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May 14, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: CENTRAL AUTOMOTIVE PRODUCTS LTD.
Listing: Tokyo Stock Exchange
Securities code: 8117
URL: https://www.central-auto.co.jp/
Representative: Shinichiro Sakata President and CEO
Inquiries: Tetsuya Sumiyoshi Managing director
Telephone: +81-6-6443-5192

Scheduled date of annual general meeting of shareholders: June 24, 2026
Scheduled date to commence dividend payments: June 25, 2026
Scheduled date to file annual securities report: June 22, 2026
Preparation of supplementary material on financial results: None
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	46,692	12.4	11,376	3.1	12,931	4.1	9,645	11.1
March 31, 2025	41,558	5.7	11,040	8.6	12,421	10.3	8,681	9.6

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 10,317 million [23.0%]
For the fiscal year ended March 31, 2025: ¥ 8,388 million [(15.3)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	174.58	-	16.3	19.2	24.4
March 31, 2025	157.23	-	16.4	20.6	26.6

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥ 1,065 million
For the fiscal year ended March 31, 2025: ¥ 1,084 million

Note: On April 1, 2025, the Company conducted a three-for-one stock split of common stock. Earnings per share have been calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	71,244	62,953	88.4	1,139.12
March 31, 2025	63,492	55,701	87.7	1,008.52

Reference: Equity
As of March 31, 2026: ¥ 62,953 million
As of March 31, 2025: ¥ 55,701 million

Note: On April 1, 2025, the Company conducted a three-for-one stock split of common stock. Net assets per share have been calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	9,050	(425)	(3,155)	26,044
March 31, 2025	8,459	(2,605)	(2,629)	20,560

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	68.00	-	91.00	159.00	2,942	33.7	5.5
Fiscal year ended March 31, 2026	-	26.00	-	38.00	64.00	3,555	36.7	6.0
Fiscal year ending March 31, 2027 (Forecast)	-	30.00	-	33.00	63.00		36.6	

Note: On April 1, 2025, the Company conducted a three-for-one stock split of common stock. The amounts shown for the fiscal years ended March 31, 2025 are the actual amount of dividends paid before the stock split. The dividend of 38 yen at the fiscal year ended March 31, 2026 includes the 80th anniversary commemorative dividend of 3 yen.

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	24,300	18.8	5,900	14.1	6,600	12.1	4,500	(4.6)	81.43
Full year	50,000	7.1	12,400	9.0	13,800	6.7	9,500	(1.5)	171.90

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies(MORITA & CO.,LTD.)

Excluded: - companies( )

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	60,060,000 shares
As of March 31, 2025	60,060,000 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	4,795,161 shares
As of March 31, 2025	4,829,055 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	55,251,824 shares
Fiscal Year ended March 31, 2025	55,217,354 shares

Note: On April 1, 2025, the Company conducted a three-for-one stock split of common stock.The number of shares issued (common stock) has been calculated based on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	32,682	4.6	10,177	1.8	10,608	2.7	7,244	1.3
March 31, 2025	31,244	(0.4)	9,999	4.2	10,333	4.7	7,151	3.3

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	130.43	-
March 31, 2025	128.83	-

(Note)On April 1, 2025, the Company conducted a three-for-one stock split of common stock. Earnings per share have been calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	57,659	51,058	88.6	919.07
March 31, 2025	53,127	46,613	87.7	839.56

Reference: Equity

As of March 31, 2026: ¥ 51,058 million

As of March 31, 2025: ¥ 46,613 million

(Note)On April 1, 2025, the Company conducted a three-for-one stock split of common stock.Net assets per share have been calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

Consolidated Financial Statements and Primary Notes

Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	23,560	29,250
Notes and accounts receivable - trade	4,535	5,373
Merchandise and finished goods	2,129	2,400
Work in process	11	13
Raw materials and supplies	17	15
Advance payments to suppliers	201	81
Other	1,004	762
Allowance for doubtful accounts	(10)	(11)
Total current assets	31,449	37,886
Non-current assets		
Property, plant and equipment		
Buildings and structures	5,246	5,276
Accumulated depreciation	(1,319)	(1,482)
Buildings and structures, net	3,927	3,793
Machinery, equipment and vehicles	275	353
Accumulated depreciation	(151)	(196)
Machinery, equipment and vehicles, net	123	156
Tools, furniture and fixtures	622	606
Accumulated depreciation	(517)	(513)
Tools, furniture and fixtures, net	105	93
Land	5,385	5,466
Other	31	48
Total property, plant and equipment	9,572	9,557
Intangible assets		
Goodwill	3,487	3,002
Software	89	76
Other	17	29
Total intangible assets	3,595	3,108
Investments and other assets		
Investment securities	17,769	19,599
Long-term loans receivable	-	0
Deferred tax assets	252	185
Other	854	906
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	18,875	20,691
Total non-current assets	32,043	33,358
Total assets	63,492	71,244

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,569	2,723
Income taxes payable	2,131	2,090
Provision for bonuses	511	527
Other	1,267	1,750
Total current liabilities	6,480	7,092
Non-current liabilities		
Deferred tax liabilities	1	0
Retirement benefit liability	1,155	1,056
Long-term guarantee deposits	82	82
Unpaid directors' retirement benefits	10	10
Other	61	49
Total non-current liabilities	1,310	1,199
Total liabilities	7,790	8,291
Net assets		
Shareholders' equity		
Share capital	1,001	1,001
Capital surplus	4,985	5,044
Retained earnings	47,769	54,286
Treasury shares	(582)	(578)
Total shareholders' equity	53,173	59,753
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,442	2,942
Deferred gains or losses on hedges	2	(5)
Foreign currency translation adjustment	12	(5)
Remeasurements of defined benefit plans	71	267
Total accumulated other comprehensive income	2,527	3,199
Total net assets	55,701	62,953
Total liabilities and net assets	63,492	71,244

Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	41,558	46,692
Cost of sales	23,129	27,083
Gross profit	18,428	19,609
Selling, general and administrative expenses		
Packing and transportation costs	415	458
Salaries, allowances and bonuses	2,296	2,465
Provision for bonuses	493	484
Retirement benefit expenses	91	98
Depreciation	127	269
Amortization of goodwill	453	484
Rent expenses on land and buildings	500	551
Research and development expenses	284	309
Other	2,725	3,110
Total selling, general and administrative expenses	7,388	8,232
Operating profit	11,040	11,376
Non-operating income		
Interest income	25	51
Dividend income	215	267
Rental income	51	51
Foreign exchange gains	-	47
Share of profit of entities accounted for using equity method	1,084	1,065
Other	49	104
Total non-operating income	1,427	1,587
Non-operating expenses		
Rental costs	16	17
Foreign exchange losses	5	-
Commission expenses	14	7
Other	9	7
Total non-operating expenses	46	33
Ordinary profit	12,421	12,931
Extraordinary income		
Gain on bargain purchase	-	600
Total extraordinary income	-	600
Extraordinary losses		
Loss on valuation of investment securities	-	53
Total extraordinary losses	-	53
Profit before income taxes	12,421	13,478
Income taxes - current	3,735	3,836
Income taxes - deferred	3	(3)
Total income taxes	3,739	3,832
Profit	8,681	9,645
Profit attributable to owners of parent	8,681	9,645

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	8,681	9,645
Other comprehensive income		
Valuation difference on available-for-sale securities	(75)	274
Deferred gains or losses on hedges	2	(7)
Foreign currency translation adjustment	2	(18)
Remeasurements of defined benefit plans, net of tax	(42)	150
Share of other comprehensive income of entities accounted for using equity method	(180)	272
Total other comprehensive income	(293)	671
Comprehensive income	8,388	10,317
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8,388	10,317

Consolidated Statement of Changes in Equity

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,001	4,929	41,751	(585)	47,096
Changes during period					
Dividends of surplus			(2,664)		(2,664)
Profit attributable to owners of parent			8,681		8,681
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares				4	4
Gain of treasury stock disposal		55			55
Net changes in items other than shareholders' equity					
Total changes during period	-	55	6,017	3	6,077
Balance at end of period	1,001	4,985	47,769	(582)	53,173

	Accumulated other comprehensive income					Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	2,726	(0)	9	85	2,820	49,917
Changes during period						
Dividends of surplus						(2,664)
Profit attributable to owners of parent						8,681
Purchase of treasury shares						(0)
Disposal of treasury shares						4
Gain of treasury stock disposal						55
Net changes in items other than shareholders' equity	(284)	2	2	(14)	(293)	(293)
Total changes during period	(284)	2	2	(14)	(293)	5,784
Balance at end of period	2,442	2	12	71	2,527	55,701

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,001	4,985	47,769	(582)	53,173
Changes during period					
Dividends of surplus			(3,128)		(3,128)
Profit attributable to owners of parent			9,645		9,645
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares				3	3
Gain of treasury stock disposal		58			58
Net changes in items other than shareholders' equity					
Total changes during period	-	58	6,517	3	6,580
Balance at end of period	1,001	5,044	54,286	(578)	59,753

	Accumulated other comprehensive income					Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	2,442	2	12	71	2,527	55,701
Changes during period						
Dividends of surplus						(3,128)
Profit attributable to owners of parent						9,645
Purchase of treasury shares						(0)
Disposal of treasury shares						3
Gain of treasury stock disposal						58
Net changes in items other than shareholders' equity	500	(7)	(18)	196	671	671
Total changes during period	500	(7)	(18)	196	671	7,251
Balance at end of period	2,942	(5)	(5)	267	3,199	62,953

Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	12,421	13,478
Depreciation	196	328
Amortization of goodwill	453	484
Gain on bargain purchase	-	(600)
Increase (decrease) in provision for bonuses	23	12
Increase (decrease) in retirement benefit liability	49	(98)
Increase (decrease) in allowance for doubtful accounts	4	(6)
Share of loss (profit) of entities accounted for using equity method	(1,084)	(1,065)
Interest and dividend income	(240)	(318)
Loss (gain) on valuation of investment securities	-	53
Decrease (increase) in trade receivables	(291)	(232)
Decrease (increase) in inventories	324	223
Decrease (increase) in advance payments to suppliers	(31)	120
Increase (decrease) in trade payables	298	(168)
Other, net	(230)	405
Subtotal	11,893	12,615
Interest and dividends received	292	374
Income taxes paid	(3,726)	(3,939)
Net cash provided by (used in) operating activities	8,459	9,050
Cash flows from investing activities		
Payments into time deposits	-	(124)
Proceeds from withdrawal of time deposits	-	121
Purchase of property, plant and equipment	(2,037)	(203)
Proceeds from sale of property, plant and equipment	6	17
Purchase of intangible assets	(47)	(31)
Purchase of investment securities	(278)	-
Purchase of investments in unconsolidated subsidiaries	-	(227)
Proceeds from rental of investment property	51	51
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(325)	(586)
Loan advances	-	(85)
Proceeds from collection of loans receivable	-	659
Other, net	24	(17)
Net cash provided by (used in) investing activities	(2,605)	(425)
Cash flows from financing activities		
Purchase of treasury shares	(0)	(0)
Dividends paid	(2,661)	(3,121)
Other, net	31	(33)
Net cash provided by (used in) financing activities	(2,629)	(3,155)
Effect of exchange rate change on cash and cash equivalents	(6)	14
Net increase (decrease) in cash and cash equivalents	3,217	5,483
Cash and cash equivalents at beginning of period	17,343	20,560
Cash and cash equivalents at end of period	20,560	26,044