

# Supplementary materials for the financial report for FY3/26

May 14, 2026

OKADA AIYON CORPORATION (TSE Prime Market 6294)

# 01

## Results Summary for FY3/26

Net sales

**26,991** million yen (+1.5% YoY)

Operating profit

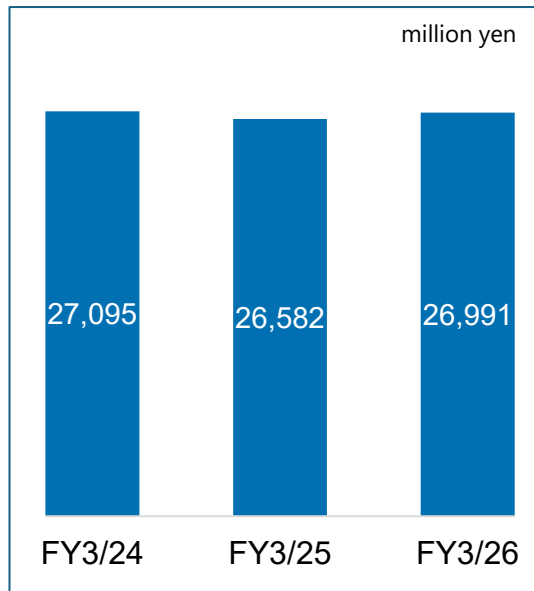
**2,261** million yen (0.8%YoY)

Ordinary profit

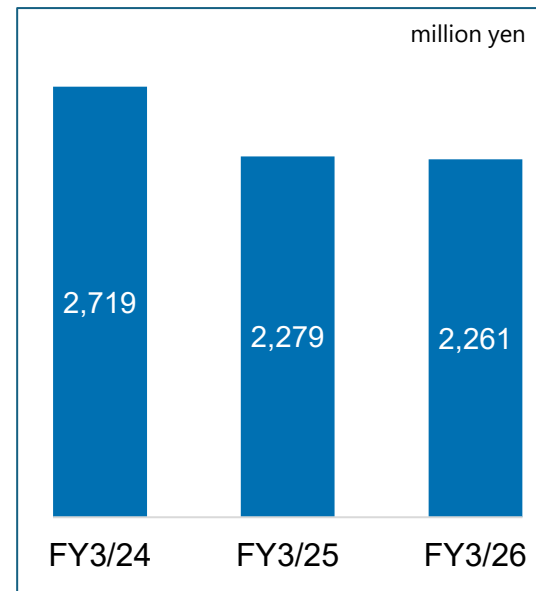
**2,343** million yen (+4.7% YoY)

Profit

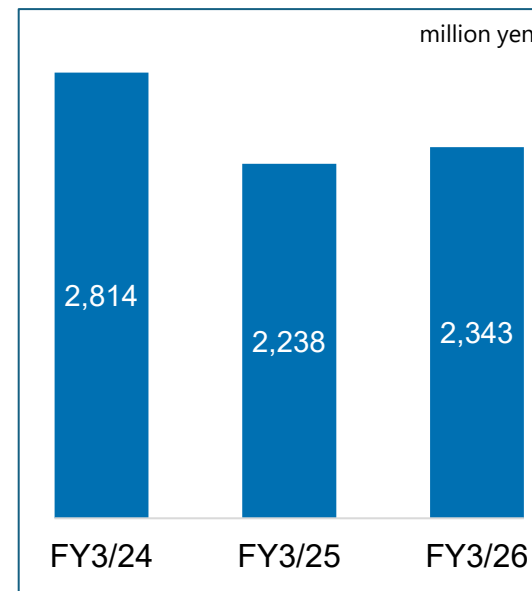
**1,491** million yen (+1.1%YoY)



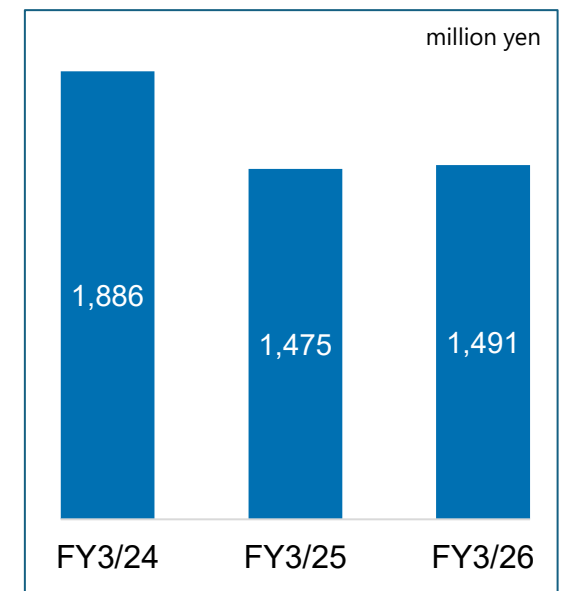
【Net sales】



【Operating profit】



【Ordinary profit】



【Profit】

# 01

## Financial Results for FY3/26 and Full-Year Forecast

- Net sales increased year on year

Operating profit declined, as gains from price revisions in the domestic market were more than offset by overseas factors—particularly valuation losses on rental equipment and higher costs due to tariffs in North America

Ordinary profit and profit attributable to owners of parent increased year on year

(Million yen)

|                                              | FY3/25<br>Results | FY3/26<br>Results | YoY change |       | FY3/27<br>Forecasts | YoY change |      |
|----------------------------------------------|-------------------|-------------------|------------|-------|---------------------|------------|------|
|                                              |                   |                   | (amount)   | (%)   |                     | (amount)   | (%)  |
| Net sales                                    | 26,582            | 26,691            | 408        | 1.5   | 28,500              | 1,508      | 5.6  |
| Gross profit                                 | 7,858             | 7,992             | 133        | 1.7   | —                   | —          | —    |
| SG&A expenses                                | 5,579             | 5,731             | 151        | 2.7   | —                   | —          | —    |
| Operating profit                             | 2,279             | 2,261             | (17)       | (0.8) | 2,500               | 238        | 10.6 |
| Ordinary profit                              | 2,238             | 2,343             | 105        | 4.7   | 2,500               | 156        | 6.7  |
| Profit<br>(attributable to owners of parent) | 1,475             | 1,491             | 16         | 1.1   | 1,700               | 208        | 14.0 |

Average exchange  
rate used

USD : 153yen  
Euro : 164yen

USD : 150yen  
Euro : 171yen

USD : 150yen  
Euro : 170yen

## 01

## Disclosure of the Mid-Term Business Plan “Onyx”

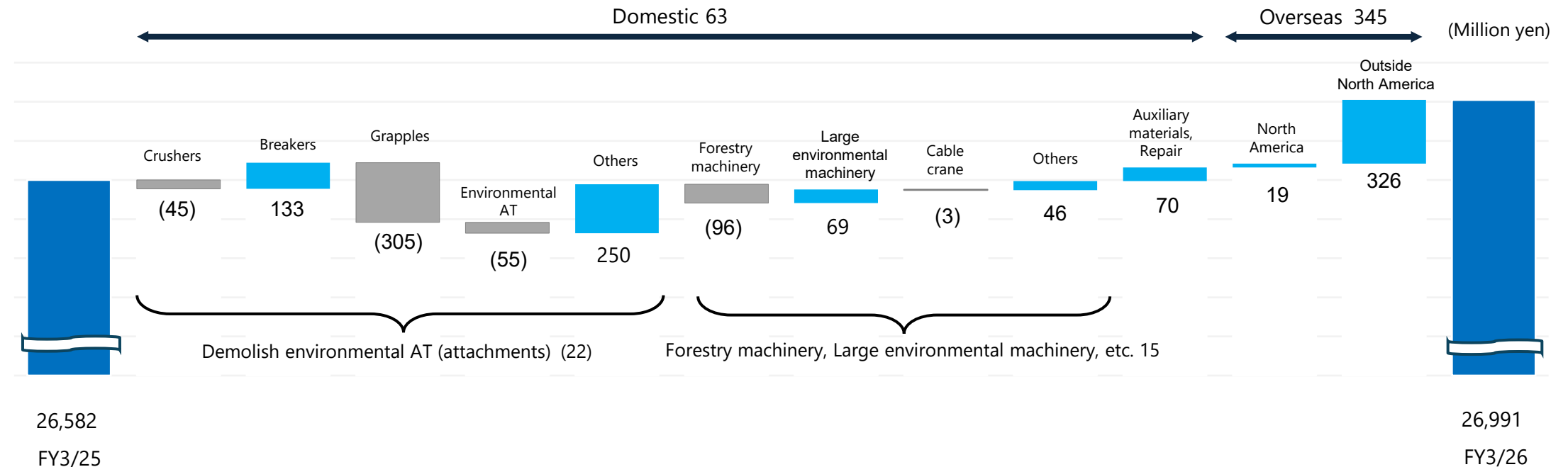
- The new Mid-Term Business Plan “Onyx” (FY2026–FY2028) was disclosed together with the full-year financial results
- This material is structured primarily to provide supplementary information on financial performance, as in previous periods



# 02

## Factors for Changes in Net Sales for FY3/26

- In Japan, Breakers and, within crushers, cutters used for steel structures, industrial facilities and vessels showed solid growth, while primary crushers and pulverizers used for concrete demolition, along with grapples and forestry machinery, declined due to labor shortages and rising construction costs  
After-sales services remained steady, supported by solid repair demand
- Overseas, North America maintained broadly flat performance despite the continued impact of rental inventory adjustments, while Europe saw growth driven by recovering demand for crushers, and Asia achieved higher sales supported by expanded sales activities



# 02

## Sales Trends by Model for FY3/26

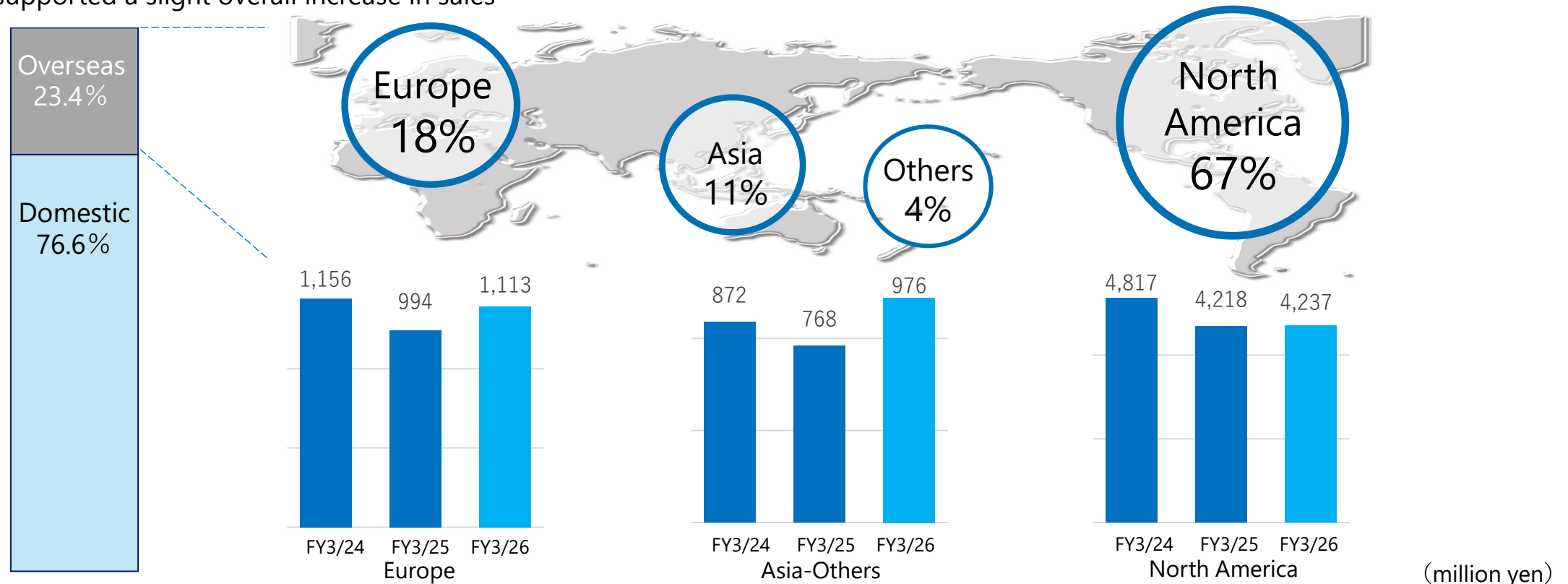
(Million yen)

|                    |                                                           |                               | FY3/24 | FY3/25 | FY3/26 | YoY    |             | Yo2Y        |
|--------------------|-----------------------------------------------------------|-------------------------------|--------|--------|--------|--------|-------------|-------------|
|                    |                                                           |                               |        |        |        | Amount | Changes (%) | Changes (%) |
| Domestic           | Demolish environmental attachments                        | Crushers                      | 8,509  | 9,529  | 9,483  | (45)   | (0.5)       | 11.4        |
|                    |                                                           | Breakers                      | 942    | 797    | 931    | 133    | 16.8        | (1.2)       |
|                    |                                                           | Grapples                      | 1,573  | 1,609  | 1,303  | (305)  | (19.0)      | (17.2)      |
|                    |                                                           | Environmental attachments     | 533    | 525    | 470    | (55)   | (10.5)      | (11.8)      |
|                    |                                                           | Others                        | 1,195  | 1,083  | 1,333  | 250    | 23.1        | 11.5        |
|                    |                                                           | Total                         | 12,754 | 13,545 | 13,522 | (22)   | (0.2)       | 6.0         |
|                    | Forestry machinery, large environmental machinery, others | Forestry machinery            | 1,915  | 1,799  | 1,702  | (96)   | (5.4)       | (11.1)      |
|                    |                                                           | Large environmental machinery | 625    | 622    | 691    | 69     | 11.1        | 10.6        |
|                    |                                                           | Cable crane                   | 1,239  | 1,305  | 1,302  | (3)    | (0.3)       | 5.0         |
|                    |                                                           | Others                        | 438    | 119    | 165    | 46     | 38.8        | (62.3)      |
|                    |                                                           | Total                         | 4,219  | 3,846  | 3,861  | 15     | 0.4         | (8.5)       |
|                    | After-sales business                                      | Material                      | 2,114  | 2,039  | 2,026  | (12)   | (0.6)       | (4.2)       |
|                    |                                                           | Repair                        | 1,159  | 1,169  | 1,253  | 83     | 7.1         | 8.0         |
|                    |                                                           | Total                         | 3,274  | 3,209  | 3,279  | 70     | 2.2         | 0.2         |
| Domestic segment   |                                                           |                               | 20,249 | 20,601 | 20,664 | 63     | 0.3         | 2.1         |
| Overseas           | North America                                             |                               | 4,817  | 4,218  | 4,237  | 19     | 0.5         | (12.0)      |
|                    | Europe                                                    |                               | 1,156  | 994    | 1,113  | 118    | 11.9        | (3.7)       |
|                    | Asia (excluding China)                                    |                               | 583    | 490    | 688    | 197    | 40.3        | 17.9        |
|                    | Others                                                    |                               | 288    | 278    | 287    | 9      | 3.4         | (0.4)       |
| Overseas segment   |                                                           |                               | 6,846  | 5,981  | 6,326  | 345    | 5.8         | (7.6)       |
| Consolidated total |                                                           |                               | 27,095 | 26,582 | 26,991 | 408    | 1.5         | (0.4)       |

# 02

## Overseas Sales Breakdown by Region for FY3/26

- In Europe, the impact of the demand slowdown since the latter half of the year before last has subsided, and sales increased driven by growth in crushers
- In Asia, sales expanded in markets such as India, Thailand, and Taiwan, resulting in higher sales
- In North America, although differences remain in the performance of commercial products, the easing of inventory adjustments supported a slight overall increase in sales

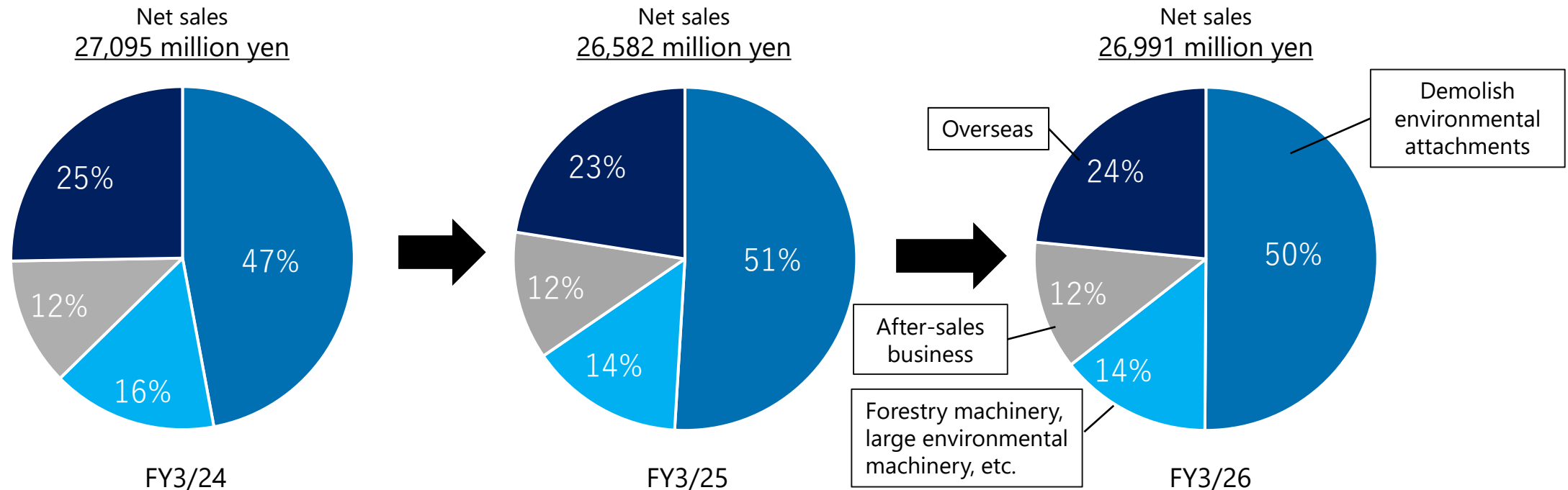


## 02

# Sales by Segment and Business for FY3/26

● The sales mix of demolition and environmental attachments declined year on year, mainly due to lower sales of grapples and related products; however, the overseas sales ratio increased driven by higher overseas sales, while forestry machinery and large environmental machinery remained broadly flat

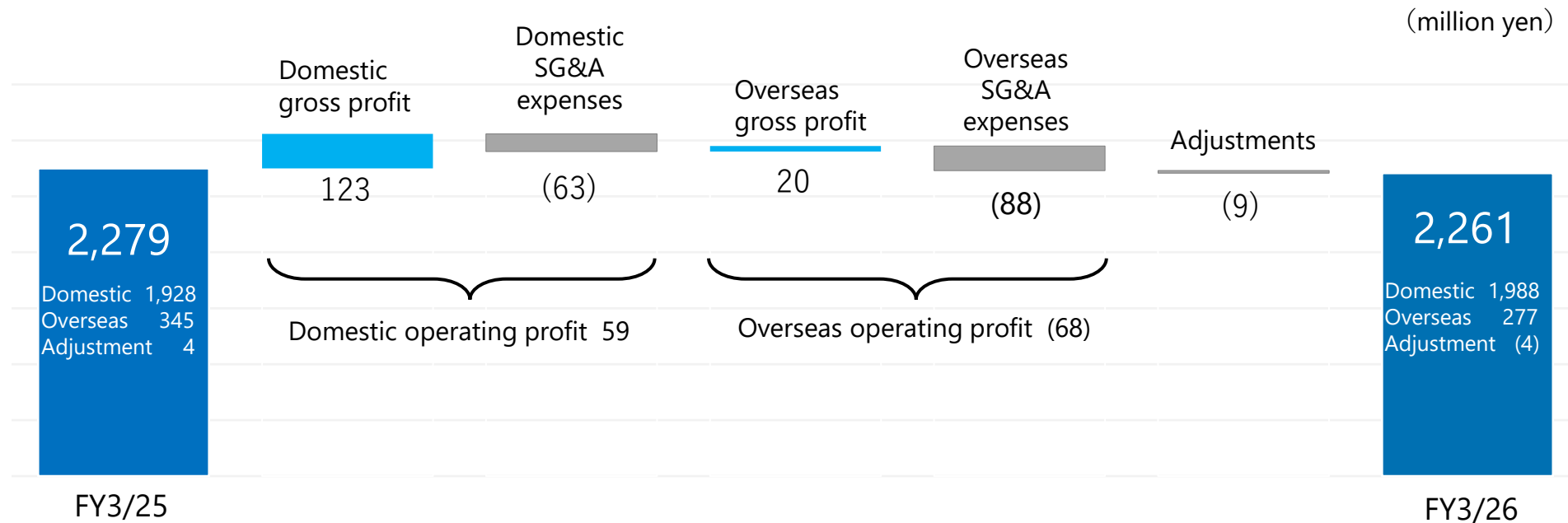
\*See "Sales Trends by Model" on page 6 for details of each segment



## 02

# Factors for Changes in Operating Profit for FY3/26

- In Japan, profit increased due to improved profitability, including the revision of selling prices
- Overseas, profit declined mainly due to valuation losses on rental equipment and higher tariff-related costs in North America

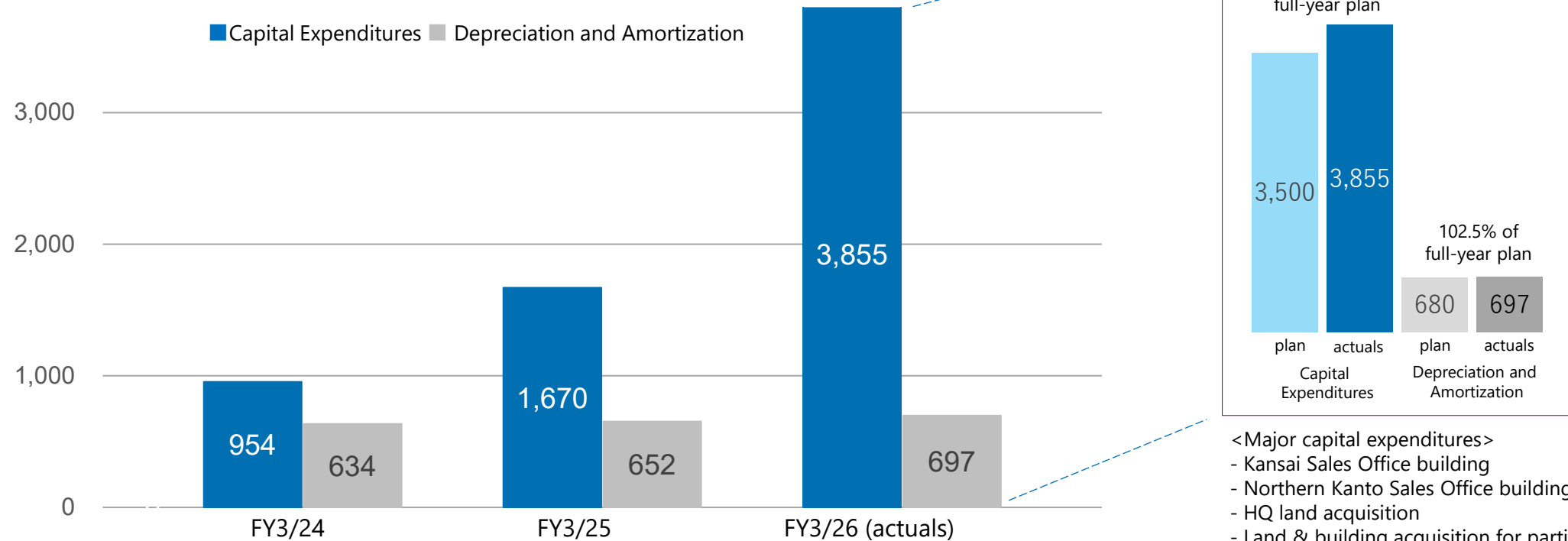


# 03

## Capital Expenditures and Depreciation (actuals)

● In FY3/26, focus remained on expanding stores in urban areas where mid- to long-term demand growth is expected, and the relocation and new establishment of the Kansai branch as well as the opening of the Tokyo Head Office North Kanto Sales Office were completed as planned

The acquisition of land for the head office and land and buildings for the relocation of certain head office functions was also completed as planned

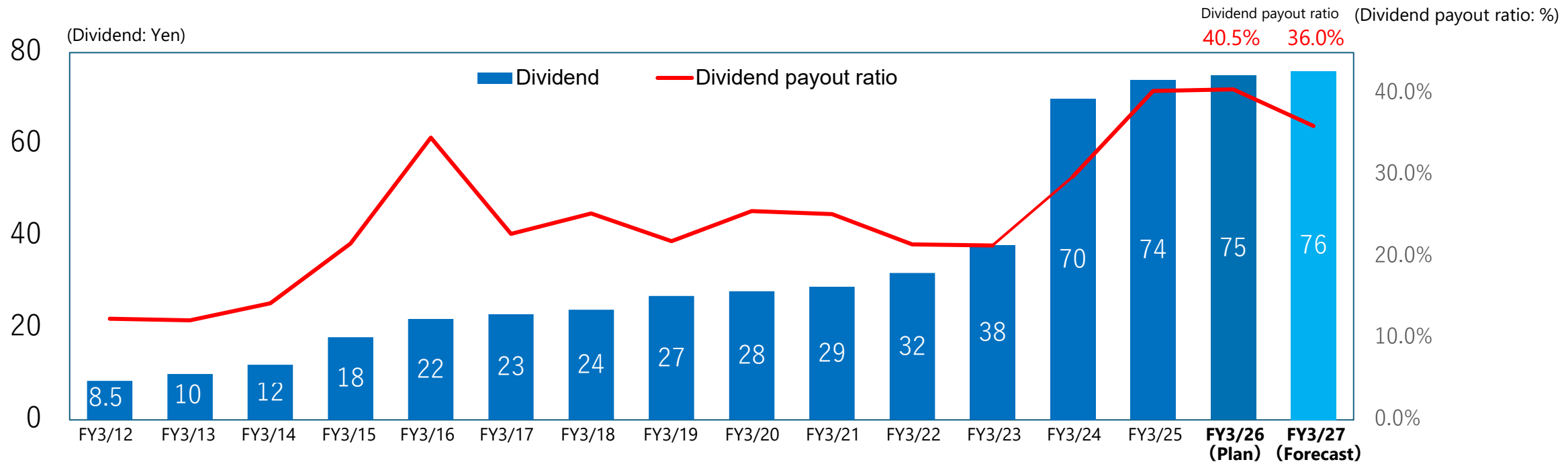


# 03

## Shareholder Return: Dividend Results and Plan

Dividend policy: Based on stable business growth, we aim for  
① progressive dividends and ② a dividend payout ratio of 30% or more

- In FY3/26, the annual dividend was increased by 1 yen year on year to 75 yen
- In FY3/27, a further 1 yen increase to 76 yen is forecast, marking the 17th consecutive year of dividend increases, with an interim dividend scheduled



The plans and forecasts contained in this report are based on information currently available to the Company and certain assumptions deemed reasonable by the Company, and are subject to risks and uncertainties. As such, the Company does not promise or guarantee the realization of any future plan figures or measures shown in this report.

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