May 13, 2026

To Whom It May Concern

Name of the Company	NIPPON EXPRESS HOLDINGS, INC.
Name of Representative	Satoshi Horikiri, President and CEO (Code :9147　Tokyo Stock Exchange Prime Market)
Contact	Hideyuki Sakai, General Manager, Corporate Communication Division (TEL. 03-5801-1000)

Notice Regarding Resolution on Matters Related to Treasury Stock (Acquisition of Treasury Stock as Provided in Article 459, Paragraph 1 of the Companies Act)

NIPPON EXPRESS HOLDINGS, INC. (the "**Company**") hereby announces that its Board of Directors, at a meeting held on May 13, 2026, resolved to acquire treasury stock pursuant to the provisions of the Articles of Incorporation under Article 459, Paragraph 1 of the Companies Act.

1. Reasons for the acquisition of treasury stock

As one of the key strategies of the‘ NX Group Business Plan ~2028 Dynamic Growth 2.0 “ Accelerating Sustainable Growth ~”,’ we have included “Initiatives to Improve Corporate Value” in our management plan launched in January 2024." We are promoting management focused on capital efficiency, with a target of achieving a return on equity (ROE) of 10% or higher for the fiscal year ending December 2028.To achieve this goal, we are working to improve capital efficiency by strengthening balance sheet management while aiming for medium- to long-term profit growth through the steady execution of growth strategies. As part of the above initiatives, we have decided to conduct an acquisition of treasury stock up to 50 billion yen. This acquisition is part of the capital and shareholder return policy (targeted at 110 billion to 160 billion yen), and is intended to accelerate the achievement of the originally planned 110 billion yen shareholder return target. In addition, we plan to cancel all of the shares acquired. We will continue to optimize our capital structure and implement flexible acquisitions of treasury stock, while also considering investment for sustainable growth.

2. Acquisition details

(1)	Type of shares to be acquired	Common stock of the Company
(2)	Total number of shares to be acquired	Up to 17,000,000 shares (Percentage of total shares issued and outstanding (excluding treasury stock) 7.00 %)
(3)	Total cost of acquisition	Up to 50 billion yen
(4)	Acquisition period	May 14, 2026 through November 30, 2026
(5)	Acquisition method	Market purchase on the Tokyo Stock Exchange

(Reference) Status of treasury stock as of April 30, 2026

Shares issued and outstanding (excluding treasury stock)	242,875,354 shares
Treasury stock	124,646 shares

(Note) The Company shares held in the Executive Compensation BIP Trust are not included in treasury stock.

End