Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 15,2026

Company name	Tsuzuki Denki Co., Ltd.
Representative	Katsuyuki Yoshida Representative Director, President & CEO
Securities code	8157 (TSE Prime Market)
Contact	Toshihiro Hirai Managing Executive Officer (Tel: +81-50-3684-7780)

Notice Regarding Dividends of Surplus (Dividend Increase) for the Fiscal Year Ended March 31, 2026 and Revisions to the Dividend Policy from the Fiscal Year Ending March 31, 2027

At the Board of Directors meeting held on the date set forth above, Tsuzuki Denki Co., Ltd. ("the Company") resolved to pay dividends of surplus with a record date of March 31, 2026 and to revise its dividend policy from the fiscal year ending March 31, 2027, as outlined below.

1. Dividends of Surplus

(1) Details of dividends (year-end dividend)

	Determined amount	Most recent dividend forecast (announced January 30, 2026)	Dividends paid in previous fiscal year (FY ended March 31, 2025)
Record date	March 31, 2026	Same as on the left	March 31, 2025
Dividends per share	76.00 yen	71.00 yen	54.00 yen
Total amount of dividends	1,426 million yen	—	1,013 million yen
Effective date	June 5, 2026	—	June 5, 2025
Source of dividends	Retained earnings	—	Retained earnings

(2) Reason

The Company considers returning profits to shareholders to be a key management priority. Our basic policy is to continuously and stably distribute profits twice a year in the form of interim and year-end dividends based on consolidated business performance, and to enhance corporate and shareholder value through the effective utilization of retained earnings.

Under the medium-term management plan "Transformation 2026," which started in the fiscal year ended March 31, 2024, the Company calculates dividends based on profit from business activities — that is, profit excluding extraordinary gains and losses — and applies a dividend policy of a target consolidated payout ratio of 40% with a minimum DOE (consolidated dividend on equity) of 3.5%.

Based on this policy and a comprehensive review of consolidated business performance for the fiscal year ended March 31, 2026, the Company has decided to raise the year-end dividend for the fiscal year under review by 5 yen from the previous forecast of 71 yen per share to 76 yen per share. As a result, after including the interim dividend of 50 yen per share, the total annual dividend will amount to 126 yen per share (an increase of 27 yen compared to the previous fiscal year).

2. Revision to the Dividend Policy

(1) Reason for the revision

Under the medium-term management plan "Trust & Challenge 2029," which starts in the fiscal year ending March 31, 2027, the Company has positioned the strengthening of shareholder returns as a key initiative. In light of the improvements in profitability and financial soundness achieved through past initiatives, and to further enhance returns to shareholders, the Company will raise the target consolidated payout ratio to 60% and the minimum DOE level to 6.0%.

(2) Details of the Revision

[Before the revision]

- Target consolidated payout ratio: 40%
- Minimum DOE: 3.5%

[After the revision]

- Target consolidated payout ratio: 60%
- Minimum DOE: 6.0%

* The profit on which dividends are based is profit from business activities, which excludes extraordinary gains and losses from profit.

(Reference) Breakdown of annual dividends

	Dividends per share		
	Second quarter	Year-end	Annual
FY ended March 31, 2025 (results)	45.00 yen	54.00 yen	99.00 yen
FY ended March 31, 2026 (results)	50.00 yen	76.00 yen	126.00 yen
FY ending March 31, 2027 (forecast)	95.00 yen	95.00 yen	190.00 yen