Translation

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May 18, 2026

Company name: Denyo Co., Ltd.
Stock exchange listing: Tokyo
Stock code: 6517
Representative: President Takanori Yoshinaga
Inquiries: Director & Managing Executive Officer
Chief Executive Administration Division Makoto Tanabe TEL +81-3-6861-1111

Notice Concerning Dividends of Surplus

At a meeting of the Board of Directors held on May 18, 2026, Denyo Co., Ltd.(the "Company") resolved to distribute dividends of surplus. The record date for the dividends is March 31, 2026. Details are as follows.

Description

1. Details of dividends

	Determined amount	Most recent dividend forecast (Announced on May 14,2026)	Actual results for the previous fiscal year (Fiscal year ended March 31,2025)
Record date	March 31,2026	Same as on the left	March 31,2025
Dividend per share	55.00 yen	55.00 yen	45.00 yen
Total amount of dividends	1,153 million yen	—	955 million yen
Effective date	June 5,2026	—	June 6,2025
Source of dividends	Retained earnings	—	Retained earnings

2. Reason

The Company recognizes the importance of making further efforts to return profits to shareholders, while aiming to strengthen future competitiveness and profitability, and the Company will continue to pay progressive dividends and flexibly purchase treasury stock to allocate results at an approximate total payout ratio of 40%. This is our basic policy.

Based on this basic policy, the Company has decided to pay a year-end dividend of 55 yen per share for the fiscal year ended March 31, 2026. Accordingly, the annual dividend will be 100 yen per share.

(Reference) Breakdown of annual dividends

	Dividend per share		
Record date	Second quarter-end	Fiscal -year end	Total
Actual results for the current fiscal year (Year ended March 31, 2026)	45.00 yen	55.00 yen	100.00 yen
Actual results for the previous fiscal year (Year ended March 31, 2025)	30.00 yen	45.00 yen	75.00 yen

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