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May 29, 2026

To whom it may concern:

Company name	Needs Well Inc.
Representative	Hajime Matsuoka, President and CEO (Stock code: 3992, Tokyo Stock Exchange Prime Market)
Inquiries	Chinami Arai, Director and Executive Officer (Telephone: +81-3-6265-6763)

Notice Regarding Financial Results of Unlisted Parent Company, etc.

Needs Well Inc. (the “Company”) provides notice that the financial results for the fiscal year ended February 28, 2026 (March 1, 2025 to February 28, 2026) of ODC Co., Ltd., an unlisted parent company of the Company, have been finalized, as follows.

1. Overview of the Parent Company, etc.

- | | |
|--------------------------------------|---|
| (1) Company name | ODC Co., Ltd. |
| (2) Location | 1-31-18, Motobuto, Urawa-ku, Saitama-shi, Saitama, Japan |
| (3) Name and title of representative | Tatsuya Sato, President |
| (4) Business description | Management of securities |
| (5) Paid-in capital | 3 million yen |
| (6) Relationship with the Company | |
| 1) Capital relationship | Voting rights ownership ratio: 42.61% (including 5.18% subject to aggregation) (as of March 31, 2026) |
| 2) Personnel relationship | None |
| 3) Business relationship | None |

2. Financial Statements of the Parent Company, etc.

Balance Sheet
(as of February 28, 2026)

(Unit: Thousands of Yen)

Assets		Liabilities and Net Assets	
Account	Amount	Account	Amount
Current assets	408,664	Current liabilities	1,043
Non-current assets	364,241	Non-current liabilities	20,000
		Total liabilities	21,043
		Share capital	3,000
		Retained earnings	748,861
		Retained earnings brought forward	748,861
		Total net assets	751,861
Total net assets	772,905	Total liabilities and net assets	772,905

Statement of Income
(From March 1, 2025 to February 28, 2026)

(Unit: Thousands of Yen)

Account	Amount
Net sales	185,565
Cost of sales	541
Gross profit	185,023
Selling, general and administrative expenses	18,145
Operating profit	166,878
Non-operating profit	9,279
Non-operating expenses	△2,136
Ordinary profit	178,294
Profit before income taxes	178,294
Income taxes - current	77
Profit	178,217

3. Shareholding Structure, Major Shareholders, and Officers of the Parent Company, etc.

[Shareholding Structure]

(as of February 28, 2026)

Category	Shareholding structure							Status of shares less than one unit (shares)	
	Government and local public authorities	Financial institutions	Financial instruments business operations	Other corporations	Foreign institutions and others		Individuals and others		Total
					Other than individuals	Individuals			
Number of shareholders (persons)	-	-	-	-	-	-	2	2	-
Number of shares owned (unit)	-	-	-	-	-	-	300	300	-
Shareholding ratio (%)	-	-	-	-	-	-	100	100	-

[Major shareholders]

(as of February 28, 2026)

Name	Location	Number of shares owned (shares)	Shareholding ratio to total number of shares (%)
Tatsuya Sato	Minato-ku, Tokyo	200	66.7%
Minako Hashimoto	Chiyoda-ku, Tokyo	100	33.3%

[Corporate Officers]

(as of February 28, 2026)

Title	Position	Name	Date of birth	Career summary	Tenure	The number of shares owned (shares)
President	-	Tatsuya Sato	October 22, 1976	April 2017 ODC Co., Ltd. President (current position)	10 years	200
Director	-	Minako Hashimoto	May 27, 1980	April 2017 ODC Co., Ltd. Director (current position)	10 years	100

4. Other Matters Necessary for Investors to Properly Understand and Judge Company Information
 The parent company, etc. is an asset management company of the founder of the Company.

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