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May 13, 2026

Company name: Yamato Holdings Co., Ltd.
Name of representative: Yutaka Nagao, Representative Director, Chairman
(Securities code: 9064; Tokyo Stock Exchange, Prime Market)
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Notice Concerning Dividends from Surplus

Yamato Holdings Co., Ltd. (hereinafter the "Company") hereby announces that at a meeting of its Board of Directors held on May 13, 2026, it was resolved to pay dividends from surplus with a record date of March 31, 2026 as follows.

1. Details of dividends (year-end dividends)

	Determined amount	Latest dividend forecast (Announced on April 30, 2026)	Results for the previous fiscal year (Fiscal year ended March 31, 2025)
Record Date	March 31, 2026	March 31, 2026	March 31, 2025
Dividends per share	23 yen	23 yen	23 yen
Total dividends	7,294 million yen	—	7,513 million yen
Effective Date	May 29, 2026	—	May 30, 2025
Dividend source	Retained earnings	—	Retained earnings

2. Reason

As a pure holding company, the company has made it an important management goal to enhance the corporate value of the entire group, and aims for a consolidated dividend payout ratio of 40% or more based on net income attributable to owners of parent.

Based on this policy, the year-end dividend for the fiscal year ending March 2026 will be 23 yen per share, and together with the interim dividend of 23 yen per share, the annual dividend will be 46 yen.

(Reference)

	Dividend per share (yen)		
Record Date	End of second quarter	Year-end	Annual
Results for the current period (Fiscal year ended March 2026)	23 yen	23 yen	46 yen
Results for the previous fiscal year (Fiscal year ended March 2025)	23 yen	23 yen	46 yen