Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Summary of Business Results for the Year Ended March 31, 2026 [Japan GAAP] (Consolidated)

May 14, 2026

Company	**NS TOOL CO., LTD.**	Listed on the TSE
Stock Code	6157 URL: https://www.ns-tool.com/en/	
Representative	Hiroji Goto, President	
Contact	Satoru Toda, Director, General Manager of Corporate Planning Office	TEL: +81-3-6423-1135

Expected date of annual shareholders' meeting: June 24, 2026
Expected date of filing of annual securities report: June 23, 2026
Expected starting date of dividend payment: June 25, 2026
Preparation of supplementary financial document: Yes
Results briefing: Yes

(Rounded down to million yen)

1. Consolidated business results for the fiscal year ended March 2026 (April 1, 2025 through March 31, 2026)

(1) Consolidated results of operations

(% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Year ended Mar. 2026	9,494	0.7	1,959	10.9	2,011	13.0	1,442	14.0
Year ended Mar. 2025	9,431	4.3	1,767	-5.4	1,779	-6.8	1,264	-4.2

(Note) Comprehensive income:
Year ended March 2026: 1,443 million yen (9.7%)
Year ended March 2025: 1,316 million yen (-2.4%)

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Year ended Mar. 2026	58.38	57.92	8.0	10.2	20.6
Year ended Mar. 2025	50.80	50.40	7.1	9.1	18.7

(Reference) Share of profit (loss) of entities accounted for using equity method
Year ended March 2026: – million yen
Year ended March 2025: – million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 2026	19,595	17,851	90.1	751.94
As of Mar. 2025	19,941	18,415	91.4	731.24

(Reference) Equity:
As of March 2026: 17,657 million yen
As of March 2025: 18,221 million yen

(3) Consolidated results of cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Year ended Mar. 2026	2,138	-380	-2,055	9,467
Year ended Mar. 2025	2,011	-392	-684	9,768

2. Dividends

	Annual dividend					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Year ended Mar. 2025	–	15.00	–	15.00	30.00	747	59.1	4.1
Year ended Mar. 2026	–	15.00	–	15.00	30.00	726	51.4	4.0

(Note) The Company has stipulated in its Articles of Incorporation that the record dates for dividends are the end of the second quarter and the fiscal year-end. However, as of now, the forecasted dividend amount for these record dates is yet to be determined.

3. Forecast of consolidated business results for the fiscal year ending March 2027 (April 1, 2026 through March 31, 2027)

As for the forecast of consolidated business results for the fiscal year ending March 2027, it is currently difficult to reasonably calculate, and therefore remains undetermined. We plan to promptly disclose the forecast of consolidated business results once a reasonable calculation becomes possible.

Please refer to the original document in Japanese on page 3, "1. Overview of Operating Results and Others (4) Outlook for the Next Fiscal Year," where we have included information that is deemed useful for forecasting future business results at this time. English version will follow.

***Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, accounting estimates and restatement

①Changes in accounting policies associated with revision of accounting standards : None
②Changes in accounting policies other than ① : None
③Changes in accounting estimates : None
④Restatement : None

(3) Shares outstanding (common stock)

① Number of shares outstanding at the end of period (treasury stock included)
As of March 2026 25,035,034 shares
As of March 2025 25,035,034 shares

② Treasury stock at the end of period:
As of March 2026 1,552,963 shares
As of March 2025 116,163 shares

③ Average number of stock during period
Year ended March 2026 24,704,835 shares
Year ended March 2025 24,896,763 shares

(Reference) Summary of non-consolidated business results

1. Non-consolidated business results for the fiscal year ended March 2026 (April 1, 2025 through March 31, 2026)

(1) Non-consolidated results of operations (% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Year ended Mar. 2026	8,277	2.6	1,504	4.5	1,623	3.9	1,207	5.5
Year ended Mar. 2025	8,070	2.0	1,439	-9.6	1,563	-9.9	1,144	-8.9

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Year ended Mar. 2026	48.88	48.49
Year ended Mar. 2025	45.96	45.60

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 2026	16,366	14,926	90.0	627.40
As of Mar. 2025	17,044	15,721	91.1	623.12

(Reference) Equity:
As of March 2026: 14,732 million yen
As of March 2025: 15,527 million yen

2. Forecast of non-consolidated business results for the fiscal year ending March 2027 (April 1, 2026 through March 31, 2027)

As for the forecast of non-consolidated business results for the fiscal year ending March 2027, it is currently difficult to reasonably calculate, and therefore remains undetermined. We plan to promptly disclose the forecast of non-consolidated business results once a reasonable calculation becomes possible.

Please refer to the original document in Japanese on page 3, “1. Overview of Operating Results and Others (4) Outlook for the Next Fiscal Year,” where we have included information that is deemed useful for forecasting future business results at this time. English version will follow.

*** Financial summary is not subject to auditing procedures by certified public accountants or auditing firms**

*** Explanation regarding appropriate use of business forecasts and other special instructions**

Above forecasts are based on information currently available to the company and certain assumptions that the company deems to be reasonable at the time this report was prepared. Actual results may differ significantly from the forecasts due to various factors.