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(Translation)

May 20, 2026

Company name: Fuji Media Holdings, Inc.

Representative : Kenji Shimizu,

President and Representative Director

(Stock Code No: 4676, Prime of Tokyo Stock Exchange)

Contact: Tomoyuki Minagawa,

Senior Managing Executive Officer

Telephone: +81-3-3570-8000

Changes in Management Structures of Fuji Media Holdings, Inc. and Fuji Television Network, Inc.

Fuji Media Holdings, Inc. (the "Company") hereby announces that, at a meeting of the Board of Directors held on May 20, 2026, it has decided a new management structure as follows.

These changes are subject to approval at the 85th Ordinary General Meeting of Shareholders scheduled for June 25, 2026, and the subsequent meeting of the Board of Directors.

The Company also hereby announces the new management structure for its wholly owned subsidiary, Fuji Television Network, Inc.

[Fuji Media Holdings, Inc.]

1.New management structure (as of June 25, 2026)

Directors

President and

Kenji Shimizu

Representative Director

Director

Atsushi Yanagi

Director

President and Representative Director,
Nippon Broadcasting System, Inc.

Maki Hiwara

New appointment

Director

Masaru Takeuchi

New appointment

Director

President and CEO,
Emium Corporation

Masahiko Inada

Director

Representative Director,
Genseisha Inc.

Yoshinori Sugano

New appointment

Director

CEO, SMO Inc.

Mikiko Saito

New appointment

Director (Full-time Audit & Supervisory Committee Member)	Audit & Supervisory Board Member, Fuji Television Network, Inc	Keiko Yanagisawa
Director (Audit & Supervisory Committee Member)	Specially Appointed Professor, Sugiyama Jogakuen University	Susumu Moriyama
Director (Audit & Supervisory Committee Member)	Partner, Atsumi & Sakai	Saori Hanada
Director (Audit & Supervisory Committee Member)	Professor, Keio University Graduate School of Media Design	Nanako Ishido

Executive Officers

President	Kenji Shimizu
Senior Vice President	Ryosuke Fukami
Senior Vice President	Maki Hiwara
	New appointment
Senior Executive Managing Officer	Masaru Takeuchi
Executive Officer	Atsushi Yanagi
Executive Officer	Shoko Iijima

2. Directors and Executive Officer to retire

(Directors) Nobuko Wako, to be appointed as Director of Fuji Television Network, Inc.

Takashi Sawada

Tsutomu Horiuchi, to be appointed as Executive Advisor to the Company

(Executive Officers) Nobuko Wako, Tomoyuki Minagawa

In alignment with the “Group Vision” of the Company —specifically following the off-balance-sheet treatment of our Urban Development, Hotels & Resort Business —we have partially restructured our Board of Directors to further strengthen our Media & Content segment.

Mr. Sawada and Mr. Horiuchi will retire from their positions as Directors and Mr. Horiuchi is scheduled to assume the role of Executive Advisor. We express our gratitude for their contributions to the reforms to date. We expect that Mr. Horiuchi will, as Executive Advisor,

continue to contribute to the management of the Company by leveraging their extensive expertise and profound institutional knowledge.

[Fuji Television Network, Inc.]

1. New executive structure (as of June 25, 2026)

Directors and Audit & Supervisory Board Member

President and Representative Director		Kenji Shimizu
Representative Director		Takashi Ishihara New appointment
Director		Nobuko Wako
Director		Mitsugu Ohno
Director	President and CEO, Emium Corporation	Masahiko Inada
Director	Specially Appointed Professor, Sugiyama Jogakuen University	Susumu Moriyama
Director	Partner, Atsumi & Sakai	Saori Hanada
Director	Professor, Keio University Graduate School of Media Design	Nanako Ishido
Director	President and Representative Director, Kansai Television Co., Ltd.	Hiroyuki Oka
Director	Representative Director, Genseisha Inc.	Yoshinori Sugano New appointment
Director	CEO, SMO Inc.	Mikiko Saito New appointment
Audit & Supervisory Board Member	Director (Full-time Audit & Supervisory Committee Member), Fuji Media Holdings, Inc.	Keiko Yanagisawa
Audit & Supervisory Board Member	Director, CPA Partners	Kosuke Kataoka

Executive Officers

President	Kenji Shimizu
Senior Vice President	Takashi Ishihara New appointment

Senior Executive Managing Officer	Nobuko Wako
Senior Executive Managing Officer	Mitsugu Ohno
Executive Officer	Norihisa Yamane
Executive Officer	Eiji Ogawa
Executive Officer	Yoko Matsuzaki
Executive Officer	Yoshihiro Suzuki
Executive Officer	Kenichiro Ootsuji
Executive Officer	Tomohiro Kawano
	New appointment
Executive Officer	Mayumi Katayama
	New appointment
Executive Officer	Yoshimasa Genozono
	New appointment
Executive Officer	Kentaro Shibuya
	New appointment
Executive Officer	Hiroaki Kobayashi
	New appointment
Executive Officer	Miho Aoyama
	New appointment
Executive Officer	Takeshi Goto
	New appointment

2. Directors and Executive Officers to retire

(Directors) Takashi Sawada, Tsutomu Horiuchi

(Executive Officers) Shin Tomooka, Yuji Tsukagoshi, Kaoruko Higuchi

Masaru Takeuchi, Atsushi Yanagi, Shoko Iijima

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