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May 19, 2026

Company name: J-LEASE CO., LTD.
Name of representative: Tsuchi Nakashima, Representative Director, President & COO
(Securities code: 7187, Tokyo Stock Exchange Prime Market)
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Notice Concerning Reduction in Amount of Legal Capital Surplus

J-LEASE CO., LTD. (the "Company") hereby announces that it has resolved, at a meeting of the Board of Directors held today, to propose a reduction in the amount of legal capital surplus at the Company's 23rd Ordinary General Meeting of Shareholders, scheduled to be held on June 26, 2026, as described below.

1. Purpose of the reduction in the amount of legal capital surplus

   In order to ensure flexibility and agility in its future capital policy, the Company will, pursuant to Article 448, Paragraph 1 of the Companies Act, reduce the amount of legal capital surplus as described below and transfer the entire amount to other capital surplus.
   Please note that this proposal will not result in any change to the total number of issued shares or the amount of net assets, nor will it affect the amount of net assets per share.

2. Procedure for reducing the amount of legal capital surplus

   (1) Amount by which legal capital surplus is to be reduced
   Of the legal capital surplus of 295,166,000 yen, 295,166,000 yen (full amount)

   (2) Method of reduction of the amount of legal capital surplus
   Pursuant to the provisions of Article 447, Paragraph 1, and Article 448, Paragraph 1, of the Companies Act, the amount of legal capital surplus will be reduced and the full amount will be transferred to other capital surplus.

3. Schedule for the reduction in the amount of legal capital surplus (planned)

(1)	Resolution of the Board of Directors	May 19, 2026
(2)	Resolution at the General Meeting of Shareholders	June 26, 2026 (planned)
(3)	Final date for creditor objections	September 23, 2026 (planned)
(4)	Effective date	September 30, 2026 (planned)

4. Future outlook

   The reduction in the amount of legal capital surplus as a result of this proposal is the transfer of accounts between account titles in the net assets of the balance sheet, and there will be no change in the amount of net assets of the Company. This matter will have no impact on the Company's financial results.