Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

(Securities Code: 7931)
May 26, 2026

To our shareholders:

Yasushi Nakashima
President
MIRAI INDUSTRY CO.,LTD.
1695-1, Niremata, Wanouchi-cho
Ampachi-gun, Gifu Prefecture

Notice of the 61st Annual General Meeting of Shareholders

You are cordially informed of the 61st Annual General Meeting of Shareholders of MIRAI INDUSTRY CO.,LTD. (the "Company") to be held as described below.
In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on the Company's website. Please access the following website to view this information.

The Company's website:
https://www.mirai.co.jp/ir/stock-info/ (Japanese only)
In addition to posting the matters subject to measures for electronic provision on the Company's website, the Company also posts this information on the website of the Tokyo Stock Exchange (TSE).

TSE website (Listed Company Search):
https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show
(Access the TSE website by using the internet address shown above, enter "MIRAI INDUSTRY" in "Issue name (company name)" or the Company's securities code "7931" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

In lieu of attending the meeting in person, you may exercise your voting rights via the internet or in writing (by mail). Please review the Reference Documents for the General Meeting of Shareholders, refer to the "Guide to Exercising Your Voting Rights" (in Japanese only), and exercise your voting rights by 4:45 p.m. on Tuesday, June 16, 2026 (JST).

1. **Date and Time of the Meeting:** Wednesday, June 17, 2026, at 10:00 a.m.
2. **Venue:** Ogaki Forum Hotel, 2F, Ten-no-ma
   2-31, Mangoku, Ogaki City, Gifu Prefecture
3. **Purposes:**

   Items to be reported:
   1. Business Report and Consolidated Financial Statements, as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee for the 61st Term (from March 21, 2025 to March 20, 2026)
   2. Non-consolidated Financial Statements for the 61st Term (from March 21, 2025 to March 20, 2026)

   Items to be resolved:
   Item of Business Election of Six Directors (Excluding Audit and Supervisory Committee Members)

4. Matters Determined for Convocation (Information about Exercising Voting Rights)

(1) If you exercise your voting rights by submitting the Voting Form in writing (by mail) without indicating your approval or disapproval of any proposal, your vote for the proposal shall be counted as an approval.

(2) In the event that voting rights are exercised multiple times via the internet, the most recently exercised voting right shall prevail.

(3) If voting rights are exercised in duplicate via both the internet and in writing (by mail), regardless of the dates on which the votes are received, the exercise of voting rights via the internet shall prevail.

(4) If you wish to exercise your voting rights by proxy, another shareholder holding a voting right of the Company may attend the General Meeting of Shareholders as proxy. In this case, a document that certifies the proxy's power of representation is required to be submitted.

- For those who will be in attendance, we would like to ask that you bring the voting rights form that has been sent together with this notice and submit it at the reception desk.
- In relation to this General Meeting of Shareholders, regardless of whether or not there has been a request for the delivery of paper-based documents, paper-based documents stating the matters subject to measures for electronic provision are sent to shareholders. However, among the matters subject to measures for electronic provision, the following matters are not included in documents sent in accordance with the provisions of laws and regulations and the Company's Articles of Incorporation.
  - "Status of the Accounting Auditor" and "Corporate Structure and Policies" in the Business Report
  - Consolidated Statement of Changes in Equity and Notes to Consolidated Financial Statements
  - Non-consolidated Statement of Changes in Equity and Notes to Non-consolidated Financial Statements
  - Accounting Audit Report on the Consolidated Financial Statements, Accounting Audit Report on the Non-consolidated Financial Statements, and Audit Report of the Audit and Supervisory Committee

  Accordingly, the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements included in those documents represent only part of the applicable documents which were audited by the Audit and Supervisory Committee in preparing the Audit Report and the Accounting Auditor in preparing the Accounting Audit Report.
- If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the Company's aforementioned website and the TSE website.

Reference Documents for the General Meeting of Shareholders

Item of Business: Election of Six Directors (Excluding Audit and Supervisory Committee Members)

The terms of office of all six Directors (excluding Audit and Supervisory Committee Members) will expire at the conclusion of this Annual General Meeting of Shareholders. Therefore, the Company proposes the election of six Directors (excluding Audit and Supervisory Committee Members).
The "Personnel Committee," an advisory body chaired by an independent outside Director, has been consulted regarding this item of business. In addition, the Audit and Supervisory Committee has expressed its opinion that it is appropriate to elect each candidate as a Director.
Candidates for Director (excluding Audit and Supervisory Committee Members) are as follows:

<table>
<tr><th>Candidate no.</th><th>Name
(Date of birth)</th><th>Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company</th><th>Number of the Company's shares owned</th></tr>
<tr><td rowspan="2">1</td><td>Yasushi Nakashima
(January 1, 1965)</td><td>Mar. 1987 Joined the Company
July 2013 General Manager of the Corporate Planning Division
June 2014 Director and General Manager of the Corporate Planning Division
June 2019 Managing Director
June 2024 President and Representative Director (current position)
(Responsibility)
Audit Office / Internal Control</td><td>12,200</td></tr>
<tr><td colspan="3">[Reason for nomination as a candidate for Director (excluding Audit and Supervisory Committee Member)]
Yasushi Nakashima, as President and Representative Director of the Company, has appropriately fulfilled his role as a Director, including decision-making on important management matters and supervision of business execution. Judging that he can leverage his bigger-picture viewpoint regarding overall management to appropriately fulfill his duties going forward as well, the Company continues to nominate him as a candidate for Director.</td></tr>
<tr><td rowspan="2">2</td><td>Wataru Kawase
(December 25, 1958)</td><td>Oct. 1987 Joined the Company
June 2003 Director and General Manager of the Accounting Division
June 2005 Director of Mirai Co., Ltd. (absorption-type merger company)
June 2019 Managing Director of the Company
Sept. 2023 Managing Director and General Manager of the Accounting Division (current position)
(Responsibility)
General Manager of the Accounting Division, Quality Assurance Division, Purchasing Division</td><td>4,100</td></tr>
<tr><td colspan="3">[Reason for nomination as a candidate for Director (excluding Audit and Supervisory Committee Member)]
Wataru Kawase, as Managing Director of the Company, has appropriately fulfilled his role as a Director by making decisions on important management matters and supervising the execution of business, etc. As he has also served mainly as General Manager of the Accounting Division, has been in charge of the Quality Assurance and Purchasing Divisions, and is familiar with the overall management of the Company group (the "Group"), the Company continues to nominate him as a candidate for Director.</td></tr>
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<table>
<tr><th>Candidate no.</th><th>Name
(Date of birth)</th><th colspan="2">Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company</th><th>Number of the Company's shares owned</th></tr>
<tr><td rowspan="2">3</td><td>Masahiro Yamada
(June 10, 1963)</td><td>May 1987
Mar. 2003

June 2005
Sept. 2006
June 2008
June 2013
June 2024</td><td>Joined the Company
Joined Mirai Co., Ltd. (absorption-type merger company)
Head of the Audit Division of Mirai Co., Ltd.
Head of the Audit Division of the Company
Director
President and Representative Director
Member of the Board of Directors and Advisor (current position)</td><td>765,569</td></tr>
<tr><td colspan="4">[Reason for nomination as a candidate for Director (excluding Audit and Supervisory Committee Member)]
Masahiro Yamada, as Member of the Board of Directors and Advisor of the Company, has appropriately fulfilled his role as a Director, including decision-making on important management matters and supervision of business execution. Judging that he can leverage his bigger-picture viewpoint regarding overall management to appropriately fulfill his duties going forward as well, the Company continues to nominate him as a candidate for Director.</td></tr>
<tr><td rowspan="2">4</td><td>Koji Yamauchi
(June 10, 1962)</td><td>Mar. 1985
Mar. 1994
June 2006
June 2012

June 2014
Mar. 2015

Mar. 2026
(Responsibility)
Sales Division</td><td>Joined the Company
Joined MIRAI SEIKO CO., LTD.
Director of MIRAI SEIKO CO., LTD.
President and Representative Director of MIRAI SEIKO CO., LTD.
Director of the Company
Director and General Manager of the Sales Division
Director (current position)</td><td>2,300</td></tr>
<tr><td colspan="4">[Reason for nomination as a candidate for Director (excluding Audit and Supervisory Committee Member)]
Koji Yamauchi, as a Director of the Company, has appropriately fulfilled his role as a Director, including decision-making on important management matters and supervision of business execution. In addition, as he has been in charge of the Sales Division of the Company and is familiar with the overall sales matters of the Group, the Company continues to nominate him as a candidate for Director.</td></tr>
<tr><td rowspan="2">5</td><td>Shigeyuki Goto
(March 27, 1965)</td><td>Mar. 1987
June 2014

June 2018

(Responsibility)
General Manager of the Manufacturing Division, Development Division</td><td>Joined the Company
General Manager of the Manufacturing Division
Director and General Manager of the Manufacturing Division (current position)</td><td>1,600</td></tr>
<tr><td colspan="4">[Reason for nomination as a candidate for Director (excluding Audit and Supervisory Committee Member)]
Shigeyuki Goto, as a Director of the Company, has appropriately fulfilled his role as a Director by making decisions on important management matters and supervising the execution of business, etc. As he has also served as General Manager of the Manufacturing Division, has been in charge of the Development Division of the Company, and is familiar with all manufacturing matters of the Group, the Company continues to nominate him as a candidate for Director.</td></tr>
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<table>
<tr><th>Candidate no.</th><th>Name
(Date of birth)</th><th>Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company</th><th>Number of the Company's shares owned</th></tr>
<tr><td rowspan="2">6</td><td>Nobuyuki Yoshizawa
(November 4, 1962)</td><td>Mar. 1987 Joined the Company
June 2014 General Manager of the Intellectual Property and Legal Affairs Division
July 2017 General Manager of the General Affairs Division
June 2019 General Manager of the General Planning Division
June 2024 Director and General Manager of the General Planning Division (current position)
(Responsibility)
General Manager of the General Planning Division</td><td>9,600</td></tr>
<tr><td colspan="3">[Reason for nomination as a candidate for Director (excluding Audit and Supervisory Committee Member)]
Nobuyuki Yoshizawa, as a Director of the Company, has appropriately fulfilled his role as a Director, including decision-making on important management matters and supervision of business execution. In addition, as he is familiar with matters of corporate planning, general affairs, intellectual property and legal affairs of the Group as General Manager of the General Planning Division of the Company, the Company continues to nominate him as a candidate for Director.</td></tr>
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Notes:
1. There is no special interest between the Company and the six candidates for Director (excluding Audit and Supervisory Committee Members)..
2. The Company merged with Mirai Co., Ltd. on September 21, 2006.
3. The Company has entered into a liability insurance contract with an insurance company covering all Directors and Audit and Supervisory Committee Members of the Company and its subsidiaries. The contract covers damages incurred as a result of claims for compensation during the insurance period arising from the performance of their duties, within the total maximum payment for the insurance period. If the election of the six candidates is approved, the Company plans to renew the insurance contract during their term of office.

[Reference] Composition of Board of Directors after this Annual General Meeting of Shareholders (planned)

Name	Position		Corporate management	Treasury, Accounting & Finance	Legal & Compliance	Sales & Marketing	Manufac-turing & Technology
Yasushi Nakashima	President (Representative Director)		○	○	○		
Wataru Kawase	Managing Director		○	○			○
Koji Yamauchi	Managing Director					○	○
Masahiro Yamada	Member of the Board of Directors and Advisor		○			○	○
Shigeyuki Goto	Member of the Board of Directors						○
Nobuyuki Yoshizawa	Member of the Board of Directors				○		
Takahide Isobe	Member of the Board of Directors (Audit and Supervisory Committee Member)	Independent Outside	○	○			
Yumi Takeuchi	Member of the Board of Directors (Audit and Supervisory Committee Member)	Independent Outside			○		
Kunihiko Masunari	Member of the Board of Directors (Audit and Supervisory Committee Member)	Independent Outside		○			
Yukie Yuge	Member of the Board of Directors (Audit and Supervisory Committee Member)	Independent Outside		○			

Notes:
1. The above skills matrix does not represent all the knowledge and experience possessed by each person.
2. At the meeting of the Board of Directors following the conclusion of this Annual General Meeting of Shareholders, the Company plans to elect Yasushi Nakashima as President and Representative Director, Wataru Kawase and Koji Yamauchi as Managing Directors, and Masahiro Yamada as Member of the Board of Directors and Advisor.