



May 15, 2026

Dear Sir,

Company name: MATSUYA FOODS HOLDINGS CO., LTD.
Name of representative: Kazutoshi Kawarabuki,
President and Representative Director
(TSE Prime Code: 9887)
Inquiries: Youichi Nakamura, Managing Director
(TEL +81-422-38-1121)

Notice Concerning Changes in Directors

MATSUYA FOODS HOLDINGS CO., LTD. (the "Company") hereby announces that, at the Board of Directors meeting held on May 15, 2026, the Company resolved to make the following changes in directors, subject to approval at the 51st Ordinary General Meeting of Shareholders to be held on June 25, 2026.

1. Changes in Directors (Effective June 25, 2026)

Name	New Title	Previous Title
Toshio Kawarabuki	Retiring (Scheduled to assume the position of Founder Honorary Chairman)	Chairperson of the Board
Tomoko Nakatani	Outside Director	-

Mr. Toshio Kawarabuki is scheduled to continue engaging in business operations as Founder Honorary Chairman and Product Development Advisor after his retirement as Director.

3. Reason for the Changes Due to changes in management structure