled date of annual general meeting of shareholders: June 25, 2026
Scheduled date to commence dividend payments: June 26, 2026
Scheduled date to file annual securities report: June 18, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and securities analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	62,045	(2.1)	1,470	(38.3)	1,453	(57.3)	(21)	-
March 31, 2025	63,351	(1.9)	2,382	(49.9)	3,402	(39.8)	1,792	(55.3)

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥1,198 million [(76.2)%]
For the fiscal year ended March 31, 2025: ¥5,037 million [(37.6)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	(0.85)	-	(0.0)	1.4	2.4
March 31, 2025	52.67	-	1.8	3.0	3.8

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥5 million
For the fiscal year ended March 31, 2025: ¥316 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	101,415	66,144	63.9	2,672.60
March 31, 2025	105,464	91,781	85.8	2,642.64

Reference: Equity
As of March 31, 2026: ¥64,854 million
As of March 31, 2025: ¥90,446 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	3,003	(7,561)	(3,137)	22,773
March 31, 2025	8,124	3,340	(6,469)	30,236

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	39.00	-	53.00	92.00	3,203	174.7	3.2
Fiscal year ended March 31, 2026	-	39.00	-	53.00	92.00	2,266	-	3.5
Fiscal year ending March 31, 2027 (Forecast)		39.00		53.00	92.00		335.2	

Note:
1. The Company has introduced a stock-based remuneration plan for officers, and the total amount of dividends includes the amount of dividends paid to trust accounts.
2. The Company has introduced a stock-based remuneration plan for employees, and the total amount of dividends includes the amount of dividends paid to trust accounts.

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	63,000	1.5	1,500	2.0	1,500	3.2	700	-	27.45

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	37,054,100 shares
As of March 31, 2025	37,054,100 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	12,787,708 shares
As of March 31, 2025	2,828,310 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	25,497,076 shares
Fiscal year ended March 31, 2025	34,034,731 shares

Note:
1. The Company has introduced a stock-based remuneration plan for officers, and the Company's shares remaining in the trust are included in treasury stock to be deducted in the calculation of the average number of shares during the period. (the previous fiscal year: 96,916 shares, the current fiscal year: 87,376 shares)
2. The Company has introduced a stock-based remuneration plan for employees, and the Company's shares remaining in the trust are included in the treasury stock to be deducted in the calculation of the average number of shares during the period. (64,485 shares for the previous fiscal year, 63,873 shares for the current fiscal year)

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	26,453	(2.3)	(243)	-	2,585	(74.5)	2,695	(71.6)
March 31, 2025	27,084	(7.0)	28	(97.6)	10,143	163.8	9,478	225.8

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	105.70	-
March 31, 2025	271.10	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	67,815	33,879	50.0	1,396.16
March 31, 2025	69,680	57,770	82.9	1,687.91

Reference: Equity
As of March 31, 2026: ¥33,879 million
As of March 31, 2025: ¥57,770 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)
The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors.

Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	34,883	26,192
Notes receivable - trade	142	124
Electronically recorded monetary claims - operating	1,691	1,815
Accounts receivable - trade	12,446	12,801
Securities	796	152
Merchandise and finished goods	6,052	6,681
Work in process	2,330	2,661
Raw materials and supplies	3,075	3,286
Income taxes refund receivable	205	244
Other	2,816	4,282
Allowance for doubtful accounts	(41)	(103)
Total current assets	64,398	58,140
Non-current assets		
Property, plant and equipment		
Buildings and structures	23,981	28,926
Accumulated depreciation	(11,950)	(12,930)
Buildings and structures, net	12,031	15,995
Machinery, equipment and vehicles	41,197	43,011
Accumulated depreciation	(33,118)	(35,249)
Machinery, equipment and vehicles, net	8,078	7,761
Tools, furniture and fixtures	33,720	32,920
Accumulated depreciation	(31,159)	(30,678)
Tools, furniture and fixtures, net	2,561	2,241
Land	5,919	5,942
Leased assets	1,370	1,325
Accumulated depreciation	(627)	(782)
Leased assets, net	743	542
Construction in progress	4,239	3,351
Total property, plant and equipment	33,572	35,836
Intangible assets		
Other	1,563	1,458
Total intangible assets	1,563	1,458
Investments and other assets		
Investment securities	4,546	4,670
Deferred tax assets	457	516
Retirement benefit asset	8	37
Other	921	760
Allowance for doubtful accounts	(4)	(4)
Total investments and other assets	5,930	5,980
Total non-current assets	41,066	43,275
Total assets	105,464	101,415

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	2,943	3,152
Short-term borrowings	-	24,171
Lease liabilities	179	181
Income taxes payable	370	279
Provision for bonuses	813	821
Provision for shareholder benefit program	-	31
Asset retirement obligations	64	-
Other	7,847	4,904
Total current liabilities	12,218	33,541
Non-current liabilities		
Lease liabilities	435	222
Deferred tax liabilities	440	780
Provision for share awards for directors (and other officers)	125	150
Provision for share awards	34	46
Retirement benefit liability	385	485
Asset retirement obligations	37	37
Other	5	5
Total non-current liabilities	1,464	1,729
Total liabilities	13,683	35,271
Net assets		
Shareholders' equity		
Share capital	2,960	2,960
Capital surplus	2,572	2,572
Retained earnings	77,441	74,625
Treasury shares	(5,403)	(29,381)
Total shareholders' equity	77,571	50,777
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	711	906
Deferred gains or losses on hedges	(0)	(1)
Foreign currency translation adjustment	12,163	13,213
Remeasurements of defined benefit plans	-	(41)
Total accumulated other comprehensive income	12,874	14,077
Non-controlling interests	1,335	1,289
Total net assets	91,781	66,144
Total liabilities and net assets	105,464	101,415

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	63,351	62,045
Cost of sales	49,079	48,316
Gross profit	14,271	13,728
Selling, general and administrative expenses	11,888	12,258
Operating profit	2,382	1,470
Non-operating income		
Interest income	657	398
Dividend income	84	164
Gain on sale of investment securities	3	15
Share of profit of entities accounted for using equity method	316	5
Other	486	335
Total non-operating income	1,548	918
Non-operating expenses		
Interest expenses	14	254
Loss on sale of securities	0	1
Loss on abandonment of non-current assets	15	21
Loss on valuation of derivatives	-	62
Foreign exchange losses	195	137
Rental costs	7	5
Commission expenses	119	205
Building demolition expenses	72	107
Other	103	140
Total non-operating expenses	528	935
Ordinary profit	3,402	1,453
Extraordinary income		
Reversal of Impairment Loss	-	59
Total extraordinary income	-	59
Extraordinary losses		
Extra payments for early retirements	-	325
Impairment losses	-	423
Total extraordinary losses	-	749
Profit before income taxes	3,402	763
Income taxes - current	1,369	516
Income taxes - deferred	180	253
Total income taxes	1,549	769
Profit (loss)	1,852	(5)
Profit attributable to non-controlling interests	60	15
Profit (loss) attributable to owners of parent	1,792	(21)

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit (loss)	1,852	(5)
Other comprehensive income		
Valuation difference on available-for-sale securities	(194)	195
Deferred gains or losses on hedges	0	(1)
Foreign currency translation adjustment	3,464	1,051
Share of other comprehensive income of entities accounted for using equity method	(84)	-
Remeasurements of defined benefit plans, net of tax	-	(41)
Total other comprehensive income	3,185	1,204
Comprehensive income	5,037	1,198
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,981	1,181
Comprehensive income attributable to non-controlling interests	56	17

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,960	2,634	94,068	(4,732)	94,932
Changes during period					
Dividends of surplus			(3,353)		(3,353)
Profit (loss) attributable to owners of parent			1,792		1,792
Purchase of treasury shares				(2,565)	(2,565)
Cancellation of treasury shares		(61)	(1,452)	1,514	-
Disposal of treasury stock possession of stock ownership plan trust				77	77
Change in scope of equity method			(13,613)	302	(13,311)
Net changes in items other than shareholders' equity					
Total changes during period	-	(61)	(16,627)	(671)	(17,360)
Balance at end of period	2,960	2,572	77,441	(5,403)	77,571

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,791	(0)	9,469	104	11,365	1,646	107,944
Changes during period							
Dividends of surplus							(3,353)
Profit (loss) attributable to owners of parent							1,792
Purchase of treasury shares							(2,565)
Cancellation of treasury shares							-
Disposal of treasury stock possession of stock ownership plan trust							77
Change in scope of equity method							(13,311)
Net changes in items other than shareholders' equity	(1,080)	0	2,694	(104)	1,509	(311)	1,197
Total changes during period	(1,080)	0	2,694	(104)	1,509	(311)	(16,162)
Balance at end of period	711	(0)	12,163	-	12,874	1,335	91,781

Consolidated statement of changes in equity

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,960	2,572	77,441	(5,403)	77,571
Changes during period					
Dividends of surplus			(2,794)		(2,794)
Profit (loss) attributable to owners of parent			(21)		(21)
Purchase of treasury shares				(23,979)	(23,979)
Disposal of treasury stock possession of stock ownership plan trust			(0)	1	1
Net changes in items other than shareholders' equity					

Total changes during period	-	-	(2,816)	(23,977)	(26,794)
Balance at end of period	2,960	2,572	74,625	(29,381)	50,777

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	711	(0)	12,163	-	12,874	1,335	91,781
Changes during period							
Dividends of surplus							(2,794)
Profit (loss) attributable to owners of parent							(21)
Purchase of treasury shares							(23,979)
Disposal of treasury stock possession of stock ownership plan trust							1
Net changes in items other than shareholders' equity	195	(1)	1,050	(41)	1,202	(45)	1,157
Total changes during period	195	(1)	1,050	(41)	1,202	(45)	(25,637)
Balance at end of period	906	(1)	13,213	(41)	14,077	1,289	66,144

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	3,402	763
Depreciation	4,353	4,436
Impairment losses	-	423
Reversal of Impairment Loss	-	(59)
Share of loss (profit) of entities accounted for using equity method	(316)	(5)
Loss (gain) on valuation of derivatives	(58)	62
Increase (decrease) in retirement benefit liability	33	27
Increase (decrease) in provision for bonuses	(123)	7
Increase (decrease) in provision for share awards for directors (and other officers)	(34)	25
Increase (decrease) in provision for share awards	17	12
Increase (decrease) in allowance for doubtful accounts	3	61
Interest and dividend income	(741)	(562)
Loss (gain) on sale of investment securities	(3)	(15)
Interest expenses	14	254
Loss on abandonment of non-current assets	15	21
Decrease (increase) in trade receivables	2,000	(314)
Decrease (increase) in inventories	355	(945)
Increase (decrease) in trade payables	(255)	336
Other, net	429	(762)
Subtotal	9,090	3,766
Interest and dividends received	854	562
Interest paid	(14)	(261)
Income taxes paid	(1,806)	(1,064)
Net cash provided by (used in) operating activities	8,124	3,003

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from investing activities		
Payments into time deposits	(10)	(2,467)
Proceeds from withdrawal of time deposits	7,694	4,337
Proceeds from redemption of securities	380	142
Purchase of property, plant and equipment	(4,552)	(9,565)
Proceeds from sale of property, plant and equipment	218	130
Purchase of intangible assets	(208)	(372)
Purchase of investment securities	(181)	(4)
Proceeds from sale of investment securities	6	85
Other, net	(6)	152
Net cash provided by (used in) investing activities	3,340	(7,561)
Cash flows from financing activities		
Proceeds from short-term borrowings	-	26,170
Repayments of short-term borrowings	-	(2,000)
Purchase of treasury shares	(2,565)	(23,979)
Proceeds from disposal of treasury shares	77	1
Dividends paid	(3,472)	(2,793)
Dividends paid to non-controlling interests	(375)	(100)
Other, net	(133)	(436)
Net cash provided by (used in) financing activities	(6,469)	(3,137)
Effect of exchange rate change on cash and cash equivalents	490	232
Net increase (decrease) in cash and cash equivalents	5,486	(7,462)
Cash and cash equivalents at beginning of period	24,750	30,236
Cash and cash equivalents at end of period	30,236	22,773

Balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	12,486	4,636
Electronically recorded monetary claims - operating	1,320	1,446
Accounts receivable - trade	5,479	5,469
Securities	796	152
Finished goods	1,340	1,439
Work in process	1,355	1,336
Raw materials and supplies	943	1,030
Prepaid expenses	143	146
Accounts receivable - other	1,760	4,557
Income taxes refund receivable	181	66
Other	2,002	303
Allowance for doubtful accounts	(24)	(21)
Total current assets	27,786	20,562

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Non-current assets		
Property, plant and equipment		
Buildings	9,607	14,071
Accumulated depreciation	(3,971)	(4,291)
Buildings, net	5,635	9,780
Structures	725	795
Accumulated depreciation	(578)	(595)
Structures, net	146	199
Machinery and equipment	13,030	13,593
Accumulated depreciation	(10,713)	(11,226)
Machinery and equipment, net	2,316	2,367
Vehicles	48	56
Accumulated depreciation	(43)	(41)
Vehicles, net	4	14
Tools, furniture and fixtures	19,748	18,240
Accumulated depreciation	(19,444)	(17,861)
Tools, furniture and fixtures, net	304	379
Leased assets	36	36
Accumulated depreciation	(36)	(36)
Leased assets, net	-	-
Land	4,928	4,928
Construction in progress	3,555	2,396
Total property, plant and equipment	16,891	20,065
Intangible assets		
Software	145	138
Other	183	470
Total intangible assets	329	608
Investments and other assets		
Investment securities	4,402	4,513
Shares of subsidiaries and associates	13,844	13,834
Investments in capital	0	0
Investments in capital of subsidiaries and associates	5,765	5,765
Long-term loans receivable from employees	1	1
Long-term loans receivable from subsidiaries and associates	-	1,900
Long-term prepaid expenses	31	41
Other	627	521
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	24,674	26,578
Total non-current assets	41,894	47,253
Total assets	69,680	67,815

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	1,376	1,556
Short-term borrowings	-	24,000
Accounts payable - other	3,497	678
Accrued expenses	513	490
Income taxes payable	11	52
Deposits received	4,594	5,151
Unearned revenue	26	19
Provision for bonuses	531	565
Provision for shareholder benefit program	-	31
Asset retirement obligations	64	-
Other	618	652
Total current liabilities	11,234	33,198
Non-current liabilities		
Deferred tax liabilities	469	493
Provision for share awards for directors (and other officers)	125	150
Provision for share awards	34	46
Asset retirement obligations	21	21
Other	24	24
Total non-current liabilities	675	737
Total liabilities	11,910	33,936
Net assets		
Shareholders' equity		
Share capital	2,960	2,960
Capital surplus		
Legal capital surplus	2,571	2,571
Total capital surplus	2,571	2,571
Retained earnings		
Legal retained earnings	512	512
Other retained earnings		
Reserve for dividend equalization	700	700
Reserve for tax purpose reduction entry	852	852
General reserve	43,285	23,285
Retained earnings brought forward	11,605	31,505
Total retained earnings	56,955	56,855
Treasury shares	(5,408)	(29,386)
Total shareholders' equity	57,079	33,001
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	691	879
Deferred gains or losses on hedges	(0)	(1)
Total valuation and translation adjustments	691	878
Total net assets	57,770	33,879
Total liabilities and net assets	69,680	67,815

Statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	27,084	26,453
Cost of sales		
Beginning finished goods inventory	1,410	1,340
Cost of products manufactured	22,634	22,391
Total	24,045	23,732
Ending finished goods inventory	1,340	1,439
Cost of finished goods sold	22,704	22,292
Gross profit	4,380	4,160
Selling, general and administrative expenses		
Packing and delivery expenses	1,118	1,080
Salaries	1,101	1,058
Provision for bonuses	150	160
Provision for share awards for directors (and other officers)	39	25
Provision for share awards	6	4
Provision for shareholder benefit program	-	31
Provision of allowance for doubtful accounts	0	0
Depreciation	145	368
Other	1,789	1,675
Total selling, general and administrative expenses	4,351	4,403
Operating profit (loss)	28	(243)
Non-operating income		
Interest income	58	62
Interest on securities	14	10
Dividend income	10,364	3,389
Rental income	90	89
Miscellaneous income	71	118
Total non-operating income	10,598	3,670
Non-operating expenses		
Interest expenses	18	277
Loss on abandonment of non-current assets	7	14
Rental costs	13	8
Foreign exchange losses	180	100
Building demolition expenses	72	107
Commission expenses	119	205
Miscellaneous losses	71	127
Total non-operating expenses	484	841
Ordinary profit	10,143	2,585
Extraordinary income		
Gain on extinguishment of tie-in shares	122	156
Total extraordinary income	122	156
Profit before income taxes	10,266	2,741
Income taxes - current	582	102
Income taxes - deferred	205	(55)
Total income taxes	787	46
Profit	9,478	2,695

Statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity									
		Capital surplus		Retained earnings					Treasury shares	Total shareholders' equity
					Other retained earnings					
	Share capital	Legal capital surplus	Other capital surplus	Legal retained earnings	Reserve for dividend equalization	Reserve for tax purpose reduction entry	General reserve	Retained earnings brought forward		
Balance at beginning of period	2,960	2,571	61	512	700	852	49,285	1,051	(4,434)	53,560
Changes during period										
Dividends of surplus								(3,472)		(3,472)
Profit								9,478		9,478
Purchase of treasury shares									(2,565)	(2,565)
Cancellation of treasury shares			(61)					(1,452)	1,514	-
Disposal of treasury stock possession of stock ownership plan trust									77	77
Reversal of general reserve							(6,000)	6,000		-
Net changes in items other than shareholders' equity										
Total changes during period	-	-	(61)	-	-	-	(6,000)	10,554	(974)	3,518
Balance at end of period	2,960	2,571	-	512	700	852	43,285	11,605	(5,408)	57,079

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	
Balance at beginning of period	890	(0)	890	54,450
Changes during period				
Dividends of surplus				(3,472)
Profit				9,478
Purchase of treasury shares				(2,565)
Cancellation of treasury shares				-
Disposal of treasury stock possession of stock ownership plan trust				77
Reversal of general reserve				-
Net changes in items other than shareholders' equity	(199)	0	(199)	(199)
Total changes during period	(199)	0	(199)	3,319
Balance at end of period	691	(0)	691	57,770

Statement of changes in equity

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity									
		Capital surplus		Retained earnings					Treasury shares	Total shareholders' equity
					Other retained earnings					
	Share capital	Legal capital surplus	Other capital surplus	Legal retained earnings	Reserve for dividend equalization	Reserve for tax purpose reduction entry	General reserve	Retained earnings brought forward		
Balance at beginning of period	2,960	2,571	-	512	700	852	43,285	11,605	(5,408)	57,079
Changes during period										
Dividends of surplus								(2,794)		(2,794)
Profit								2,695		2,695
Purchase of treasury shares									(23,979)	(23,979)
Disposal of treasury stock possession of stock ownership plan trust								(0)	1	1
Reversal of general reserve							(20,000)	20,000		-
Net changes in items other than shareholders' equity										
Total changes during period	-	-		-	-	-	(20,000)	19,899	(23,977)	(24,078)
Balance at end of period	2,960	2,571	-	512	700	852	23,285	31,505	(29,386)	33,001

	Accumulated other comprehensive income			Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	
Balance at beginning of period	691	(0)	691	57,770
Changes during period				
Dividends of surplus				(2,794)
Profit				2,695
Purchase of treasury shares				(23,979)
Disposal of treasury stock possession of stock ownership plan trust				1
Reversal of general reserve				-
Net changes in items other than shareholders' equity	188	(1)	187	187
Total changes during period	188	(1)	187	(23,890)
Balance at end of period	879	(1)	878	33,879

(Segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Group's reporting segments are those of the constituent units of the Group for which separate financial information is available and are subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate business performance.

The Group is comprised of product-specific segments based on its production and sales structure, with two reporting segments: "Automotive-related" and "Medical Devices."

The Automotive-related segment manufactures and sells precision springs, industrial fasteners, and small unit parts that combine resin and metal, mainly to the automotive industry. "The Medical Devices" manufactures and sells IVR (endovascular therapy), endoscopic treatment, orthopedic treatment equipment, etc. to medical institutions.

2. Method of calculating the amount of sales, profits or losses, assets, liabilities and other items for each reporting segment

The accounting methods for the reported business segments are identical to those used for the preparation of consolidated financial statements.

Profit in the reporting segment is a figure based on operating income.

Internal revenues and transfers between segments are based on market prices.

3. Information on the amount of sales, profits or losses, assets, liabilities, and other items for each reporting segment.

The previous fiscal year (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Automotive-related	Medical	Total
Sales			
Sales to external customers	58,178	5,172	63,351
Transactions with other segments	-	-	-
Total	58,178	5,172	63,351
Segment Profit	3,095	328	3,423
Segment Assets	91,270	8,889	100,160
Other items			
Depreciation	4,201	131	4,333
Amount of amortization of goodwill	-	-	-
Investments in entities accounted for using equity method	105	-	105
Increase in property, plant and equipment and intangible assets	5,227	50	5,278

The current fiscal year (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Automotive-related	Medical	Total
Sales			
Sales to external customers	56,770	5,274	62,045
Transactions with other segments	-	-	-
Total	56,770	5,274	62,045
Segment Profit	2,368	278	2,647
Segment Assets	92,534	4,611	97,146
Other items			
Depreciation	4,097	140	4,238
Amount of amortization of goodwill	-	-	-
Investments in entities accounted for using equity method	109	-	109
Increase in property, plant and equipment and intangible assets	5,842	60	5,902

4. Difference between the Total Amount of Reporting Segments and the Amount Recorded in Consolidated Financial Statements, and Main Details of the Difference (Matters Related to Adjustment of Differences)

(Millions of yen)

benefit	The previous fiscal year	The current fiscal year
Total Reporting Segments	3,423	2,647
Company-wide expenses (Note)	(1,048)	(1,187)
Inter-segment transaction elimination	13	13
Other Adjustments	(5)	(3)
Operating income in consolidated financial statements	2,382	1,470

Note: Corporate expenses are general and administrative expenses that are not primarily attributable to the reporting segment.

(Millions of yen)

asset	The previous fiscal year	The current fiscal year
Total Reporting Segments	100,160	97,146
Company-wide assets (Note)	5,304	4,268
Total assets in consolidated financial statements	105,464	101,415

Note: Company-wide assets are mainly assets related to administrative divisions that are not attributable to the reporting segment.

(Millions of yen)

Other Topics	Total Reporting Segments		Adjustment amount		Per consolidated financial statements	
	The previous fiscal year	The current fiscal year	The previous fiscal year	The current fiscal year	The previous fiscal year	The current fiscal year
Depreciation	4,333	4,238	21	196	4,355	4,434
Amount of amortization of goodwill	-	-	-	-	-	-
Increase in property, plant and equipment and intangible assets	5,278	5,902	1,319	1,037	6,597	6,940

Note: Adjustments are mainly for administrative departments that are not attributable to the reporting segment.

Related Information

The previous fiscal year (April 1, 2024 to March 31, 2025)

1. Product and Service Information

Since the same disclosure is made in the segment information, the description is omitted.

2. Regional Information

(1) Net sales

(Millions of yen)

Japan	Asia		North America		other	Total
	China	other	United States	other		
26,907	8,154	10,613	9,231	5,807	2,636	63,351

Note: 1. Sales are based on the location of the customer and are categorized by country or region.
2. Countries or regions are classified according to their geographical proximity.
3. The breakdown of the regions belonging to each division is as follows:
Asia... China, Thailand, South Korea, etc.
North America... U.S.A., Mexico, Canada
Other... United Kingdom, France, Spain, etc.

(2) Property, plant and equipment

(Millions of yen)

Japan	Asia			North America		other	Total
	China	Thailand	other	United States	other		
19,463	3,931	1,632	2,998	4,022	940	584	33,572

3. Information per main customer

(Millions of yen)

Name or surname of the customer	Sales	Relevant Segment Names
Nissan Motor Co., Ltd.	6,715	Automotive-related

Note: Sales to the Nissan Motor Group are summarized to the best of our knowledge.

The current fiscal year (April 1, 2025 to March 31, 2026)

1. Product and Service Information

Since the same disclosure is made in the segment information, the description is omitted.

2. Regional Information

(1) Net sales

(Millions of yen)

Japan	Asia		North America		other	Total
	China	other	United States	other		
26,515	8,034	10,633	9,072	5,255	2,534	62,045

Note: 1. Sales are based on the location of the customer and are categorized by country or region.
2. Countries or regions are classified according to their geographical proximity.
3. The breakdown of the regions belonging to each division is as follows:
Asia... China, Thailand, South Korea, etc.
North America... U.S.A., Mexico, Canada
Other... United Kingdom, France, Spain, etc.

(2) Property, plant and equipment

(Millions of yen)

Japan	Asia			North America		other	Total
	China	Thailand	other	United States	other		
22,560	3,487	1,774	3,037	3,575	923	477	35,836

3. Information per main customer

(Millions of yen)

Name or surname of the customer	Sales	Relevant Segment Names
Nissan Motor Co., Ltd.	6,813	Automotive-related

Note: Sales to the Nissan Motor Group are summarized to the best of our knowledge.

Information on impairment losses on fixed assets by reporting segment

The previous fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

The current fiscal year (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Automotive-related	Medical	Unallocated amounts and elimination	Total
Impairment losses	423	-	-	423

Information on amortization and unamortized balances of goodwill by reporting segment

The previous fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

The current fiscal year (April 1, 2025 to March 31, 2026)

Not applicable.

Information on Negative Goodwill Accrual Gains by Reporting Segment

The previous fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

The current fiscal year (April 1, 2025 to March 31, 2026)

Not applicable.