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Securities identification code: 4464
Date of sending by postal mail: June 5, 2026

To our shareholders:

Toshiyuki Konishi
President and CEO
SOFT99 corporation
2-6-5 Tanimachi, Chuo-ku, Osaka

NOTICE OF THE 72ND ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 72nd Ordinary General Meeting of Shareholders of SOFT99 corporation (the "Company"), which will be held as described below.

1. **Date and Time:** Friday, June 26, 2026 at 11:00 a.m.
(Doors open at 10:00 a.m.) (Japan Standard Time)
2. **Venue:** 9F Conference Room, Company Head Office
2-6-5 Tanimachi, Chuo-ku, Osaka
3. **Purposes:**

Items to be reported:

1. Business Report, Consolidated Financial Statements and Non-Consolidated Financial Statements for the 72nd Term (from April 1, 2025 to March 31, 2026)
2. The results of audit of the Consolidated Financial Statements for the 72nd Term by the Accounting Auditors and the Audit & Supervisory Board

Items to be resolved:

Proposal 1: Dividends of surplus
Proposal 2: Election of seven (7) Directors
Proposal 3: Payment of retirement benefits to retired/retiring Directors

If you do not attend the meeting in person, you may exercise your voting rights via the internet or by postal mail. Please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights no later than 5:30 p.m. on Thursday, June 25, 2026 (Japan Standard Time).
When exercising your voting rights via the internet, please refer to "Information About Exercising Your Voting Rights via the Internet."

Regarding measures for providing information in electronic format

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on each of the following websites. Please access either of the websites to view the information.

The Securities Report is scheduled to be disclosed on Thursday, June 25, prior to the General Meeting of Shareholders (in Japanese only). Please review it in conjunction with the meeting materials.

The Company's website:
Investor Relations
https://www.soft99.co.jp/ir/stock_meeting/ (in Japanese)

Website for posted informational materials for the general meeting of shareholders:
https://d.sokai.jp/4464/teiji/ (in Japanese)

Tokyo Stock Exchange (TSE) website (Listed Company Search)
https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)
(Access the TSE website using the internet address shown above, enter "SOFT99 corporation" in "Issue name (company name)" or the Company's securities code "4464" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

- Among the matters subject to measures for electronic provision, "Systems for Ensuring Properness of Business Operation and Overview of Operating Status of the Systems" and "Status of Accounting Auditor" in the Business Report, "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements, and "Non-Consolidated Balance Sheet," "Non-Consolidated Statement of Income," "Non-Consolidated Statement of Changes in Equity," and "Notes to Non-Consolidated Financial Statements" in the Non-Consolidated Financial Statements, are posted on each website where information is provided electronically in accordance with the provisions of laws and regulations and the Company's Articles of Incorporation. Therefore, they are not included in the notice of the Ordinary General Meeting of Shareholders. The Audit & Supervisory Board Members and the Accounting Auditors have audited the documents subject to audit, including these matters.
- If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on each website where the information is provided electronically.

Reference Documents for the General Meeting of Shareholders
Proposal and Reference Information

Proposal 1: Dividends of surplus

The Company will appropriate surplus in accordance with our basic policy of continuously paying stable dividends and aiming for a shareholder return ratio of 25.0% of consolidated operating profit in line with the Seventh Medium-term Management Plan.
The Company will use internal reserves for investing in both businesses that contribute to profit growth and strengthening the Company's management structure.
The Company proposes to pay a year-end dividend for this term as follows:

Dividend per share (Yen):	23.5

(1) Type of dividend property

To be paid in cash.

(2) Allotment of dividend property and their aggregate amount

In comprehensive consideration of the above basic policy and the environment surrounding the Company, the Company proposes to pay a dividend of 23.5 yen per common share, an increase of 2.0 yen from the ordinary dividend paid at the previous year-end.
In this event, the total dividends will be 507,486,354 yen.
Accordingly, including the interim dividend of 23.5 yen per share, the annual dividend will be 47.0 yen per share.

(3) Effective date of dividends of surplus

The effective date of dividends will be June 29, 2026.

Proposal 2: Election of seven (7) Directors

Out of nine (9) Directors elected at the 70th Ordinary General Meeting of Shareholders held on June 27, 2024, Hideaki Tanaka resigned on March 31, 2026, and the terms of office of remaining eight (8) incumbent Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders.
Therefore, the Company proposes the election of seven (7) Directors (including three (3) External Directors), lowering the number of Directors by one (1) as part of measures to reform the management system.
The candidates for Director are as follows:

Candidate No.	Name		Position	Responsibilities in the Company and significant concurrent positions outside the Company
1	Toshiyuki Konishi	Reelection	President and CEO	Supervisor of Porous Materials Business Chairman of AION Co., Ltd. Director of Aztech Co., Ltd.
2	Shigeru Agario	Reelection	Director	Head of Management Division Director of HANERON Co., Ltd.
3	Tetsuya Miyazono	Reelection	Director	Head of Production Control Division Supervisor of Shanghai SOFT99 Chemical Co., Ltd.
4	Kazunari Tanaka	Reelection	Director	Head of Sales Division and General Manager of Tokyo Branch Sales Dept. Director of KURASHIKIKAKU Co., Ltd. Director of Orange Japan Inc.
5	Mihoyo Fujii	Reelection External Independent	Director	Representative Director of Business Plus Support Co., Ltd.
6	Nobusuke Mori	New election External Independent	–	
7	Koichi Hara	New election External Independent	–	Chief of Staff of President Office of MEDICAL & BIOLOGICAL LABORATORIES CO., LTD.

<table>
<tr><th>Candidate No.</th><th>Name
(Date of birth)</th><th>Career summary and position and responsibility in the Company
(Significant concurrent positions outside the Company)</th><th>Number of the Company's shares owned</th></tr>
<tr><td rowspan="2">1</td><td>Toshiyuki Konishi
(March 27, 1960)

Reelection

Attendance at Board of Directors meetings
100% (15/15)</td><td>Apr. 1983 Joined the Company
June 2016 Director, Deputy Head of Sales Division, and Head of Retail Solutions
Apr. 2017 Director, Deputy Head of Sales Division
June 2019 Director, supervisor of Porous Materials Business
June 2024 Managing Director, supervisor of Porous Materials Business
Jan. 2026 President & CEO and supervisor of Porous Materials Business (current position)
(Significant concurrent positions outside the Company)
Chairman of AION Co., Ltd.
Director of Aztech Co., Ltd.</td><td>41,300</td></tr>
<tr><td colspan="3">Reasons for nomination as candidate for Director
Based on his extensive experience and insight in the sales of consumer products, which are the core of the Fine Chemicals segment, he has contributed to the expansion of business performance by working on sales and structural reforms in the Porous Materials department during his tenure as President & CEO of AION Co., Ltd., the Group's largest subsidiary.
Based on his accomplishments as a manager, the Company has judged that he is qualified to enhance the sustainable value of the Corporate Group through synergies with Group companies, and therefore, again proposes his election.</td></tr>
<tr><td rowspan="2">2</td><td>Shigeru Agario
(November 30, 1963)

Reelection

Attendance at Board of Directors meetings
100% (13/13)</td><td>July 2012 Senior Examiner of Onsite Instruction Office, Credit Division of MUFG Bank, Ltd.
Nov. 2016 Joined the Company
Deputy Head of Management Division
July 2017 Head of Management Division
June 2018 Director, Head of Management Division (current position)
(Significant concurrent positions outside the Company)
Director of HANERON Co., Ltd.</td><td>2,100</td></tr>
<tr><td colspan="3">Reasons for nomination as candidate for Director
Utilizing his many years of experience at a financial institution, he has promoted the optimization of the management department in general, including general affairs, personnel, accounting, and information systems, and the enhancement and reinforcement of the management system as a Director of a Group company with his extensive business knowledge and broad insight.
Based on his accomplishments, the Company has judged that he is qualified to enhance the sustainable value by continuously promoting the enhancement of the organizational strength, efficiency and governance of the Corporate Group, and therefore, again proposes his election.</td></tr>
<tr><td rowspan="2">3</td><td>Tetsuya Miyazono
(May 27, 1962)

Reelection

Attendance at Board of Directors meetings
100% (15/15)</td><td>Apr. 1985 Joined the Company
Apr. 2005 Head of Purchasing Management Dept. of Sanda Factory
Apr. 2010 Head of Production Dept. of Sanda Factory
Apr. 2018 Deputy Head of Production Control Division
June 2020 Director, Deputy Head of Production Control Division
June 2022 Director, Head of Production Control Division (current position)
(Significant concurrent positions outside the Company)
Supervisor of Shanghai SOFT99 Chemical Co., Ltd.</td><td>8,900</td></tr>
<tr><td colspan="3">Reasons for nomination as candidate for Director
Since joining the Company, he has served as head of various departments and divisions in the Production Control Division of the Fine Chemicals segment. He has contributed to the expansion of business performance by improving the quality of hundreds of products, including those in overseas markets, ensuring stable product supply, and improving production efficiency.
Based on his accomplishments and experience, the Company has judged that he is fully capable of fulfilling his responsibilities as a Director of the Company, and therefore, again proposes his election.</td></tr>
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<table>
<tr><th>Candidate No.</th><th>Name
(Date of birth)</th><th colspan="2">Career summary and position and responsibility in the Company
(Significant concurrent positions outside the Company)</th><th>Number of the Company's shares owned</th></tr>
<tr><td rowspan="2">4</td><td>Kazunari Tanaka
(November 30, 1961)

Reelection

Attendance at Board of Directors meetings
100% (15/15)</td><td colspan="2">Apr. 1984 Joined the Company
Apr. 2006 Head of Tokyo Branch Sales Dept. Sector 2
July 2011 Senior Business Strategist of Retail Solutions East Japan
Apr. 2017 Deputy Head of Sales Division (supervisor of Consumer Products)
June 2020 Director, Deputy Head of Sales Division (supervisor of Consumer Products)
June 2022 Director, Head of Sales Division, and General Manager of Tokyo Branch Sales Dept. (current position)
(Significant concurrent positions outside the Company)
Director of KURASHIKIKAKU Co., Ltd.
Director of Orange Japan Inc.</td><td>40,800</td></tr>
<tr><td colspan="4">Reasons for nomination as candidate for Director
Since joining the Company, he has consistently gained sales experience in the domestic consumer product field, the mainstay of the Fine Chemicals segment. During that time, he has agilely responded to drastic changes in the existing market, maintained the Company's firm position in the industry, and contributed to the expansion of the business performance.
Based on his accomplishments and experience, the Company has judged that he is fully capable of fulfilling his responsibilities as a Director of the Company, and therefore, again proposes his election.</td></tr>
<tr><td rowspan="2">5</td><td>Mihoyo Fujii
(March 11, 1965)

Reelection
External
Independent

Attendance at Board of Directors meetings
100% (15/15)</td><td colspan="2">Apr. 1987 Joined Sony Enterprise Co., Ltd.
Sept. 1998 Management Consultant (Minister of International Trade and Industry License No. 29-2638)
May 1999 Appointed as an Advisor to support small and medium enterprises by Kyoto Prefecture
July 2002 Established Business Plus Support Co., Ltd., Representative Director (current position)
June 2019 External Director of the Company (current position)
(Significant concurrent positions outside the Company)
Representative Director of Business Plus Support Co., Ltd.</td><td>1,800</td></tr>
<tr><td colspan="4">Reasons for nomination as a candidate for External Director and overview of expected role
She started a company that provides business training and organizational development support consulting for companies and has managed it under the philosophy of "supporting the development of bright human resources."
Based on her knowledge as a manager and global perspective, she has made various recommendations to the Board of Directors that emphasize objectivity from an independent standpoint. The Company has judged that she will continue to fulfill her duties as an External Director appropriately, and therefore, again proposes her election.</td></tr>
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<table>
<tr><th>Candidate No.</th><th>Name
(Date of birth)</th><th>Career summary and position and responsibility in the Company
(Significant concurrent positions outside the Company)</th><th>Number of the Company's shares owned</th></tr>
<tr><td rowspan="2">6</td><td>Nobusuke Mori
(March 3, 1964)

New election
External
Independent

Attendance at Board of Directors meetings
–</td><td>Apr. 1986 Joined Towa Securities Co., Ltd. (currently Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.)
Mar. 1998 Joined NICHIIGAKKAN CO., LTD.
June 2006 Director
Dec. 2017 President
June 2021 Chairman of Nihon Zaitaku Kaigo Kyokai, a general incorporated association
Apr. 2023 President of NICHII HOLDINGS CO.,LTD.
(Significant concurrent positions outside the Company)
None</td><td>–</td></tr>
<tr><td colspan="3">Reasons for nomination as a candidate for External Director and overview of expected role
He has served as President of NICHIIGAKKAN CO., LTD., as well as an executive of its group and affiliated companies, and has played a key role in an associated industry group, significantly contributing to business development and the enhancement of corporate value. The Company has judged that he will be able to enhance the Company's corporate value over the medium to long term by leveraging the extensive management experience and knowledge he has accumulated through his career as a representative director of listed companies to provide appropriate supervision and advice regarding the Group's management and execution of duties, and therefore, proposes his election as a new External Director.</td></tr>
<tr><td rowspan="2">7</td><td>Koichi Hara
(November 16, 1970)

New election
External
Independent

Attendance at Board of Directors meetings
–</td><td>Apr. 1994 Joined Chiyoda Corporation
Mar. 2003 Joined JSR Corporation
June 2017 Director of MEDICAL & BIOLOGICAL LABORATORIES CO., LTD.
June 2019 Director, Executive Vice President of JSR North America Holdings, Inc.
June 2023 Representative Director, Managing Officer of JSR Corporation in charge of corporate planning and M&A
Oct. 2025 Chief of Staff of President Office of MEDICAL & BIOLOGICAL LABORATORIES CO., LTD. (current position)
(Significant concurrent positions outside the Company)
Chief of Staff of President Office of MEDICAL & BIOLOGICAL LABORATORIES CO., LTD.</td><td>–</td></tr>
<tr><td colspan="3">Reasons for nomination as a candidate for External Director and overview of expected role
He served as Representative Director and Managing Officer of JSR Corporation and took charge of corporate planning and M&A, significantly contributing to business development and the enhancement of corporate value of the said company. As the Chief of Staff of President Office of MEDICAL & BIOLOGICAL LABORATORIES CO., LTD., he is currently promoting a project to launch new businesses. The Company has judged that he will be able to enhance the Company's corporate value over the medium to long term by leveraging the extensive management experience and knowledge he has accumulated through his career as a representative director of a listed company to provide appropriate supervision and advice regarding the Group's management and execution of duties, and therefore, proposes his election as a new External Director.</td></tr>
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(Notes) 1. There is no special interest between any of the candidates and the Company.
2. Toshiyuki Konishi resigned President & CEO and assumed the position of Chairman of AION Co., Ltd., on February 28, 2026.
3. Mihoyo Fujii, Nobusuke Mori, and Koichi Hara are candidates for External Director.
4. The registered name of Mihoyo Fujii is Mihoyo Inoue.
5. Mihoyo Fujii is currently an External Director of the Company, and at the conclusion of this meeting, her tenure will have been seven years.
6. The Company has submitted the notification to Tokyo Stock Exchange, Inc. that Mihoyo Fujii has been designated as an independent officer as provided for by the aforementioned exchange. Furthermore, Nobusuke Mori and Koichi Hara satisfy the requirements for independent officers as provided for by Tokyo Stock Exchange, Inc., and the Company plans to submit notification to the aforementioned exchange concerning their designation as independent officers.

7. Article 27 of the Articles of Incorporation of the Company provides that the Company may enter into agreements with External Directors to limit their liability for damages arising from negligence in the performance of their duties, thereby enabling them to fully perform their expected roles. The maximum amount of liability for damages under the agreements is the minimum liability amount provided for under laws and regulations.

   If the election of the candidates for External Directors, namely Mihoyo Fujii, Nobusuke Mori, and Koichi Hara is approved, the Company plans to enter into the said limited liability agreements with them.

8. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The policy covers losses that may arise when the insured, including the Company's Directors, assumes liability incurred in the course of the performance of duties, or receipt of claims pertaining to the pursuit of such liability (however, except in cases such as those arising from the performance of an illegal act with full knowledge of its illegality). If each candidate is elected and assumes the office as Director, he/she will be insured under the policy.

   Furthermore, the Company plans to renew the policy with the same conditions at the time of contract renewal.

9. For Shigeru Agario, the number of the Board of Directors meetings held differs from that of the other Directors because he did not participate in Board of Directors meetings that deliberated solely on a proposal concerning a tender offer for the Company's shares due to the possibility that he could be deemed a special interested party.

Proposal 3: Payment of retirement benefits to retired/retiring Directors

Director Hideaki Tanaka resigned the office of Representative Director on January 1, 2026 as well as the office of Director on March 31, 2026.
In addition, Makoto Ishii, Hideaki Ikoma, and Keiko Ihara will retire as Directors at the conclusion of this Ordinary General Meeting of Shareholders because of the expiration of their term. To reward their services, the Company intends to provide them with a reasonable amount of retirement benefits in accordance with the Company's fixed rule.
The Company requests that decisions regarding the specific amount of the benefits, payment timing, method of payment, etc., be left to the Board of Directors.
The career summary of the retired/retiring Directors is as follows:

Name	Career summary	
Hideaki Tanaka	June 2008	Director of the Company
	Apr. 2013	President & CEO
	Jan. 2026	Director
	Mar. 2026	Resigned as Director
Makoto Ishii	June 2011	Director of the Company (current position)
Hideaki Ikoma	June 2020	Director of the Company (current position)
Keiko Ihara	June 2016	External Director of the Company (current position)