

Six months ending June 30, 2026	4,500	13.7	700	10.7	700	11.7	392	10.4	22.46
Fiscal year ending December 31, 2026	10,000	16.9	1,600	22.8	1,600	22.3	900	4.3	51.58

Note: Revisions to the earnings forecasts most recently announced: None

Note2: As described in the "Notice of Stock Split, Partial Amendment to the Articles of Incorporation and Revision of Dividend Forecasts Accompanying the Stock Split" announced today (May 14, 2026), the Company plans to conduct a stock split at the ratio of two shares to one common share, effective July 1, 2026. Net income per share for the fiscal year ending December 31, 2026 is calculated after taking into account the impact of the stock split.

* **Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (PR Ring Co., Ltd.)

Excluded: 1 company (DBPR Corporation)

Note: For details, see "2. Quarterly Financial Statements and Key Notes (3) Notes on Quarterly Consolidated Financial Statements (Important Changes in the Scope of Consolidation in the this quarter).

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	8,814,992 shares
As of December 31, 2025	8,814,992 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	78,970 shares
As of December 31, 2025	78,870 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended March 31, 2026	8,736,085 shares
Three months ended March 31, 2025	8,704,387 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes (optional)

* Proper use of earnings forecasts, and other special matters

(Note on Forward-Looking Statements)

• The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for using earnings forecasts, please refer to "1. Please refer to "(3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts" in "Summary of Operating Results."

Quarterly consolidated balance sheet

(Thousands of yen)

	As of December 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	3,578,057	3,732,035
Notes receivable - trade	3,377	-
Accounts receivable - trade	1,668,686	1,518,287
Contract assets	17,056	15,500
Costs on service contracts in progress	141,949	159,341
Other	109,911	97,274
Allowance for doubtful accounts	(3,713)	(2,556)
Total current assets	5,515,324	5,519,883
Non-current assets		
Property, plant and equipment	136,363	183,998
Intangible assets		
Goodwill	285,737	251,343
Other	46,235	43,994
Total intangible assets	331,972	295,338
Investments and other assets		
Investment securities	126,481	122,299
Shares of subsidiaries and associates	13,446	12,675
Distressed receivables	51,170	51,916
Leasehold and guarantee deposits	183,970	183,329
Deferred tax assets	125,696	95,184
Retirement benefit asset	208,370	212,015
Other	14,843	13,656
Allowance for doubtful accounts	(51,170)	(51,916)
Total investments and other assets	672,808	639,160
Non-current assets	1,141,145	1,118,497
Total assets	6,656,470	6,638,380

	As of December 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	525,569	492,961
Short-term borrowings	50,000	50,000
Current portion of long-term borrowings	159,740	147,406
Accounts payable - other	234,063	215,165
Accrued expenses	112,610	61,032
Income taxes payable	259,086	125,494
Contract liabilities	78,480	124,019
Provision for bonuses	157,641	136,265
Provision for shareholder benefit program	17,000	17,000
Provision for loss on orders received	484	2,237
Other	184,598	236,021
Total current liabilities	1,779,274	1,607,601
Non-current liabilities		
Long-term borrowings	147,158	113,635
Retirement benefit liability	10,704	11,248
Provision for retirement benefits for directors (and other officers)	2,575	2,650
Other	17,756	17,544
Total non-current liabilities	178,193	145,077
Total liabilities	1,957,468	1,752,679
Net assets		
Shareholders' equity		
Share capital	555,786	555,786
Capital surplus	507,184	506,994
Retained earnings	3,072,978	3,219,283
Treasury shares	(49,878)	(49,878)
Total shareholders' equity	4,086,070	4,232,185
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	43,057	39,497
Remeasurements of defined benefit plans	49,521	46,121
Total accumulated other comprehensive income	92,578	85,619
Share acquisition rights	157,780	163,140
Non-controlling interests	362,573	404,755
Total net assets	4,699,002	4,885,701
Total liabilities and net assets	6,656,470	6,638,380

Quarterly consolidated statement of income

(Thousands of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Net sales	2,036,957	2,346,708
Cost of sales	1,108,387	1,250,381
Gross profit	928,570	1,096,327
Selling, general and administrative expenses	559,960	637,632
Operating profit	368,609	458,695
Non-operating income		
Interest income	1,114	3,307
Rental income	1,884	1,965
Foreign exchange gains	-	202
Share of profit of entities accounted for using equity method	1,817	-
Other	318	543
Total non-operating income	5,134	6,018
Non-operating expenses		
Interest expenses	1,494	1,172
Rental expenses on real estate	1,192	1,433
Foreign exchange losses	4,661	-
Share of loss of entities accounted for using equity method	-	770
Other	53	59
Total non-operating expenses	7,402	3,437
Ordinary profit	366,341	461,276
Extraordinary losses		
Loss on retirement of non-current assets	-	51
Total extraordinary losses	-	51
Profit before income taxes	366,341	461,224
Income taxes - current	87,101	116,978
Income taxes - deferred	35,488	33,723
Total income taxes	122,589	150,701
Profit	243,751	310,522
Profit attributable to non-controlling interests	28,436	41,911
Profit attributable to owners of parent	215,315	268,611

Quarterly consolidated statement of comprehensive income

(Thousands of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Profit	243,751	310,522
Other comprehensive income		
Valuation difference on available-for-sale securities	(5,250)	(3,559)
Remeasurements of defined benefit plans, net of tax	(676)	(3,399)
Total other comprehensive income	(5,926)	(6,958)
Comprehensive income	237,824	303,564
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	209,388	261,652
Comprehensive income attributable to non-controlling interests	28,436	41,911

(Notes on segment information, etc.)

Segment Information

I. The three months of the previous fiscal year (January 1, 2025 to March 31, 2025)

1. Information on sales and the amount of profit or loss for each reported segment

(Thousands of yen)

	Reportable segments				Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Pr service	Influencer marketing	AI big data solution segment	Total		
Sales						
Revenues from external customers	1,527,384	270,301	239,272	2,036,957	-	2,036,957
Transactions with other segments	550	360	813	1,723	(1,723)	-
Total	1,527,934	270,661	240,085	2,038,680	(1,723)	2,036,957
Segment Profit	311,572	35,148	54,068	400,789	(32,179)	368,609

Note: 1. Segment profit adjustment of (32,179) thousand yen, amortization of goodwill of (32,108) thousand yen, allocated to each reporting segment.

The company-wide fee of 71 thousand yen is included.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

II. The three months of the current fiscal year (January 1, 2026 to March 31, 2026)

1. Information on sales and the amount of profit or loss for each reported segment

(Thousands of yen)

	Reportable segments				Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Pr service	Influencer marketing	AI big data solution segment	Total		
Sales						
Revenues from external customers	1,703,646	307,809	335,252	2,346,708	-	2,346,708
Transactions with other segments	1,050	4,568	813	6,431	(6,431)	-
Total	1,704,696	312,378	336,065	2,353,140	(6,431)	2,346,708
Segment Profit	373,166	38,818	81,072	493,057	(34,362)	458,695

Note: 1. Segment profit adjustment of (34,362) thousand yen, amortization of goodwill of (34,393) thousand yen, allocated to each reporting segment.

The company-wide fee of 31 thousand yen is included.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.