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May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: OKUMURA CORPORATION
Listing: Tokyo Stock Exchange
Securities code: 1833
URL: https://www.okumuragumi.co.jp/
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Scheduled date of annual general meeting of shareholders: June 26, 2026
Scheduled date to commence dividend payments: June 29, 2026
Scheduled date to file annual securities report: June 19, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	307,202	3.0	15,928	63.7	25,313	183.6	18,360	574.3
March 31, 2025	298,222	3.5	9,731	(29.0)	8,926	(40.0)	2,722	(78.2)

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 30,735 million [-%]
For the fiscal year ended March 31, 2025: ¥ (6,374) million [-%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	511.80	-	9.8	6.1	5.2
March 31, 2025	74.01	-	1.5	2.3	3.3

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥ - million
For the fiscal year ended March 31, 2025: ¥ - million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	440,889	193,964	44.7	5,489.40
March 31, 2025	393,466	172,455	45.1	4,894.08

Reference: Equity
As of March 31, 2026: ¥ 196,908 million
As of March 31, 2025: ¥ 177,285 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	7,616	(9,959)	(9,731)	15,676
March 31, 2025	(11,828)	(1,492)	12,070	27,440

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	113.00	-	103.00	216.00	7,953	292.1	4.3
Fiscal year ended March 31, 2026	-	110.00	-	187.00	297.00	10,733	58.5	5.7
Fiscal year ending March 31, 2027 (Forecast)	-	150.00	-	150.00	300.00		70.4	

Notes: 1. The total amount of dividends includes dividends on the Company's shares held in the trust account of Employee Share Award Plan (¥79 million and ¥59 million in the fiscal years ended March 31, 2026 and 2025, respectively).
2. The payout ratio is calculated by dividing the total amount of dividends by profit attributable to owners of parent, while the dividend on net assets ratio is calculated by dividing the total amount of dividends by the average amount of consolidated net assets during the period.
3. The payout ratio for the fiscal year ended March 31, 2026, excluding the impact of one-off special factors (valuation gains and losses on forward exchange contracts), is 70.2%.
4. Please refer to "1. Overview of Operating Results, etc. (5) Basic Policy on Distribution of Profits and Dividends for the Year under Review and the Following Year" on page 5 of the Attachment for details of the status of dividends.

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	304,000	(1.0)	20,500	28.7	20,700	(18.2)	15,400	(16.1)	429.14

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None
Newly included: - companies( )
Excluded: - companies( )

(2) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(3) Number of issued shares (common shares)
(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	38,665,226 shares
As of March 31, 2025	38,665,226 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	2,794,557 shares
As of March 31, 2025	2,440,729 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	35,874,360 shares
Fiscal Year ended March 31, 2025	36,791,922 shares

Note: The Company has introduced the Employee Share Award Plan. Shares of the Company held in the plan's trust account are included in the number of treasury shares at the end of the period (268,200 shares and 273,700 shares as of March 31, 2026 and 2025, respectively). Shares of the Company held in the plan's trust account are also included in the number of treasury shares deducted when calculating the average number of shares outstanding during the period (268,851 shares and 274,225 shares in the fiscal years ended March 31, 2026 and 2025, respectively).

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	301,390	3.8	18,559	38.3	20,259	45.6	15,658	125.1
March 31, 2025	290,359	5.8	13,416	3.9	13,910	(6.6)	6,956	(44.7)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	436.47	-
March 31, 2025	189.08	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	405,513	186,678	46.0	5,204.21
March 31, 2025	360,065	169,795	47.2	4,687.32

Reference: Equity

As of March 31, 2026: ¥ 186,678 million

As of March 31, 2025: ¥ 169,795 million

2. Non-consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	290,600	(3.6)	20,300	9.4	21,000	3.7	15,400	(1.6)	429.14

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The performance forecasts and other forward-looking statements contained in this document are based on information available at the time of publication and certain assumptions considered reasonable by the Company. The Company does not provide any guarantee that these forecasts will be achieved, and actual results may differ significantly due to various factors. Please refer to "1. Overview of Operating Results, etc. (4) Future Outlook" on page 4 of the Attachment for details of the conditions assumed in the financial results forecast and precautions regarding the use of the financial results forecast.

The Company plans to hold a financial results briefing for analysts and institutional investors on Tuesday, May 19, 2026. The materials used in this briefing will be posted on the Company's website today(in Japanese only).

The Company's FACT BOOK (financial results supplementary materials) will be disclosed through TDnet and posted on the Company's website today.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year ended March 31, 2026 (the "fiscal year under review"), the Japanese economy continued to recover moderately amid improvements in the employment and income environment, despite the impact of U.S. trade policies in some areas.

The construction industry continued to experience a favorable environment for orders received, supported by steady public-sector investment and sustained appetite for strong private-sector capital investment.

At the Group, net sales increased by 3.0% year on year to ¥307,202 million, due mainly to firm progress in the Construction Business on projects carried over from the previous fiscal year.

In terms of profit and loss, gross profit increased by 22.0% year on year to ¥38,669 million due to an improvement in the gross profit margin of the Construction Business, among other factors. Operating profit increased by 63.7% year on year to ¥15,928 million. Ordinary profit increased by 183.6% year on year to ¥25,313 million, partly due to the recording of gain on valuation of forward exchange contracts related to ISHIKARI BIO ENERGY GODO KAISHA, a consolidated subsidiary of the Company, as non-operating income. Profit attributable to owners of parent experienced a rebound effect to increase by 574.3% year on year to ¥18,360 million, mainly due to the absence of impairment losses recorded as extraordinary losses in the previous fiscal year.

For details regarding the gain on valuation of forward exchange contracts, refer to the "Notice Concerning the Recording of Non-operating Income (Valuation Gains on Forward Exchange Contracts)" released on May 11, 2026.

Operating results by segment are as follows.

(Civil Engineering)

Net sales increased by 16.4% year on year to ¥115,248 million. The profitability of the backlog of projects from the previous fiscal year improved with orders awarded for additional work, lower costs and other factors, improving the gross profit margin and leading to operating profit increasing by 114.0% year on year to ¥10,103 million.

Since the backlog of projects was high due to orders received for multiple large-scale construction projects in the previous fiscal year, and taking into account construction capacity constraints, orders received fell by 31.4% year on year to ¥132,273 million.

(Building)

Net sales decreased by 2.9% year on year to ¥180,142 million, and operating profit decreased by 8.3% year on year to ¥6,076 million due to the decline in net sales.

Orders received increased by 19.7% year on year to ¥220,008 million, mainly due to orders received for multiple large-scale construction projects in Japan.

(Investment Development)

The Investment Development Business comprises business related to the sale and leasing of real estate and the renewable energy business. Net sales decreased by 8.5% year on year to ¥7,206 million and operating loss was ¥730 million (compared to an operating loss of ¥2,109 million in the previous fiscal year).

ISHIKARI BIO ENERGY GODO KAISHA, a consolidated subsidiary of the Company, had suspended commercial operations following the explosion at its power generation equipment. However, restoration and preventive modification work has been completed as originally planned, and operations resumed in April 2026. From the next fiscal year onward, we expect to record stable revenue, and operating profit is projected to return to profitability, primarily due to a reduction in depreciation expenses following the impairment losses recorded in the previous fiscal year.

(Other)

Other business refers to the manufacture and sale of construction machinery, equipment, etc. Net sales decreased by 20.2% year on year to ¥4,604 million, but operating profit increased by 10.6% year on year to ¥503 million due to an improvement in gross profit margin.

(2) Overview of Financial Position for the Fiscal Year under Review

(Assets)

Current assets amounted to ¥259,572 million, an increase of ¥18,436 million from the end of the previous fiscal year. This was due mainly to an increase in notes receivable, accounts receivable from completed construction contracts and other, despite a decrease in cash and deposits.

Non-current assets amounted to ¥181,316 million, an increase of ¥28,986 million from the end of the previous fiscal year. This was due mainly to increases in construction in progress and investment securities.

As a result, total assets amounted to ¥440,889 million, an increase of ¥47,423 million from the end of the previous fiscal year.

(Liabilities)

Current liabilities amounted to ¥179,012 million, an increase of ¥4,045 million from the end of the previous fiscal year. This was due mainly to increases in income taxes payable and advances received on construction contracts in progress, despite a decrease in short-term borrowings.

Non-current liabilities amounted to ¥67,912 million, an increase of ¥21,868 million from the end of the previous fiscal year. This was due mainly to an increase in long-term borrowings.

As a result, total liabilities amounted to ¥246,924 million, an increase of ¥25,914 million from the end of the previous fiscal year.

(Net assets)

Total net assets amounted to ¥193,964 million, an increase of ¥21,509 million from the end of the previous fiscal year. This was due mainly to the recording of profit attributable to owners of parent and an increase in valuation difference on available-for-sale securities.

(3) Overview of Cash Flows for the Fiscal Year under Review

Regarding cash flows during the fiscal year under review, operating activities provided net cash of ¥7,616 million, but investing activities and financing activities used net cash of ¥9,959 million and ¥9,731 million, respectively. As a result, cash and cash equivalents at end of period amounted to ¥15,676 million, a decrease of ¥11,764 million from the end of the previous fiscal year.

(Cash flows from operating activities)

Net cash provided by operating activities amounted to ¥7,616 million, due mainly to increases in profit before income taxes and advances received on construction contracts in progress, despite a decrease due to an increase in trade receivables. (Net cash used in operating activities was ¥11,828 million in the previous fiscal year.)

(Cash flows from investing activities)

Net cash used in investing activities amounted to ¥9,959 million, due mainly to purchase of property, plant and equipment and intangible assets. (Net cash used in investing activities was ¥1,492 million in the previous fiscal year.)

(Cash flows from financing activities)

Net cash used in financing activities amounted to ¥9,731 million, due mainly to dividends paid. (Net cash provided by financing activities was ¥12,070 million in the previous fiscal year.)

(Reference) Trends in cash flow indices

Year ended March 31,	2022	2023	2024	2025	2026
Equity ratio (%)	50.2	50.0	49.0	45.1	44.7
Equity ratio, based on market value (%)	32.9	33.5	48.7	39.1	51.4
Ratio of interest-bearing debt to cash flow (%)	194.9	222.5	–	–	899.7
Interest coverage ratio (times)	65.8	47.7	–	–	9.1

Notes: 1. The formulae for calculation of trends in cash flow indices and the numerical bases used in those calculations are as follows:

Equity ratio	Shareholders' equity / total assets
Equity ratio, based on market value	Total market value of shares / total assets * Total market value of shares = Closing share price at the balance sheet date x (number of shares issued – number of treasury shares)
Ratio of interest-bearing debt to cash flow	Interest-bearing debt / operating cash flows
Interest coverage ratio	Operating cash flows / interest expenses

"Interest-bearing debt" refers to all those debts recorded on the Consolidated Balance Sheet on which the Company pays interest.
For "operating cash flows," cash flows from operating activities in the Consolidated Statement of Cash Flows are used. For "interest expenses," "interest paid" in the Consolidated Statement of Cash Flows is used.

2. Ratio of interest-bearing debt to cash flow and interest coverage ratio are not stated for the fiscal years ended March 31, 2024 and March 31, 2025 as cash flows from operating activities were negative amounts in those years.

(4) Future Outlook

The Japanese economy is expected to show a gradual recovery trend, supported by improvements in the employment and income environment. However, the outlook remains uncertain due to the impact of the global situation, including in the Middle East.

Construction investment in both the public and private sectors is expected to remain firm in the construction industry. However, we anticipate that continued attention will be required with regard to rising construction costs, including higher labor costs driven by labor shortages and the impact of elevated oil prices on material and equipment costs.

Under these circumstances, the Group's full-year forecast for orders received in the construction business is a decrease of 20.5% year on year to ¥280,000 million. Consolidated net sales are forecast to decrease by 1.0% year on year to ¥304,000 million, while operating profit is forecast to rise by 28.7% to ¥20,500 million. Ordinary profit is forecast to decrease by 18.2% year on year to ¥20,700 million and profit attributable to owners of parent to decrease by 16.1% year on year to ¥15,400 million, mainly due to a rebound effect following the recording of gain on valuation of forward exchange contracts under non-operating income in the fiscal year under review. For more details, see "1. Consolidated Results and Forecast" on Page 1 of the "FACT BOOK 2026" announced separately today.

Foreign exchange gains and losses recorded by the Group and valuation gains and losses on forward exchange contracts recorded by ISHIKARI BIO ENERGY GODO KAISHA, a consolidated subsidiary of the Company, are not included in non-operating income and expenses in the consolidated financial results forecast. The Company's consolidated financial result may be significantly impacted by movements in foreign exchange markets in the future.

(5) Basic Policy on Distribution of Profits and Dividends for the Year under Review and the Following Year

The Company aims to increase medium- to long-term corporate value by working to improve return on equity (ROE), while maintaining a sound financial condition.

The Company recognizes the distribution of profits as one of the most important managerial issues, and has adopted the following shareholder return policy.

Basic Policy

To distribute profits in line with business performance and flexibly implement the purchase of treasury stock, premised on the continuation of stable dividends.

Policy during the Medium-Term Business Plan (FY2025-2027)

Consolidated payout ratio[*1] of 70% or more

(Dividend on equity (DOE)[*2] ratio of 2.0% or more, regardless of business performance.)

*1: Consolidated payout ratio = Total annual dividends (interim + year-end) / profit attributable to owners of parent

[Excluding the impact of one-off special factors (valuation gains and losses on forward exchange contracts)]

*2: DOE = Total annual dividends (interim + year-end) / equity

Based on this shareholder return policy, the Company plans to pay an annual dividend of ¥297 per share (consolidated payout ratio: 70.2%) for the fiscal year under review. Subtracting the interim dividend of ¥110 from this amount, the year-end dividend will be ¥187.

Regarding dividends for the next fiscal year, based on the abovementioned shareholder return policy, The Company plans to pay an annual dividend of ¥300 per share (including an interim dividend of ¥150 per share), representing a consolidated payout ratio of 70.4% against the full-year financial results forecast.

2. Basic Policy on Selection of Accounting Standards

The Group's policy is to prepare its consolidated financial statements based on Japanese standards for the time being, considering the comparability of consolidated financial statements among periods and among companies. Regarding the application of the IFRS (International Financial Reporting Standards), its policy is to respond appropriately, considering the various conditions inside and outside Japan.

3. Consolidated Financial Statements and Primary Notes

(1)Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	28,714	17,269
Notes receivable, accounts receivable from completed construction contracts and other	190,568	217,437
Real estate for sale	493	1,018
Costs on construction contracts in progress	5,340	4,760
Costs on real estate investment, development business and other	2,247	1,838
Work in process	815	1,078
Raw materials and supplies	675	670
Other	12,479	15,959
Allowance for doubtful accounts	(199)	(460)
Total current assets	241,135	259,572
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	20,989	21,999
Machinery, vehicles, tools, furniture and fixtures, net	7,513	7,223
Land	36,296	37,416
Leased assets, net	19	30
Construction in progress	345	5,813
Total property, plant and equipment	65,164	72,483
Intangible assets	1,544	1,474
Investments and other assets		
Investment securities	60,397	75,207
Long-term loans receivable	59	49
Retirement benefit asset	8,519	9,250
Deferred tax assets	4	10
Other	18,567	23,261
Allowance for doubtful accounts	(1,926)	(419)
Total investments and other assets	85,621	107,359
Total non-current assets	152,330	181,316
Total assets	393,466	440,889

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	56,999	58,881
Short-term borrowings	43,801	25,504
Lease liabilities	7	11
Income taxes payable	2,083	4,992
Advances received on construction contracts in progress	18,133	24,140
Provision for warranties for completed construction	662	1,122
Provision for bonuses	3,084	4,331
Provision for bonuses for directors (and other officers)	21	55
Provision for loss on construction contracts	2,327	2,729
Suspense receipt of consumption taxes	29,928	30,625
Other	17,917	26,616
Total current liabilities	174,967	179,012
Non-current liabilities		
Long-term borrowings	5,006	25,004
Non-recourse borrowings	20,172	18,014
Lease liabilities	16	23
Deferred tax liabilities	19,876	23,653
Provision for share awards	348	527
Asset retirement obligations	479	480
Other	143	207
Total non-current liabilities	46,043	67,912
Total liabilities	221,010	246,924
Net assets		
Shareholders' equity		
Share capital	19,838	19,838
Capital surplus	26,510	26,532
Retained earnings	100,276	110,902
Treasury shares	(7,972)	(9,486)
Total shareholders' equity	138,653	147,788
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	30,212	40,720
Deferred gains or losses on hedges	5,396	5,137
Remeasurements of defined benefit plans	3,023	3,262
Total accumulated other comprehensive income	38,631	49,120
Non-controlling interests	(4,829)	(2,943)
Total net assets	172,455	193,964
Total liabilities and net assets	393,466	440,889

(2)Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales		
Net sales of completed construction contracts	284,575	295,390
Net sales of real estate investment, development business and other	13,647	11,811
Total net sales	298,222	307,202
Cost of sales		
Cost of sales of completed construction contracts	253,369	258,298
Cost of real estate investment, development business and other	13,165	10,234
Total cost of sales	266,534	268,533
Gross profit		
Gross profit on completed construction contracts	31,206	37,092
Gross profit on real estate investment, development business and other	481	1,576
Total gross profit	31,688	38,669
Selling, general and administrative expenses	21,956	22,740
Operating profit	9,731	15,928
Non-operating income		
Interest income	95	124
Dividend income	1,361	1,469
Gain on settlement of forward exchange contracts	-	1,236
Gain on valuation of forward exchange contracts	-	6,156
Other	302	1,843
Total non-operating income	1,759	10,829
Non-operating expenses		
Interest expenses	807	1,009
Foreign exchange losses	368	-
Loss on valuation of forward exchange contracts	701	-
Other	686	435
Total non-operating expenses	2,563	1,444
Ordinary profit	8,926	25,313
Extraordinary income		
Gain on sale of investment securities	3,599	1,995
Other	24	50
Total extraordinary income	3,624	2,046
Extraordinary losses		
Impairment losses	13,234	-
Loss on retirement of non-current assets	652	616
Other	90	74
Total extraordinary losses	13,977	691
Profit (loss) before income taxes	(1,426)	26,668
Income taxes - current	4,957	7,204
Income taxes - deferred	160	(1,040)
Total income taxes	5,118	6,163
Profit (loss)	(6,545)	20,505
Profit (loss) attributable to non-controlling interests	(9,268)	2,144
Profit attributable to owners of parent	2,722	18,360

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit (loss)	(6,545)	20,505
Other comprehensive income		
Valuation difference on available-for-sale securities	(4,763)	10,507
Deferred gains or losses on hedges	3,112	(516)
Remeasurements of defined benefit plans, net of tax	1,821	239
Total other comprehensive income	170	10,230
Comprehensive income	(6,374)	30,735
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,337	28,848
Comprehensive income attributable to non-controlling interests	(7,711)	1,886

(3)Consolidated Statement of Changes in Equity

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	19,838	26,466	107,684	(5,316)	148,673
Changes during period					
Dividends of surplus			(10,131)		(10,131)
Profit attributable to owners of parent			2,722		2,722
Purchase of treasury shares				(2,711)	(2,711)
Disposal of treasury shares		43		55	99
Net changes in items other than shareholders' equity					
Total changes during period	-	43	(7,408)	(2,655)	(10,019)
Balance at end of period	19,838	26,510	100,276	(7,972)	138,653

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	34,976	3,840	1,201	40,017	2,882	191,573
Changes during period						
Dividends of surplus						(10,131)
Profit attributable to owners of parent						2,722
Purchase of treasury shares						(2,711)
Disposal of treasury shares						99
Net changes in items other than shareholders' equity	(4,763)	1,556	1,821	(1,385)	(7,711)	(9,097)
Total changes during period	(4,763)	1,556	1,821	(1,385)	(7,711)	(19,117)
Balance at end of period	30,212	5,396	3,023	38,631	(4,829)	172,455

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	19,838	26,510	100,276	(7,972)	138,653
Changes during period					
Dividends of surplus			(7,734)		(7,734)
Profit attributable to owners of parent			18,360		18,360
Purchase of treasury shares				(1,607)	(1,607)
Disposal of treasury shares		22		93	115
Net changes in items other than shareholders' equity					
Total changes during period	-	22	10,625	(1,513)	9,134
Balance at end of period	19,838	26,532	110,902	(9,486)	147,788

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	30,212	5,396	3,023	38,631	(4,829)	172,455
Changes during period						
Dividends of surplus						(7,734)
Profit attributable to owners of parent						18,360
Purchase of treasury shares						(1,607)
Disposal of treasury shares						115
Net changes in items other than shareholders' equity	10,507	(258)	239	10,488	1,886	12,374
Total changes during period	10,507	(258)	239	10,488	1,886	21,509
Balance at end of period	40,720	5,137	3,262	49,120	(2,943)	193,964

(4)Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit (loss) before income taxes	(1,426)	26,668
Depreciation	4,123	3,181
Impairment losses	13,234	-
Amortization of goodwill	29	-
Loss on retirement of non-current assets	652	616
Increase (decrease) in allowance for doubtful accounts	5	177
Decrease (increase) in retirement benefit asset	(311)	(381)
Increase (decrease) in provision for warranties for completed construction	35	460
Increase (decrease) in provision for bonuses	(557)	1,246
Increase (decrease) in provision for bonuses for directors (and other officers)	(17)	34
Increase (decrease) in provision for loss on construction contracts	1,467	402
Increase (decrease) in provision for share awards	198	179
Interest and dividend income	(1,456)	(1,593)
Interest expenses	807	1,009
Loss (gain) on sale of short-term and long-term investment securities	(3,599)	(1,995)
Loss (gain) on settlement of forward exchange contracts	50	(1,236)
Loss (gain) on valuation of forward exchange contracts	701	(6,156)
Decrease (increase) in trade receivables	(18,244)	(26,869)
Decrease (increase) in costs on construction contracts in progress	(1,645)	580
Decrease (increase) in other inventories	171	(180)
Increase (decrease) in trade payables	2,479	(441)
Increase (decrease) in advances received on construction contracts in progress	(1,028)	6,007
Other, net	(1,730)	9,491
Subtotal	(6,060)	11,201
Interest and dividends received	1,456	1,593
Interest paid	(612)	(840)
Income taxes refund (paid)	(6,611)	(4,338)
Net cash provided by (used in) operating activities	(11,828)	7,616
Cash flows from investing activities		
Net decrease (increase) in time deposits	-	(200)
Purchase of short-term and long-term investment securities	(174)	(105)
Proceeds from sale and redemption of short-term and long-term investment securities	5,728	2,686
Purchase of property, plant and equipment and intangible assets	(6,635)	(13,589)
Proceeds from sale of property, plant and equipment and intangible assets	0	5
Loan advances	(12)	-
Proceeds from collection of loans receivable	47	11
Proceeds from settlement of forward exchange contracts	-	1,407
Other, net	(448)	(175)
Net cash provided by (used in) investing activities	(1,492)	(9,959)

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	26,000	(17,199)
Proceeds from long-term borrowings	1,000	20,000
Repayments of long-term borrowings	(1)	(1,101)
Repayments of non-recourse borrowings	(2,161)	(2,157)
Purchase of treasury shares	(2,712)	(1,607)
Proceeds from sale of treasury shares	6	24
Dividends paid	(10,053)	(7,678)
Other, net	(7)	(11)
Net cash provided by (used in) financing activities	12,070	(9,731)
Effect of exchange rate change on cash and cash equivalents	(225)	310
Net increase (decrease) in cash and cash equivalents	(1,477)	(11,764)
Cash and cash equivalents at beginning of period	28,917	27,440
Cash and cash equivalents at end of period	27,440	15,676

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Additional information)

(Financial covenants)

The Company has recognized a breach in the financial covenants for non-recourse borrowings by ISHIKARI BIO ENERGY GODO KAISHA, a consolidated subsidiary. The Company has concluded an additional loan agreement with ISHIKARI BIO ENERGY GODO KAISHA to support its day-to-day cash flow. The lender has not exercised its right to demand early repayment.

(Segment information, etc.)

[Segment information]

1. Overview of reportable segments

The Group's reportable segments are those for which separate financial information is available among the constituent units of the Company and its consolidated subsidiaries and regular reviews are performed by the Board of Directors to determine the allocation of management resources and evaluate earnings performance.

The Group is mainly engaged in the construction business, comprising the civil engineering business and the building business. As a concurrent business, it also conducts an investment development business including the real estate business and the renewable energy business. Therefore, the Group has set three reportable segments, namely "Civil Engineering," "Building," and "Investment Development."

Civil Engineering and Building involve civil engineering, building, and other construction overall, and Investment Development involves the sale and leasing of real estate and the renewable energy business, etc.

2. Method of calculation of net sales, profit (loss), assets, liabilities and other items by reportable segment

The accounting methods for business segments reported are the same as those adopted for the preparation of the consolidated financial statements. Profit figures for the reportable segments are on an operating profit basis. Inter-segment net sales are based on prevailing market prices.

Assets for the reportable segments are not presented as there are no assets allocated to the business segments.

3. Information on net sales, profit (loss), assets, liabilities and other items and breakdown of earnings by reportable segment

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable segment				Other (Note 2)	Total	Adjustment (Note 3)	Amount recorded in Consolidated Statement of Income (Note 4)
	Civil Engineering	Building	Investment Development (Note 1)	Total				
Net sales								
Domestic public agencies	62,849	33,119	79	96,048	32	96,080	–	96,080
Domestic non-government	29,659	152,431	3,724	185,815	5,656	191,472	–	191,472
Overseas	6,515	–	–	6,515	82	6,597	–	6,597
Revenue from contracts with customers	99,024	185,551	3,803	288,379	5,771	294,151	–	294,151
Revenue from other sources	–	–	4,071	4,071	–	4,071	–	4,071
Net sales to external customers	99,024	185,551	7,875	292,451	5,771	298,222	–	298,222
Inter-segment net sales or transfers	–	–	37	37	1,265	1,303	(1,303)	–
Total	99,024	185,551	7,913	292,488	7,037	299,526	(1,303)	298,222
Segment profit (loss)	4,722	6,623	(2,109)	9,236	455	9,691	40	9,731
Other								
Depreciation	483	723	2,856	4,064	65	4,130	(7)	4,123
Amortization of goodwill	–	–	29	29	–	29	–	29

Notes. 1. Impairment losses on goodwill of ¥319 million were recorded in the Investment Development segment.
2. The “Other” category is a business segment not included in reportable segments. It includes such operations as the manufacture and sale of construction machinery, equipment, etc.
3. The segment profit (loss) adjustment of ¥40 million is mainly eliminations of inter-segment transactions.
4. Segment profit (loss) is adjusted to the operating profit figure on the Consolidated Statement of Income.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable segment				Other (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Consolidated Statement of Income (Note 3)
	Civil Engineering	Building	Investment Development	Total				
Net sales								
Domestic public agencies	66,777	34,818	119	101,716	374	102,090	–	102,090
Domestic non-government	37,152	145,323	2,705	185,181	4,223	189,404	–	189,404
Overseas	11,318	–	–	11,318	6	11,325	–	11,325
Revenue from contracts with customers	115,248	180,142	2,825	298,216	4,604	302,820	–	302,820
Revenue from other sources	–	–	4,381	4,381	–	4,381	–	4,381
Net sales to external customers	115,248	180,142	7,206	302,597	4,604	307,202	–	307,202
Inter-segment net sales or transfers	–	–	50	50	1,943	1,993	(1,993)	–
Total	115,248	180,142	7,257	302,648	6,547	309,196	(1,993)	307,202
Segment profit (loss)	10,103	6,076	(730)	15,449	503	15,953	(24)	15,928
Other								
Depreciation	819	776	1,520	3,116	71	3,188	(7)	3,181

Notes. 1. The “Other” category is a business segment not included in reportable segments. It includes such operations as the manufacture and sale of construction machinery, equipment, etc.
2. The segment profit (loss) adjustment of (¥24 million) is mainly eliminations of inter-segment transactions.
3. Segment profit (loss) is adjusted to the operating profit figure on the Consolidated Statement of Income.

[Relevant information]

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

1. Information by product and service

Omitted, as the same information is disclosed in the segment information.

2. Information by region

(1) Net sales

Omitted, as net sales to external customers in Japan account for over 90% of net sales in the Consolidated Statement of Income.

(2) Property, plant and equipment

Omitted, as the amount of property, plant and equipment located in Japan accounts for over 90% of the amount of property, plant and equipment on the Consolidated Balance Sheet.

3. Information by major customer

Omitted, as there are no counterparties in net sales to external customers that account for 10% or more of net sales on the Consolidated Statement of Income.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

1. Information by product and service

Omitted, as the same information is disclosed in the segment information.

2. Information by region

(1) Net sales

Omitted, as net sales to external customers in Japan account for over 90% of net sales in the Consolidated Statement of Income.

(2) Property, plant and equipment

Omitted, as the amount of property, plant and equipment located in Japan accounts for over 90% of the amount of property, plant and equipment on the Consolidated Balance Sheet.

3. Information by major customer

Omitted, as there are no counterparties in net sales to external customers that account for 10% or more of net sales on the Consolidated Statement of Income.

[Information about impairment loss on non-current assets by reportable segment]

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Impairment losses on non-current assets of ¥12,915 million were recorded in the Investment Development business segment.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

Not applicable.

[Information about amortized amount and unamortized balance of goodwill by reportable segment]

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Amortized amount during the fiscal year ¥29 million
Balance as of March 31, 2025 ¥- million

Note: 1. Goodwill is not allocated to business segments.
2. Impairment losses on goodwill of ¥319 million were recorded in the Investment Development business segment.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

Not applicable.

[Information about gain on negative goodwill by reportable segment]

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Not applicable.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

Not applicable.

(Per share information)

	For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)	For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)
Net assets per share	¥4,894.08	¥5,489.40
Profit per share	¥74.01	¥511.80

Notes. 1. Diluted profit per share is not stated because there are no potential shares.

2. The basis of calculation of profit per share is as follows:

	For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)	For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)
Profit attributable to owners of parent (million yen)	2,722	18,360
Profit not attributable to common shareholders (million yen)	–	–
Profit attributable to owners of parent available to common stock (million yen)	2,722	18,360
Average number of shares of common stock during the fiscal year (thousand shares)	36,791	35,874

(*) The Company has introduced an Employee Share Award Plan. For the purposes of calculating profit per share for the fiscal year under review, the Company's shares held by the trust account under this plan are included in treasury shares, which are subtracted in the calculation of the average number of common shares during the year. The average number of those treasury shares during the year was 1,873 thousand shares in the fiscal year ended March 31, 2025 and 2,790 thousand shares in the fiscal year under review. Of those, the average number of the Company's shares during the year held by the trust account under this plan was 274 thousand shares in the fiscal year ended March 31, 2025 and 268 thousand shares in the fiscal year under review.

3. The basis for the calculation of net assets per share is as follows.

	As of March 31, 2025	As of March 31, 2026
Total amount in net assets (million yen)	172,455	193,964
Amount subtracted from total amount in net assets (million yen) [Of which, non-controlling interests]	(4,829) [(4,829)]	(2,943) [(2,943)]
Net assets available to common stock at the end of the fiscal year (million yen)	177,285	196,908
Number of shares of common stock at the end of the fiscal year used in calculation of net assets per share (thousand shares)	36,224	35,870

(*) The Company has introduced an Employee Share Award Plan. For the purposes of calculating net assets per share for the fiscal year under review, the Company's shares held by the trust account under this plan are included in treasury shares, which are subtracted from the number of issued shares at the end of the fiscal year. The number of those treasury shares at the end of the fiscal year was 2,440 thousand shares in the fiscal year ended March 31, 2025 and 2,794 thousand shares in the fiscal year under review. Of those, the number of the Company's shares held by the trust account under this plan was 273 thousand shares as of March 31, 2025, and 268 thousand shares as of March 31, 2026.

(Significant subsequent events)

Not applicable.