May 27, 2026

To whom it may concern:

Company	WELLNEO SUGAR Co., Ltd.
Name of Representative	Koji Yamamoto, President and Representative Director (Code No. 2117 TSE Prime Market)
Contact	Masato Konishi, Director and Managing Executive Officer (TEL. 03-3668-1246)

Partial Revision of the Medium-term Management Plan 'WELLNEO Vision 2027'

WELLNEO SUGAR Co., Ltd. (the “Company”) hereby announces that it has decided to partially revise its medium-term management plan, “WELLNEO Vision 2027,” formulated in May 2024, after comprehensively considering the business environment and the status of each business, as described below. For further details, please refer to the “Financial Results for FY3/26 Medium-Term Management Plan Briefing Presentation,” which was released today.

Details of Changes

(Millions of yen)

Quantitative Targets (Consolidated)	FY3/2028 (Plan, Before Revision)	FY3/2028 (Plan, **After Revision**)	Increase / Decrease
Operating profit + Share of profit (loss) of investments accounted for using equity method	10,100	10,100	0
Sugar	9,000	**9,900**	+900
Food & Wellness	2,400	**1,500**	- 900
Corporate expenses	- 1,300	- 1,300	0
Profit attributable to owners of parent	7,000	7,000	0

ROE	9%	9 %	0

Note: Statements regarding plans included in this disclosure are based on information and assumptions available as of the date of this disclosure, and actual results may differ from the plans due to various factors.

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