May 13, 2026

Company name: AS ONE CORPORATION
Name of representative: Takuji Iuchi, President, CEO
(Securities code: 7476)
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Notice Regarding Dividend of Surplus

AS ONE CORPORATION (the Company) hereby announces that at a meeting of its Board of Directors resolved to pay a dividend from retained earnings with a record date of March 31, 2026 as set forth below.

１．Dividend details

	Determined amount	Most recent dividend forecast (Announced on May 14, 2025)	Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)
Record date	March 31, 2026	Same as on the left	March 31, 2025
Dividend per share	JPY 34.00	JPY 32.00	JPY 34.00
Total dividends amount	JPY 2,431 million	—	JPY 2,441 million
Payment date	June 2, 2026	—	June 6, 2025
Source of funds	Retained earnings	—	Retained earnings

２．Reason

Our basic dividend policy is to implement a performance-linked profit distribution system, aiming to distribute at least 50% of the base amount, which is calculated by subtracting the impact of extraordinary gains and losses from net income attributable to owners of the parent. In addition, our medium-term management plan indicates that we will implement a progressive dividend policy (continued dividend increases) during the plan period (from the fiscal year ending March 2026 to the fiscal year ending March 2028).Based on these policies and our full-year consolidated financial results, we will increase our year-end dividend for the fiscal year ending March 2026 by 2 yen per share from our most recent dividend forecast, bringing it to 34 yen. This will bring our total annual dividend, including the interim dividend, to 65 yen per share, representing 50.5% of our dividend base.

(Reference) Breakdown of annual dividend

	Dividend per share (JPY)		
Date of record	Second quarter end	Fiscal year end	Total
Fiscal year ended March 31, 2026 (Results)	31.00	34.00	65.00
Fiscal year ended March 31, 2025 (Results)	28.00	34.00	62.00