

May 22, 2026

To Our Shareholders

Code No. 9101 TSE Prime Market
Takaya Soga
President, Representative Director
Nippon Yusen Kabushiki Kaisha

Partial amendments to the “Notice of the 139th Ordinary General Meeting of Shareholders,” etc.

Nippon Yusen Kabushiki Kaisha hereby announces partial amendments to the “Notice of the 139th Ordinary General Meeting of Shareholders” and its related document.

The documents posted on our website have been updated to incorporate the amendments set out below.

Amended Section (The amendments are indicated with underlines.)

1. Notice of the 139th Ordinary General Meeting of Shareholders (Page 14)

“Reference Documents for the General Meeting of Shareholders”

Proposal No. 2: Election of seven Directors (not including Directors who are Audit & Supervisory Committee Members)

“Significant concurrent positions” of Mr. Hitoshi Nagasawa, Director Candidate No. 1

Before Amendment	After Amendment
Vice Chair of KEIDANREN (Japan Business Federation) President of The Japanese Shipowners' Association Outside Director of Mitsui Sumitomo Insurance Company, Limited (scheduled to be appointed in June 2026)	Vice Chair of KEIDANREN (Japan Business Federation) President of The Japanese Shipowners' Association <u>Outside Director of Japan Oil Transportation Co., Ltd.</u> Outside Director of Mitsui Sumitomo Insurance Company, Limited (scheduled to be appointed in June 2026)

2. Document Stating the Matters Subject to Measures for Electronic Provision for the 139th Ordinary General Meeting of Shareholders (Supplementary Information) (Page 6 and 7)

“Business Report”

3. Executives of NYK, (1) Directors

“Position, responsibilities and significant concurrent positions” of Mr. Hitoshi Nagasawa in the table

Before Amendment		After Amendment	
Chairman, Director	Vice Chair of KEIDANREN (Japan Business Federation), President of The Japanese Shipowners' Association	Chairman, Director	Vice Chair of KEIDANREN (Japan Business Federation), President of The Japanese Shipowners' Association, <u>Outside Director of Japan Oil</u>

			<u>Transportation Co., Ltd.</u>
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“Note No. 5” to the table

Before Amendment	After Amendment
Mr. Hitoshi Nagasawa was appointed as President of The Japanese Shipowners' Association on June 27, 2025.	Mr. Hitoshi Nagasawa was appointed as President of The Japanese Shipowners' Association <u>and elected as an Outside Director of Japan Oil Transportation Co., Ltd.</u> on June 27, 2025.

Reference: the link to General Shareholders' Meeting page of the Company's website
<https://www.nyk.com/english/ir/stock/meeting/>

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