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MIYAKOSHI

May 13, 2026

Company Name：Miyakoshi Holdings Co. Ltd.
Representative： Kunimasa Miyakoshi,
Representative Director, Chairman and President
(Stock Code: 6620, TSE Prime)
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New Growth Strategy: Announcement of the Formulation of "MIYAKOSHI Vision 2030～Building a New Foundation for Future Growth～"

We are pleased to announce that our Group has formulated a medium- to long-term growth strategy titled "MIYAKOSHI Vision 2030～Building a New Foundation for Exponential Growth. ～" This strategy outlines our key initiatives and financial targets for the next five years as a milestone toward achieving our long-term vision of becoming a company with a market capitalization of 1 trillion yen by FY2035.

1. Background to the Formulation of the Mid- to Long-Term Growth Strategy
～Overwhelming Competitive Advantage Rooted in Shenzhen, China～
Since entering the Chinese market in 1977, we have spent half a century building strong relationships of trust with local governments and leading companies. Today, in the Shenzhen area (Greater Bay Area), which has transformed into the world's largest hub for innovation, our large-scale World Innovation Center (WIC) project goes beyond mere real estate development; as a platform for next-generation industries, it will serve as the most critical foundation for dramatically increasing our corporate value in the future.

2. Key Pillars of “MIYAKOSHI Vision 2030 Building a New Foundation for Exponential Growth” ～Accelerating Our Two Major Initiatives～

Under this strategy, we have designated the five-year period through FY2030 as a time to “Building a New Foundation for Exponential Growth,” and we will promote the following two major initiatives.

① WIC（World Innovation Center）Business～A World-Leading Industrial Platform～

- As of April 2026, we have already received over 100 tenant expressions of interest. Notably, 74% of these are leading large corporations with annual sales exceeding 100 billion yen, indicating extremely strong demand ahead of the grand opening.
- We aim to secure expressions of interest from over 200 companies by 2029 and, following the grand opening in 2030, will quickly establish a stable revenue base generating operating profits of approximately 10 billion yen.

② Innovation Business～An Investment Strategy for Breakthrough Growth～

- We are focusing on robotics, semiconductors, AI solutions, mobility-related sectors, and life sciences, and are planning an investment budget of between 10 billion and 15 billion yen.
- We will fully leverage our collaboration platform with 14 provinces and 4 centrally administered municipalities in China.
  Through alliances with high-tech companies and major semiconductor trading firms in both Japan and China, as well as agile M&A activities, we will build a high-growth model that integrates trading and technological capabilities.

3. Financial Targets for 2030

By successfully implementing this strategy, we aim to achieve the following financial targets by FY2030.

（unit：JPY billion）	FY2030
Market capitalization	300
Operating profit	20
WIC Business	10
Innovation Business	10

4. Toward the Sustainable Enhancement of Corporate Value

In accordance with our corporate philosophy of “Supporting the challenges of future industries and delivering new value to the world,” we are committed to steadily executing this strategy to continuously enhance our corporate value and contribute to society. We will provide timely and appropriate updates on the achievement of key milestones to ensure that we meet the expectations of our stakeholders.

For details on our mid- to long-term growth strategy, “MIYAKOSHI Vision 2030,” please refer to the attached document, “MIYAKOSHI Vision 2030～Building a New Foundation for Exponential Growth.”