May 25, 2026

Company name: Kanematsu Corporation
Representative: Yoshiya Miyabe, President
(Securities Code: 8020, Prime Market, Tokyo Stock Exchange)
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Notice Regarding Dividend of Surplus

Kanematsu Corporation (hereinafter the "Company") resolved at the Board of Directors meeting held on May 25, 2026, to pay a year-end dividend with a record date of March 31, 2026. The details are as follows:

Furthermore, the Company's Articles of Incorporation stipulate that any matter pertaining to the distribution of surplus, as provided for in Article 459, paragraph (1) of the Companies Act, shall be resolved at a meeting of the Board of Directors.

1. Details of Dividend

	Actual	Previous Forecast (Announced on May 8, 2026)	Results for Previous Fiscal Year
Record Date	March 31, 2026	March 31, 2026	March 31, 2025
Dividend per Share	34.25 yen	34.25 yen	52.50 yen
Total Dividend Amount	5,769 million yen	−	4,422 million yen
Payable Date	June 10, 2026	−	June 10, 2025
Source of Dividends	Retained earnings	−	Retained earnings

Note: The Company conducted a 2-for-1 stock split of its common shares on January 1, 2026. The year-end dividend per share for the previous fiscal year is presented on a pre-stock split basis.

2. Reason of the Decision

The Company recognizes shareholder returns as one of its key management priorities. It aims to distribute profits based on its performance while maintaining appropriate internal reserves for future growth investments.

Under its medium-term management plan, "integration 1.1," the Company targets a dividend payout ratio (total return ratio) of 30‑35%, with the aim of maintaining stable dividends.

For the fiscal year ended March 31, 2026, the Company has set the year-end dividend at 34.25 yen per share, in line with the target dividend payout ratio. Including the interim dividend of 57.50 yen per share, the annual dividend adjusted for the stock split will amount to 63.00 yen per share.

Breakdown of Annual Dividend (for Reference)

Record Date	Interim Dividend	Year-End Dividend	Annual Dividend
March 31, 2026	57.50 yen	34.25 yen	—
March 31, 2025	52.50 yen	52.50 yen	105.00 yen

Note: The Company conducted a 2-for-1 stock split of its common shares on January 1, 2026. The interim dividend per share for the fiscal year ended March 31, 2026 and the year-end dividend for the previous fiscal year are presented on a pre-stock split basis.