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May 13, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: Takagi Seiko Corporation
Listing: Tokyo Stock Exchange
Securities code: 4242
URL: https://www.takagi-seiko.co.jp
Representative: Akihiro Takagi President, Representative Director
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Scheduled date of annual general meeting of shareholders: June 24, 2026
Scheduled date to commence dividend payments: June 25, 2026
Scheduled date to file annual securities report: June 22, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	41,477	(6.4)	2,146	84.4	2,383	87.4	1,615	-
March 31, 2025	44,293	(13.3)	1,163	(51.5)	1,272	(47.5)	(2,250)	-

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 1,663 million [-%]
For the fiscal year ended March 31, 2025: ¥ (1,853) million [-%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	577.91	-	13.4	6.8	5.2
March 31, 2025	(808.20)	-	(18.3)	3.3	2.6

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥ (4) million
For the fiscal year ended March 31, 2025: ¥ (93) million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	32,939	16,058	38.4	4,514.92
March 31, 2025	36,674	15,638	31.1	4,095.24

Reference: Equity
As of March 31, 2026: ¥ 12,637 million
As of March 31, 2025: ¥ 11,414 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	1,144	(2,656)	259	3,920
March 31, 2025	2,208	(2,314)	(212)	5,243

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	20.00	-	20.00	40.00	111	-	0.9
Fiscal year ended March 31, 2026	-	25.00	-	25.00	50.00	139	8.7	1.2
Fiscal year ending March 31, 2027 (Forecast)	-	30.00	-	30.00	60.00		27.1	

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	19,800	(2.0)	570	0.8	560	(12.3)	60	(84.5)	21.46
Full year	40,260	(2.9)	1,630	(24.1)	1,690	(29.1)	620	(61.6)	221.80

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: - companies( )

Excluded: 2 companies(Takagi Auto Parts(Foshan) Co., Ltd. , Wuhan Takagi Auto Parts Co., Ltd.)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	2,822,472 shares
As of March 31, 2025	2,822,472 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	23,479 shares
As of March 31, 2025	35,279 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	2,795,275 shares
Fiscal Year ended March 31, 2025	2,784,917 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	23,151	2.7	775	106.6	1,832	58.3	1,651	-
March 31, 2025	22,549	(3.4)	375	(43.4)	1,157	(31.2)	(1,056)	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	590.96	-
March 31, 2025	(379.24)	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	21,563	8,856	41.1	3,164.01
March 31, 2025	20,519	6,866	33.5	2,463.76

Reference: Equity

As of March 31, 2026: ¥ 8,856 million

As of March 31, 2025: ¥ 6,866 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including earnings forecasts, contained in this document are based on the information currently available to the Company and certain assumptions that it deems to be reasonable. As such, they do not constitute guarantees by the Company of future performance. Actual results may differ from these projections due to various factors.

Consolidated Financial Statements and Primary Notes

Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	5,570	4,219
Notes receivable - trade	26	10
Accounts receivable - trade	8,445	6,812
Electronically recorded monetary claims - operating	1,184	1,353
Inventories	3,899	4,134
Accounts receivable - other	461	624
Other	1,121	665
Total current assets	20,709	17,820
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,099	2,776
Machinery, equipment and vehicles, net	3,447	2,580
Land	6,093	6,026
Leased assets, net	63	37
Construction in progress	268	351
Other, net	653	502
Total property, plant and equipment	13,625	12,276
Intangible assets		
Software	118	82
Other	20	29
Total intangible assets	139	112
Investments and other assets		
Investment securities	1,479	2,101
Investments in capital	58	60
Distressed receivables	8	8
Retirement benefit asset	138	347
Deferred tax assets	94	98
Other	750	442
Allowance for doubtful accounts	(329)	(328)
Total investments and other assets	2,200	2,730
Total non-current assets	15,965	15,118
Total assets	36,674	32,939

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,278	2,628
Electronically recorded obligations - operating	2,572	1,362
Short-term borrowings	3,953	4,517
Current portion of long-term borrowings	1,138	700
Lease liabilities	59	30
Accounts payable - other	942	835
Income taxes payable	115	125
Contract liabilities	886	607
Provision for bonuses for directors (and other officers)	26	33
Provision for bonuses	548	624
Provision for loss on liquidation of subsidiaries and associates	856	-
Other	1,116	873
Total current liabilities	15,496	12,338
Non-current liabilities		
Long-term borrowings	2,278	1,578
Lease liabilities	41	22
Deferred tax liabilities	589	313
Provision for retirement benefits for directors (and other officers)	10	12
Retirement benefit liability	2,536	2,539
Other	81	77
Total non-current liabilities	5,538	4,542
Total liabilities	21,035	16,880
Net assets		
Shareholders' equity		
Share capital	2,163	2,163
Capital surplus	1,888	1,888
Retained earnings	4,756	6,246
Treasury shares	(46)	(30)
Total shareholders' equity	8,762	10,268
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	317	765
Foreign currency translation adjustment	1,753	954
Remeasurements of defined benefit plans	580	648
Total accumulated other comprehensive income	2,651	2,369
Non-controlling interests	4,224	3,421
Total net assets	15,638	16,058
Total liabilities and net assets	36,674	32,939

Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	44,293	41,477
Cost of sales	37,564	34,306
Gross profit	6,728	7,170
Selling, general and administrative expenses	5,564	5,024
Operating profit	1,163	2,146
Non-operating income		
Interest income	102	81
Dividend income	37	41
Gain on sales of scrap	86	87
Subsidy income	125	184
Other	58	50
Total non-operating income	410	444
Non-operating expenses		
Interest expenses	136	124
Share of loss of entities accounted for using equity method	93	4
Foreign exchange losses	20	37
Other	51	41
Total non-operating expenses	301	206
Ordinary profit	1,272	2,383
Extraordinary income		
Gain on sale of non-current assets	19	45
Gain on sale of investment securities	14	40
Profit on liquidation of subsidiaries and associates	-	138
Other	1	-
Total extraordinary income	35	224
Extraordinary losses		
Loss on sale of non-current assets	7	19
Loss on retirement of non-current assets	100	90
Loss on valuation of investment securities	-	16
Liquidation loss of subsidiaries and associates	3,379	-
Other	22	-
Total extraordinary losses	3,510	126
Profit (loss) before income taxes	(2,202)	2,481
Income taxes - current	467	412
Income taxes - deferred	132	(93)
Total income taxes	599	318
Profit (loss)	(2,802)	2,162
Profit (loss) attributable to non-controlling interests	(552)	547
Profit (loss) attributable to owners of parent	(2,250)	1,615

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit (loss)	(2,802)	2,162
Other comprehensive income		
Valuation difference on available-for-sale securities	54	448
Foreign currency translation adjustment	687	(1,015)
Remeasurements of defined benefit plans, net of tax	194	65
Share of other comprehensive income of entities accounted for using equity method	12	1
Total other comprehensive income	949	(499)
Comprehensive income	(1,853)	1,663
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(1,686)	1,333
Comprehensive income attributable to non-controlling interests	(166)	330

Consolidated Statement of Changes in Equity

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,163	1,882	7,113	(55)	11,104
Changes during period					
Dividends of surplus			(105)		(105)
Profit (loss) attributable to owners of parent			(2,250)		(2,250)
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		5		9	15
Net changes in items other than shareholders' equity					
Total changes during period	-	5	(2,356)	9	(2,341)
Balance at end of period	2,163	1,888	4,756	(46)	8,762

	Accumulated other comprehensive income			
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income
Balance at beginning of period	262	1,433	391	2,087
Changes during period				
Dividends of surplus				
Profit (loss) attributable to owners of parent				
Purchase of treasury shares				
Disposal of treasury shares				
Net changes in items other than shareholders' equity	54	320	189	564
Total changes during period	54	320	189	564
Balance at end of period	317	1,753	580	2,651

	Non-controlling interests	Total net assets
Balance at beginning of period	4,982	18,173
Changes during period		
Dividends of surplus		(105)
Profit (loss) attributable to owners of parent		(2,250)
Purchase of treasury shares		(0)
Disposal of treasury shares		15
Net changes in items other than shareholders' equity	(757)	(193)
Total changes during period	(757)	(2,534)
Balance at end of period	4,224	15,638

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,163	1,888	4,756	(46)	8,762
Changes during period					
Dividends of surplus			(125)		(125)
Profit (loss) attributable to owners of parent			1,615		1,615
Purchase of treasury shares					-
Disposal of treasury shares		0		15	15
Net changes in items other than shareholders' equity					
Total changes during period	-	0	1,489	15	1,505
Balance at end of period	2,163	1,888	6,246	(30)	10,268

	Accumulated other comprehensive income			
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income
Balance at beginning of period	317	1,753	580	2,651
Changes during period				
Dividends of surplus				
Profit (loss) attributable to owners of parent				
Purchase of treasury shares				
Disposal of treasury shares				
Net changes in items other than shareholders' equity	448	(798)	67	(282)
Total changes during period	448	(798)	67	(282)
Balance at end of period	765	954	648	2,369

	Non-controlling interests	Total net assets
Balance at beginning of period	4,224	15,638
Changes during period		
Dividends of surplus		(125)
Profit (loss) attributable to owners of parent		1,615
Purchase of treasury shares		-
Disposal of treasury shares		15
Net changes in items other than shareholders' equity	(803)	(1,085)
Total changes during period	(803)	419
Balance at end of period	3,421	16,058

Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit (loss) before income taxes	(2,202)	2,481
Depreciation	2,249	1,643
Gain(loss) on liquidation of subsidiaries and associates	3,379	(138)
Increase (decrease) in allowance for doubtful accounts	1	(0)
Increase (decrease) in provision for bonuses for directors (and other officers)	(9)	6
Increase (decrease) in provision for bonuses	(29)	82
Increase (decrease) in provision for retirement benefits for directors (and other officers)	1	1
Increase (decrease) in net defined benefit asset or liability	(197)	(119)
Interest and dividend income	(140)	(122)
Interest expenses	136	124
Share of loss (profit) of entities accounted for using equity method	93	4
Loss (gain) on sale of investment securities	(14)	(40)
Loss (gain) on sale of non-current assets	(11)	(26)
Loss (gain) on valuation of investment securities	-	16
Loss on retirement of non-current assets	100	90
Decrease (increase) in trade receivables	1,682	488
Decrease (increase) in inventories	458	(637)
Increase (decrease) in trade payables	(2,188)	(1,116)
Other, net	(476)	(1,187)
Subtotal	2,835	1,551
Interest and dividends received	139	121
Interest paid	(138)	(127)
Income taxes paid	(627)	(400)
Net cash provided by (used in) operating activities	2,208	1,144
Cash flows from investing activities		
Payments into time deposits	(819)	(766)
Proceeds from withdrawal of time deposits	503	802
Purchase of property, plant and equipment and intangible assets	(1,859)	(1,712)
Proceeds from sale of property, plant and equipment and intangible assets	28	48
Purchase of investment securities	(196)	(3)
Proceeds from sale of investment securities	20	51
Payments For Sales Of Investments In Capital Of Subsidiaries Resulting In Change In Scope Of Consolidation	-	(1,083)
Other, net	7	8
Net cash provided by (used in) investing activities	(2,314)	(2,656)

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(52)	2,215
Proceeds from long-term borrowings	2,000	-
Repayments of long-term borrowings	(1,214)	(1,138)
Repayments of lease liabilities	(143)	(60)
Purchase of treasury shares	(0)	-
Dividends paid	(104)	(123)
Dividends paid to non-controlling interests	(696)	(633)
Net cash provided by (used in) financing activities	(212)	259
Effect of exchange rate change on cash and cash equivalents	290	(69)
Net increase (decrease) in cash and cash equivalents	(27)	(1,323)
Cash and cash equivalents at beginning of period	5,271	5,243
Cash and cash equivalents at end of period	5,243	3,920