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Future Innovation Group

Financial Results Presentation

FY2026 Q1

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未来がある。

Note: This document has been translated
from a part of the Japanese original for reference purposes only.
In the event of any discrepancy between this translated document
and the Japanese original, the original shall prevail.

[2026.05.14]

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01 | Company Profile

Company Overview

FIG
Future Innovation Group

Company Name	Future Innovation Group, Inc.
Established	July 2, 2018 (Mobile Create, predecessor of the Group, was established in 2002)
Representative	MURAI Yuji, President and CEO
Headquarters	2-5-60 Higashiomichi, Oita City, Oita Prefecture
Share Capital	JPY 2 billion
Employees	734 (As of December 2025, Consolidated)

Group Companies and Business Overview

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Mobile Create Co., Ltd.

IoT & Payment

- ✓ IP Radio System
- ✓ Fleet Management System
- ✓ Taxi Dispatch and Bus Operation Management
- ✓ Payment Service

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Realize Inc.

Robotics & Automation

- ✓ Semiconductor & Automotive-Related Equipment
- ✓ Mold & Precision Processing
- ✓ Robotics

KTS Co., Ltd.

IoT (for Smart Hotel)

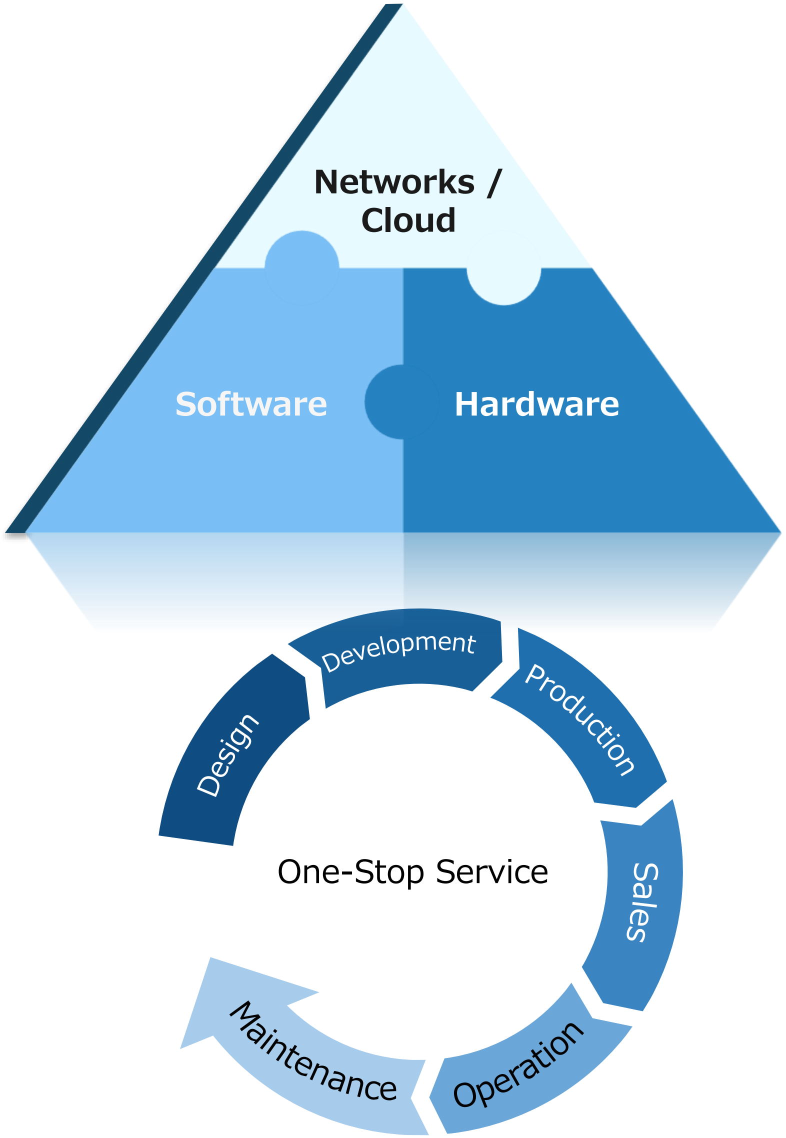
- ✓ Multimedia System
- ✓ IoT Circuit Board Manufacturing

Other Group Companies

PRIMECAST ciRobotics CaOS

- ✓ Logistics Systems
- ✓ Drone Business
- ✓ Strategic Development Platform (Group-focused R&D and System Development)

Our Group's Strengths



Software | **Hardware** | **Networks / Cloud**

Our strengths lie in our technical foundation that enables our integrated, in-house development and operation of software, hardware, and networks/the cloud, as well as in our ability to offer one-stop services through on-site deployment.

Through our integrated design and development of software and hardware, we supply hardware optimized for individual usage applications and workplace environments, and our network/cloud platform enables us to steadily and safely supply diverse services.

We cover all three of these technical domains , so our business is not just limited to services areas such as IoT & payment, but can be expanded to the automation field through the development of robots as hardware and their integration with higher order systems.

02 | Financial Results for FY2026 Q1

FIG
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Strong start in performance, driven by taxi and bus-related services

■ Key Group Companies

Mobile Create (Core / Growth Driver)

In addition to taxi dispatch and payment services, bus-related services remain solid. IP radio services also contribute, driving overall Group performance.

REALIZE (Growth Area)

Performance is on a recovery trend from the previous year. While expanding the transport robot business, the company has developed automation equipment used in inspection processes for advanced AI semiconductors through collaboration with a Taiwanese partner.

KTS (Re-growth Phase)

Although performance remains challenging, the company is reviewing its sales structure to support a recovery in hotel-related services and is strengthening its foundation for renewed growth.

■ Progress of the Medium-Term Management Plan (FY2026–FY2028)

Off to a solid start toward achieving final-year KPIs
(Net sales: JPY 17.0 billion, Gross profit: JPY 5.3 billion, Operating profit: JPY 1.5 billion, ROE: 10%, ROIC: 8%)

■ Impact of the Situation in the Middle East on Business Operations

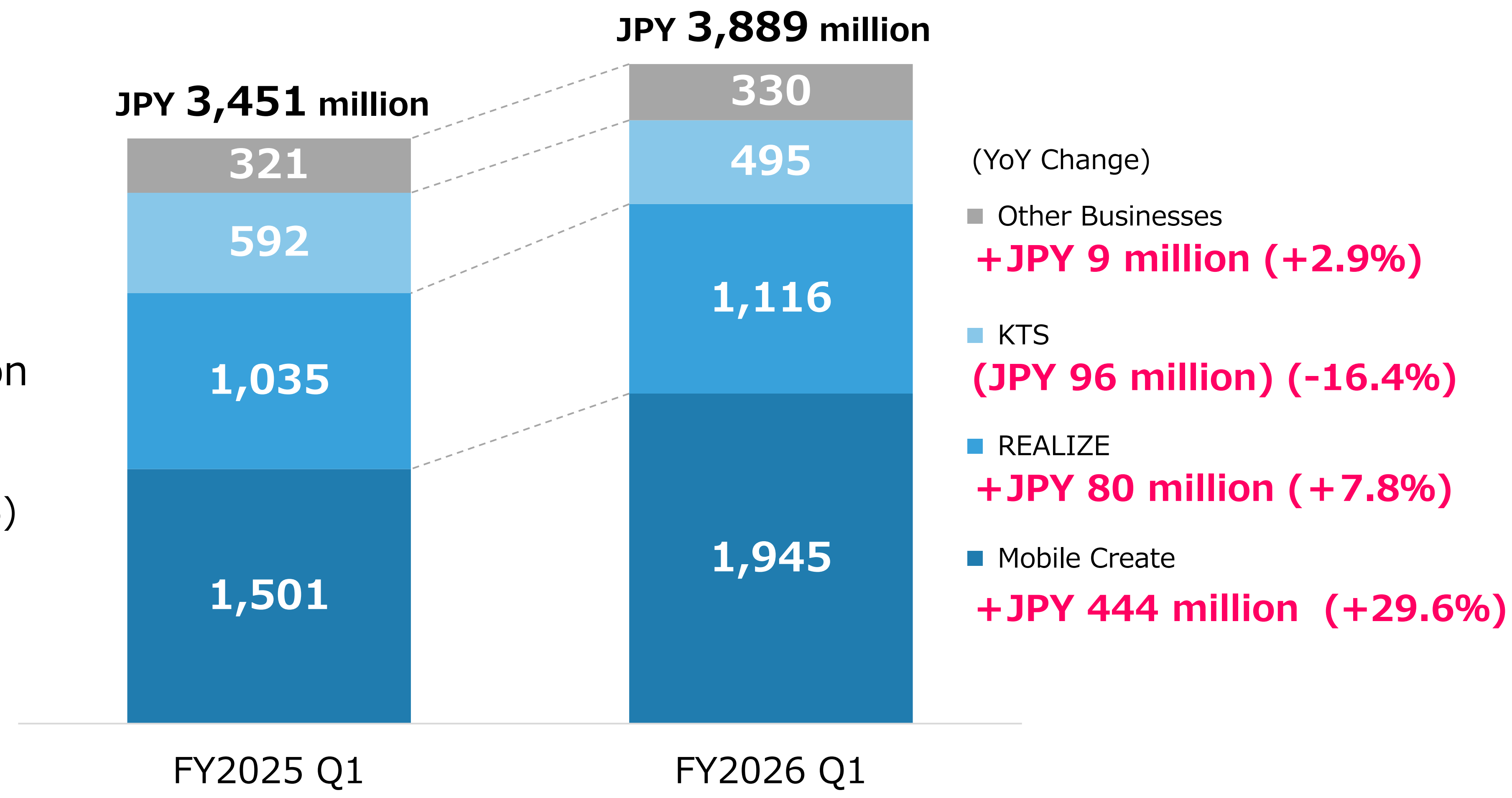
While no direct impact has been identified at this time, we will continue to closely monitor developments, including the potential escalation or prolonged instability of the situation in the Middle East.

Q1 YoY Net Sales Comparison

FY2026 Q1 Net Sales

JPY **3.8** billion

YoY Change:
+JPY 437 million (+12.7%)

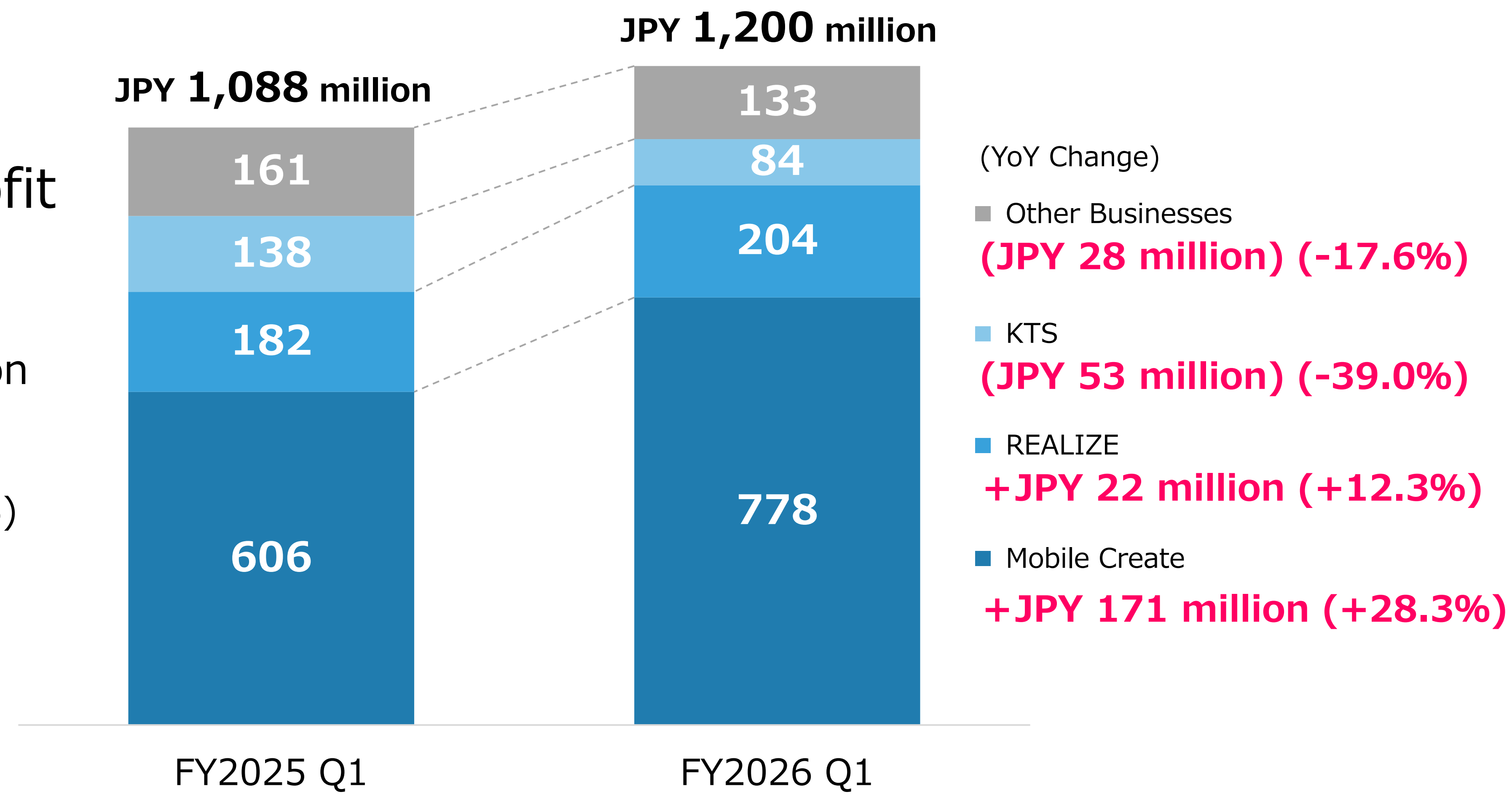


Q1 YoY Gross Profit Comparison

FY2026 Q1 Gross Profit

JPY **1.2** billion

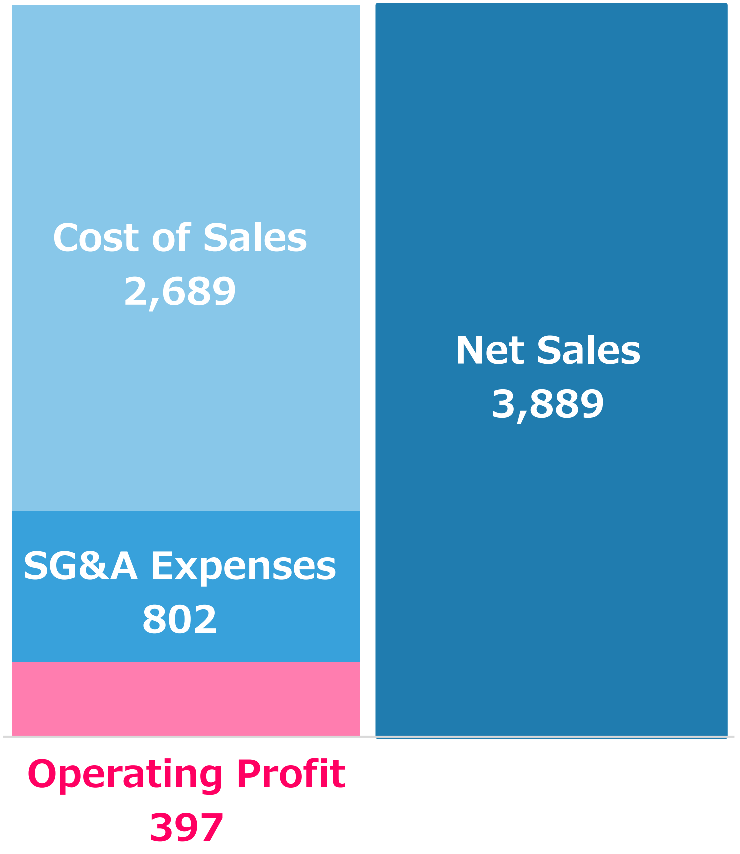
YoY Change:
+JPY 111 million (+10.2%)



Q1 Operating Profit (YoY Change Factors)

Profit Structure

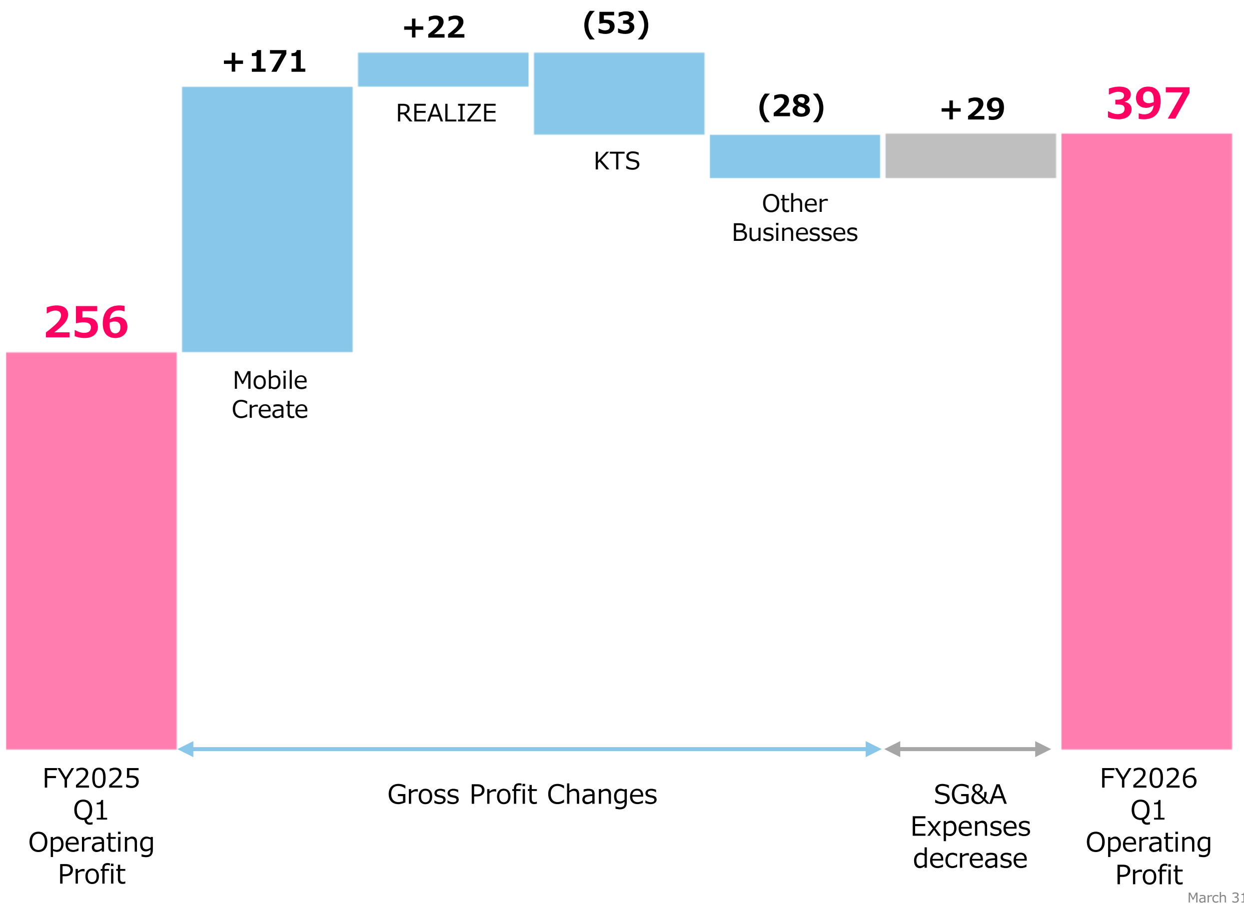
Unit: JPY million



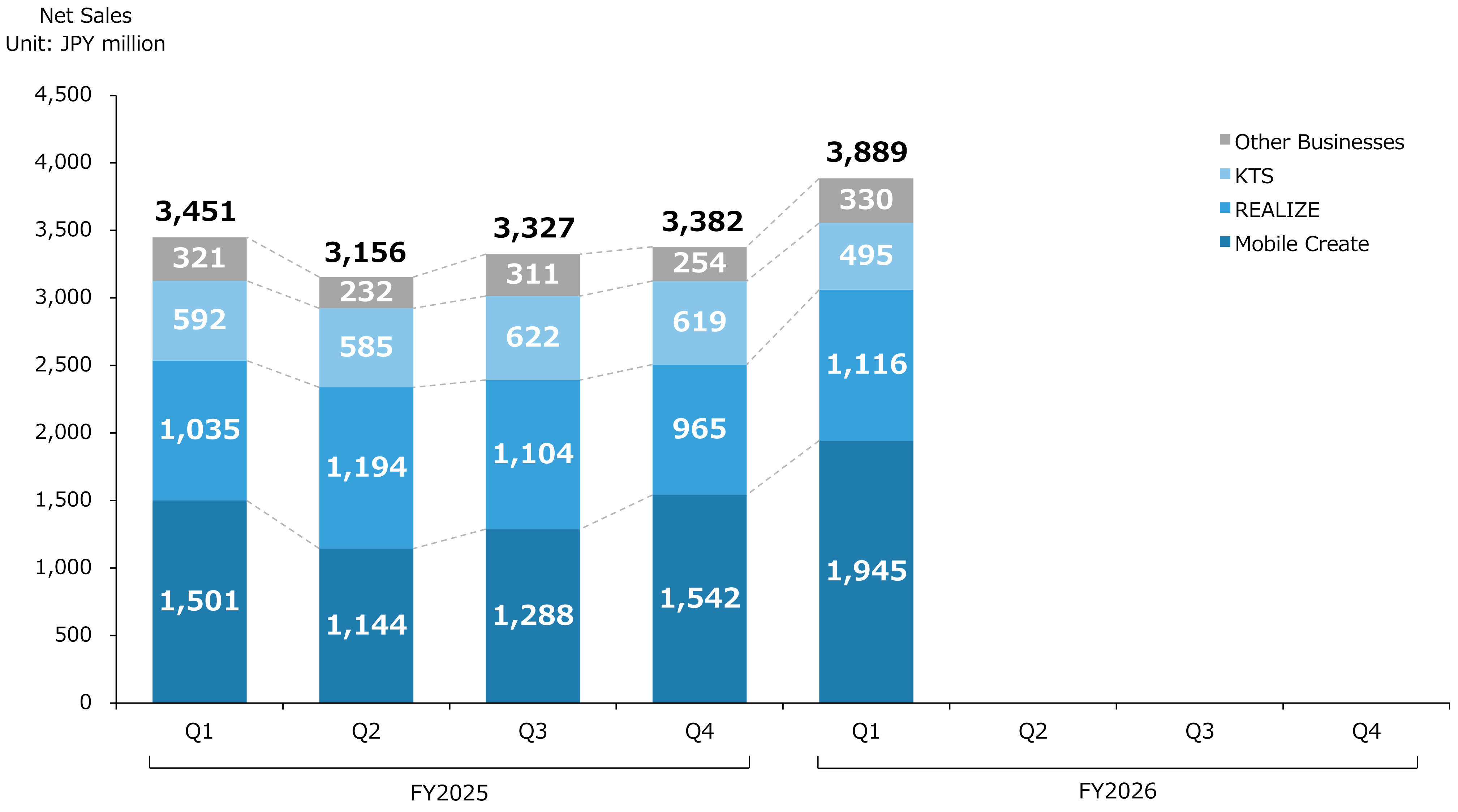
Operating Profit JPY **397** million

YoY Change: +JPY 141 million（+55.0%）

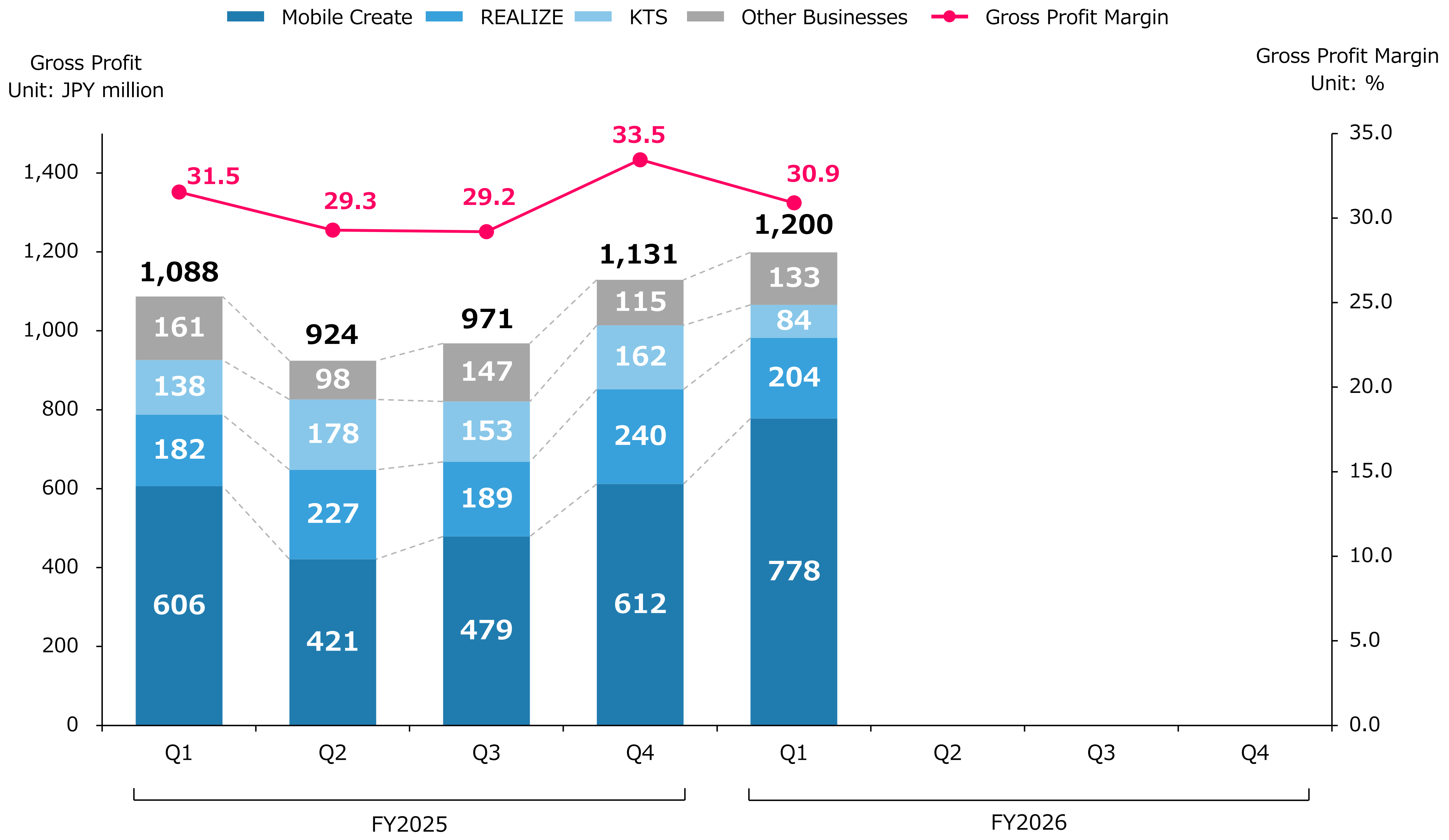
Unit: JPY million



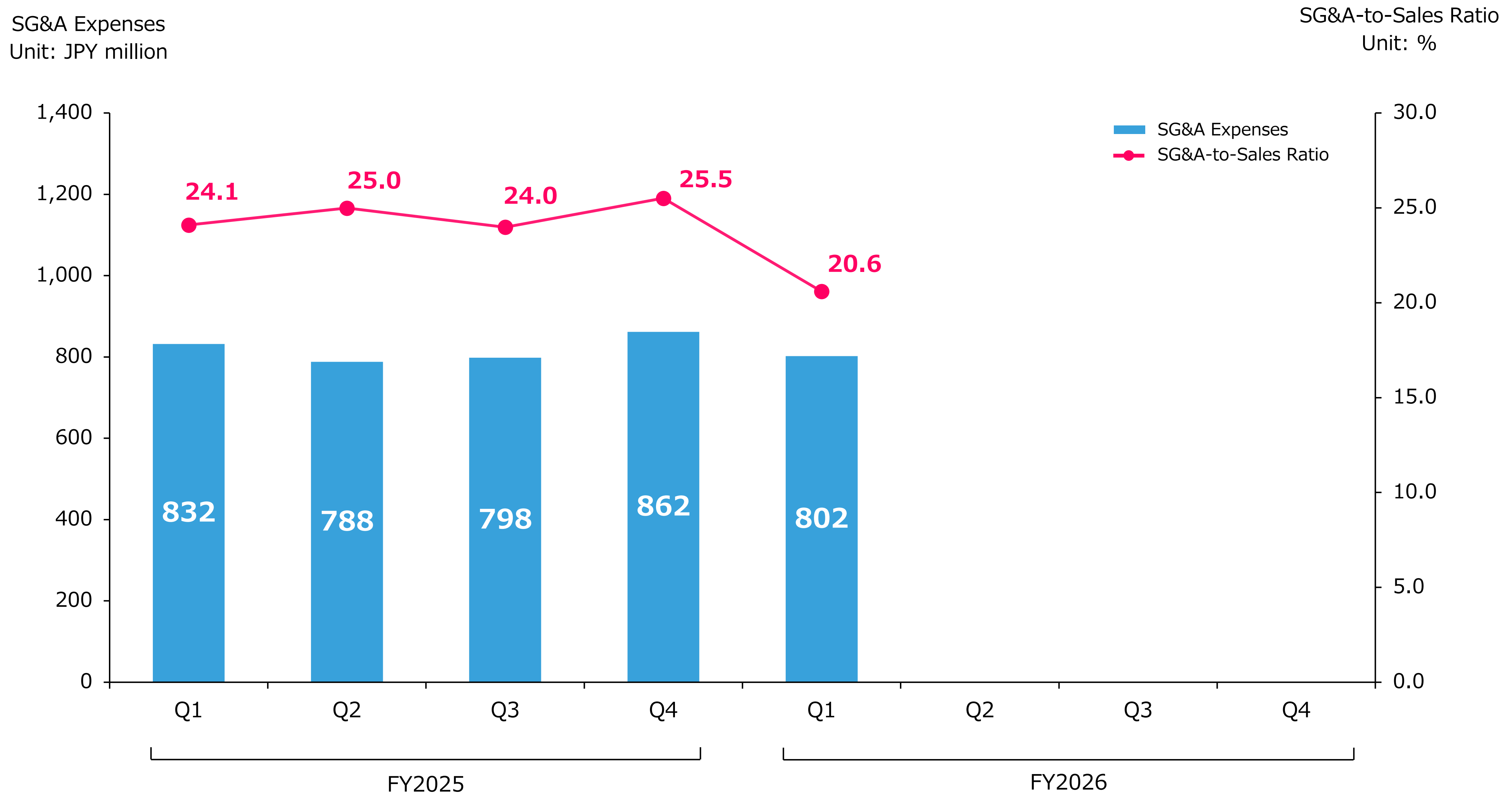
Quarterly Net Sales Trends by Major 3 Companies



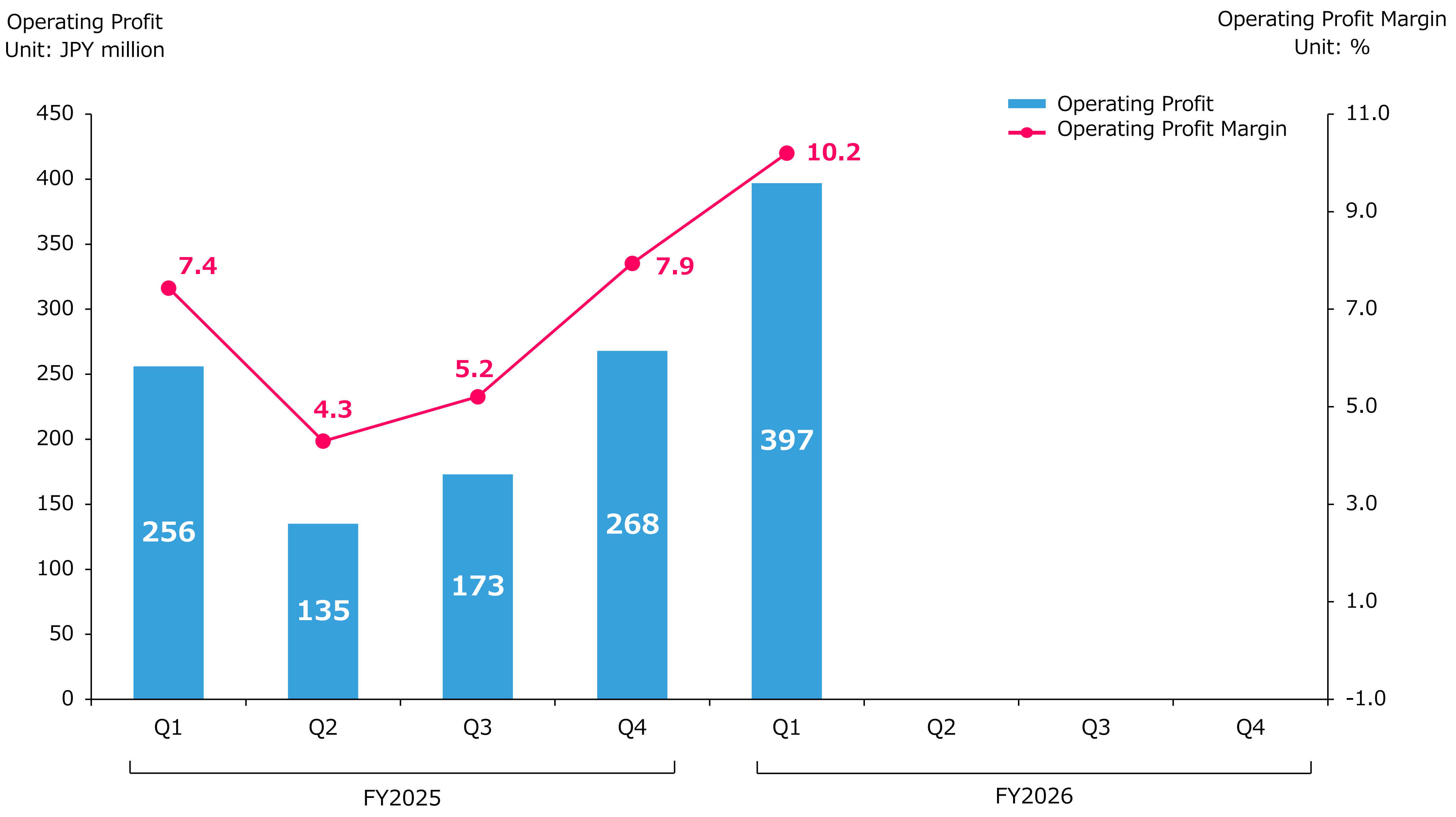
Quarterly Gross Profit Trends by Major 3 Companies



Quarterly SG&A Expenses Trends



Quarterly Operating Profit Trends



Statements of Income

Consolidated Statements of Income

Unit: JPY million

	FY2025 Q1 Actual	FY2026 Q1 Actual	YoY Change	Full-Year Forecast	Achievement Rate
Net Sales	3,451	3,889	+12.7%	14,000	27.8%
Gross Profit	1,088	1,200	+10.2%	4,300	27.9%
SG&A Expenses	832	802	(3.6%)	–	–
Operating Profit	256	397	+55.0%	1,000	39.8%
Ordinary Profit	244	400	+63.4%	1,000	40.0%
Final Profit	149	262	+76.2%	680	38.6%

Final Profit = Profit Attributable to Owners of Parent

FIG
Future Innovation Group

Consolidated Balance Sheets

Unit: JPY million

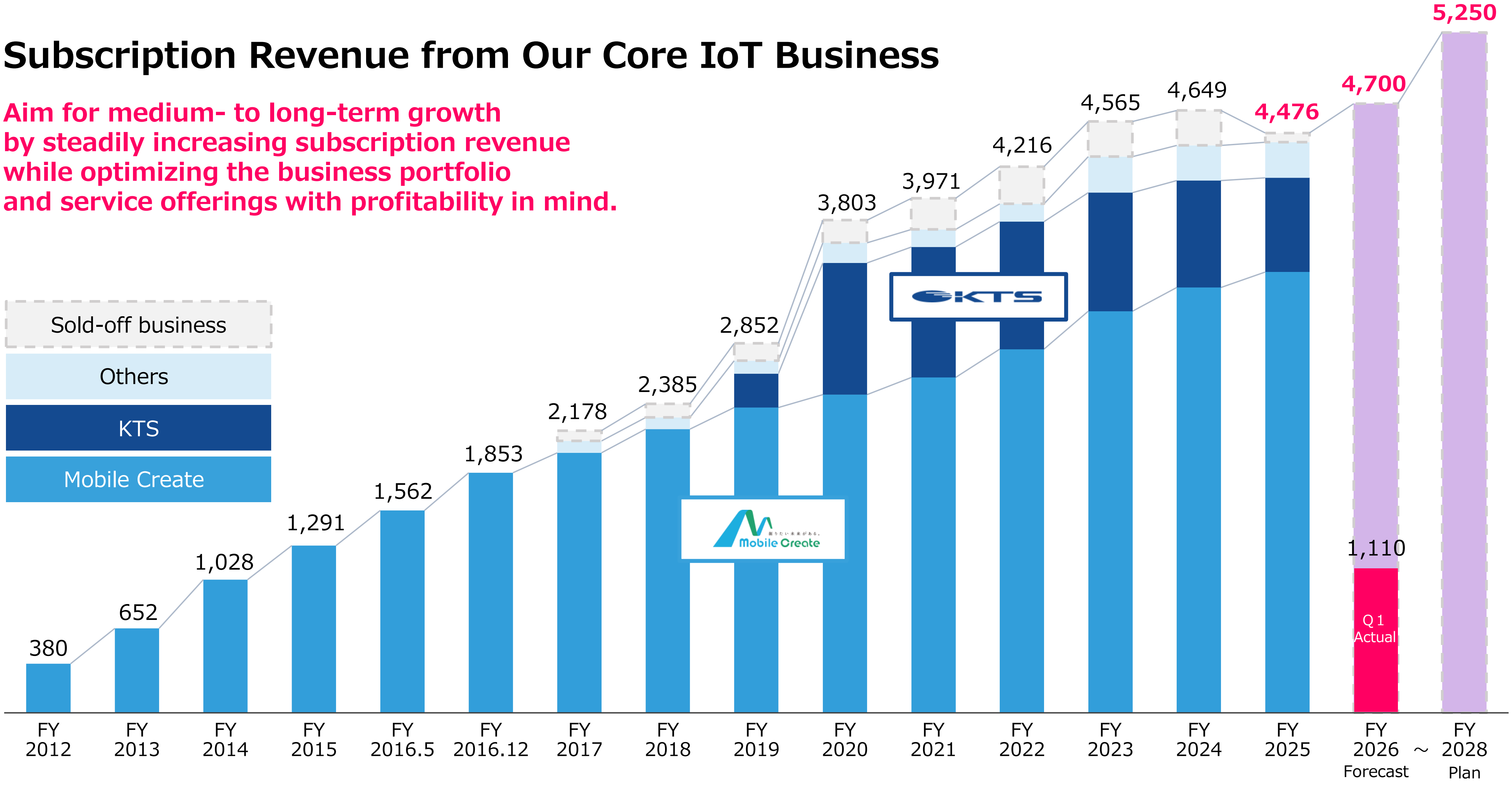
	As of December 31, 2025	As of March 31, 2026	Change
Cash & Deposits	1,889	2,219	+329
Other Current Assets	8,557	8,537	(19)
Fixed Assets	5,192	5,324	+131
Total Assets	**15,640**	**16,081**	**+441**
Interest-Bearing Debt	3,303	3,275	(28)
convertible-bond-type bonds with share acquisition rights	500	500	–
Other Liabilities	2,972	3,418	+445
Total Liabilities	**6,776**	**7,193**	**+417**
Net Assets	**8,863**	**8,887**	**+23**
Total Liabilities & Net Assets	**15,640**	**16,081**	**+441**

Equity Ratio	55.8%	54.4%	

Subscription Revenue from Our Core IoT Business

Aim for medium- to long-term growth by steadily increasing subscription revenue while optimizing the business portfolio and service offerings with profitability in mind.

Unit: JPY million



*Our company was established in July 2018. Figures for June 2018 and earlier are consolidated business results for Mobile Create Co., Ltd. (FY2016 was seven months long, so the figures for FY2016 have been converted to a 12-month equivalent)

Contact: Office of the President, Future Innovation Group, Inc.
Address: 2-5-60 Higashiomichi, Oita City, Oita Prefecture
Phone: +81-97-576-8730

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