



May 29, 2026

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Notice regarding holding of a Continuation Meeting of the 66th Ordinary General Meeting of Shareholders

At the meeting of the Board of Directors held on May 29, 2026, Sanrio Company, Ltd. (the Company) resolved, as outlined below, to hold a Continuation Meeting of the 66th Ordinary General Meeting of Shareholders.

1. Reasons for deciding to hold the Continuation Meeting of the 66th Ordinary General Meeting of Shareholders

The Company had planned to report the matters set forth under “Matters to be Reported” in the “Meeting Agenda” to shareholders at the 66th Ordinary General Meeting of Shareholders (hereinafter, the “General Meeting”) to be held on June 25, 2026, namely, “The Business Report, Consolidated Financial Statements, and the results of audits conducted by the Accounting Auditor and the Audit and Supervisory Committee on the Consolidated Financial Statements for the Company’s 66th Fiscal Year (April 1, 2025 - March 31, 2026), as well as the Non-Consolidated Financial Statements for the Company’s 66th Fiscal Year (April 1, 2025 - March 31, 2026)” (hereinafter collectively referred to as the “Matters to be Reported”).

However, as described in “Notice Regarding Allegations of Improper Compensation Received by a Managing Director” dated April 16, 2026 and in “Notice Regarding the Establishment of a Special Investigation Committee and Delay in Disclosure of the Financial Results for the Fiscal Year Ended March 2026 Beyond 50 Days After the Fiscal Year-End” dated May 1, 2026, allegations arose that a Managing Director had received additional remuneration from a Group subsidiary under his executive responsibility, beyond the amount determined by the Nomination and Remuneration Advisory Committee. Accordingly, the Company determined that it would be appropriate to proceed under a framework that ensures greater independence and objectivity in order to clarify the relevant facts, determine whether similar incidents existed, and identify the causes and related issues. Therefore, on May 1, the Company established a Special Investigation Committee composed of external experts such as an attorney and a public accountant. The Committee has taken the lead in the investigation, and the result is described in “Notice Regarding Receipt of the Investigation Report from the Special Investigation Committee Regarding Allegations of Improper Compensation Received by a Managing Director and the Company’s Future Course of Action”, announced today.

As described above, the Company has already decided to postpone the announcement of financial results for the fiscal year ended March 2026. The Company currently expects to announce its financial results in late June, since Auditors will continue an audit of consolidated financial results based on the report of the Special Investigation Committee the Company received. However, at the time of convening the General Meeting, the Business Report, Consolidated Financial Statements, Non-Consolidated Financial Statements, and the results of audits conducted by the Accounting Auditor and the Audit and Supervisory Committee for the Company’s 66th Fiscal Year, which are to be provided in connection with the convocation of the General Meeting, are not yet available and accordingly, the Company has determined that it is difficult to report the Matters to be Reported at the General Meeting.

Therefore, the Company intends to hold a continuation meeting of the General Meeting (hereinafter the “Continuation Meeting”) on another occasion, report the Matters to be Reported at the Continuation Meeting, and leave the determination of the date, time, and location of the Continuation Meeting to the Board of Directors (hereinafter collectively referred to as the “Proposal”). The Proposal is submitted to the General Meeting for shareholder approval.

As the Continuation Meeting forms part of the General Meeting, shareholders entitled to exercise voting rights at the General Meeting are entitled to attend the Continuation Meeting.

2. Overview of the Annual General Meeting of Shareholders

(1) Overview of the Ordinary General Meeting

1. Date and Time Thursday, June 25, 2026 at 2 p.m.

2. Place Grand Prince Hotel Takanawa (Prince Room)
 3-13-1, Takanawa, Minato-ku Tokyo

3. Meeting Agenda

Matters to be Reported

- i. The Business Report, Consolidated Financial Statements and the results of audits conducted by the Accounting Auditor and the Audit and Supervisory Committee for the Consolidated Financial Statements for the Company’s 66th Fiscal Year (April 1, 2025 - March 31, 2026)
- ii. Non-Consolidated Financial Statements for the Company’s 66th Fiscal Year (April 1, 2025 - March 31, 2026)

*Please note that this matter will not be reported at this General Meeting but is scheduled to be reported at the Continuation Meeting.

Proposals to be resolved

- Proposal No.1: Election of Six (6) Directors (Excluding Directors Serving as Audit and Supervisory Committee Members)
- Proposal No.2: Election of One (1) Director serving as Audit and Supervisory Committee Member
- Proposal No.3: Determination of Amount and Content of Performance Equity Compensation, etc. for Directors (excluding Directors serving as Audit and Supervisory Committee Members and Outside Directors)

*The Company intends to put this resolution before the General Meeting for approval.

(2) Overview of the Continuation Meeting

At the General Meeting, the Company intends to pass a resolution to 'adjourn' the meeting in accordance with Article 317 of the Companies Act. The details of the adjourned meeting to be held pursuant to this resolution are as follows.

1. Date and Time

The Company will notify shareholders of the date, time and venue of the Continuation Meeting as soon as they have been finalized, following the approval of this proposal at the General Meeting.

2. Meeting Agenda

Matters to be reported

- i. The Business Report, Consolidated Financial Statements and the results of audits conducted by the Accounting Auditor and the Audit and Supervisory Committee for the Consolidated Financial Statements for the Company's 66th Fiscal Year (April 1, 2025 - March 31, 2026)
- ii. Non-Consolidated Financial Statements for the Company's 66th Fiscal Year (April 1, 2025 - March 31, 2026)

We would like to once again offer our sincere apologies to our shareholders, investors, business partners and all other stakeholders for the considerable inconvenience and concern.

END

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.