May 12, 2026

Company: NIPPON KANZAI Holdings Co.,Ltd.
Representative: Shintaro Fukuda, President and Representative Director
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Notice on a Dividend (Increased Dividend) of Surplus

NIPPON KANZAI Holdings Co.,Ltd. ("the Company") hereby announces it made a resolution to pay dividend of surplus with a record date of March 31, 2026 as follows at a Board of Directors' meeting held on May 12, 2026.

The Company plans to submit this matter to its 3rd Ordinary General Meeting of Shareholders scheduled to be held in June 24, 2026.

1. Details of dividend

	Determined amount	Latest Dividend Forecast (Announced on May 8, 2025)	Actual Dividend for the Previous Fiscal Year (Fiscal year ended March 2025)
Record date	March 31, 2026	March 31, 2026	March 31, 2025
Dividend per share	30.00 yen	27.00 yen	27.00 yen
Total amount of dividends	1,089 million yen	—	980 million yen
Effective date	June 25, 2026	—	June 20, 2025
Dividend resource	Retained earnings	—	Retained earnings

2. Reason

The Company considers the dividend policy for shareholders as one of its highest priorities and has established a basic policy to appropriately distribute profits based on performance as a means of returning value to shareholders.

In light of the above policy and consolidated business results and other factors, year-end dividends for the fiscal year ended March 31, 2026 shall be ¥30, an increase of ¥3 per share from the latest dividend forecast.

(Reference) Breakdown of Annual Dividend

	Annual dividend per share		
Record date	Second quarter-end	Fiscal-year end	Total
Actual results for the current fiscal year	27.00 yen	30.00 yen	57.00 yen
Actual results for the previous fiscal year	27.00 yen	27.00 yen	54.00 yen
Next fiscal year forecast	30.00 yen	30.00 yen	60.00 yen