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May 12, 2026

JANOME

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: JANOME Corporation

Listing: Tokyo Stock Exchange

Securities code: 6445

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President

General Manager of Accounting Department

Scheduled date of annual general meeting of shareholders: June 19, 2026

Scheduled date to commence dividend payments: June 22, 2026

Scheduled date to file annual securities report: June 16, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	38,968	7.2	1,910	(14.1)	2,097	(7.2)	590	(67.1)
March 31, 2025	36,340	(0.4)	2,224	29.6	2,261	28.2	1,794	58.7

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 2,429 million [43.7%]
For the fiscal year ended March 31, 2025: ¥ 1,690 million [(40.7) %]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2026	33.39	-	1.7	4.2	4.9
March 31, 2025	98.86	-	5.2	4.5	6.1

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2026: ¥ - million

For the fiscal year ended March 31, 2025: ¥ - million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	50,621	35,632	68.4	2,063.20
March 31, 2025	49,629	35,442	69.6	1,933.71

Reference: Equity

As of March 31, 2026: ¥ 34,649 million

As of March 31, 2025: ¥ 34,560 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2026	1,780	170	(1,423)	8,150
March 31, 2025	2,625	(373)	(2,906)	7,081

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	15.00	-	25.00	40.00	731	40.5	2.1
Fiscal year ended March 31, 2026	-	20.00	-	35.00	55.00	958	164.7	2.8
Fiscal year ending March 31, 2027 (Forecast)	-	20.00	-	40.00	60.00		51.1	

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	42,000	7.8	3,000	57.0	3,000	43.0	2,000	238.8	117.44

* Notes

(1) Significant changes in the scope of consolidation during the period:

None

Newly included: - companies()
Excluded: - companies()

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	18,108,605 shares
As of March 31, 2025	18,108,605 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,314,724 shares
As of March 31, 2025	236,122 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	17,679,481 shares
Fiscal Year ended March 31, 2025	18,156,987 shares

Note: The number of treasury shares at the end of the period includes Company shares held as Stock Benefit Trust for Directors and Corporate Auditors (236,100 shares as of March 31, 2026 and 236,100 shares as of March 31, 2025) .

In addition, the number of treasury shares to be deducted in the calculation of the average number of shares outstanding during the period includes 236,100 Company shares held as Stock Benefit Trust for Directors and Corporate Auditors as of March 31, 2026 and 236,100 Company shares as of March 31, 2025.

[Reference] Overview of non-consolidated financial results**1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)****(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	23,920	(1.3)	204	(80.0)	878	(44.8)	329	(76.7)
March 31, 2025	24,237	4.3	1,019	(4.4)	1,591	(15.9)	1,409	(17.7)

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	18.61	-
March 31, 2025	77.64	-

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	34,582	23,419	67.7	1,394.55
March 31, 2025	35,429	25,360	71.6	1,418.99

Reference: Equity

As of March 31, 2026: ¥ 23,419 million

As of March 31, 2025: ¥ 25,360 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, including the earnings forecasts stated in these materials, are based on information currently available to the Company and certain assumptions deemed reasonable. Results may differ materially from the earnings forecasts due to various factors. For the assumptions used as the basis for the earnings forecasts and special remarks regarding the use of the earnings forecasts, please refer to "(3) Future outlook" in "Results of Operations".

1. Results of Operations

(1) Results of operations for the fiscal year ended March 31, 2026

During the fiscal year ended March 31, 2026, the global economy faced concerns about the impact of prolonged monetary tightening despite the U.S. economy remaining firm mainly in consumer spending. In Europe, there were signs of recovery due to the easing of inflationary pressure. The Chinese economy was sluggish due to a real estate market downturn and weak domestic demand. In other Asian countries, however, the economies showed signs of moderate improvement overall amid a recovery in external demand.

The Japanese economy remained on a gradual recovery trend driven by an increase in domestic demand, such as consumer spending and capital investment, against the backdrop of an improving employment and income environment. Meanwhile, the outlook remained uncertain partly due to weak real income growth as the impact of inflation continued alongside persistently high resource prices and exchange rate fluctuations. Furthermore, changes in the external environment, such as heightening tensions in the Middle East and U.S. trade policy trends, were considered as risk factors that put downward pressure on consumer spending and business activities in Japan and overseas.

Under such circumstances, the Janome Group operated in the first year of the Mid-term Business Plan (Move! 2027) toward achieving its long-term vision “a company that shares delight of ‘make.’” Specifically, we strived to carry out active sales activities and enhance product lineup for the expansion of market share, promote production cost reduction, and improve profitability.

In addition, we promptly proceeded with addressing the issues such as U.S. reciprocal tariff. Despite these conditions, the Group continued to face a tough business environment, and consequently, the Group total sales were 38,968 million yen (up 2,627 million yen compared to the corresponding period of the previous fiscal year), operating profit was 1,910 million yen (down 314 million yen), ordinary profit was 2,097 million yen (down 163 million yen), and net profit attributable to owners of parent was 590 million yen (down 1,204 million yen).

The performance by segment is outlined below.

<Household Equipment>

In the household equipment segment, we enhanced our support for agents and other active sales activities while working to enhance brand value by launching new products that reflect market needs and promoting sales. In the overseas markets by region, while sales of high-end and middle-range products remained solid in North America, the Asian market observed a decline from the last year's strong performance. Additionally, competition intensified in emerging countries, and Europe faced weaker consumer spending and a severe competitive environment, leading to sluggish sales volume. Nonetheless, sales are currently on a recovery trend as we have launched competitive products in emerging markets and further enhanced global sales. Going forward, we will work to further expand sales by flexibly implementing initiatives in response to changes in market conditions.

In Japan, we strived to stimulate pent-up demand by participating in events and regularly communicating information using social media, in addition to enhancing sales activities for agents. We also opened Janome's official online store, “Sewing Marche,” to expand our sales channels. In sales to schools, we strived for penetration of Janome brand by establishing our continuous support system and carrying out sales activities to expand market share. Consequently, sales remained solid in Japan, and going forward, we will implement initiatives that capture customer needs in an appropriate and timely manner.

As a result, in the household equipment segment overall, sales were 29,787 million yen (up 1,013 million yen compared to the corresponding period of the previous fiscal year), and operating profit was 1,854 million yen (down 304 million yen).

<Industrial Equipment>

In the robot and servo press business, we worked to strengthen our high value-added technical services and products. We actively participated in domestic and overseas exhibitions and private viewing and expanded our lineup by offering products tailored to the needs of customers. As a result, orders remained firm, supported by increased capital investment demand in Asian markets, mainly in China. Orders also remained on a growth trend in the Indian market, where our sales subsidiary JIE-India started operations. Going forward, based on trends in the market demand for capital investment, we will work to expand orders by strategically implementing appropriate initiatives in response to changes in the environment. On the other hand, in the die-cast business, although orders remained on a recovery trend, the earnings situation remained challenging due to a persistently high cost ratio driven by continuously high raw material prices. Accordingly, we have started reviewing the selling prices and implementing cost reduction and other measures, thereby improving our earnings structure.

As a result, in the industrial equipment segment overall, sales were 6,155 million yen (up 1,314 million yen compared to the corresponding period of the previous fiscal year), and operating loss was 543 million yen (operating loss was 423 million yen in the corresponding period of the previous fiscal year).

<IT>

In the IT business, which includes IT software development, information processing services, and system operation and management, we worked to improve productivity and strengthen quality control against the backdrop of expanding DX-related demand, while advancing the provision of services tailored to a wide range of customer needs. We also worked on acquiring new customers and strengthening relationships of trust with existing customers, thereby securing stable orders and achieving record-high operating profit. Going forward, we will continue to work on securing stable orders, seeking to achieve steady growth.

As a result, sales totaled 2,896 million yen (up 366 million yen compared to the corresponding period of the previous fiscal year), and operating profit was 537 million yen (up 136 million yen).

(2) Financial Position

(i) Assets, liabilities & net assets

As of March 31, 2026, total assets on a consolidated basis were 50,621 million yen (up 991 million yen from the previous fiscal year ended March 31, 2025).

Current assets were 29,066 million yen (up 3,206 million yen from the end of previous fiscal year) due to factors including an increase in Cash and deposits and Notes and accounts receivable-trade. Non-current assets totalled 21,554 million yen (down 2,214 million yen), due to factors including a decrease in Land, Buildings and structures.

Total liabilities were 14,988 million yen (up 801 million yen from the previous fiscal year ended March 31, 2025) due to factors including an increase in Short-term borrowings and Notes and accounts payable-trade.

Net assets (including non-controlling interests) were 35,632 million yen (up 190 million yen from the previous fiscal year ended March 31, 2025), due to factors including Purchase of Treasury shares and an increase in Foreign currency translation adjustment.

(ii) Cash flows

<Cash flows from operating activities>

Net cash provided by (used in) operating activities amounted to an inflow of 1,780 million yen (2,625 million yen inflow in the previous fiscal year), due to factors including a Profit before income taxes of 1,367 million yen, a Depreciation of 903 million yen, and an Income taxes paid of 771 million yen.

<Cash flows from investing activities>

Net cash provided by (used in) investing activities amounted to an inflow of 170 million yen (373 million yen outflow in the previous fiscal year). This was due to Proceeds from sale of property, plant and equipment of 1,607 million yen, Purchase of property, plant and equipment of 398 million yen and Payments into time deposits of 417 million yen.

<Cash flows from financing activities>

Net cash provided by (used in) financing activities amounted to an outflow of 1,423 million yen (2,906 million yen outflow in the previous fiscal year), due to factors including Purchase of treasury shares of 1,406 million yen, and a decrease in Short-term borrowings of 887 million yen and 812 million yen in Dividends paid.

As a result of the above, cash and cash equivalents on a consolidated basis as of March 31, 2026 increased by 1,069 million yen from the previous fiscal year ended March 31, 2025, totalling 8,150 million yen.

The following shows the development of cash flow indicators of the Janome Group.

	Fiscal year ended March 31, 2023	March 31, 2024	March 31, 2025	March 31, 2026
Capital adequacy ratio	63.8%	67.3%	69.6%	68.4%
Market value-based capital adequacy ratio	24.0%	26.5%	37.9%	44.9%
Ratio of cash flow to interest-bearing debt	1.2 years	1.5 years	0.7 years	1.5 years
Interest coverage ratio	43.0	20.8	56.2	48.6

Capital adequacy ratio: $\text{Equity} / \text{Total assets}$

Market value-based capital adequacy ratio: $\text{Market capitalization} / \text{Total assets}$

Ratio of cash flow to interest-bearing debt: $\text{Interest-bearing debt} / \text{Cash flow (for the past one year)}$

Interest coverage ratio: $\text{Cash flow} / \text{Interest payment}$

Notes:

1. Each indicator is calculated using consolidated financial data.
2. Market capitalization is calculated by multiplying the closing stock price at the end of the fiscal year by the total number of shares issued at the end of the fiscal year.
3. Cash flow refers to the cash flows from operating activities on the consolidated statements of cash flows. Interest-bearing debt includes all liabilities on the consolidated balance sheets for which interest is paid. Interest payment refers to the amount of interest paid on the consolidated statements of cash flows.

(3) Future outlook

Our business will continue to be exposed to significant changes in the external environment due to geopolitical risks including heightened tensions in the Middle East, the impact of U.S. trade policies, and persistently high resource prices.

While keeping a close eye on these circumstances, the Janome Group will continue to be committed to a sustainable growth through implementation of measures in each segment under our Mid-term Business Plan, “Move! 2027.”

Our consolidated earnings forecast for the year ending March 31, 2027 is as follows. We forecast net sales of 42,000 million yen (up 7.8% compared to the previous fiscal year), operating profit of 3,000 million yen (up 57.0%), ordinary profit of 3,000 million yen (up 43.0%), and profit attributable to owners of parent of 2,000 million yen (up 238.8%).

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2027	42,000	3,000	3,000	2,000
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2026	38,968	1,910	2,097	590
Percentage of change	7.8%	57.0%	43.0%	238.8%

Note: The forward-looking statements, including business forecasts, contained in this document are based on information currently available to the Group and on certain assumptions deemed reasonable, and are not intended as a promise by the Group that they will be achieved.

(4) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years

The Company’s dividend policy is as follows.

- Maximize shareholder value by maintaining solid equity capital and reinforcing the sound financial foundation while simultaneously pursuing improvement in capital efficiency
- Aim to maintain stable dividends over the long term and strive to increase dividends in line with medium- to long-term profit growth
- Pay dividends with a target of at least 3% DOE and at least 40% consolidated dividend payout ratio with an awareness of achieving progressive dividends

Based on this policy, the annual dividend for the fiscal year ended March 2026 will be 55 yen per share. Since the interim dividend for the fiscal year ended March 2026 was 20 yen per share, the year-end dividend will be 35 yen per share.

In addition, we plan to set the annual dividend for the fiscal year ending March 2027 to 60 yen per share, an increase of 5 yen from the previous fiscal year.

We will continue to strive to strengthen shareholder returns in line with our profit growth over the medium to long term.

2. Basic Approach to the Selection of Accounting Standards

For the time being, the Janome Group plans to continue to create the consolidated financial statements in accordance with the Japanese GAAP, considering the time-series and cross-sectional comparability of the consolidated financial statements. We plan to apply IFRS Accounting Standards as appropriate by taking various domestic and overseas circumstances into consideration.

Consolidated Financial Statements and Primary Notes

Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	7,134	8,613
Notes and accounts receivable - trade, and contract assets	7,006	8,163
Merchandise and finished goods	6,215	6,523
Work in process	829	875
Raw materials and supplies	4,294	4,311
Other	640	895
Allowance for doubtful accounts	(259)	(316)
Total current assets	25,860	29,066
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	4,487	3,969
Machinery, equipment and vehicles, net	815	877
Land	11,153	9,763
Construction in progress	244	58
Other, net	1,876	1,712
Total property, plant and equipment	18,577	16,380
Intangible assets		
Other	644	633
Total intangible assets	644	633
Investments and other assets		
Investment securities	1,808	2,289
Deferred tax assets	1,732	1,380
Other	1,018	882
Allowance for doubtful accounts	(12)	(13)
Total investments and other assets	4,547	4,540
Total non-current assets	23,769	21,554
Total assets	49,629	50,621

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,594	2,023
Short-term borrowings	1,786	2,669
Income taxes payable	576	330
Provision for bonuses	594	607
Other	2,593	2,822
Total current liabilities	7,146	8,453
Non-current liabilities		
Deferred tax liabilities for land revaluation	2,793	2,637
Retirement benefit liability	3,382	3,247
Other	865	649
Total non-current liabilities	7,040	6,534
Total liabilities	14,187	14,988
Net assets		
Shareholders' equity		
Share capital	11,372	11,372
Capital surplus	0	0
Retained earnings	13,219	13,475
Treasury shares	(195)	(1,602)
Total shareholders' equity	24,396	23,247
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	81	123
Revaluation reserve for land	6,290	5,727
Foreign currency translation adjustment	3,432	5,184
Remeasurements of defined benefit plans	358	365
Total accumulated other comprehensive income	10,163	11,402
Non-controlling interests	882	983
Total net assets	35,442	35,632
Total liabilities and net assets	49,629	50,621

Consolidated Statements of Income and Comprehensive Income
Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	36,340	38,968
Cost of sales	21,300	23,857
Gross profit	15,040	15,110
Selling, general and administrative expenses	12,815	13,199
Operating profit	2,224	1,910
Non-operating income		
Interest income	30	25
Dividend income	78	83
Foreign exchange gains	-	116
Other	139	123
Total non-operating income	247	349
Non-operating expenses		
Interest expenses	46	36
Foreign exchange losses	74	-
Financing expenses	27	52
Other	62	72
Total non-operating expenses	210	162
Ordinary profit	2,261	2,097
Extraordinary income		
Gain on sale of investment securities	8	14
Gain on sale of non-current assets	92	45
Total extraordinary income	101	59
Extraordinary losses		
Loss on sale and retirement of non-current assets	18	194
Impairment losses	17	379
Bad debts expenses	166	216
Total extraordinary losses	202	790
Profit before income taxes	2,161	1,367
Income taxes - current	632	637
Income taxes - deferred	(320)	79
Total income taxes	312	716
Profit	1,848	651
Profit attributable to non-controlling interests	54	60
Profit attributable to owners of parent	1,794	590

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	1,848	651
Other comprehensive income		
Valuation difference on available-for-sale securities	(28)	42
Revaluation reserve for land	-	(82)
Foreign currency translation adjustment	(241)	1,811
Remeasurements of defined benefit plans, net of tax	111	7
Total other comprehensive income	(157)	1,778
Comprehensive income	1,690	2,429
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,594	2,309
Comprehensive income attributable to non-controlling interests	96	119

Consolidated Statement of Changes in Equity
For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	11,372	0	13,234	(1,025)	23,581
Changes during period					
Dividends of surplus			(736)		(736)
Profit attributable to owners of parent			1,794		1,794
Purchase of treasury shares				(695)	(695)
Disposal of treasury shares			(8)	204	195
Cancellation of treasury shares			(1,321)	1,321	-
Reversal of revaluation reserve for land			257		257
Net changes in items other than shareholders' equity					
Total changes during period	-	-	(14)	829	815
Balance at end of period	11,372	0	13,219	(195)	24,396

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	109	6,548	3,717	246	10,621	793	34,996
Changes during period							
Dividends of surplus							(736)
Profit attributable to owners of parent							1,794
Purchase of treasury shares							(695)
Disposal of treasury shares							195
Cancellation of treasury shares							-
Reversal of revaluation reserve for land							257
Net changes in items other than shareholders' equity	(28)	(257)	(284)	111	(458)	89	(369)
Total changes during period	(28)	(257)	(284)	111	(458)	89	446
Balance at end of period	81	6,290	3,432	358	10,163	882	35,442

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	11,372	0	13,219	(195)	24,396
Changes during period					
Dividends of surplus			(814)		(814)
Profit attributable to owners of parent			590		590
Purchase of treasury shares				(1,406)	(1,406)
Reversal of revaluation reserve for land			480		480
Net changes in items other than shareholders' equity					
Total changes during period	-	-	256	(1,406)	(1,149)
Balance at end of period	11,372	0	13,475	(1,602)	23,247

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	81	6,290	3,432	358	10,163	882	35,442
Changes during period							
Dividends of surplus							(814)
Profit attributable to owners of parent							590
Purchase of treasury shares							(1,406)
Reversal of revaluation reserve for land							480
Net changes in items other than shareholders' equity	42	(562)	1,752	7	1,238	101	1,340
Total changes during period	42	(562)	1,752	7	1,238	101	190
Balance at end of period	123	5,727	5,184	365	11,402	983	35,632

Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	2,161	1,367
Depreciation	1,023	903
Impairment losses	17	379
Increase (decrease) in allowance for doubtful accounts	(53)	17
Increase (decrease) in retirement benefit liability	(276)	(209)
Interest and dividend income	(108)	(109)
Interest expenses	46	36
Decrease (increase) in trade receivables	181	(624)
Decrease (increase) in inventories	(155)	621
Increase (decrease) in trade payables	(334)	305
Loss (gain) on sale of investment securities	(8)	(14)
Other, net	430	(196)
Subtotal	2,923	2,478
Interest and dividends received	106	109
Interest paid	(46)	(36)
Income taxes paid	(358)	(771)
Net cash provided by (used in) operating activities	2,625	1,780
Cash flows from investing activities		
Payments into time deposits	(0)	(417)
Proceeds from withdrawal of time deposits	-	40
Purchase of investment securities	(0)	(250)
Proceeds from sale of investment securities	23	47
Purchase of property, plant and equipment	(1,082)	(398)
Proceeds from sale of property, plant and equipment	865	1,607
Purchase of intangible assets	(120)	(66)
Purchase of shares of subsidiaries and associates	(111)	(201)
Other, net	51	(189)
Net cash provided by (used in) investing activities	(373)	170
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,360)	887
Purchase of treasury shares	(695)	(1,406)
Proceeds from sale of treasury shares	204	-
Dividends paid	(736)	(812)
Dividends paid to non-controlling interests	(7)	(18)
Other, net	(310)	(73)
Net cash provided by (used in) financing activities	(2,906)	(1,423)
Effect of exchange rate change on cash and cash equivalents	278	540
Net increase (decrease) in cash and cash equivalents	(375)	1,069
Cash and cash equivalents at beginning of period	7,457	7,081
Cash and cash equivalents at end of period	7,081	8,150

Notes of Consolidated Financial Statements

(Notes regarding going concern assumptions)

None.

(Notes on significant changes in the amount of shareholders' equity)

The Company repurchased 1,078,600 treasury shares in accordance with the resolution at the Board of Directors meeting held on November 14, 2025. As a result of the repurchase of treasury shares, treasury shares increased by 1,406 million yen and resulting in 1,602 million yen in treasury shares at the end of the current fiscal year.

Furthermore, we acquired 70,800 shares of treasury stock by April 9, thereby completing the acquisition of treasury stock pursuant to the aforementioned resolution.

(Segment information etc.)

a. Segment information

1. Outline of reportable segments

(1) Basis for determining reportable segments

Our reportable segments are classified by product type and consist of product-based business units for which financial information is available. The Board of Directors regularly reviews the product segments to allocate operating resources and assess their performance.

Accordingly, we have three reportable segments by product type: Household Equipment business, Industrial Equipment business, and IT business.

(2) Types of products and services belonging to each reportable segment

The Household Equipment business manufactures and sells home appliances such as sewing machines. The Industrial Equipment business manufactures and sells industrial equipment such as desktop robots, servo presses, and die cast products. The IT business develops IT software and provides information processing services.

2. Basis for measuring of the amounts of net sales, profit or loss, assets, and other items for each reportable segment

The accounting policies applied to the reported operating segments are generally consistent with those described in “Notes - Significant accounting policies for the preparation of consolidated financial statements.”

The profit of reportable segments is the amount based on operating profit or loss.

Intersegment revenues and transfers are based on the prevailing market prices.

Notes to consolidated financial statement

Consolidated Segment Information

3. Operational results by segment

Previous Fiscal Year (April 1, 2024 through March 31, 2025)

Currency unit: million yen

	Reportable segments				Other*	Total
	Household equipment	Industrial equipment	IT	Total		
Net sales						
Japan	3,029	3,038	2,529	8,598	-	8,598
North America	10,243	299	-	10,543	-	10,543
Europe	8,976	310	-	9,286	-	9,286
Other regions	6,524	1,192	-	7,716	-	7,716
Revenue from Contracts with Customers	28,773	4,841	2,529	36,144	-	36,144
Other revenue	-	-	-	-	195	195
Net sales to external customers	28,773	4,841	2,529	36,144	195	36,340
Intersegment sales or transfers	2	712	531	1,247	89	1,336
Total	28,776	5,553	3,061	37,391	284	37,676
Segment profit/ (loss)	2,159	(423)	401	2,137	88	2,225
Segment assets	29,636	10,808	2,526	42,971	2,795	45,767
Other items						
Depreciation	680	283	28	992	31	1,023
Impairment losses	-	-	-	-	5	5
Increase in property, plant and equipment, and intangible assets	800	379	23	1,202	0	1,203

Note*: "Other" is not categorized in the reportable business segment and includes real estate.

Current Fiscal Year (April 1, 2025 through March 31, 2026)

Currency unit: million yen

	Reportable segments				Other*	Total
	Household equipment	Industrial equipment	IT	Total		
Net sales						
Japan	3,438	3,413	2,896	9,748	-	9,748
North America	11,602	318	-	11,920	-	11,920
Europe	8,827	326	-	9,154	-	9,154
Other regions	5,919	2,097	-	8,016	-	8,016
Revenue from Contracts with Customers	29,787	6,155	2,896	38,839	-	38,839
Other revenue	-	-	-	-	128	128
Net sales to external customers	29,787	6,155	2,896	38,839	128	38,968
Intersegment sales or transfers	1	729	561	1,291	87	1,378
Total	29,789	6,884	3,457	40,131	215	40,346
Segment profit/ (loss)	1,854	(543)	537	1,849	62	1,911
Segment assets	31,526	11,176	2,707	45,410	850	46,260
Other items						
Depreciation	578	276	26	881	22	903
Impairment losses	-	-	-	-	379	379
Increase in property, plant and equipment, and intangible assets	367	88	1	457	7	465

Note*: "Other" is not categorized in the reportable business segment and includes real estate.

4. Difference between total amounts for reportable segments and amounts in the consolidated statement of income and main details of these differences (matters relating to difference adjustment)

Currency unit: million yen

Net Sales	Previous Fiscal Year	Current Fiscal Year
Reportable segment total	37,391	40,131
Other net sales	284	215
Elimination of intersegment transactions	(1,336)	(1,378)
Net sales on consolidated financial statement	36,340	38,968

Currency unit: million yen

Profit	Previous Fiscal Year	Current Fiscal Year
Reportable segment total	2,137	1,849
Other profit/ (loss)	88	62
Elimination of intersegment transactions	(0)	(1)
Operating income on consolidated financial statement	2,224	1,910

Currency unit: million yen

Assets	Previous Fiscal Year	Current Fiscal Year
Reportable segment total	42,971	45,410
Other Assets	2,795	850
Companywide asset	4,030	4,702
Elimination of intersegment transactions	(168)	(341)
Total assets on consolidated financial statement	49,629	50,621

Note: Corporate assets consist mainly of assets not belonging to any reportable segments,
including investment of surplus funds (cash and deposits), long-term investment funds (investment securities),
and assets related to administrative functions.

Currency unit: million yen

Other	Reportable segment total		Other		Adjustment		Amount recorded in consolidated financial statement	
	Previous consolidated fiscal year	Current consolidated fiscal year	Previous consolidated fiscal year	Current consolidated fiscal year	Previous consolidated fiscal year	Current consolidated fiscal year	Previous consolidated fiscal year	Current consolidated fiscal year
Depreciation	992	881	31	22	-	-	1,023	903
Impairment losses	-	-	5	379	11	-	17	379
Increase in fixed assets	1,202	457	0	7	-	-	1,203	465

Note: Adjustments of impairment losses are related to corporate assets not belonging to any reportable segments.

b. Additional information

Previous Fiscal Year (April 1, 2024 through March 31, 2025)

1. Information by product and service

Omitted because similar information is disclosed in the segment information.

2.Information by region

(1)Net Sales

Currency unit: million yen

Japan	North America		Europe	Other	Total
	USA	Canada			
8,793	9,182	1,361	9,286	7,716	36,340

Note: Net sales are classified into countries or regions based on the customer locations.

(2)Tangible fixed assets

Currency unit: million yen

Japan	Asia	Other	Total
14,299	3,224	1,052	18,577

3. Information by major customer

Omitted as net sales to any specific customer account for less than 10% of the net sales on the consolidated statements of income.

Current Fiscal Year (April 1, 2025 through March 31, 2026)

1. Information by product and service

Omitted because similar information is disclosed in the segment information.

2.Information by region

(1)Net Sales

Currency unit: million yen

Japan	North America		Europe	Other	Total
	USA	Canada			
9,876	10,496	1,423	9,154	8,016	38,968

Note: Net sales are classified into countries or regions based on the customer locations.

(2)Tangible fixed assets

Currency unit: million yen

Japan	Asia	Other	Total
12,193	3,370	817	16,380

3. Information by major customer

Omitted as net sales to any specific customer account for less than 10% of the net sales on the consolidated statements of income.

c. Information on impairment losses in noncurrent assets by reported segment

Previous Fiscal Year (April 1, 2024 through March 31, 2025)

Currency unit: million yen

	Reportable segment				Other	Adjustment	Total
	Household equipment	Industrial equipment	IT	Sub total			
Impairment losses	-	-	-	-	5	11	17

Note: 1.The amount of “Other” is related to real estate.

2.The amount of “Adjustments” is related to corporate assets not belonging to any reportable segments.

Current Fiscal Year (April 1, 2025 through March 31, 2026)

Currency unit: million yen

	Reportable segment				Other	Adjustment	Total
	Household equipment	Industrial equipment	IT	Sub total			
Impairment losses	-	-	-	-	379	-	379

Notes: The amount of “Other” is related to real estate.

d. Information on amortization of goodwill and amortized balance by reported segment

None

e. Information on negative goodwill by reported segment

None

(Per-share information)

Currency unit: yen

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share	1,933.71	2,063.20
Basic earnings per share	98.86	33.39

Notes: 1. The Company's shares held by the Stock Benefit Trust for Directors and Officers, which is booked as treasury shares in the shareholders' equity section are included in treasury shares that are deducted from the number of shares outstanding and average number of shares outstanding as of the end of the fiscal period, when calculating net assets per share and basic earnings per share. The number of treasury shares that were deducted when calculating net assets per share was 236,100 shares for the previous fiscal year and 236,100 shares for the current fiscal year. The average number of treasury shares that were deducted when calculating net basic earnings per share was 236,100 shares for previous fiscal year and 236,100 shares for the current fiscal year.

2. Diluted earnings per share is not shown because there were no common share equivalents.

3. The basis for computing the earnings per share is as follows.

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit attributable to owners of parent (million yen)	1,794	590
Profit not attributable to common shareholders (million yen)	-	-
Profit attributable to owners of parent available to common shares (million yen)	1,794	590
Average number of shares outstanding during the year (1,000 shares)	18,156	17,679

(Significant Events After Reporting Period)

1.Cancellation of Treasury shares

To address concerns regarding potential share dilution, JANOME Corporation (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on May 12, 2026, to cancel the treasury shares held by the Company pursuant to the provisions of Article 178 of the Companies Act as noted below.

(1) Type of shares to be cancelled: Common shares of the Company

(2) Total number of shares to be cancelled: 1,129,400 shares

(Percentage of total shares issued before the cancellation: 6.2%)

(3) Scheduled date of cancellation: May 29, 2026

(4) Total number of shares issued after the cancellation :16,979,205 shares

4. Other

Changes in Directors (scheduled for June 19, 2026)

1. Candidates for newly appointed directors (excluding Directors who are Audit and Supervisory Committee Members)

Director, Managing Officer	Shinji Tsunoda	(currently Managing Officer of the Company)
Director, Managing Officer	Tsugunari Yamada	(currently Managing Officer of the Company)
Outside Director	Motoyuki Shishikura	(currently Director, Senior Managing Officer and In charge of Group Governance, Daiei Real Estate & Development Co., Ltd)

2. Retiring directors (excluding Directors who are Audit and Supervisory Committee Members)

Representative Director, President	Makoto Saito	(To be appointed Executive Advisor of the Company after retirement)
Director, Vice-President	Takeyuki Oshima	(To be appointed Representative Director and President of JANOME Credia Co., Ltd. after retirement)
Outside Director	Fumiaki Nakajima	(currently Outside Director of the Company, Outside Director and Audit and Supervisory Committee Member, Tokyo Water Co., Ltd.; Executive Officer, Deputy General Manager of International Division, Senshu Electric Co., Ltd.)
Outside Director	Yasuyo Tanaka	

3. Candidates for newly appointed directors who are Audit and Supervisory Committee Members

Outside Director, Audit and Supervisory Committee Member	Fumiaki Nakajima	(currently Outside Director of the Company, Outside Director and Audit and Supervisory Committee Member, Tokyo Water Co., Ltd.; Executive Officer, Deputy General Manager of International Division, Senshu Electric Co., Ltd.)
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4. Retiring directors who are Audit and Supervisory Committee Members

Director, Audit and Supervisory Committee Member	Mitsuhiro Sakizuki
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Outside Director, Audit and Supervisory Committee Member	Mamoru Sumida
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