May 14, 2026

Consolidated Financial Results for the Three Months Ended March 31, 2026 (Under Japanese GAAP)

Company name: Future Innovation Group, Inc.
Listing: Tokyo Stock Exchange, Fukuoka Stock Exchange
Securities code: 4392
URL: https://www.figinc.jp
Representative: MURAI Yuji, President and CEO
Inquiries: KIBE Kazuhisa, Director and Managing Executive Officer
Telephone: +81-97-576-8730
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended March 31, 2026 (from January 1, 2026 to March 31, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	3,889	12.7	397	55.0	400	63.4	262	76.2
March 31, 2025	3,451	12.9	256	49.6	244	42.7	149	(45.3)

Note: Comprehensive income
For the three months ended March 31, 2026: ¥ 327 million [174.7%]
For the three months ended March 31, 2025: ¥ 119 million [(67.6) %]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
March 31, 2026	8.65	8.50
March 31, 2025	4.93	4.86

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
March 31, 2026	16,081	8,887	54.4
December 31, 2025	15,640	8,863	55.8

Reference: Equity
As of March 31, 2026: ¥ 8,755 million
As of December 31, 2025: ¥ 8,731 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	10.00	10.00
Fiscal year ending December 31, 2026	-				
Fiscal year ending December 31, 2026 (Forecast)		0.00	-	10.00	10.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	14,000	5.1	1,000	19.9	1,000	21.0	680	(13.2)	22.39

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	31,593,115 shares
As of December 31, 2025	31,593,115 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,218,842 shares
As of December 31, 2025	1,218,783 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended March 31, 2026	30,374,294 shares
Three months ended March 31, 2025	30,255,681 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements herein are based on information currently available and certain assumptions that the Company regards as reasonable, and are not intended as a guarantee that the Company will achieve these targets. Actual results may therefore differ materially from these statements for various reasons.

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	1,889	2,219
Notes and accounts receivable - trade, and contract assets	4,336	4,578
Investments in leases	1,417	1,449
Inventories	2,118	1,817
Other	767	777
Allowance for doubtful accounts	(83)	(85)
Total current assets	10,447	10,757
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	991	975
Land	763	763
Other, net	506	506
Total property, plant and equipment	2,260	2,244
Intangible assets		
Goodwill	118	106
Other	890	906
Total intangible assets	1,009	1,012
Investments and other assets		
Investment securities	809	906
Deferred tax assets	67	103
Long-term accounts receivable - other	923	922
Other	131	141
Allowance for doubtful accounts	(8)	(8)
Total investments and other assets	1,922	2,066
Total non-current assets	5,192	5,324
Total assets	15,640	16,081
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,115	1,047
Short-term borrowings	423	813
Current portion of long-term borrowings	1,216	1,085
Income taxes payable	246	217
Accrued consumption taxes	90	175
Provision for bonuses	55	246
Provision for bonuses for directors (and other officers)	-	6
Provision for product warranties	26	25
Other	1,094	1,341
Total current liabilities	4,269	4,959
Non-current liabilities		
Convertible-bond-type bonds with share acquisition rights	500	500
Long-term borrowings	1,663	1,376
Deferred tax liabilities	133	139
Provision for retirement benefits for directors (and other officers)	24	25
Retirement benefit liability	185	193

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Total non-current liabilities	2,506	2,233
Total liabilities	6,776	7,193
Net assets		
Shareholders' equity		
Share capital	2,074	2,074
Capital surplus	2,452	2,452
Retained earnings	4,153	4,112
Treasury shares	(312)	(312)
Total shareholders' equity	8,367	8,326
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	352	418
Foreign currency translation adjustment	11	10
Total accumulated other comprehensive income	364	428
Share acquisition rights	125	125
Non-controlling interests	6	6
Total net assets	8,863	8,887
Total liabilities and net assets	15,640	16,081

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Three-Month Period

(Millions of yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Net sales	3,451	3,889
Cost of sales	2,363	2,689
Gross profit	1,088	1,200
Selling, general and administrative expenses	832	802
Operating profit	256	397
Non-operating income		
Interest income	0	1
Subsidy income	0	6
Other	2	6
Total non-operating income	3	14
Non-operating expenses		
Interest expenses	9	9
Other	6	2
Total non-operating expenses	15	12
Ordinary profit	244	400
Profit before income taxes	244	400
Income taxes - current	149	198
Income taxes - deferred	(54)	(61)
Total income taxes	94	136
Profit	150	263
Profit attributable to non-controlling interests	0	1
Profit attributable to owners of parent	149	262

Quarterly Consolidated Statement of Comprehensive Income

For the Three-Month Period

(Millions of yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Profit	150	263
Other comprehensive income		
Valuation difference on available-for-sale securities	(30)	65
Foreign currency translation adjustment	(0)	(2)
Total other comprehensive income	(30)	63
Comprehensive income	119	327
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	118	326
Comprehensive income attributable to non-controlling interests	0	0