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May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: Takasago International Corporation
Listing: Tokyo Stock Exchange
Securities code: 4914
URL: https://www.takasago.com/
Representative: Satoshi Masumura, President & Chief Executive Officer
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Scheduled date of annual general meeting of shareholders: June 25, 2026
Scheduled date to commence dividend payments: June 26, 2026
Scheduled date to file annual securities report: June 23, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	225,092	(1.8)	8,132	(47.0)	9,511	(37.9)	9,525	(28.5)
Fiscal year ended March 31, 2025	229.207	17.0	15,341	562.4	15,311	225.3	13,325	393.8

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥15,307 million [(14.0) %]
For the fiscal year ended March 31, 2025: ¥17,799 million [68.8%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2026	97.72	-	6.4	3.6	3.6
Fiscal year ended March 31, 2025	136.78	-	9.8	6.2	6.7

Note: The Company conducted a stock split at a ratio of five shares for every one common share, effective October 1, 2025. Net income per share has been calculated assuming that the stock split was implemented at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	271,147	156,051	56.6	1,573.55
As of March 31, 2025	262,174	146,394	55.0	1,479.73

Reference: Equity
As of March 31, 2026: ¥153,415 million
As of March 31, 2025: ¥144,203 million

Note: The Company conducted a stock split at a ratio of five shares for every one common share, effective October 1, 2025. Net assets per share have been calculated assuming that the stock split was implemented at the beginning of the previous consolidated fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2026	4,271	(16,222)	(4,645)	19,572
Fiscal year ended March 31, 2025	18,922	(9,127)	6,882	35,585

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March31, 2025	-	80.00	-	160.00	240.00	4,677	35.1	3.4
Fiscal year ended March 31, 2026	-	120.00	-	28.00	-	5,069	53.2	3.4
Fiscal year ending March 31, 2027 (Forecast)	-	26.00	-	26.00	52.00		53.9	

(Note)
The Company conducted a stock split at a ratio of five shares for every one common share, effective October 1, 2025.
The interim dividend per share for the fiscal year ending March 31, 2026 is based on figures prior to the stock split, while the year-end dividend forecast reflects figures after the stock split.
The annual dividend forecast is not provided because a simple total cannot be calculated due to the stock split.
Excluding the effect of the stock split, the annual dividend per share for the fiscal year ending March 31, 2026 would be ¥260.

3. Forecast of consolidated financial results for FY2026(April 1, 2026 – March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	240,000	6.6	11,000	35.3	11,500	20.9	9,400	(1.3)	96.43

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 1 company
Company name: Takasago International (Zhangjiagang)Co., Ltd.
Excluded: 0 companies

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of shares issued (common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	100,761,985 shares
As of March 31, 2025	100,761,985 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	3,265,935 shares
As of March 31, 2025	3,309,830 shares

(iii) Average number of shares outstanding during the period

As of March 31, 2026	97,479,040 shares
As of March 31, 2025	97,421,631 shares

Note: The Company conducted a stock split at a ratio of five shares for every one common share, effective October 1, 2025. Accordingly, the number of shares issued at the end of the period, the number of treasury shares at the end of the period, and the average number of shares during the period have been calculated retrospectively as if the stock split had been implemented at the beginning of the previous consolidated fiscal year.

[Reference] Overview of non-consolidated financial results

Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	77,672	(4.8)	129	(96.7)	4,874	(19.9)	7,979	20.0
Fiscal year ended March 31, 2025	81,593	10.4	3,882	474.6	6,081	22.8	6,647	42.6

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended March 31, 2026	81.86	-
Fiscal year ended March 31, 2025	68.23	-

Note: The Company conducted a stock split at a ratio of five shares for every one common share, effective October 1, 2025. Accordingly, earnings per share have been calculated as if the stock split had been implemented at the beginning of the previous fiscal year.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	168,273	84,303	50.1	864.68
As of March 31, 2025	169,430	81,308	48.0	834.35

Reference: Equity

As of March 31, 2026: ¥84,303 million

As of March 31, 2025: ¥81,308 million

Note: The Company conducted a stock split at a ratio of five shares for every one common share, effective October 1, 2025. Accordingly, net assets per share have been calculated as if the stock split had been implemented at the beginning of the previous fiscal year.

*** Financial Results report is outside the scope of an audit by certified public accountants or an audit corporation.**

*** Explanation of the proper use of earnings forecasts and other special notes**

The statements about future described on this report such as earnings forecasts have been made based on information currently available and some conditions that we judge rational, and therefore they do not constitute a guarantee that they will be realized. Actual earnings may differ greatly from the above forecasts for various reasons.

The Company will hold a financial result briefing for the institutional investors and analysts on May 25, 2026. The contents will be posted on the Company's website shortly after the briefing.

Table of Contents of Attached Materials

1. Overview of Business Results

(1) Overview of Business Results for the Current Fiscal Year

During the consolidated fiscal year under review, the Japanese economy recovered gradually, although some weakness was observed in certain areas. The global economy, while being affected by trade policies and other factors in various countries, grew at a moderate pace overall.
However, the outlook remained uncertain due to geopolitical risks, such as the situations in Ukraine and the Middle East, as well as concerns about an economic slowdown, particularly in China, Europe, and the United States.
In the flavor and fragrance industry, overall performance remained solid in line with domestic and international economic trends.
Under these circumstances, the Takasago Group has been promoting the mid-term management plan “New Global Plan-2 [NGP-2]” (fiscal 2024-2026) based on “Vision 2040,” which has the slogan “Care for People, Respect the Environment.”
For the consolidated fiscal year under review, net sales amounted to ¥225,092 million (down 1.8% year on year), operating profit was ¥8,132 million (down 47.0% year on year), ordinary income totaled ¥9,511 million (down 37.9% year on year), and net income attributable to owners of the parent came to ¥9,525 million (down 28.5% year on year).
Looking at business segments, in the Flavor segment, net sales increased by 2.3% year on year, to ¥122,626 million, due to increased shipments for beverage and other applications at the Company and its Chinese subsidiary, while operating profit was ¥5,187 million (down 0.2% year on year).
In the Fragrance segment, net sales increased by 1.8% year on year, to ¥75,784 million, reflecting higher shipments for fabric-care and other applications at the Chinese subsidiary. Meanwhile, operating profit declined sharply to ¥568 million (down 72.0% year on year) due to higher selling, general and administrative expenses, including amortization related to a new core system at the French subsidiary.
In the Aroma Ingredients segment, specialty products performed steadily, resulting in net sales of ¥16,168 million (up 3.2% year on year), while operating profit decreased to ¥2,019 million (down 20.9% year on year) due mainly to rising raw material prices.
In the Fine Chemicals segment, overseas shipments of pharmaceutical intermediates were postponed due to efforts to further enhance quality management systems in collaboration with major customers. As a result, net sales declined sharply to ¥9,106 million (down 48.9% year on year), and the segment recorded an operating loss of ¥827 million, compared with operating profit of ¥4,361 million in the previous fiscal year.
Net sales in the Other Real Estate segment declined slightly by 0.1% year on year, to ¥1,406 million, while operating profit decreased by 1.2% year on year, to ¥1,183 million.
By region, net sales in Japan increased by 4.6% year on year, to ¥76,968 million, reflecting solid performance in the Flavor segment, particularly for beverage applications.
Meanwhile, operating profit in the Fine Chemicals segment amounted to ¥594 million (down 86.7% year on year), primarily due to a decline in exports of pharmaceutical intermediates to the U.S. subsidiary.
In the Americas, shipments in the Flavor, Fragrance, and Fine Chemicals segments declined at the U.S. subsidiary, resulting in net sales of ¥55,575 million (down 16.5% year on year) and operating profit of ¥908 million (down 64.8% year on year).
In Europe, net sales increased by 7.8% year on year, to ¥42,395 million due to solid performance at subsidiaries in Germany and other countries, while operating profit decreased to ¥800 million (down 67.4% year on year), primarily due to a decline in shipments in the Fragrance segment at the French subsidiary resulting from shipment adjustments associated with the introduction of a new core system.
In Asia, at the Chinese subsidiary, increased shipments for beverage-related products and fabric-care applications, together with improvements in gross profit resulting from raw material optimization, led to net sales of ¥50,153 million (up 0.7% year on year) and operating profit of ¥5,650 million (up 14.2% year on year).

(2) Overview of Financial Position for the Current Fiscal Year

Total assets increased by ¥8,973 million compared to the end of the previous consolidated fiscal year, amounting to ¥271,147 million. The principal factor was an increase in land of ¥10,365 million.

Liabilities decreased by ¥683 million compared to the end of the previous consolidated fiscal year, totaling ¥115,095 million. The main factor was a decrease in income taxes payable of ¥1,085 million.

Net assets increased by ¥9,656 million compared to the end of the previous consolidated fiscal year, amounting to ¥156,051 million. The principal factors were an increase in retained earnings of ¥4,075 million and an increase in foreign currency translation adjustments of ¥2,988 million.

As a result, the equity ratio increased from 55.0% to 56.6%.

(3) Overview of Cash Flows for the Current Fiscal Year

Cash and cash equivalents (hereinafter referred to as “cash”) at the end of the consolidated fiscal year under review decreased by ¥16,012 million compared to the end of the previous consolidated fiscal year, to ¥19,572 million.

Net cash provided by operating activities amounted to ¥4,271 million. The principal factors included a gain on sale of investment securities of ¥4,426 million, while profit before income taxes amounted to ¥13,714 million and depreciation and amortization totaled ¥8,756 million.

Net cash used in investing activities amounted to ¥16,222 million. The primary factor was expenditures for the acquisition of tangible fixed assets of ¥19,261 million.

Net cash used in financing activities amounted to ¥4,645 million. The principal factors included proceeds from long-term borrowings of ¥8,500 million, while expenditures included repayments of long-term borrowings of ¥6,960 million and dividends paid of ¥5,449 million.

(4) Future Outlook

With regard to the outlook for the Japanese economy, although moderate growth is expected to continue supported by an accommodative financial environment, close attention should be paid to future developments, as crude oil prices have risen significantly amid escalating tensions in the Middle East. In addition, careful monitoring is required of overseas economic and price trends affected by trade policies in various countries, including the United States and China, as well as developments in financial and foreign exchange markets.

In the flavor and fragrance industry, concerns remain over the impact of economic conditions in countries including the United States. However, continued growth is expected in Southeast Asia, while steady growth is anticipated in the mature markets of Europe and the United States. Further expansion is also expected in future growth markets, including China and Central and South America.

Under these circumstances, the Takasago Group will continue to promote its business operations in accordance with its medium-term management plan, “New Global Plan-2 [NGP-2]” (fiscal years 2024–2026), under “Vision 2040,” which has the slogan “Care for People, Respect the Environment.”

The consolidated financial forecast for the fiscal year ending March 31, 2027 calls for net sales of ¥240,000 million (up 6.6% year on year), operating profit of ¥11,000 million (up 35.3% year on year), ordinary profit of ¥11,500 million (up 20.9% year on year), and profit attributable to owners of the parent of ¥9,400 million (down 1.7% year on year).

Rising crude oil prices and disruptions in logistics resulting from instability in the Middle East may lead to higher costs in raw material procurement and could affect supply conditions. The Group will endeavor to mitigate these impacts through measures such as revisions to selling prices and optimization of raw material procurement.

The above consolidated financial forecast has been prepared based on information available as of the date of this document, and actual results may differ from the forecast due to various factors. Any revisions required will be announced promptly.

2. Basic Policy on Selection of Accounting Standards

The Group has adopted Japanese accounting standards for the time being, taking into consideration the comparability of consolidated financial statements across reporting periods. However, the Group will continue to consider the adoption of International Financial Reporting Standards (IFRS), taking into account future trends in the ratio of foreign shareholders as well as IFRS adoption trends among other domestic companies.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current Assets		
Cash and deposits	35,590	19,578
Notes receivable	103	10
Accounts receivable	50,281	53,466
Electronically recorded monetary claim	2,442	3,098
Merchandise and finished goods	31,700	35,029
Work in progress	164	199
Raw materials and supplies	29,328	31,642
Others	5,607	5,725
Allowance for doubtful accounts	(201)	(405)
Total current assets	155,016	148,345
Non-current assets		
Property, plant and equipment		
Buildings and structures	89,542	98,098
Accumulated depreciation	(56,296)	(59,993)
Buildings and structures (net)	33,246	38,104
Machinery, equipment and vehicles	78,175	85,850
Accumulated depreciation	(66,097)	(69,754)
Machinery, equipment and vehicles (net)	12,078	16,096
Tools, furniture and fixtures	18,654	19,793
Accumulated depreciation	(15,229)	(16,017)
Tools, furniture and fixtures (net)	3,425	3,776
Land	8,507	18,872
Right-of-use assets	3,887	4,159
Accumulated depreciation	(1,114)	(1,427)
Right-of-use assets (net)	2,773	2,732
Construction in progress	11,050	4,960
Total property, plant and equipment	71,081	84,542
Intangible asset	4,922	5,509
Investments and other assets		
Investment in securities	23,204	23,750
Investment in capital	159	203
Long-term loans receivable	583	605
Net defined benefit asset	2,372	3,739
Deferred tax assets	3,279	2,966
Others	2,034	2,013
Allowance for doubtful accounts	(479)	(529)
Total investments and other assets	31,152	32,749
Total non-current assets	107,157	122,802
Total Assets	262,174	271,147

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable	21,884	18,644
Short-term loans payable	31,978	32,338
Current portion of long-term loans payable	6,535	8,001
Income taxes payable	2,875	1,789
Provision for bonuses	2,269	2,363
Provision for directors' bonuses	61	59
Others	14,770	15,807
Total current liabilities	80,375	79,004
Non-current liabilities		
Long-term loans payable	19,554	19,597
Lease obligations	2,640	2,838
Deferred Tax liabilities	1,841	2,892
Provision for directors' retirement benefits	18	5
Allowance for litigation losses	470	721
Net defined benefit liability	9,911	9,038
Others	967	997
Total non-current liabilities	35,404	36,091
Total liabilities	115,779	115,095
Net assets		
Shareholders’ equity		
Capital stock	9,248	9,248
Capital surplus	8,412	8,455
Retained earnings	101,014	105,090
Treasury stock	(1,614)	(1,594)
Total shareholders’ equity	117,061	121,199
Accumulated other comprehensive income		
Unrealized gains (losses) on available-for-sale securities	10,125	10,528
Deferred gains (losses) on hedges	(4)	-
Foreign currency translation adjustment	16,261	19,250
Remeasurements of defined benefit plans	758	2,436
Total accumulated other comprehensive income	27,141	32,215
Non-controlling interests	2,191	2,635
Total net assets	146,394	156,051
Total liabilities and net assets	262,174	271,147

(2) Consolidated Statements of Income and Consolidated Comprehensive Income

〔Consolidated statements of income〕

(Millions of yen)

	FY2024 (From April 1, 2024 to March 31, 2025)	FY2025 (From April 1, 2025 to March 31, 2026)
Net sales	229,207	225,092
Cost of sales	151,810	152,179
Gross profit	77,397	72,913
Selling, general and administrative expenses	62,055	64,781
Operating profit	15,341	8,132
Non-operating profit		
Interest income	103	68
Dividends income	559	665
Equity in earnings of affiliates	668	325
Foreign exchange gains	-	925
Others	560	607
Total non-operating profit	1,891	2,592
Non-operating expenses		
Interest expenses	714	886
Foreign exchange loss	566	-
Bad debt expense	419	-
Others	221	326
Total non-operating expenses	1,922	1,213
Ordinary profit	15,311	9,511
Extraordinary income		
Gain on sales of non-current assets	13	17
Gain on sales of investment in securities	2,709	4,426
Subsidy income	26	-
Others	20	8
Total extraordinary income	2,770	4,452
Extraordinary losses		
Loss on disposal of non-current assets	58	68
Loss on tax purpose reduction entry of non-current assets	26	-
Provision for loss on litigation	304	179
Others	1	0
Total extraordinary losses	391	248
Income before income taxes	17,690	13,714
Income taxes–current	3,799	3,316
Income taxes–deferred	239	273
Total income taxes	4,038	3,590
Net income	13,651	10,124
Net income attributable to non-controlling interests	326	598
Net income attributable to owners of parent	13,325	9,525

〔Consolidated statements of Comprehensive Income〕

(Millions of yen)

	FY2024 (From April 1st, 2024 to March 31st, 2025)	FY2025 (From April 1st, 2025 to March 31st, 2026)
Net income	13,651	10,124
Other comprehensive income		
Unrealized gains (losses) on available-for-sale securities	(1,013)	402
Deferred gains (losses) on hedges	(9)	4
Foreign currency translation adjustment	5,221	3,116
Remeasurements of defined benefit plans	(323)	1,677
Share of other comprehensive income of associates accounted for using equity method	273	(18)
Total other comprehensive income	4,147	5,183
Comprehensive income	17,799	15,307
(Break down)		
Comprehensive income attributable to owners of the parent	17,318	14,599
Comprehensive income attributable to non-controlling interests	481	708

(3) Consolidated Statement of Changes in Net Assets

FY2024 (From April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at the beginning of current period	9,248	8,389	89,919	(1,652)	105,906
Changes of items during the period					
Dividends from surplus			(2,240)		(2,240)
Net income attributable to owners of parent			13,325		13,325
Purchase of treasury stock				(7)	(7)
Disposal of treasury stock		22		45	68
Other			10		10
Net changes of items other than shareholders' equity					
Total changes of items during the period	—	22	11,094	37	11,154
Balance at the end of current period	9,248	8,412	101,014	(1,614)	117,061

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Unrealized gains (losses) on available-for-sale securities	Deferred gains (losses) on hedges	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at the beginning of current period	11,139	4	10,920	1,083	23,148	1,825	130,880
Changes of items during the period							
Dividends from surplus							(2,240)
Net income attributable to owners of parent							13,325
Purchase of treasury stock							(7)
Disposal of treasury stock							68
Other							10
Net changes of items other than shareholders' equity	(1,013)	(9)	5,341	(325)	3,993	366	4,359
Total changes of items during the period	(1,013)	(9)	5,341	(325)	3,993	366	15,514
Balance at the end of current period	10,125	(4)	16,261	758	27,141	2,191	146,394

FY2025 (From April 1st, 2025 to March 31st, 2026)

(Millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at the beginning of current period	9,248	8,412	101,014	(1,614)	117,061
Changes of items during the period					
Dividends from surplus			(5,458)		(5,458)
Net income attributable to owners of parent			9,525		9,525
Purchase of treasury stock				(3)	(3)
Disposal of treasury stock		42		23	65
Others			8		8
Net changes of items other than shareholders' equity					
Total changes of items during the period	—	42	4,075	19	4,138
Balance at the end of current period	9,248	8,455	105,090	(1,594)	121,199

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Unrealized gains (losses) on available-for-sale securities	Deferred gains (losses) on hedges	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at the beginning of current period	10,125	(4)	16,261	758	27,141	2,191	146,394
Changes of items during the period							
Dividends from surplus							(5,458)
Net income attributable to owners of parent							9,525
Purchase of treasury stock							(3)
Disposal of treasury stock							65
Others							8
Net changes of items other than shareholders' equity	402	4	2,988	1,677	5,073	444	5,518
Total changes of items during the period	402	4	2,988	1,677	5,073	444	9,656
Balance at the end of current period	10,528	-	19,250	2,436	32,215	2,635	156,051

(4) Consolidated Statements of Cash flows

(Millions of yen)

	FY2024 (From April 1, 2024 to March 31, 2025)	FY2025 (From April 1, 2025 to March 31, 2026)
Net cash provided by (used in) operating activities		
Income before income taxes	17,690	13,714
Depreciation and amortization	8,114	8,756
Bad debt expense	419	-
Increase (decrease) in allowance for doubtful accounts	(30)	181
Increase (decrease) in net defined benefit liability	276	115
Increase (decrease) in net defined benefit asset	(168)	11
Interest and dividends income	(662)	(733)
Interest expenses	714	886
Loss (gain) on sales of investment in securities	(2,709)	(4,426)
Loss (gain) on sales and disposal of non-current assets	45	51
Loss on reduction entry of non-current assets	26	-
Subsidy income	(26)	-
Decrease (increase) in notes and accounts receivable	(1,972)	(2,417)
Decrease (increase) in inventories	(3,786)	(4,202)
Increase (decrease) in notes and accounts payable	1,531	(3,696)
Other, net	1,183	218
Subtotal	20,645	8,459
Interest and dividends income received	724	786
Interest expenses paid	(691)	(831)
Income taxes (paid) refund	(1,781)	(4,170)
Proceeds from government subsidies	26	25
Net cash provided by (used in) operating activities	18,922	4,271
Net cash provided by (used in) investing activities		
Purchase of property, plant and equipment	(11,302)	(19,261)
Proceeds from sale of property, plant and equipment	21	65
Purchase of intangible assets	(994)	(2,001)
Purchase of investment in securities	(19)	(20)
Proceeds from sale of investment in securities	3,055	4,891
Payments of loans receivable	(138)	(109)
Collections of loans receivable	296	152
Decrease (increase) in term deposits	(4)	(0)
Proceeds from government subsidies	-	91
Other, net	(39)	(28)
Net cash provided by (used in) investing activities	(9,127)	(16,222)

(Millions of yen)

	FY2024 (From April 1st, 2024 to March 31st, 2025)	FY2025 (From April 1st, 2025 to March 31st, 2026)
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term loans payable	6,789	201
Proceeds from long-term loans payable	12,800	8,500
Repayment of long-term loans payable	(9,808)	(6,960)
Purchase of treasury stock	(7)	(3)
Cash dividends paid	(2,236)	(5,449)
Cash dividends paid to non-controlling interests	(114)	(263)
Other, net	(539)	(670)
Net cash provided by (used in) financing activities	6,882	(4,645)
Effect of exchange rate change on cash and cash equivalents	573	584
Net increase (decrease) in cash and cash equivalents	17,251	(16,012)
Cash and cash equivalents at beginning of period	18,333	35,585
Cash and cash equivalents at end of period	35,585	19,572

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

There is no relevant information.

(Segment Information)

I. Overview of Reportable Segments

The Company’s reportable segments are components of the Company for which discrete financial information is available and which are regularly reviewed by the Board of Directors for the purposes of allocating management resources and evaluating business performance.

The Company is primarily engaged in the manufacture and sale of fragrances. The Company, its domestic subsidiaries and overseas subsidiaries operate as independent management units, each formulating strategies for the products it handles and conducting business activities accordingly.

If each company were treated as a separate reportable segment, an excessive number of segments would need to be disclosed. Accordingly, after considering economic characteristics as well as the nature of products and services, the Company has aggregated its operations into four reportable segments by region: Japan, the Americas, Europe, and Asia.

Each reportable segment is principally engaged in the manufacture and sale of fragrances, as well as related research activities, real estate leasing, and other ancillary businesses.

II. Basis for Calculation of Net Sales, Profit or Loss, Assets and Other Items by Reportable Segment

The accounting policies applied to the reported segments are generally consistent with those described in “Significant Accounting Policies for the Preparation of Consolidated Financial Statements.”

Intersegment revenues and transfers are calculated based on prevailing market prices.

III. Segment Information

(1) FY2024 (April 1, 2024 – March 31, 2025)

Information Concerning Sales, Profit or Loss, Assets, and other items Amounts by Reporting Segment

(Millions of yen)

	Japan	Americas	Europe	Asia	Total	Adjustment Amount *1	Consolidated statement of income amount *2
Net sales							
The flavors and fragrances business*3	72,144	66,535	39,324	49,794	227,799	—	227,799
Revenue from contracts with customers	72,144	66,535	39,324	49,794	227,799	—	227,799
Other revenue*4	1,408	—	—	—	1,408	—	1,408
External sales	73,552	66,535	39,324	49,794	229,207	—	229,207
Inter-segment sales or transfers	22,333	576	3,798	439	27,147	(27,147)	—
Total	95,885	67,112	43,122	50,234	256,355	(27,147)	229,207
Segment profit or loss	4,478	2,582	2,455	4,949	14,466	875	15,341
Segment Assets	156,609	40,445	40,117	50,518	287,691	(25,517)	262,174
Other Items							
Depreciation	3,687	1,023	1,770	1,633	8,114	—	8,114
Increase in property, plant and equipment intangible assets	6,295	896	2,478	2,128	11,799	—	11,799

Notes

1. Details of adjustments are as follows.

(1) Adjustments to segment profit, amounting to 875 million yen, include 523 million yen for intersegment profits related to intersegment transactions, 766 million yen for inventories related to intersegment transactions, and other adjustments of (413) million yen.

(2) Adjustments to segment assets, amounting to (25,517) million yen, include adjustments of (24,555) million yen for intersegment transactions, adjustments of (1,309) million yen for inventories related to intersegment transactions, and other adjustments of 347 million yen.

2. Segment profit is reconciled to operating profit reported in the consolidated statements of income.
3. The flavors and fragrances business primarily involves the manufacture and sale of flavors, fragrances, aroma ingredients, and fine chemicals. Sales in this business consist primarily of revenue from goods transferred to customers at a point in time.
4. Other revenue consists of lease revenue related to the other real estate business.

(2) FY2025 (April 1, 2025 – March 31, 2026)

Information Concerning Sales, Profit or Loss, Assets, and other items Amount by Reporting Segment

(Millions of yen)

	Japan	Americas	Europe	Asia	Total	Adjustment Amount *1	Consolidated statement of income amount *2
Net sales							
The flavors and fragrances business*3	75,561	55,575	42,395	50,153	223,685	—	223,685
Revenue from contracts with customers	75,561	55,575	42,395	50,153	223,685	—	223,685
Other revenue*4	1,406	—	—	—	1,406	—	1,406
External sales	76.968	55,575	42,395	50,153	225,092	—	225,092
Inter-segment sales or transfers	15,362	910	3,774	724	20,771	(20,771)	—
Total	92,330	56,485	46,169	50,877	245,864	(20,771)	225,092
Segment profit	594	908	800	5,650	7,954	178	8,132
Segment Assets	155,246	38,703	50,414	55,742	300,106	(28,959)	271,147
Other Items							
Depreciation	3,901	1,144	2,063	1,645	8,756	—	8,756
Increase in property, plant and equipment intangible assets	15,111	1,314	2,654	2,639	21,719	—	21,719

Notes

1. Details of adjustments are as follows.

(1) Adjustments to segment profit, amounting to 178 million yen, include 637 million yen for intersegment profits related to intersegment transactions, (30) million yen for inventories related to intersegment transactions, and other adjustments of (428) million yen.

(2) Adjustments to segment assets, amounting to (28,959) million yen, include adjustments of (27,949) million yen for intersegment transactions, adjustments of (1,309) million yen for inventories related to intersegment transactions, and other adjustments of 300 million yen.

2. Segment profit is reconciled to operating profit reported in the consolidated statements of income.

3. The flavors and fragrances business primarily involves the manufacture and sale of flavors, fragrances, aroma ingredients, and fine chemicals. Sales in this business consist primarily of revenue from goods transferred to customers at a point in time.

4. Other revenue consists of lease revenue related to the other real estate business.

(Per share information)

	FY 2024 (from April 1, 2024 to March 31, 2025)	FY 2025 (from April 1, 2025 to March 31, 2026)
Net assets per share	1,479.73yen	1,573.55yen
Basic earnings per share	136.78yen	97.72yen

Notes

1. Diluted net income per share is not disclosed, as there are no dilutive potential shares.
2. The Company conducted a stock split at a ratio of five shares for each share of common stock, effective October 1, 2025.
   Net assets per share and net income per share for the previous consolidated fiscal year have been calculated assuming that the stock split was implemented at the beginning of that fiscal year.
3. The basis for calculating net income per share is as follows:

	FY 2024 (from April 1, 2024 to March 31, 2025)	FY 2025 (from April 1, 2025 to March 31, 2026)
Profit attributable to owners of parent (Million yen)	13,325	9,525
Amount not attributable to common shareholders (Million yen)	—	—
Profit attributable to owners of parent for common shares (Million yen)	13,325	9,525
Average number of common shares during the period (Thousand shares)	97,421	97,479

4. The basis for calculating net assets per share is as follows:

	As of March 31, 2025	As of March 31, 2026
Total net assets (Million yen)	146,394	156,051
Amounts deducted from total net assets (Million yen)	2,191	2,635
(Non-controlling interests included in above) (Million yen)	(2,191)	(2,635)
Amount of net assets related to common shares at end of period (Million yen)	144,203	153,415
Number of common shares used in the calculation of net assets per share at end of period (Thousand shares)	97,452	97,496

(Significant subsequent events)

There is no relevant information.