

May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: TOYO KANETSU K.K.
 Listing: Tokyo Stock Exchange
 Securities code: 6369
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 Scheduled date of annual general meeting of shareholders: June 25, 2026
 Scheduled date to commence dividend payments: June 26, 2026
 Scheduled date to file annual securities report: June 22, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	59,617	(1.4)	3,581	(13.3)	3,897	(11.5)	2,556	(29.7)
March 31, 2025	60,474	12.4	4,131	33.7	4,403	23.0	3,638	2.4

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥3,460 million [6.3%]
 For the fiscal year ended March 31, 2025: ¥3,254 million [52.3%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	164.52	-	6.5	5.7	6.0
March 31, 2025	235.81	-	9.5	6.5	6.8

Reference: Share of profit (loss) of entities accounted for using equity method
 For the fiscal year ended March 31, 2026: ¥46 million
 For the fiscal year ended March 31, 2025: ¥47 million

* On January 1, 2026, the Company conducted a share split at a ratio of 2 shares per share of common shares. “Basic earnings per share” and “diluted earnings per share” are calculated on the assumption that the said share split was conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	69,521	40,301	58.0	2,585.25
March 31, 2025	67,436	38,909	57.7	2,514.49

Reference: Equity
 As of March 31, 2026: ¥40,291 million
 As of March 31, 2025: ¥38,902 million

* On January 1, 2026, the Company conducted a share split at a ratio of 2 shares per share of common shares. “Net assets per share” is calculated on the assumption that the said share split was conducted at the beginning of the previous fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	6,567	(2,072)	(3,877)	7,071
March 31, 2025	5,300	(1,762)	(5,422)	6,450

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	50.00	-	186.00	236.00	1,838	50.0	4.8
Fiscal year ended March 31, 2026	-	100.00	-	53.00	-	1,628	62.6	4.0
Fiscal year ending March 31, 2027 (Forecast)		50.00		55.00	105.00		60.6	

* On January 1, 2026, the Company conducted a share split at a ratio of 2 shares per share of common shares. Dividends for the end of the second quarter of the fiscal year ending March 2026 and the fiscal year ending March 2025 are the amounts before the stock split. The total amount of annual dividends for the fiscal year ending March 31, 2026 is not shown because simple summation is not possible due to the implementation of the stock split. The annual dividend per share will be 103 yen per share for the fiscal year ending March 31, 2026 and 118 yen for the fiscal year ending March 31, 2025, taking into account the stock split.

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	29,400	7.0	1,100	(52.3)	1,160	(52.9)	760	(54.0)	48.76
Fiscal year ending March 31, 2027	65,000	9.0	4,000	11.7	4,200	7.8	2,700	5.6	173.24

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	16,046,148 shares
As of March 31, 2025	16,046,148 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2026	461,136 shares
As of March 31, 2025	574,928 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	15,537,882 shares
Fiscal year ended March 31, 2025	15,430,992 shares

Note: On January 1, 2026, the Company conducted a share split at a ratio of 2 shares per share of common shares. Assuming that the stock split occurred at the beginning of the previous fiscal year, the number of shares outstanding at the end of the period (including treasury shares), the number of treasury shares at the end of the fiscal year, and the average number of shares during the period are calculated.

The number of treasury shares at the end of the fiscal year includes the Company's shares (240,000 shares in the fiscal year ending March 31, 2026 and 112,000 shares in the fiscal year ending March 31, 2025) held by the Benefit Trust Account for Officers. In addition, the Company's shares held by the Benefit Trust Account for Directors are included in the treasury stock deducted in the calculation of the average number of shares during the period (184,369 shares in the fiscal year ending March 31, 2026 and 113,831 shares in the fiscal year ending March 31, 2025).

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	45,846	(5.9)	2,938	(4.3)	3,256	(0.8)	2,171	(24.5)
March 31, 2025	48,710	14.4	3,070	32.7	3,283	20.8	2,874	10.8

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	139.75	-
March 31, 2025	185.79	-

* On January 1, 2026, the Company conducted a share split at a ratio of 2 shares per share of common shares. Assuming that the stock split occurred at the beginning of the previous fiscal year, "net income per share" and "net income per share adjusted for potential shares" are calculated.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	60,610	34,842	57.5	2,235.63
March 31, 2025	61,067	33,996	55.7	2,197.42

Reference: Equity

As of March 31, 2026: ¥34,842 million
As of March 31, 2025: ¥33,996 million

* On January 1, 2026, the Company conducted a share split at a ratio of 2 shares per share of common shares. Assuming that the stock split occurred at the beginning of the previous fiscal year, "net assets per share" are calculated.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors. For matters related to earnings forecasts, please refer to "(4) Future Outlook" on page 4 of the Appendix.

(Acquisition of Supplementary Financial Results Materials)

Supplementary financial results materials are disclosed on TDnet on the same day and are also posted on the Company's website.

Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	6,516	7,137
Notes and accounts receivable - trade, and contract assets	26,511	23,472
Electronically recorded monetary claims - operating	363	733
Merchandise and finished goods	35	138
Work in process	1,144	2,816
Raw materials and supplies	4,676	3,635
Other	912	827
Allowance for doubtful accounts	(20)	(111)
Total current assets	40,140	38,649
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	5,945	6,451
Machinery, equipment and vehicles, net	723	774
Tools, furniture and fixtures, net	558	845
Land	10,265	11,114
Construction in progress	467	620
Other, net	28	42
Total property, plant and equipment	17,988	19,848
Intangible assets	690	757
Investments and other assets		
Investment securities	6,497	7,700
Deferred tax assets	258	245
Retirement benefit asset	1,085	1,403
Other	965	1,095
Allowance for doubtful accounts	(190)	(180)
Total investments and other assets	8,616	10,264
Total non-current assets	27,295	30,871
Total assets	67,436	69,521

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	860	951
Electronically recorded obligations - operating	115	134
Short-term borrowings	8,240	6,725
Current portion of bonds payable	20	90
Current portion of long-term borrowings	432	215
Accrued expenses	5,720	5,574
Income taxes payable	989	525
Contract liabilities	1,436	2,393
Provision for bonuses	538	530
Provision for loss on orders received	416	380
Provision for warranties for completed construction	351	315
Provision for loss on litigation	42	-
Other	1,228	1,019
Total current liabilities	20,393	18,855
Non-current liabilities		
Bonds payable	1,080	1,030
Long-term borrowings	4,213	5,027
Deferred tax liabilities	571	1,055
Deferred tax liabilities for land revaluation	1,128	1,128
Retirement benefit liability	457	942
Asset retirement obligations	505	674
Other	176	505
Total non-current liabilities	8,133	10,364
Total liabilities	28,526	29,219
Net assets		
Shareholders' equity		
Share capital	18,580	18,580
Capital surplus	1,278	1,433
Retained earnings	18,353	18,671
Treasury shares	(798)	(783)
Total shareholders' equity	37,414	37,901
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,413	2,173
Deferred gains or losses on hedges	(6)	37
Revaluation reserve for land	652	652
Foreign currency translation adjustment	(920)	(953)
Remeasurements of defined benefit plans	349	479
Total accumulated other comprehensive income	1,488	2,389
Non-controlling interests	7	9
Total net assets	38,909	40,301
Total liabilities and net assets	67,436	69,521

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	60,474	59,617
Cost of sales	47,232	45,924
Gross profit	13,241	13,692
Selling, general and administrative expenses	9,109	10,110
Operating profit	4,131	3,581
Non-operating income		
Interest income	7	7
Dividend income	197	214
Foreign exchange gains	14	31
Share of profit of entities accounted for using equity method	47	46
Gain on sale of scraps	28	43
Subsidy income	45	43
Reversal of allowance for doubtful accounts	0	0
Other	71	148
Total non-operating income	412	536
Non-operating expenses		
Interest expenses	118	181
Other	22	40
Total non-operating expenses	140	221
Ordinary profit	4,403	3,897

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Extraordinary income		
Gain on sale of non-current assets	28	8
Gain on sale of investment securities	715	3
Gain on bargain purchase	-	77
Other	3	29
Total extraordinary income	747	119
Extraordinary losses		
Loss on retirement of non-current assets	16	68
Loss on valuation of investment securities	1	69
Impairment losses	-	138
Loss on litigation	42	0
Loss on disaster	10	-
Other	-	0
Total extraordinary losses	69	276
Profit before income taxes	5,082	3,739
Income taxes - current	1,626	1,108
Income taxes - deferred	(185)	72
Total income taxes	1,441	1,181
Profit	3,640	2,558
Profit attributable to		
Profit attributable to owners of parent	3,638	2,556
Profit attributable to non-controlling interests	1	2
Other comprehensive income		
Valuation difference on available-for-sale securities	(400)	723
Deferred gains or losses on hedges	(28)	44
Revaluation reserve for land	(32)	-
Foreign currency translation adjustment	38	(33)
Remeasurements of defined benefit plans, net of tax	57	130
Share of other comprehensive income of entities accounted for using equity method	(21)	35
Total other comprehensive income	(386)	901
Comprehensive income	3,254	3,460
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,252	3,457
Comprehensive income attributable to non-controlling interests	1	2

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	18,580	1,273	17,722	(1,704)	35,871
Changes during period					
Dividends of surplus			(2,174)		(2,174)
Profit attributable to owners of parent			3,638		3,638
Purchase of treasury shares				(4)	(4)
Disposal of treasury shares		5		76	81
Cancellation of treasury shares			(833)	833	-
Net changes in items other than shareholders' equity					
Total changes during period	-	5	631	905	1,542
Balance at end of period	18,580	1,278	18,353	(798)	37,414

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,835	21	684	(958)	291	1,874	5	37,752
Changes during period								
Dividends of surplus								(2,174)
Profit attributable to owners of parent								3,638
Purchase of treasury shares								(4)
Disposal of treasury shares								81
Cancellation of treasury shares								-
Net changes in items other than shareholders' equity	(421)	(28)	(32)	38	57	(386)	1	(384)
Total changes during period	(421)	(28)	(32)	38	57	(386)	1	1,157
Balance at end of period	1,413	(6)	652	(920)	349	1,488	7	38,909

Consolidated statement of changes in equity

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	18,580	1,278	18,353	(798)	37,414
Changes during period					
Dividends of surplus			(2,238)		(2,238)
Profit attributable to owners of parent			2,556		2,556
Purchase of treasury shares				(443)	(443)
Disposal of treasury shares		154		459	613
Cancellation of treasury shares					
Net changes in items other than shareholders' equity					
Total changes during period	-	154	317	15	487
Balance at end of period	18,580	1,433	18,671	(783)	37,901

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,413	(6)	652	(920)	349	1,488	7	38,909
Changes during period								
Dividends of surplus								(2,238)
Profit attributable to owners of parent								2,556
Purchase of treasury shares								(443)
Disposal of treasury shares								613
Cancellation of treasury shares								
Net changes in items other than shareholders' equity	759	44	-	(33)	130	901	2	903
Total changes during period	759	44	-	(33)	130	901	2	1,391
Balance at end of period	2,173	37	652	(953)	479	2,389	9	40,301

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	5,082	3,739
Depreciation	843	1,111
Amortization of goodwill	10	12
Gain on bargain purchase	-	(77)
Share of loss (profit) of entities accounted for using equity method	(47)	(46)
Impairment losses	-	138
Increase (decrease) in allowance for doubtful accounts	(40)	71
Increase (decrease) in retirement benefit liability	(2)	148
Decrease (increase) in retirement benefit asset	(144)	(239)
Increase (decrease) in provision for loss on orders received	312	(36)
Increase (decrease) in provision for warranties for completed construction	244	(36)
Increase (decrease) in provision for loss on litigation	42	(42)
Interest and dividend income	(205)	(222)
Interest expenses	118	181
Loss on disaster	10	-
Foreign exchange losses (gains)	(47)	(51)
Loss (gain) on valuation of investment securities	1	69
Loss (gain) on sale of investment securities	(715)	(3)
Loss (gain) on sale of non-current assets	(28)	(8)
Loss on retirement of non-current assets	16	68
Decrease in trade receivables and contract assets	(1,141)	3,099
Decrease (increase) in inventories	940	(106)
Decrease (increase) in advance payments to suppliers	506	(61)
Increase (decrease) in trade payables	396	(135)
Increase (decrease) in contract liabilities	849	956
Other, net	216	(387)
Subtotal	7,217	8,141
Interest and dividends received	205	222
Interest paid	(123)	(181)
Payments associated with disaster loss	(16)	-
Income taxes paid	(1,981)	(1,615)
Net cash provided by (used in) operating activities	5,300	6,567

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from investing activities		
Payments into time deposits	(102)	(102)
Proceeds from withdrawal of time deposits	102	102
Purchase of non-current assets	(2,135)	(2,302)
Proceeds from sale of non-current assets	28	12
Purchase of investment securities	(10)	(12)
Proceeds from sale and redemption of investment securities	818	7
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(264)	-
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	-	215
Payments for asset retirement obligations	(238)	(12)
Other, net	39	17
Net cash provided by (used in) investing activities	(1,762)	(2,072)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(3,200)	(1,715)
Proceeds from long-term borrowings	2,480	650
Repayments of long-term borrowings	(2,540)	(605)
Redemption of bonds	-	(44)
Purchase of treasury shares	(4)	(443)
Proceeds from disposal of treasury shares	6	513
Dividends paid	(2,164)	(2,232)
Net cash provided by (used in) financing activities	(5,422)	(3,877)
Effect of exchange rate change on cash and cash equivalents	49	4
Net increase (decrease) in cash and cash equivalents	(1,834)	620
Cash and cash equivalents at beginning of period	8,285	6,450
Cash and cash equivalents at end of period	6,450	7,071

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and are subject to periodic review by the Company's Board of Directors in order to determine the allocation of management resources and evaluate performance.

The Group formulates comprehensive business strategies for the products and services handled by each of the Company's products and services business divisions and conducts business activities.

Accordingly, the Company is comprised of segments by product and service, with the Logistics Solutions Business, Plant Business, and Mirai Creation Business as the reporting segments.

The Logistics Solutions segment develops, designs, and manufactures logistics systems centered on sorting, picking, and transportation systems that integrate IT, and performs maintenance of these systems. The Plant segment is engaged in the maintenance of storage tanks for LNG, LPG, crude oil, and other gases and liquids. The Mirai Creation Project is engaged in the survey, measurement, and analysis of asbestos, etc., the maintenance and management of environmental measuring instruments and environmental surveys, the design of various measuring instruments related to civil engineering, construction, and pollution, the manufacture and sale of industrial facilities and equipment, the manufacture and sale of various manual and electric winches, and construction contracts.

2. Method of calculating the amount of sales, profit or loss, assets, and other items for each reporting segment

The method of accounting for the reported business segments is the same as described in the "Fundamental Important Matters for the Preparation of Consolidated Financial Statements". In addition, the profit of the reported segments is based on operating income, and transactions between segments are based on the actual transaction value.

3. Information on the amount of sales, profits or losses, assets, and other items for each reported segment

The previous fiscal year (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable segments				Others	Reconciling items	Total
	Logistics Solutions Business	Plant Business	Business Innovation and Incubation	Total			
Sales							
Revenues from external customers	37,800	12,486	9,785	60,073	401	-	60,474
Transactions with other segments	-	-	96	96	212	(309)	-
Total	37,800	12,486	9,882	60,169	613	(309)	60,474
Segment Profit	3,722	901	873	5,497	174	(1,540)	4,131
Segment Assets	34,205	10,015	9,990	54,211	5,713	7,511	67,436
Other items							
Depreciation	471	13	248	734	88	21	843
Increase in property, plant and equipment and intangible assets	1,110	156	365	1,632	406	56	2,094

Note: The "Other" category includes real estate leasing, leasing, etc.

The current fiscal year (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable segments				Others	Reconciling items	Total
	Logistics Solutions Business	Plant Business	Business Innovation and Incubation	Total			
Sales							
Revenues from external customers	34,957	12,799	11,459	59,217	399	-	59,617
Transactions with other segments	-	2	163	165	242	(408)	-
Total	34,957	12,802	11,622	59,383	641	(408)	59,617
Segment Profit	3,425	1,002	466	4,893	162	(1,474)	3,581
Segment Assets	32,368	11,375	12,799	56,544	5,005	7,971	69,521
Other items							
Depreciation	551	55	373	980	98	31	1,111
Increase in property, plant and equipment and intangible assets	763	111	710	1,585	297	362	2,245

Note: The "Other" category includes real estate leasing, leasing, etc.

4. Difference between the Total Amount of Reporting Segments and the Amount Recorded in Consolidated Financial Statements, and Main Details of the Difference (Matters Related to Adjustment of Differences)

benefit	The previous fiscal year (Millions of Yen)	The current fiscal year (Millions of Yen)
Total Reporting Segments	5,497	4,893
Benefits of the "Other" category	174	162
Company-wide expenses (Note)	(1,527)	(1,472)
Other Adjustments	(12)	(2)
Operating income in consolidated financial statements	4,131	3,581

Note: Company-wide expenses are mainly expenses related to administrative divisions such as the General Affairs Division, which are not attributable to the Reporting segment.

Assets	The previous fiscal year (Millions of Yen)	The current fiscal year (Millions of Yen)
Total Reporting Segments	54,211	56,544
Assets in the "Other" category	5,713	5,005
Company-wide assets (Note)	7,654	8,091
Other Adjustments	(142)	(120)
Total assets in consolidated financial statements	67,436	69,521

Note: Company-wide assets are assets not primarily attributable to the reporting segment and are related to the Company's cash, deposits, investment securities and other management divisions.

Related Information

The previous fiscal year (April 1, 2024 to March 31, 2025)

1. Product and Service Information

	Logistics system equipment, etc. (million yen)	Storage tanks, etc. (million yen)	Maintenance of storage tanks (million yen)	Others(Millions of yen)	Total (million yen)
Revenues from external customers	37,800	2,158	10,328	10,186	60,474

2. Local Information

(1) Net sales

Japan (million yen)	Southeast Asia (Millions of Yen)	Others(Millions of yen)	Total (million yen)
58,461	1,919	94	60,474

Note: Sales are based on the construction site and are categorized by country or region.

(2) Property, plant and equipment

Japan (million yen)	Southeast Asia (Millions of Yen)	Oceania (Millions of Yen)	Total (million yen)
17,786	167	34	17,988

3. Information for each major customer

Name or surname of the customer	Net sales (million yen)	Relevant Segment Names
ASKUL Corporation	7,638	Logistics Solutions Business
Amazon Japan G.K.	6,981	Logistics Solutions Business

The current fiscal year (April 1, 2025 to March 31, 2026)

1. Product and Service Information

	Logistics system equipment, etc. (million yen)	Storage tanks, etc. (million yen)	Maintenance of storage tanks (million yen)	Others(Millions of yen)	Total (million yen)
Revenues from external customers	34,957	2,210	10,589	11,859	59,617

2. Local Information

(1) Net sales

Japan (million yen)	Southeast Asia (Millions of Yen)	Others(Millions of yen)	Total (million yen)
57,345	2,233	37	59,617

Note: Sales are based on the construction site and are categorized by country or region.

(2) Property, plant and equipment

Japan (million yen)	Southeast Asia (Millions of Yen)	Oceania (Millions of Yen)	Total (million yen)
19,432	382	33	19,848

3. Information for each major customer

Name or surname of the customer	Net sales (million yen)	Relevant Segment Names
Amazon Japan G.K.	7,254	Logistics Solutions Business

Information on impairment losses on fixed assets by reporting segment

The previous fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

The current fiscal year (April 1, 2025 to March 31, 2026)

	Reportable segments			Other	Reconciling items	Total
	Logistics Solutions Business	Plant Business	Business Innovation and Incubation			
Impairment Loss	95	-	43	-	-	138

Information on amortization and unamortized balances of goodwill by reporting segment

The previous fiscal year (April 1, 2024 to March 31, 2025)

	Reportable segments			Other	Reconciling items	Total
	Logistics Solutions Business	Plant Business	Business Innovation and Incubation			
Depreciation for the period	8	-	1	-	-	10
Balance at the end of the current fiscal year	29	-	10	-	-	40

The current fiscal year (April 1, 2025 to March 31, 2026)

	Reportable segments			Other	Reconciling items	Total
	Logistics Solutions Business	Plant Business	Business Innovation and Incubation			
Depreciation for the period	8	-	3	-	-	12
Balance at the end of the current fiscal year	-	-	7	-	-	7

Note: In the Logistics Solutions business, we recorded an impairment loss of 95 million yen on goodwill.

Information on Negative Goodwill Accrual by Reporting Segment

The previous fiscal year (April 1, 2024 to March 31, 2025)

Not applicable.

The current fiscal year (April 1, 2025 to March 31, 2026)

	Reportable segments			Other	Reconciling items	Total
	Logistics Solutions Business	Plant Business	Business Innovation and Incubation			
Negative goodwill gains	-	-	77	-	-	77