



TOYO Corporation

(TSE Prime: 8151)

Presentation for financial results for Q2 FY9/26

May 13, 2026



TOYO Corporation

Quest for Precision

- 1. Financial results for Q2 FY9/26**
- 2. Orders & order backlog**
- 3. Full-year forecast for FY9/26**
- 4. Shareholder returns**
- 5. Progress with “TY2027” Medium-term Management Plan**

1. Financial results for Q2 FY9/26

Key highlights for Q2 FY9/26

| (¥mn) | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | |
|---|---------------------|---------------------|--------|---------|
| | | | Change | % |
| Net sales | 17,376 | 21,482 | +4,106 | +23.6% |
| Gross profit | 7,434 | 9,681 | +2,247 | +30.2% |
| Operating profit | 1,396 | 3,127 | +1,731 | +124.0% |
| OPM | 8.0% | 14.6% | +6.6P | - |
| Ordinary profit | 1,490 | 3,332 | +1,842 | +123.6% |
| Profit attributable to owners of parent | 858 | 2,186 | +1,328 | +154.6% |

Q2 sales and profit rose sharply; sales and OP substantially above initial plan

✓ **Net sales: +23.6% YoY**

- **Half-year record high of ¥21,482mn**
- **Advanced Mobility, EMC & Antenna Systems and Defense & Security / Ocean** sales jumped on projects carried over from the previous year and others brought forward from H2
- **Newly acquired subsidiary SONICGUARD** (Jan 2026) also contributed

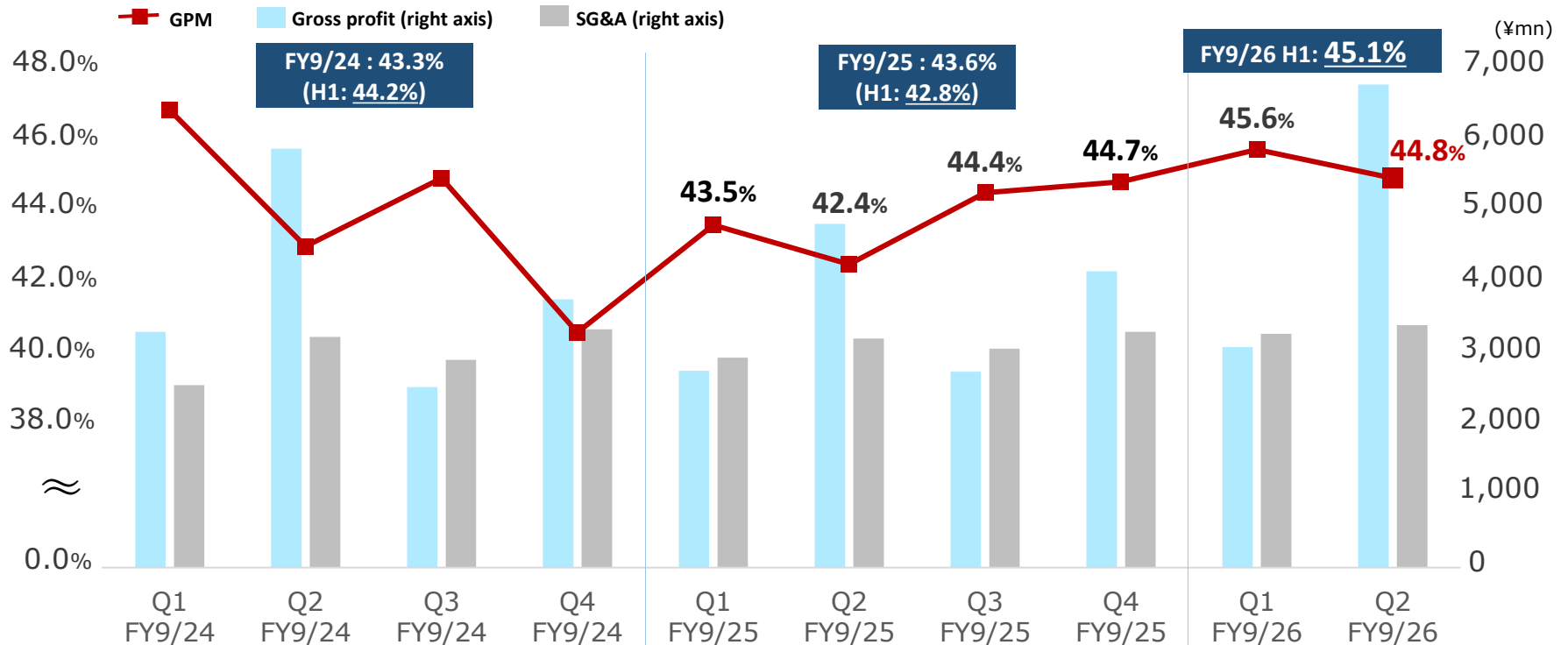
✓ **OP: +124.0% YoY**

- **Jumped** on higher sales, better GPM, profit boost from M&A

Minor impact thus far from Middle East instability, but Trump admin policy affecting key automaker customers; we remain alert to risk of project delays caused by customers' investment curbs

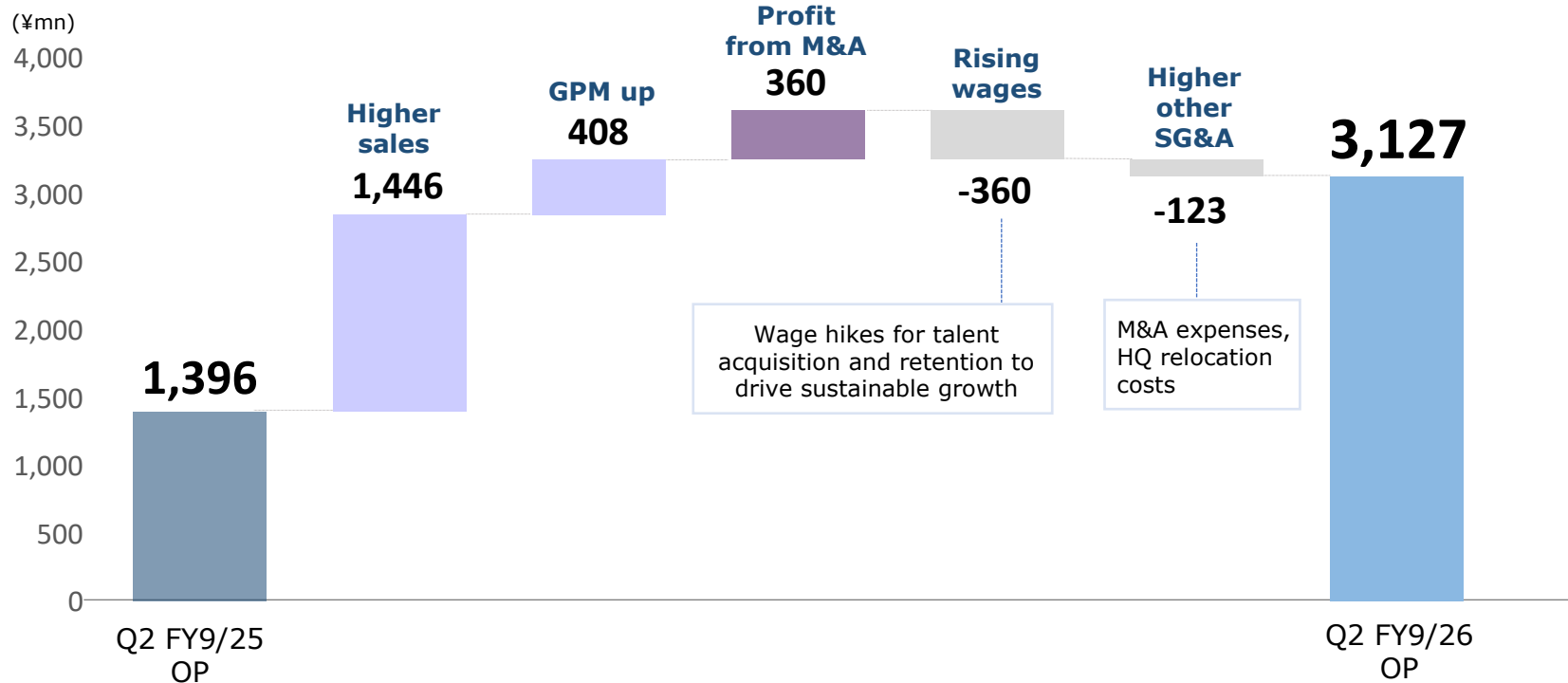
GPM trends

H1 GPM up to 45.1% (+2.3ppt YoY) on more high-value-added projects



Operating profit YoY variance

Sharp profit growth: higher sales, better GPM, M&A boost



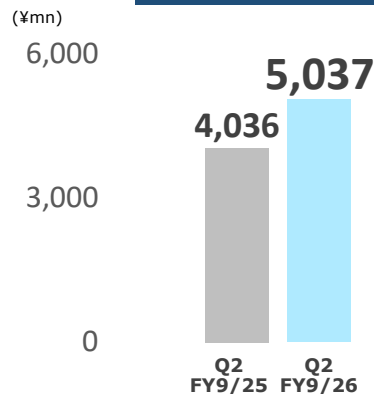
Analysis: Net sales and profit by segment

Advanced Mobility

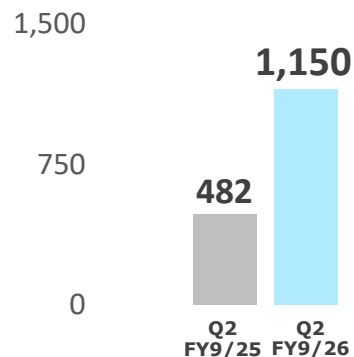
| (¥mn) | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | |
|----------------|---------------------|---------------------|--------|---------|
| | | | Change | % |
| Net sales | 4,036 | 5,037 | +1,001 | +24.8% |
| Segment profit | 482 | 1,150 | +668 | +138.4% |



Net sales



Segment profit



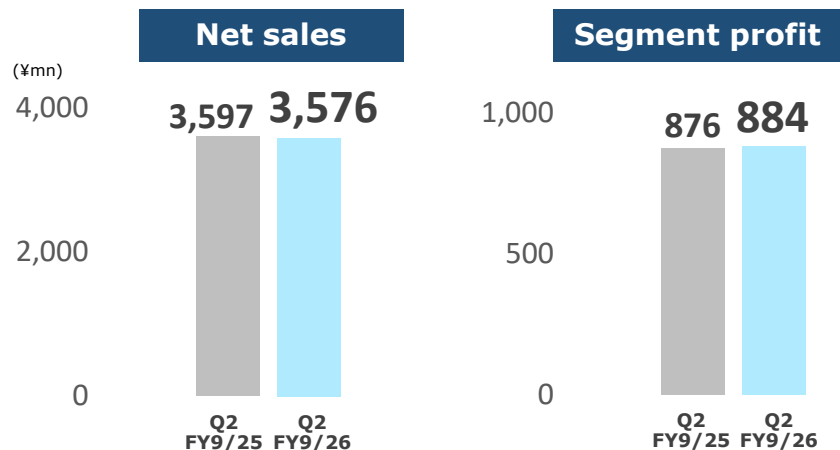
Notes

- Sales jumped on two large projects pushed back from last FY: one of several overseas AD/ADAS (Autonomous Driving / Advanced Driver-Assistance System) evaluation system projects and another an EV charging deal
- Higher sales and high-margin bookings also drove segment profit sharply higher

Analysis: Net sales and profit by segment

Sustainable Energy

| (¥mn) | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | |
|----------------|---------------------|---------------------|--------|-------|
| | | | Change | % |
| Net sales | 3,597 | 3,576 | -21 | -0.6% |
| Segment profit | 876 | 884 | +8 | +1.0% |



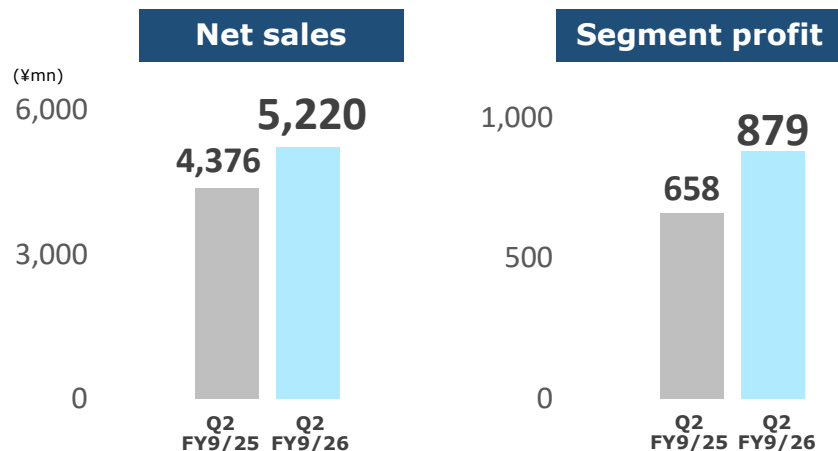
Notes

- Hydrogen-related strong, offsetting weaker electrochemical measurement systems; sales roughly flat YoY
- Segment profit edged up on better margins

Analysis: Net sales and profit by segment

ICT / Information Security

| (¥mn) | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | |
|----------------|---------------------|---------------------|--------|--------|
| | | | Change | % |
| Net sales | 4,376 | 5,220 | +844 | +19.3% |
| Segment profit | 658 | 879 | +221 | +33.6% |



Notes

- Core network performance test products for major carriers and proprietary large-capacity packet capture solid; cybersecurity products also grew
- New subsidiary SONICGUARD also lifted sales and profit

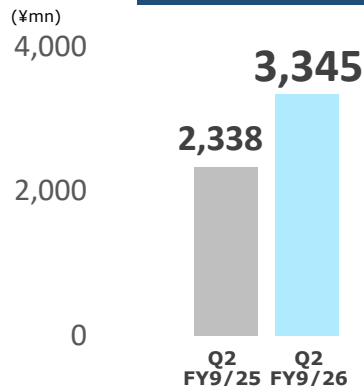
Analysis: Net sales and profit by segment

EMC & Antenna Systems

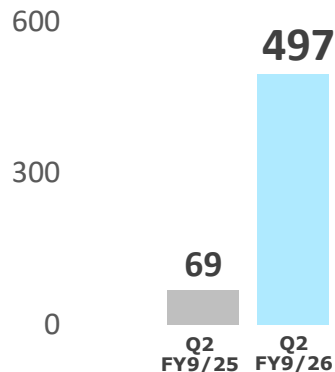
| (¥mn) | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | |
|-----------------------|---------------------|---------------------|---------------|----------------|
| | | | Change | % |
| Net sales | 2,338 | 3,345 | +1,007 | +43.0% |
| Segment profit | 69 | 497 | +428 | +617.8% |



Net sales



Segment profit



Notes

- Sales jumped on strong performance in domestic business, including large EMC test system order from major automaker
- Higher sales, rebound from costs related to new product development last year drove sharp rise in segment profit

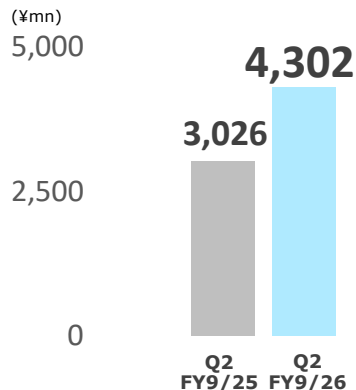
Analysis: Net sales and profit by segment

Other businesses (Defense & Security / Ocean, Software Quality & Productivity, Others)

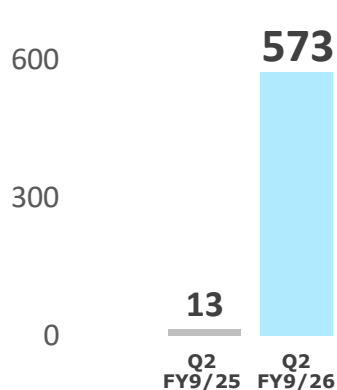
| (¥mn) | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | |
|-----------------------|---------------------|---------------------|--------|------------------|
| | | | Change | % |
| Net sales | 3,026 | 4,302 | +1,276 | +42.1% |
| Segment profit | 13 | 573 | +560 | +4,117.5% |



Net sales



Segment profit



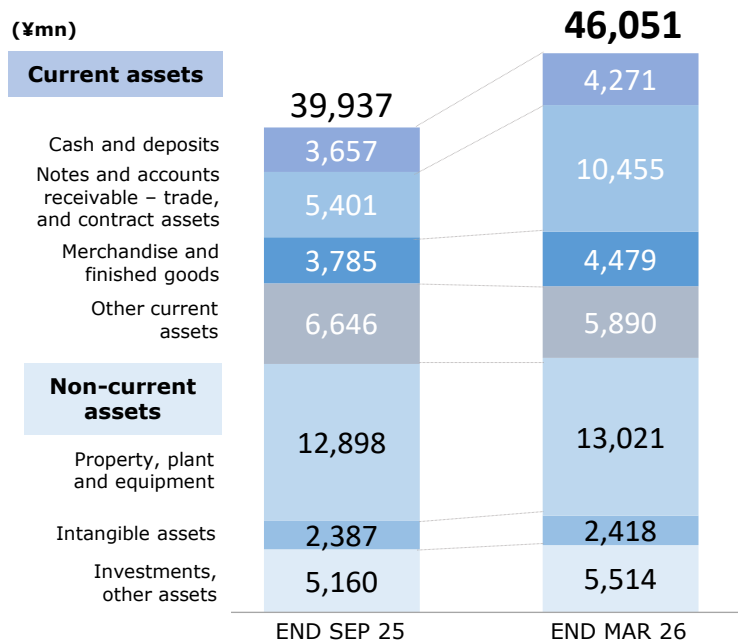
Notes

- Segment sales up sharply on several large defense projects in Defense & Security / Ocean, including multibeam echo sounders/low-light night vision cameras.
- Segment profits also rose sharply as profitability recovered on non-recurrence of previous year's one-off costs related to large projects in Defense & Security / Ocean.

Consolidated balance sheet: Major items

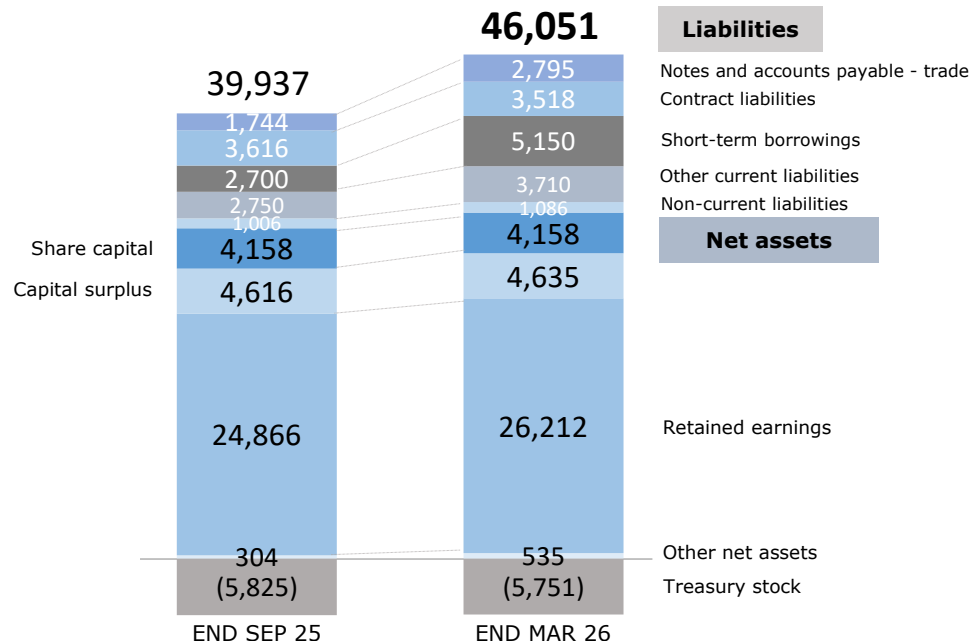
Assets

■ "Notes and accounts receivable - trade, and contract assets" increased with high Q2 sales



Liabilities and net assets

■ Q2 typically a busy quarter, short-term borrowings increased to provide working capital



2. Orders & order backlog

Overview of new orders and order backlog

Orders ahead of plan; **full year should exceed FY9/25**

✓ **New orders: -14.1% YoY**

- Below last year (largest-ever defense order) but ahead of the initial plan; orders should grow further; full year to exceed FY9/25

✓ **Order backlog: +0.4% YoY**

- Backlog up YoY despite record half-year sales

| (¥mn) | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | |
|---------------|---------------------|---------------------|--------|--------|
| | | | Change | % |
| New orders | 24,135 | 20,733 | -3,402 | -14.1% |
| Order backlog | 23,791 | 23,876 | +85 | +0.4% |

Orders & order backlog by segment

| (¥mn) | | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | | Notes |
|-----------------------------------|----------------|------------------------|------------------------|--------|--------|---|
| | | | | Change | % | |
| Advanced Mobility | Orders | 5,612 | 4,290 | -1,322 | -23.6% | <ul style="list-style-type: none"> Below FY9/25 (large AD order) but largely in line with plan; vibration/noise measurement solid, large air mobility order |
| | Backlog | 6,394 | 6,238 | -156 | -2.4% | <ul style="list-style-type: none"> Backlog edged down despite conversion to sales |
| Sustainable Energy | Orders | 3,214 | 2,715 | -499 | -15.5% | <ul style="list-style-type: none"> Customer-driven delays in fuel cell and electrochemical projects pushed orders lower; should book delayed projects in H2 or later |
| | Backlog | 1,730 | 1,769 | +39 | +2.2% | <ul style="list-style-type: none"> Backlog edged up YoY on slower conversion to sales |
| ICT / Information Security | Orders | 5,030 | 6,351 | +1,321 | +26.3% | <ul style="list-style-type: none"> ICT and large-capacity packet capture solid; cybersecurity strong; total orders rose. |
| | Backlog | 4,390 | 4,563 | +173 | +4.0% | <ul style="list-style-type: none"> Strong orders also increased the backlog |

Orders & order backlog by segment

| (¥mn) | | Q2 FY9/25 Actual | Q2 FY9/26 Actual | YoY | | Notes |
|---|----------------|------------------------|------------------------|---------------|---------------|--|
| | | | | Change | % | |
| EMC & Antenna Systems | Orders | 2,687 | 2,908 | +221 | +8.2% | <ul style="list-style-type: none"> • Orders rose on large defense project wins • Backlog edged down on smooth conversion to sales |
| | Backlog | 2,942 | 2,858 | -84 | -2.8% | |
| Other businesses | Orders | 7,589 | 4,468 | -3,121 | -41.1% | <ul style="list-style-type: none"> • Other businesses orders fell versus FY9/25, which featured largest-ever Defense & Security project order; software Quality & Productivity orders were flat YoY • Order backlog edged up, driven by increase in Software Quality & Productivity and materials science-related businesses in the Others segment |
| | Backlog | 8,333 | 8,445 | +112 | +1.3% | |
| (Defense & Security / Ocean) | Orders | 5,035 | 1,637 | -3,398 | -67.5% | <ul style="list-style-type: none"> • Orders fell versus FY9/25 (two large orders, incl. largest-ever), but trended above plan |
| | Backlog | 6,238 | 5,042 | -1,196 | -19.2% | |

3. Full-year forecast for FY9/26

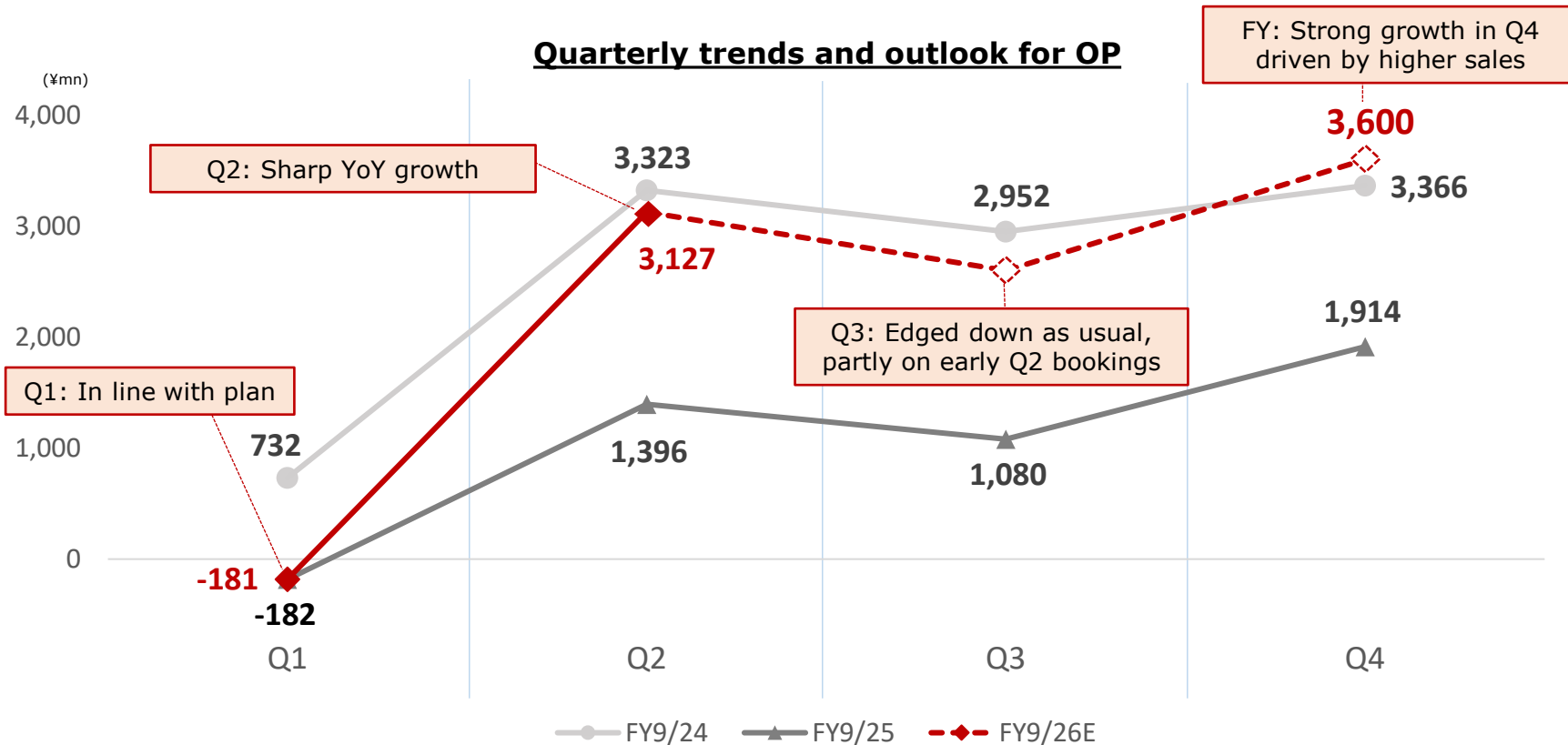
Full-year forecast for FY9/26

We forecast **sharp rise in FY9/26 sales and profits** on upbeat business trends

- **Expect sales to reach record high**, surpassing strong performance in FY9/24; **OP to reach 24-year high**
- **Maintain initial FY earnings forecast**

| (¥mn) | FY9/24 Actual | FY9/25 Actual | FY9/26 Forecast | Change vs FY9/25 | % |
|--|---------------|---------------|-----------------|------------------|----------------|
| Net sales | 35,042 | 32,559 | 39,000 | +6,441 | +19.8% |
| Operating profit | 3,366 | 1,914 | 3,600 | +1,686 | +88.0% |
| OPM | 9.6% | 5.9% | 9.2% | +3.3ppt | — |
| Ordinary profit | 3,375 | 1,985 | 3,700 | +1,715 | +86.4% |
| Profit attributable to owners of the parent | 2,522 | 1,195 | 2,600 | +1,405 | +117.5% |

Outlook for operating profit in FY9/26



4. Shareholder returns

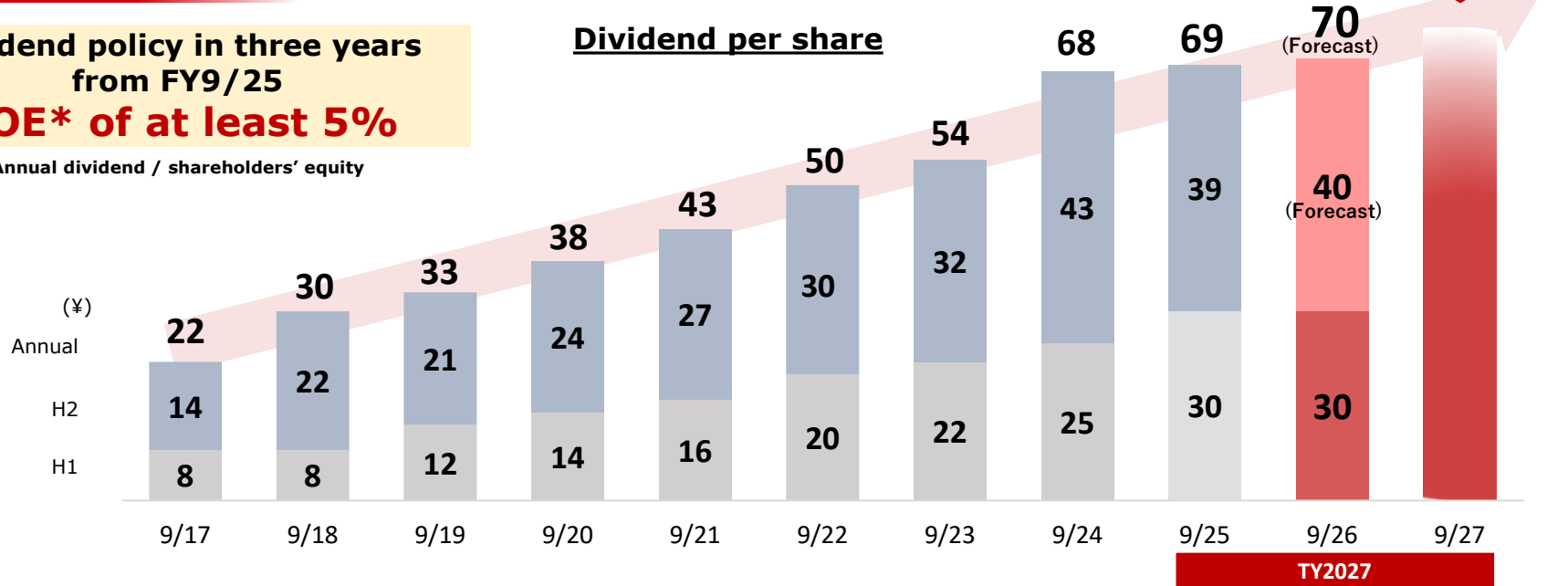
Shareholder returns

FY9/26 dividend plan is record high of ¥70 per share (H1 fixed at ¥30)
Targeting ten consecutive years of dividend hikes under
"TY2027", further dividend hikes thereafter

Dividend policy in three years
from FY9/25

DOE* of at least 5%

*DOE = Annual dividend / shareholders' equity



Share buybacks: Will continue to consider balance with growth investments as appropriate

Shareholder benefit program

Launching benefit program to boost shareholder returns Premium Yutai Club points for shareholders as of end-Sep



*Premium Yutai Club: reg. trademark of Wills, Inc.

- From 2026, shareholders holding 300+ shares on register at end-Sep each year will receive Premium Yutai Club points as benefit (first record date: Sep 28, 2026)
- Points redeemable for 5,000+ benefit products or Amazon gift card
- Points can be carried over, combined with Premium Yutai Club points from other companies

| Shares held | Points granted | Total yield (dividend + benefit)* |
|-------------|----------------|-----------------------------------|
| 300-499 | 5,000 | 4.95% |
| 500-999 | 10,000 | 5.14% |
| 1,000+ | 15,000 | 4.85% |

* Total yield at minimum shareholding per category, based on May 12, 2026 closing price

The exclusive website for the Company's shareholders, "Toyo Premium Yutai Club," is scheduled for launch in December 2026 (available in Japanese only). Please refer to the website (<https://toyo.premium-yutaiclub.jp>) for details regarding shareholder benefit products and when applications will be accepted.

5. Progress with “TY2027” Medium-term Management Plan

Medium-term management plan TY2027

Medium-term management plan TY2027 (FY9/25-FY9/27) management KPIs and strategies

■ Management targets

(FY9/27) Sales **¥45.0bn + α** (M&A) OP **¥4.5bn** ROE **11%**

■ Business strategies

1. Focused Business Areas

- Defense & Security
- Sustainable Energy
- Advanced Mobility

2. Differentiation by offering high value-added products

- Further expand recurring business
- Expand business with in-house development

3. Expansion of overseas businesses

- Establish offices to boost overseas sales

4. M&A and new businesses to accelerate growth strategy

■ Financial & capital strategies

■ Sustainability management

Business strategies

4. M&A/new businesses to accelerate growth strategy

Deploying IQM quantum computer

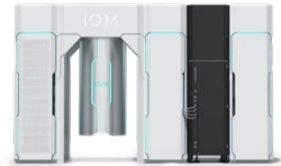
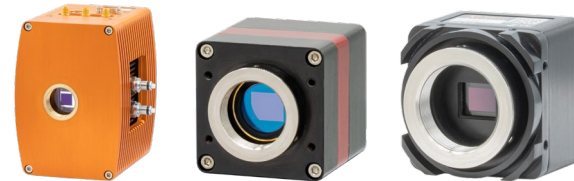


Image of “IQM Radiance”

IQM CEO Jan Goetz (right) and TOYO CEO Toshiya Kohno (pictured in front of IQM Radiance)

- **Decided to deploy IQM’s (Finland) “IQM Radiance” superconducting quantum computer (distributor deal signed July 2025) for marketing and promotional purposes; to come online in spring 2027**
- Developing research use cases, expanding access (incl. via cloud services); **will help speed adoption of quantum technology in Japan**

Launching high-sensitivity imaging camera sales, entering quantum sensing* field



Raptor Photonics’ high-sensitivity imaging camera

- Signed distributor agreement with Raptor Photonics (UK); now **selling high-sensitivity imaging cameras** for quantum-sensing research/equipment development
- **OEM deployment for quantum sensing**; supporting customers with design optimization and implementation help to lift device performance

* Quantum sensing: uses quantum mechanics to measure tiny physical quantities (magnetic fields, gravity, time, electric fields, temperature, pressure) with high precision. Used in EV batteries, biomeasurement, semiconductors, defense; also expected to lift quantum-computer performance

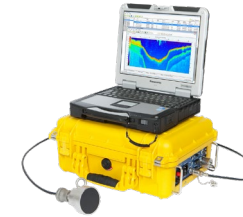
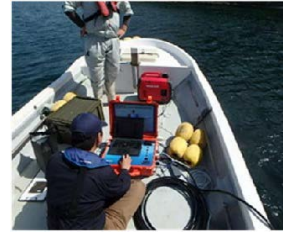
Newly certified Health & Productivity Management Outstanding Organization 2026 (Large Enterprise category)



2026
健康経営優良法人
KENKO Investment for Health
大規模法人部門

- First-time certification as **“Health & Productivity Management Outstanding Organization 2026 (Large Enterprise category)”** under joint METI/Nippon Kenko Kaigi program
- **Actively promoting health and productivity management** on belief that “employee health is the foundation of sustainable growth”
- Award reflects broad-based work—health-maintenance support, mental-health measures, work-life balance—pursued with our occupational physicians, safety and health committee, health insurance association

Seaweed-bed restoration activities certified by J Blue Credit® for second year



Toyo's portable bottom-classification & vegetation-survey sonar “MX” used for this measurement

- **Seaweed-bed restoration in Shinkamigoto, Nagasaki (Kamigoto and Arikawa districts)** — with Shinkamigoto Town, Kamigoto and Arikawa fisheries cooperatives, Nagasaki University, E-SYSTEM Co. **certified by J Blue Credit®* for second consecutive year**
- Certified **CO₂ absorption up 2x YoY** (20.8 t-CO₂)

* J Blue Credit®: carbon credit scheme run by Japan Blue Economy Technology Research Association (MLIT-authorized), under scheme that allows trading of CO₂ reductions as credits; quantifies blue carbon (carbon absorbed by marine ecosystems)

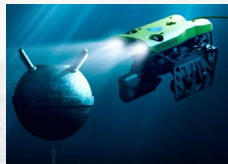
Focused business area: Defense & Security

Multiple large defense projects in FY9/25; more large projects expected, growth business that will contribute meaningfully to earnings

- Growing defense budget driving strong demand for defense products; **won multiple large projects** from Acquisition, Technology & Logistics Agency (ATLA) in FY9/25
- Some projects should drive repeat orders as standard equipment, **supporting future revenue growth**
- Reorganized in FY9/26 to **step up sales to the Ground/Air SDF**; targeting multi-billion-yen projects beyond Maritime SDF
- Defense business focuses on non-offensive equipment, mainly measuring instruments



Underwater comms

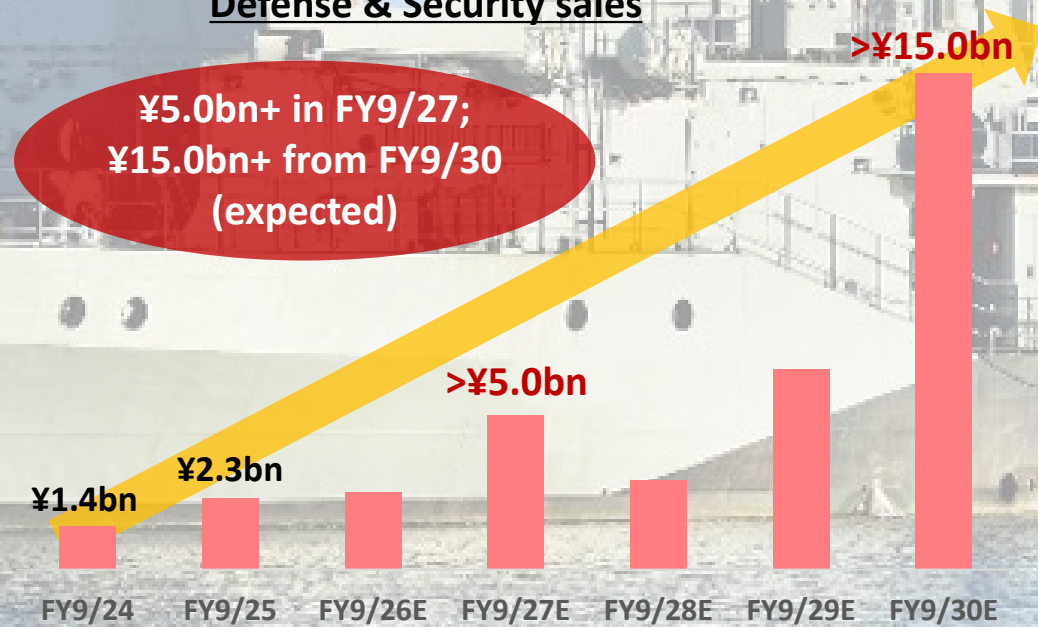


Underwater drones



Radomes
(for antenna protection)

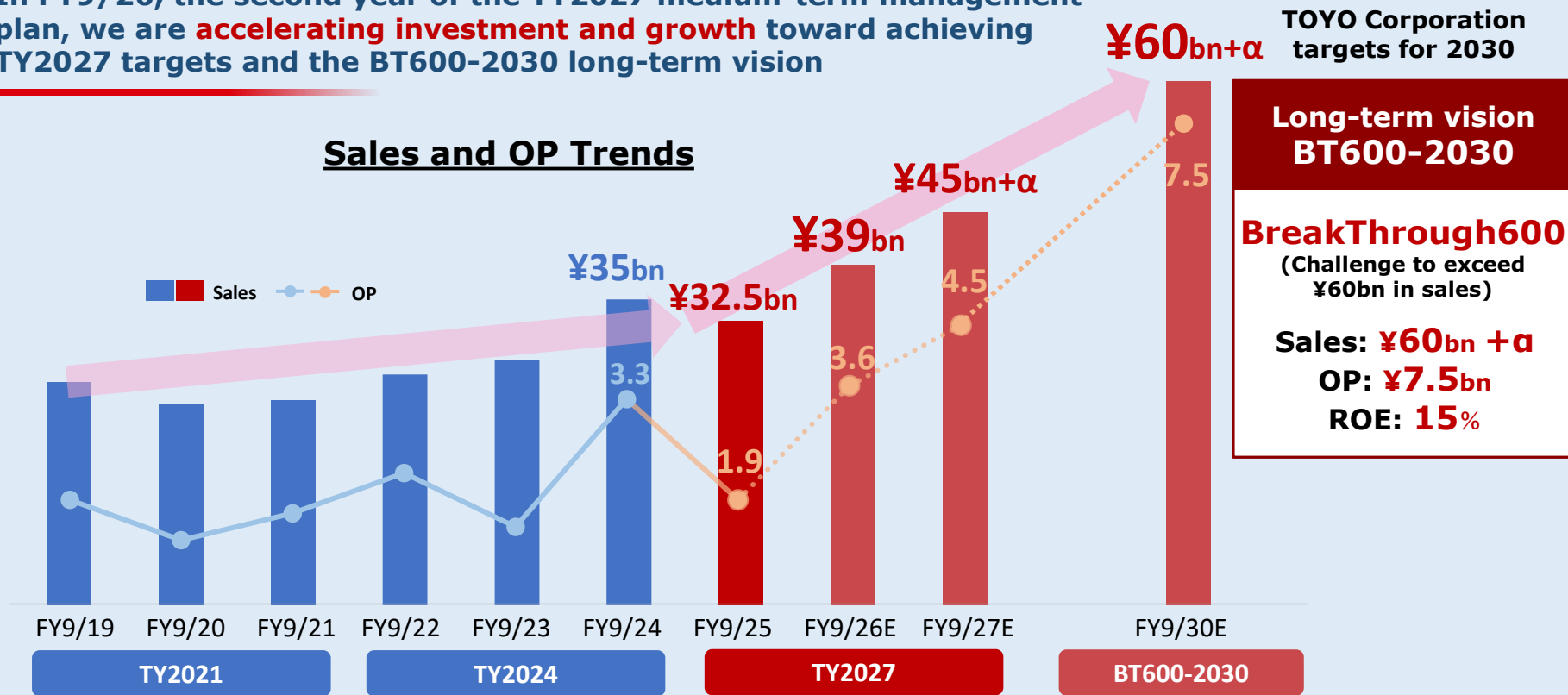
Defense & Security sales



Progress with TY2027 performance and long-term vision

In FY9/26, the second year of the TY2027 medium-term management plan, we are **accelerating investment and growth** toward achieving TY2027 targets and the BT600-2030 long-term vision

Sales and OP Trends



IR News Alerts

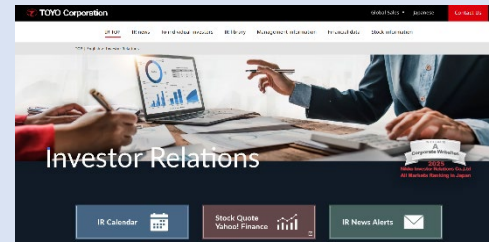
<https://www.toyo.co.jp/english/ir/mail-magazine/>

[Click here for IR news alert registration](#)

We send IR information by e-mail in a timely manner.
Please be sure to register.

IR Website

<https://www.toyo.co.jp/english/ir/>



Nikko IR selected our website as a Grade A Corporate Website among all listed company websites



**2025
Nikko Investor Relations Co.,Ltd
All Markets Ranking in Japan**

The data and future forecasts disclosed in this document are based on judgments made as of the date of publication of this document and available information, and are subject to change for a variety of reasons, including changes in economic conditions and market trends. Accordingly, this document is not a guarantee of the achievement of the stated targets, forecasts, or of future performance.

Contact Information:
Corporate Planning Division, TOYO Corporation
toyo-ir@toyo.co.jp