



Consolidated Financial Results for the Fiscal Year Ended March 31, 2026

[Under Japanese GAAP]

May 8, 2026

Name of listed company: LINTEC Corporation Stock exchange listing: Prime Market, Tokyo Stock Exchange
Code number: 7966 URL: <https://www.lintec-global.com/>

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Scheduled date for ordinary general meeting of shareholders : June 22, 2026

Scheduled date for starting dividend payments : June 5, 2026

Scheduled date for filing annual securities report : June 17, 2026

Supplemental material on annual results : Yes

Presentation on annual results : Yes (For institutional investors and analysts)

(Amounts less than one million yen are omitted)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(% figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	319,385	1.1	25,156	2.4	25,666	(1.6)	17,374	20.0
March 31, 2025	315,978	14.4	24,562	131.1	26,090	126.1	14,476	176.1

(Note) Comprehensive income : For the fiscal year ended March 31, 2026 : 24,191 million yen, [6.8%]

For the fiscal year ended March 31, 2025 : 22,653 million yen, [95.2%]

	Net income per share	Diluted net income per share	Return on equity	Ratio of ordinary income to total assets	Ratio of operating income to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	264.48	264.38	6.9	7.5	7.9
March 31, 2025	211.98	211.89	6.1	7.7	7.8

(Reference) Equity in net income of affiliates : For the fiscal year ended March 31, 2026 : — million yen

For the fiscal year ended March 31, 2025 : — million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	342,725	258,240	75.1	3,931.48
March 31, 2025	340,471	246,126	72.1	3,642.60

(Reference) Shareholders' equity : As of March 31, 2026: 257,439 million yen As of March 31, 2025: 245,313 million yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	33,450	(14,589)	(15,595)	55,252
March 31, 2025	33,715	(24,666)	(12,332)	50,703

2. Dividends

	Annual dividends per share					Total dividends (Annual)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Annual			
Fiscal year ended/ending	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2025	—	50.00	—	50.00	100.00	6,788	47.2	2.8
March 31, 2026	—	55.00	—	55.00	110.00	7,202	41.6	2.9
March 31, 2027 (Forecast)	—	60.00	—	60.00	120.00		40.3	

3. Consolidated financial results forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(% figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	342,000	7.1	27,500	9.3	27,500	7.1	19,500	12.2	297.79

* Notes

(1) Significant changes in the scope of consolidation during the period : None

Newly included : —

Excluded : —

(2) Changes in accounting policies, changes in accounting estimates, and retrospective restatements

① Changes in accounting policies due to revisions to accounting standards : None

② Changes in accounting policies due to other than ① above : None

③ Changes in accounting estimates : None

④ Retrospective restatements : None

(3) Number of issued shares (common shares):

① Total number of issued shares at the end of the period (including treasury shares)

② Number of treasury shares at the end of the period

③ Weighted-average number of shares outstanding during the period

①	As of March 31, 2026	72,488,740	As of March 31, 2025	72,488,740
②	As of March 31, 2026	7,007,308	As of March 31, 2025	5,143,049
③	Fiscal year ended March 31, 2026	65,691,376	Fiscal year ended March 31, 2025	68,291,714

(Reference) Overview of non-consolidated financial results

Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(% figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	181,048	5.1	15,149	30.2	24,775	32.7	19,886	91.3
March 31, 2025	172,224	13.6	11,634	69.6	18,676	31.7	10,393	(13.6)

	Net income per share	Diluted net income per share
	Yen	Yen
Fiscal year ended		
March 31, 2026	302.73	302.61
March 31, 2025	152.19	152.12

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	271,733	199,727	73.5	3,049.49
March 31, 2025	270,656	192,043	70.9	2,850.79

(Reference) Shareholders' equity : As of March 31, 2026: 199,685 million yen As of March 31, 2025: 191,988 million yen

* This document is not subject to the auditing procedures by certified public accountants or auditing firms.

* Explanation relating to the appropriate use of financial results forecasts and other items of note

- The forecasts included in this document are based on information currently available to LINTEC Corporation (the "Company") and certain assumptions deemed to be reasonable. Actual results, etc. may differ from the forecasts due to a variety of reasons.

For more information on the financial results forecasts, please refer to (4) Outlook on page 5 of the attachment.

- Supplemental material will be posted on the Company's website (<https://www.lintec-global.com>) today.

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1. Overview of Operating Results

(1) Overview of Operating Results in the Current Consolidated Fiscal Year

During the current consolidated fiscal year, the global economy followed a moderate recovery trajectory. Although tariff policies implemented by the United States caused significant disruption to the economies of various countries, personal consumption and capital investment remained firm, supported by economic stimulus measures taken by governments worldwide. Meanwhile, in Japan, despite continued rising prices particularly for food products, the economy showed a gradual recovery, driven by a rebound in personal consumption due to improvements in employment and income conditions.

Under these circumstances, with regard to the performance of the Company and its consolidated subsidiaries (the "Group")'s businesses, net sales were 319,385 million yen (up 1.1% year-on-year), as semiconductor and electronic component-related products continued to perform steadily due to increased demand related to AI. In terms of profitability, despite the impact of rising prices of fuel and raw materials, an increase in fixed costs including labor costs, operating income was 25,156 million yen (up 2.4 % year-on-year), due mainly to an increase in sales volumes. Ordinary income was 25,666 million yen (down 1.6% year-on-year), and profit attributable to owners of parent was 17,374 million yen (up 20.0% year-on-year).

The outline by segment was as follows:

[Printing and Industrial Materials Products]

	Previous consolidated fiscal year	Current consolidated fiscal year	year-on-year	
			Change	Rate of change
	Millions of yen	Millions of yen	Millions of yen	%
Net sales	184,647	182,644	(2,002)	(1.1)
Printing & Variable Information Products Operations	146,665	145,517	(1,147)	(0.8)
Industrial & Material Operations	37,981	37,126	(855)	(2.3)
Operating income	5,462	1,979	(3,482)	(63.8)

Despite favorable performance in Japan, net sales in this segment were 182,644 million yen (down 1.1% year-on-year), due mainly to changes in the sales mix and the impact of foreign exchange rates at the subsidiary in the United States. Operating income was 1,979 million yen (down 63.8% year-on-year), due to the rising prices of fuel and raw materials, and cost of logistics, as well as the impact of an increase in fixed costs in Japan, and also the impact of an increase in fixed costs and a deterioration in process yields in the United States.

Sales by operation of this segment were as follows:

(Printing & Variable Information Products Operations)

As for adhesive products for seals and labels, in Japan, although demand, especially that related to food products and beverage campaigns, was sluggish, sales of products for medical and logistics applications remained solid, and demand for eye-catching labels recovered. Outside Japan, the United States saw an increase in sales volumes, but overall sales declined due mainly to changes in the sales mix and the impact of foreign exchange rates. In addition, demand remained sluggish in the ASEAN region. As a result, net sales in this operation were 145,517 million yen (down 0.8% year-on-year).

(Industrial & Material Operations)

Japan saw a sluggish in sales of window films for building-use, but sales of automobile-use window films and adhesive products remained solid. Overseas, demand for security window films declined in the United States, and sales of automobile-use adhesive products decreased in the ASEAN region. As a result, net sales in this operation were 37,126 million yen (down 2.3% year-on-year).

[Electronic and Optical Products]

	Previous consolidated fiscal year	Current consolidated fiscal year	year-on-year	
			Change	Rate of change
	Millions of yen	Millions of yen	Millions of yen	%
Net sales	96,312	100,726	4,413	4.6
Advanced Materials Operations	85,008	92,809	7,800	9.2
Optical Products Operations	11,303	7,916	(3,387)	(30.0)
Operating income	18,505	22,120	3,614	19.5

Despite the impact from the closure of subsidiaries in South Korea and Taiwan, net sales in this segment were 100,726 million yen (up 4.6% year-on-year), due to continued strong demand for semiconductor and electronic component-related products. Despite increased fixed costs such as depreciation for newly enhanced production capacity, operating income was 22,120 million yen (up 19.5% year-on-year), due to an increase in sales volumes of semiconductor and electronic component-related products.

Sales by operation of this segment were as follows:

(Advanced Materials Operations)

Although sales of semiconductor-related devices saw a slight decrease, semiconductor-related adhesive tapes continued to perform well due to reasons such as increased demand related to AI. Sales of multilayer ceramic capacitor-related tape were also strong, driven by increased demand for high-end products for data centers and smartphones. As a result, net sales in this operation were 92,809 million yen (up 9.2% year-on-year).

(Optical Products Operations)

Although sales of adhesive tapes for OLED displays were almost on par with the previous year, overall sales declined due to the impact from the closure of subsidiaries in South Korea and Taiwan. As a result, net sales in this operation were 7,916 million yen (down 30.0% year-on-year).

[Paper and Converted Products]

	Previous consolidated fiscal year	Current consolidated fiscal year	year-on-year	
			Change	Rate of change
	Millions of yen	Millions of yen	Millions of yen	%
Net sales	35,019	36,014	995	2.8
Fine & Specialty Paper Products Operations	14,876	14,677	(198)	(1.3)
Converted Products Operations	20,142	21,336	1,194	5.9
Operating income	535	977	441	82.6

Although sales in Fine & Specialty Paper Products Operations were sluggish overall, net sales in this segment were 36,014 million yen (up 2.8% year-on-year), due to a solid sales of release papers and release films in Converted Products Operations. Despite the impact of rising prices of fuel and raw materials, and cost of logistics, operating income was 977 million yen (up 82.6 % year-on-year), due to the decrease in operating loss by the previously recorded impairment losses on non-current assets pertaining to the Fine & Specialty Paper Products Operations and the increase in sales volumes in Converted Products Operations.

Sales by operation of this segment were as follows:

(Fine & Specialty Paper Products Operations)

Despite solid sales of industrial specialty papers, sales of core products like color papers for envelopes, and oil- and water-resistant papers were sluggish due to lower demand. As a result, net sales in this operation were 14,677 million yen (down 1.3% year-on-year).

(Converted Products Operations)

Despite a decrease in sales of casting papers for synthetic leather, sales of release papers, especially for electronic materials, remained solid. In addition, demand recovered for release films for optical-related products and casting papers for carbon fiber composite materials. As a result, net sales in this operation were 21,336 million yen (up 5.9% year-on-year).

(2) Overview of Financial Position in the Current Consolidated Fiscal Year

(Assets)

Total assets as of the end of the current consolidated fiscal year were 342,725 million yen, a year-on-year increase of 2,254 million yen.

Main factors of the change were as follows:

- Increase in "Cash and deposits"	4,760 million yen
- Increase in "Accounts receivable - trade"	5,405 million yen
- Decrease in "Inventories"	(5,378) million yen
- Decrease in "Goodwill"	(4,677) million yen
- Decrease in "Deferred tax assets"	(1,735) million yen
- Increase in "Retirement benefit asset"	5,700 million yen

(Liabilities)

Total liabilities as of the end of the current consolidated fiscal year were 84,485 million yen, a year-on-year decrease of 9,859 million yen.

Main factors of the change were as follows:

- Decrease in "Notes and accounts payable - trade"	(3,084) million yen
- Decrease in "Income taxes payable"	(1,194) million yen
- Decrease in "Long-term borrowings"	(1,891) million yen
- Decrease in "Retirement benefit liability"	(2,103) million yen

(Net Assets)

Total net assets as of the end of the current consolidated fiscal year were 258,240 million yen, a year-on-year increase of 12,113 million yen.

Main factors of the change were as follows:

- Increase in "Retained earnings"	10,405 million yen
- Decrease in "Treasury shares"	(5,113) million yen
- Increase in "Foreign currency translation adjustment"	1,306 million yen
- Increase in "Remeasurements of defined benefit plans"	5,635 million yen

(3) Overview of Cash Flows in the Current Consolidated Fiscal Year

(Millions of yen)

	Previous consolidated fiscal year	Current consolidated fiscal year	Change
Cash flows from operating activities	33,715	33,450	(265)
Cash flows from investing activities	(24,666)	(14,589)	10,076
Cash flows from financing activities	(12,332)	(15,595)	(3,262)
Effect of exchange rate change on cash and cash equivalents	1,591	1,283	(307)
Net increase (decrease) in cash and cash equivalents	(1,692)	4,548	6,241
Cash and cash equivalents at beginning of period	52,396	50,703	(1,692)
Cash and cash equivalents at end of period	50,703	55,252	4,548

Cash and cash equivalents as of the end of the current consolidated fiscal year were 55,252 million yen, a year-on-year increase of 4,548 million yen. Cash flows in the current consolidated fiscal year were as follows:

(Cash flows from operating activities)

Cash flows from operating activities were 33,450 million yen, a year-on-year decrease of 265 million yen.

Main factors of the change were as follows:

- Increase in "Profit before income taxes"	5,719 million yen
- Increase in "Provision for loss on liquidation of subsidiaries and associates"	1,162 million yen
- Decrease in "Trade receivables"	(6,015) million yen
- Increase in "Inventories"	7,080 million yen
- Increase in "Trade payables"	3,059 million yen
- Decrease in "Impairment losses"	(6,849) million yen
- Decrease in "Income taxes refund (paid)"	(4,483) million yen

(Cash flows from investing activities)

Cash flows from investing activities were (14,589) million yen, a year-on-year increase of 10,076 million yen.

Main factors of the change were as follows:

- Decrease in "Payments into time deposits"	(2,110) million yen
- Increase in "Proceeds from withdrawal of time deposits"	3,636 million yen
- Increase in "Purchase of property, plant and equipment"	9,072 million yen

(Cash flows from financing activities)

Cash flows from financing activities were (15,595) million yen, a year-on-year decrease of 3,262 million yen.

Main factors of the change were as follows:

- Decrease in "Purchase of treasury shares"	(2,146) million yen
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(4) Outlook

The global economy in the fiscal year ending March 31, 2027 is expected to continue growing, supported by robust AI-related investments and proactive fiscal policies in various countries. However, concerns about an economic slowdown are increasing due to factors such as the high tariff policies of the United States and escalating tensions in the Middle East, and the outlook remains highly uncertain. For our group, the rising prices of fuel and raw materials, and cost of logistics resulting from the Middle East situation could have a significant impact, and supply chain disruptions cannot be ruled out. We will continue to take all possible measures to ensure a stable supply of products to our customer.

The Group is pursuing its long-term vision, "LSV 2030," whose final year is 2030. Its basic policy is to "contribute to realizing a sustainable world by strengthening the corporate structure through innovation and creating new products and businesses for sustainable growth." To this end, the Group is implementing measures for three key initiatives: "solve social issues," "foster innovation to build a robust corporate structure," and "create new products and businesses to deliver sustainable growth." The fiscal year ending March 31, 2027 marks the final year of the Medium-term Business Plan "LSV 2030 - Stage 2," positioned as a milestone in the long-term vision.

In addition to the international situation described above, numerous factors are putting pressure on profit, including rising fuel, raw material, and transportation costs; increased labor costs by wage hike; and higher fixed costs including depreciation associated with the introduction of new equipment. Nevertheless, all employees will work as one to further strengthen initiatives to overcome the challenging business environment and advance toward the achievement of the plan.

The Company has generated the consolidated financial results forecasts given below for the fiscal year ending March 31, 2027.

The forecasts are based on the assumption of foreign exchange rates at 150 yen per US dollar, 0.1086 yen per Korean won, 21.21 yen per Chinese yuan, and 4.91 yen per Taiwan dollar.

Net sales	342.0 billion yen (up 7.1% year-on-year)
Operating income	27.5 billion yen (up 9.3% year-on-year)
Ordinary income	27.5 billion yen (up 7.1% year-on-year)
Profit attributable to owners of parent	19.5 billion yen (up 12.2% year-on-year)

The above consolidated financial results forecasts were prepared based on information assumed as of the date of the announcement. Actual results may differ from the forecasts because of various factors that may arise from now on.

(5) Basic Policy for Profit Distribution and Dividends for the Current and Next Fiscal Year

① Basic policy for profit distribution

Enhancing returns of profits to shareholders is among the Company's key management responsibilities. While strengthening our financial foundations, we have decided in principle not to reduce dividend levels for the duration of "LSV 2030 - Stage 2" (April 2024 to March 2027), which we began implementing in April 2024. We also intend to distribute dividends with a dividend payout ratio of at least 40% or dividend on equity (DOE) of approximately 3% through the fiscal year ending March 31, 2027. Internal reserves are used effectively to reinforce the Company's financial base and provide increased future corporate value through investment in production facilities and R&D.

With regard to the acquisition of treasury shares, from time to time we will assess the need to buy back our own shares and adopt a flexible approach in repurchases by considering our available cash reserves.

② Dividends for the current fiscal year

The Company has decided to pay 55 yen per share for the year-end dividend for the consolidated fiscal year ended March 31, 2026, therefore the full-year total 110 yen per share including the interim dividend.

③ Dividends for the next fiscal year

The Company has planned to pay the full-year total 120 yen per share for the consolidated fiscal year ending March 31, 2027.

2. Basic Approach to Selection of Accounting Standards

The Company prepares its consolidated financial statements in accordance with Japanese GAAP.

It will deal appropriately with the future introduction of the International Financial Reporting Standards (IFRS) by taking into account the progress of the adoption of the standards in Japan.

3. Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheets

	(Millions of yen)	
	Previous consolidated fiscal year (As of March 31, 2025)	Current consolidated fiscal year (As of March 31, 2026)
Assets		
Current assets		
Cash and deposits	55,511	60,271
Notes receivable - trade	16,446	15,824
Accounts receivable - trade	48,255	53,661
Inventories	64,054	58,675
Other	8,666	7,962
Allowance for doubtful accounts	(166)	(313)
Total current assets	192,767	196,082
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	48,373	48,737
Machinery, equipment and vehicles, net	39,961	41,778
Land	13,573	14,880
Construction in progress	6,645	4,974
Other, net	8,377	7,128
Total property, plant and equipment	116,931	117,500
Intangible assets		
Goodwill	11,771	7,093
Other	3,165	2,940
Total intangible assets	14,936	10,033
Investments and other assets		
Investment securities	2,109	1,735
Deferred tax assets	8,438	6,703
Retirement benefit asset	3,017	8,717
Other	2,359	2,069
Allowance for doubtful accounts	(88)	(116)
Total investments and other assets	15,835	19,109
Total non-current assets	147,703	146,643
Total assets	340,471	342,725

	(Millions of yen)	
	Previous consolidated fiscal year (As of March 31, 2025)	Current consolidated fiscal year (As of March 31, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	40,350	37,266
Short-term borrowings	1,300	700
Current portion of long-term borrowings	1,837	2,222
Income taxes payable	4,998	3,803
Provision for bonuses	2,716	2,793
Provision for bonuses for directors	76	92
Other	18,710	19,090
Total current liabilities	69,989	65,968
Non-current liabilities		
Long-term borrowings	3,794	1,902
Lease liabilities	3,414	2,694
Provision for environmental measures	111	111
Retirement benefit liability	14,672	12,569
Other	2,361	1,238
Total non-current liabilities	24,355	18,516
Total liabilities	94,345	84,485
Net Assets		
Shareholders' equity		
Share capital	23,355	23,355
Capital surplus	26,627	26,644
Retained earnings	169,969	180,375
Treasury shares	(11,703)	(16,817)
Total shareholders' equity	208,250	213,558
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	591	466
Foreign currency translation adjustment	34,616	35,922
Remeasurements of defined benefit plans	1,855	7,491
Total accumulated other comprehensive income	37,063	43,880
Share acquisition rights	54	42
Non-controlling interests	758	759
Total net assets	246,126	258,240
Total liabilities and net assets	340,471	342,725

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

	(Millions of yen)	
	Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
Net sales	315,978	319,385
Cost of sales	236,134	237,922
Gross profit	79,844	81,463
Selling, general and administrative expenses	55,282	56,306
Operating income	24,562	25,156
Non-operating income		
Interest income	728	622
Dividend income	288	132
Rental income	8	8
Gain on sale of non-current assets	130	4
Insurance claim income	60	29
Foreign exchange gains	617	428
Subsidy income	18	156
Other	390	200
Total non-operating income	2,243	1,582
Non-operating expenses		
Interest expenses	305	325
Loss on sale of non-current assets	0	0
Loss on retirement of non-current assets	287	469
Compensation expenses	10	1
Loss on cancellation of leases	—	109
Other	111	165
Total non-operating expenses	716	1,072
Ordinary income	26,090	25,666
Extraordinary income		
Gain on sale of investment securities	261	482
Gain on sale of non-current assets	74	—
Gain on liquidation of subsidiaries and associates	55	—
Total extraordinary income	392	482
Extraordinary losses		
Impairment losses	7,728	879
Loss on liquidation of subsidiaries and associates	—	600
Business restructuring expenses	—	196
Total extraordinary losses	7,728	1,675
Profit before income taxes	18,753	24,472
Income taxes - current	7,663	7,893
Income taxes - deferred	(3,403)	(800)
Total income taxes	4,260	7,093
Profit	14,493	17,379
Profit attributable to non-controlling interests	17	4
Profit attributable to owners of parent	14,476	17,374

Statements of Comprehensive Income

	(Millions of yen)	
	Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
Profit	14,493	17,379
Other comprehensive income		
Valuation difference on available-for-sale securities	(15)	(124)
Foreign currency translation adjustment	8,958	1,302
Remeasurements of defined benefit plans	(782)	5,634
Total other comprehensive income	8,160	6,812
Comprehensive income	22,653	24,191
(Comprehensive income attributable to)		
Owners of parent	22,598	24,191
Non-controlling interests	55	0

(3) Consolidated Statements of Changes in Shareholders' Equity

Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at April 1, 2024	23,355	26,636	170,796	(17,568)	203,219
Changes during period					
Dividends of surplus			(6,431)		(6,431)
Profit attributable to owners of parent			14,476		14,476
Purchase of treasury shares				(3,094)	(3,094)
Disposal of treasury shares		26		52	79
Cancellation of treasury shares		(8,906)		8,906	—
Transfer from retained earnings to capital surplus		8,871	(8,871)		—
Sale of shares of consolidated subsidiaries					—
Net changes in items other than shareholders' equity					
Total changes during period	—	(8)	(826)	5,864	5,030
Balance at March 31, 2025	23,355	26,627	169,969	(11,703)	208,250

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at April 1, 2024	607	25,694	2,639	28,941	56	703	232,920
Changes during period							
Dividends of surplus							(6,431)
Profit attributable to owners of parent							14,476
Purchase of treasury shares							(3,094)
Disposal of treasury shares							79
Cancellation of treasury shares							—
Transfer from retained earnings to capital surplus							—
Sale of shares of consolidated subsidiaries							—
Net changes in items other than shareholders' equity	(15)	8,921	(783)	8,122	(1)	55	8,175
Total changes during period	(15)	8,921	(783)	8,122	(1)	55	13,206
Balance at March 31, 2025	591	34,616	1,855	37,063	54	758	246,126

Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at April 1, 2025	23,355	26,627	169,969	(11,703)	208,250
Changes during period					
Dividends of surplus			(6,968)		(6,968)
Profit attributable to owners of parent			17,374		17,374
Purchase of treasury shares				(5,240)	(5,240)
Disposal of treasury shares		16		127	144
Cancellation of treasury shares					—
Transfer from retained earnings to capital surplus					—
Sale of shares of consolidated subsidiaries		(0)			(0)
Net changes in items other than shareholders' equity					
Total changes during period	—	16	10,405	(5,113)	5,308
Balance at March 31, 2026	23,355	26,644	180,375	(16,817)	213,558

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at April 1, 2025	591	34,616	1,855	37,063	54	758	246,126
Changes during period							
Dividends of surplus							(6,968)
Profit attributable to owners of parent							17,374
Purchase of treasury shares							(5,240)
Disposal of treasury shares							144
Cancellation of treasury shares							—
Transfer from retained earnings to capital surplus							—
Sale of shares of consolidated subsidiaries							(0)
Net changes in items other than shareholders' equity	(124)	1,306	5,635	6,817	(12)	0	6,805
Total changes during period	(124)	1,306	5,635	6,817	(12)	0	12,113
Balance at March 31, 2026	466	35,922	7,491	43,880	42	759	258,240

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
Cash flows from operating activities		
Profit before income taxes	18,753	24,472
Depreciation and amortization	12,820	12,719
Amortization of goodwill	4,543	4,462
Increase (decrease) in retirement benefit liability	1,032	666
Increase (decrease) in allowance for doubtful accounts	(33)	174
Interest and dividend income	(1,017)	(755)
Interest expenses	305	325
Increase (decrease) in provision for loss on liquidation of subsidiaries and associates	(1,162)	—
Increase (decrease) in provision for product warranties	(254)	—
Loss (gain) on sale of non-current assets	(205)	(4)
Loss on retirement of non-current assets	102	257
Decrease (increase) in trade receivables	1,954	(4,061)
Decrease (increase) in inventories	(1,952)	5,127
Increase (decrease) in trade payables	(5,895)	(2,835)
Loss (gain) on sale of investment securities	(261)	(482)
Subsidy income	(18)	(156)
Loss (gain) on liquidation of subsidiaries and associates	(55)	—
Loss on liquidation of subsidiaries and associates	—	600
Impairment losses	7,728	879
Other, net	1,325	631
Subtotal	37,710	42,023
Interest and dividends received	977	759
Interest paid	(333)	(349)
Subsidies received	18	156
Income taxes refund (paid)	(4,656)	(9,140)
Cash flows from operating activities	33,715	33,450

	(Millions of yen)	
	Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
Cash flows from investing activities		
Payments into time deposits	(6,300)	(8,411)
Proceeds from withdrawal of time deposits	4,682	8,318
Purchase of property, plant and equipment	(23,761)	(14,689)
Proceeds from sale of property, plant and equipment	436	12
Purchase of intangible assets	(385)	(542)
Purchase of investment securities	(5)	(5)
Proceeds from sale of investment securities	616	682
Loan advances	(21)	(30)
Proceeds from collection of loans receivable	11	24
Other, net	61	52
Cash flows from investing activities	(24,666)	(14,589)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(100)	(600)
Repayments of long-term borrowings	(1,772)	(1,872)
Dividends paid	(6,428)	(6,969)
Purchase of treasury shares	(3,094)	(5,240)
Repayments of lease liabilities	(937)	(912)
Other, net	0	0
Cash flows from financing activities	(12,332)	(15,595)
Effect of exchange rate change on cash and cash equivalents	1,591	1,283
Net increase (decrease) in cash and cash equivalents	(1,692)	4,548
Cash and cash equivalents at beginning of period	52,396	50,703
Cash and cash equivalents at end of period	50,703	55,252

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Segment information, etc.)

1. Overview of reportable segments

(1) Decision procedures for reportable segments

The business segments of our group are subject to periodic review because each of them provides its own financial information separately from other business units of our group and the board of directors not only makes a decision on allocation of management resources, but also evaluates the performance of them.

Our group consists of 6 business segments, each of which develops comprehensive strategies and conducts business activities in overseas and domestic markets.

Based on product manufacturing methods and similarity of the markets where the products are introduced, we aggregate these business segments into 3 distinguishable units, such as "Printing and Industrial Materials Products," "Electronic and Optical Products," and "Paper and Converted Products," to include in this report.

(2) Products and services handled in each segment

Main products and services handled in each reportable segment are as follows:

Reportable segments	Main products and services
Printing and Industrial Materials Products	Adhesive products for seals and labels, Labeling machines, Automobile-use adhesive products, Industrial-use adhesive tapes, Window films, Films for outdoor signs and advertising, Interior finishing mounting films
Electronic and Optical Products	Semiconductor-related adhesive tapes, Semiconductor-related equipment, Multilayer ceramic capacitor-related tapes, Optical display-related adhesive products
Paper and Converted Products	Color papers for envelopes, Colored construction papers, Special function papers, High-grade printing papers, Construction material paper, Release papers for adhesive products, Release films for optical-related products, Casting papers for synthetic leather, Casting papers for carbon fiber composite materials

2. Information on sales and income (loss), assets, and other items by reportable segments

Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable Segments				Adjustments (Note 1)	Consolidated Statements of Income (Note 2)
	Printing and Industrial Materials Products	Electronic and Optical Products	Paper and Converted Products	Total		
Net sales						
Net sales to external customers	184,647	96,312	35,019	315,978	—	315,978
Intra-segment sales and transfers	76	17	14,551	14,645	(14,645)	—
Total	184,723	96,329	49,570	330,624	(14,645)	315,978
Segment income	5,462	18,505	535	24,503	59	24,562
Others						
Depreciation and amortization (Note 3)	5,422	5,249	2,147	12,820	—	12,820
Amortization of goodwill (Note 3)	4,543	—	—	4,543	—	4,543

Notes:

1. Segment income adjustments show elimination of the amount of intra-segment transactions.
2. Segment income is adjusted to be reported as operating income in the consolidated statements of income.
3. The amounts to be written off as depreciation and amortization of goodwill are allocated among the business segments on the basis of reasonable criteria.
4. Since companies, offices, and factories serve as the base for administrative classification of segment's assets, no allocation to the business segments is done.

Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable Segments				Adjustments (Note 1)	Consolidated Statements of Income (Note 2)
	Printing and Industrial Materials Products	Electronic and Optical Products	Paper and Converted Products	Total		
Net sales						
Net sales to external customers	182,644	100,726	36,014	319,385	—	319,385
Intra-segments sales and transfers	62	116	14,638	14,817	(14,817)	—
Total	182,706	100,842	50,653	334,202	(14,817)	319,385
Segment income	1,979	22,120	977	25,076	80	25,156
Others						
Depreciation and amortization (Note 3)	5,442	5,873	1,404	12,719	—	12,719
Amortization of goodwill (Note 3)	4,462	—	—	4,462	—	4,462

Notes:

1. Segment income adjustments show elimination of the amount of intra-segment transactions.
2. Segment income is adjusted to be reported as operating income in the consolidated statements of income.
3. The amounts to be written off as depreciation and amortization of goodwill are allocated among the business segments on the basis of reasonable criteria.
4. Since companies, offices, and factories serve as the base for administrative classification of segment's assets, no allocation to the business segments is done.

(Per share data)

	Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
	Yen	Yen
Net assets per share	3,642.60	3,931.48
Net income per share	211.98	264.48
Diluted net income per share	211.89	264.38

(Note) 1. Calculation basis for net income per share and diluted net income per share

Item	Previous consolidated fiscal year (from April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
Net income per share		
Profit attributable to owners of parent (million yen)	14,476	17,374
Amount not attributable to common shareholders (million yen)	—	—
Profit attributable to owners of parent attributable to common shares (million yen)	14,476	17,374
Weighted-average number of common shares outstanding during the year (thousand shares)	68,291	65,691
Diluted net income per share		
Adjustment of profit attributable to owners of parent related to dilutive securities (million yen)	—	—
Adjustment of dilutive securities (thousand shares)	29	25
(Share acquisition rights (thousand shares))	(29)	(25)
Overview of dilutive securities not included in the calculation of diluted net income per share due to absence of dilutive effect	—	

(Note) 2. Calculation basis for net assets per share

Item	Previous consolidated fiscal year (As of March 31, 2025)	Current consolidated fiscal year (As of March 31, 2026)
Total net assets (million yen)	246,126	258,240
Amount deducted from total net assets (million yen)	813	801
(Share acquisition rights (million yen))	(54)	(42)
(Non-controlling interests (million yen))	(758)	(759)
Term-end net assets attributable to common shares (million yen)	245,313	257,439
Number of common shares outstanding used in calculation of net assets per share (thousand shares)	67,345	65,481

(Significant subsequent events)

Not applicable.