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May 15, 2026

Company name:	Toyoda Gosei Co., Ltd.
Name of representative:	Katsumi Saito, President (Securities code No. 7282; Tokyo Prime Market and Nagoya Premier Market)
Inquiries:	Osamu Haga, General Manager of Legal Div. (TEL. +81-52-400-1425)

Notice Regarding Partial Amendments to the Articles of Incorporation

Toyoda Gosei Co., Ltd. (the "Company") hereby announces that its Board of Directors, at a meeting held on May 15, 2026, resolved to propose partial amendments to the Articles of Incorporation at the 103rd Ordinary General Meeting of Shareholders scheduled to be held on June 24, 2026, as described below.

1. Reasons for amendments

(1) In order to revise the wording to reflect the current status of the businesses of the Company and its subsidiaries, and to prepare for future business development, we hereby request to change the objects of the Company set forth in Article 2 of the Articles of Incorporation.

(2) Although the Company has introduced a corporate officer system, for the purpose of enabling the Company to establish an optimal and agile execution structure at an appropriate time, and to make it more explicit that the President and Vice Presidents may be appointed not only from among Directors but also from among Corporate Officers, we hereby request to change Article 20 of the Articles of Incorporation. In addition, in connection therewith, we hereby request to make necessary changes to the Articles of Incorporation, including changes to Articles 13 and 21 regarding the chairman of General Meeting of Shareholders and Representative Directors, respectively, insertion of a new provision in Article 22 to clarify the method of appointment and roles of Corporate Officers, and the renumbering of Article 22 and subsequent articles.

2. Details of amendments

The details of the amendments are as follows:

(Underlined portions indicated the changes)

Current Articles of Incorporation	Proposed Amendments
Article 2. (Objects) The objects of the Company shall be to engage in the following business activities: (1) development, manufacture and sale of parts for automobiles and various transportation machinery and equipment. (2) development, manufacture and sale of industrial equipment and parts thereof. (3) development, manufacture and sale of household products and parts thereof. (4) development, manufacture and sales of housing equipment and parts thereof. (5) development, manufacture and sale of medical, sanitary and nursing care equipment and parts thereof.	Article 2. (Objects) The objects of the Company shall be to engage in the following business activities: (1) development, manufacture and sale of parts for automobiles and various transportation machinery and equipment. (2) development, manufacture and sale of industrial equipment and parts thereof. (3) development, manufacture and sale of household products and parts thereof. (4) development, manufacture and sales of housing equipment and parts thereof. (5) development, manufacture and sale of medical, sanitary and nursing care equipment and parts thereof.

Current Articles of Incorporation	Proposed Amendments
(6) development, manufacture and sale of sporting goods and health care equipment and parts thereof.	(6) development, manufacture and sale of sporting goods and health care equipment and parts thereof.
(7) development, manufacture and sales of semiconductors, semiconductors applied products and electric and electronic parts.	(7) development, manufacture and sales of semiconductors, semiconductors applied products and electric and electronic parts.
(8) development, manufacture, sale and lease of equipment, systems and software related to information processing, information communications and information supply.	(8) development, manufacture, sale and lease of equipment, systems and software related to information processing, information communications and information supply.
(9) development, manufacture and sale of energy-related equipment and supply and sale of various types of energy.	(9) development, manufacture and sale of energy-related equipment and supply and sale of various types of energy.
[New provision]	(10) development, manufacture and sale of disaster prevention products and parts thereof.
[Moved from (13)]	(11) transportation, cargo handling, warehousing, plant and building maintenance, civil engineering and construction, greening and landscaping, and agriculture.
[Moved from (14)]	(12) management of sports clubs and management and administration of sports facilities.
(10) development, manufacture and sale of materials, recycled materials and applied products for products and parts specified in the preceding items.	(13) development, manufacture and sale of materials, supplies, recycled materials and applied products in connection with those mentioned in each of the preceding items.
(11) development, manufacture and sale of production equipment and dies, jigs and tools for the products and parts specified in each of the preceding items.	(14) development, manufacture and sale of production equipment and dies, jigs and tools in connection with those mentioned in each of the preceding items.
(12) services, engineering, consultation, research, invention and related applications thereof in connection with those mentioned in each of the preceding items.	(15) services, engineering, consultation, research, invention and related applications thereof in connection with those mentioned in each of the preceding items.
(13) transportation, cargo handling, warehousing, plant and building maintenance, civil engineering and construction, and greening and landscaping.	[Moved to (11)]
(14) management of sports clubs and management and administration of sports facilities.	[Moved to (12)]
(15) all lawful activities and investments incidental to the objects set forth in each of the preceding items.	(16) all lawful activities and investments incidental to the objects set forth in each of the preceding items.

Current Articles of Incorporation	Proposed Amendments
Article 13. (Chairman) 1. The Director-Chairman or the Director-President shall be the chairman at a General Meeting of Shareholders. 2. If the positions of both the Director-Chairman and the Director-President are vacant or both of them are unable to act, another Director shall preside in their place in accordance with the order of precedence predetermined by the Board of Directors.	Article 13. (Chairman) 1. The President shall be the chairman at a General Meeting of Shareholders. 2. If the President is unable to act, a Director or Corporate Officer shall preside in his/her place in accordance with the order of precedence predetermined by the Board of Directors.
Article 20. (Executive Directors) The Board of Directors may, by a resolution, appoint one (1) Director-Chairman, one (1) Director-President and one (1) or more Director-Vice Chairmen and Director-Vice Presidents.	Article 20. (Executive Directors, Etc.) The Board of Directors may, by a resolution, appoint one (1) Director-Chairman, and one (1) or more Director-Vice Chairmen from among the Directors. Also, the Board of Directors may, by a resolution, appoint one (1) President and one (1) or more Vice Presidents from among the Directors or Corporate Officers.
Article 21. (Representative Directors) 1. The Director-President shall represent the Company. 2. The Board of Directors may, by a resolution, appoint Directors representing the Company from among the Executive Directors referred to in the preceding Article, in addition to the Director-President.	Article 21. (Representative Directors) [Deletion of paragraph 1] The Board of Directors may, by a resolution, appoint Directors representing the Company from among the Directors.
[New provision]	Article 22. (Corporate Officers) The Board of Directors may, by a resolution, appoint Corporate Officers and cause them to share in the execution of business activities.
Articles 22. ~ 36. [Omitted]	Articles 23. ~ 37. [As current]

3. Schedule of the Amendment

(1) Date of General Meeting of Shareholders (tentative) June 24, 2026
(2) Effective date (tentative) June 24, 2026

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