Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: MOS FOOD SERVICES, INC.
Listing: Tokyo Stock Exchange
Securities code: 8153
URL: https://www.mos.co.jp/global/
Representative: Eisuke Nakamura, President & Representative Director
Inquiries: Shoichi Hayata, Executive Officer, General Manager of Corporate Planning Division, General Manager of Corporate Planning Department
Telephone: +81-3-5487-7371
Scheduled date of ordinary general meeting of shareholders: June 24, 2026
Scheduled date to commence dividend payments: June 25, 2026
Scheduled date to file annual securities report: June 22, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	102,773	6.8	6,561	25.6	7,107	27.6	4,587	45.6
March 31, 2025	96,185	3.4	5,223	24.8	5,569	26.8	3,150	22.4

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥5,965 million [90.6%]
For the fiscal year ended March 31, 2025: ¥3,130 million [(35.9)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	148.66	–	8.1	8.5	6.4
March 31, 2025	102.10	–	6.0	6.9	5.4

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥52 million
For the fiscal year ended March 31, 2025: ¥19 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	87,342	59,620	67.6	1,914.26
March 31, 2025	80,576	54,326	67.1	1,751.71

Reference: Equity

As of March 31, 2026: ¥59,074 million

As of March 31, 2025: ¥54,047 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	9,221	(3,206)	(3,530)	27,678
March 31, 2025	7,346	(1,642)	(3,730)	25,287

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	–	15.00	–	15.00	30.00	939	29.4	1.7
Fiscal year ended March 31, 2026	–	15.00	–	19.00	34.00	1,065	22.9	1.9
Fiscal year ending March 31, 2027 (Forecast)	–	17.00	–	17.00	34.00		29.1	

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	110,000	7.0	5,750	(12.4)	5,700	(19.8)	3,600	(21.5)	116.67

Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	32,009,910 shares
As of March 31, 2025	32,009,910 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,149,614 shares
As of March 31, 2025	1,155,968 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	30,856,932 shares
Fiscal year ended March 31, 2025	30,852,596 shares

Note: The number of treasury shares to be deducted in calculation of the number of treasury shares at the end of the period and the average number of shares outstanding during the period includes the Company’s shares held by trust accounts of Employee Stock Ownership Plan and Board Incentive Plan.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	76,188	10.2	6,286	27.9	6,471	34.9	4,199	37.3
March 31, 2025	69,153	4.3	4,917	5.7	4,798	7.9	3,058	(14.7)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	134.71	–
March 31, 2025	98.13	–

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	75,152	50,732	67.5	1,627.13
March 31, 2025	69,314	46,815	67.5	1,501.82

Reference: Equity

As of March 31, 2026: ¥50,732 million

As of March 31, 2025: ¥46,815 million

Note: Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

Note: Proper use of earnings forecasts and other special matters

(Notes on forward-looking statements)

The financial result forecasts and other forward-looking statements herein are based on information available to the Company and certain assumptions deemed reasonable at the time of preparation of this document and do not constitute a promise by the Company to achieve these forecasts. Actual results may differ significantly from the forecasts due to various factors. For the assumptions on the earnings forecasts and notes on their use, please refer to “1. Overview of Business Results, etc. (4) Future Outlook” on page 8 of the attached document (in Japanese only).