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(Stock Exchange Code 5121)
June 8, 2026
(Date of commencement of electronic provision measures: June 1, 2026)

To Shareholders with Voting Rights:

FUJIKURA COMPOSITES Inc.
Morita Kenji
Representative Director,
President and Chief Executive Officer
FUJIKURA COMPOSITES Inc.
Gotanda JP Building,
8-4-13 Nishi-Gotanda, Shinagawa-ku, Tokyo,
Japan

NOTICE OF CONVOCATION OF THE 147TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

We would like to express our appreciation for your continued support and patronage.

You are cordially notified of the 147th Annual General Meeting of Shareholders of FUJIKURA COMPOSITES Inc. (the "Company"). The meeting will be held for the purposes as described below.

When convening this General Meeting of Shareholders, the Company has taken measures for providing information in electronic format (the "electronic provision measures") and has posted matters subject to the electronic provision measures with the titles of "NOTICE OF CONVOCATION OF THE 147TH ANNUAL GENERAL MEETING OF SHAREHOLDERS (Paper-based Documents)" and "NOTICE OF CONVOCATION OF THE 147TH ANNUAL GENERAL MEETING OF SHAREHOLDERS (Items Not Listed in Paper-based Documents)" on the following Company's website.

The Company website: https://www.fujikuracomposites.jp/ir/

In addition to the website shown above, the Company also has posted this information on the website of Tokyo Stock Exchange (Listed Company Search). Please access the website below, enter "FUJIKURA COMPOSITES Inc." in the "Issue name (company name)" field or our stock exchange code "5121" in the "Code" field, and click on "Search" to find search results. Then, click on "Basic information" and "Documents for public inspection/PR information" in this order to find "[Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting]."

Tokyo Stock Exchange website (Listed Company Search):
https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

If you do not attend the meeting on the day, you can exercise your voting rights in either of the following ways. Please exercise your voting rights by 5:25 p.m. on Wednesday, June 24, 2026, Japan time.

Exercising voting rights in writing

Please indicate your vote for or against each proposal on the enclosed Voting Rights Exercise Form, and mail it so that it will be received by the above stated expiration date and time.

If no indication of approval or disapproval is made on the Voting Rights Exercise Form for a proposal, it will be treated as an indication of approval.

Exercising voting rights via the Internet, etc.

You may exercise your voting rights on the voting website (https://www.web54.net). For exercising your voting rights via the Internet, please refer to "Information on Exercising Voting Rights." All institutional investors can use the platform for exercising voting rights for institutional investors operated by ICJ, Inc.

1. **Date and Time:** Thursday, June 25, 2026 at 10:00 a.m. Japan time

2. **Place:** Gotanda JP Building, 5F,
8-4-13 Nishi-Gotanda, Shinagawa-ku, Tokyo, Japan

3. **Meeting Agenda:**

Matters to be reported:

1. The Business Report, Consolidated Financial Statements for the Company's 147th Fiscal Year (April 1, 2025 - March 31, 2026) and results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 147th Fiscal Year (April 1, 2025 - March 31, 2026)

Proposals to be resolved:

Proposal 1: Appropriation of Surplus

Proposal 2: Election of Four (4) Directors (excluding Directors who are Audit and Supervisory Committee Members)

Proposal 3: Election of One (1) Director who is an Audit and Supervisory Committee Member

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If any amendments are made to matters subject to the electronic provision measures, such amendments will be posted on the respective websites where the matters are posted.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

Matters concerning year-end dividend:

In consideration of the business results for the current fiscal year, future business development of the Company, and other factors, the Company proposes the payment of year-end dividend as follows:

1. Type of dividend property
   Cash
2. Allocation of dividend property to shareholders and the total amount thereof
   43 yen per share of common stock of the Company
   Total amount of dividends: 848,185,062 yen
3. Effective date of distribution of surplus
   June 26, 2026

Proposal 2: Election of Four (4) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all four (4) Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of four (4) Directors (excluding Directors who are Audit and Supervisory Committee Members).

The candidates for Director (excluding Directors who are Audit and Supervisory Committee Members) are as follows:

No.	Name (Date of birth)	Career summary, positions and responsibilities at the Company, and significant concurrent positions		Number of shares of the Company held
1	Morita Kenji (May 30, 1958) (Reelection) (Term of office: 18 years) (Attendance at Board of Directors meetings: 16/16 (100%))	April 1981 April 2005 January 2008 April 2008 June 2008 April 2010 April 2011 April 2012 April 2016 April 2024	Joined the Company General Manager, Accounting Dept., Administration Div. Deputy General Manager, Administration Div. and General Manager, Accounting Dept. General Manager, Administration Div., General Manager, Accounting Dept. and General Manager, Osaka Branch Director General Manager, Administration Div., General Manager, Accounting Dept. and General Manager, Internal Control Office General Manager, Administration Div., General Manager, Personnel and General Affairs Dept. and General Manager, Internal Control Office Managing Director, General Manager, Sales Div. and General Manager, Osaka Branch Representative Director and President Representative Director, President and Chief Executive Officer (to present)	97,800
	[Reason for nomination as a candidate for Director] Mr. Morita Kenji has extensive business experience and deep knowledge about the management of the group acquired mainly through his involvement in accounting, personnel management and labor affairs, sales, and overseas operations since joining the Company. In addition, since assuming the office of Representative Director and President in 2016, he has exercised strong leadership toward the realization of the newly established medium-term management plan. He has promoted improvement of the corporate value of the Group and reinforcement of corporate governance. In view of these achievements, we believe that he is qualified to serve as a Director.			

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th>Career summary, positions and responsibilities at the Company,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">2</td><td>Watanabe Takafumi

(February 25, 1971)
(Reelection)
(Term of office: 3 years)
(Attendance at Board of Directors meetings: 16/16 (100%))</td><td>April 1993 Joined the Company
April 2016 General Manager, Sporting Goods Sales Dept. (currently ACP Business Dept., Sales Dept.), Sales Div.
April 2020 General Manager, Advanced Composites Business Dept. (currently ACP Business Dept.)
April 2021 CEO, Fujikura Composite America, Inc.
May 2022 Chairman, Fujikura Composite America, Inc.
April 2023 Deputy Head responsible for Business Dept. of the Company
June 2023 Director
April 2024 Director and Executive Officer responsible for Business Dept. (to present)
April 2025 General Manager Processed Rubber Coated Fabric Business Dept. (to present)
[Significant concurrent positions]
Representative Director and President, CARAVAN Co., Ltd.</td><td>8,012</td></tr>
<tr><td colspan="3">[Reason for nomination as a candidate for Director]
Mr. Watanabe Takafumi has been involved in expansion of sporting goods business in Japan and abroad since joining the Company and has extensive experience and high-level achievements in engineering development and sales activities. He is currently the deputy head responsible for Business Dept., where he endeavors to expand business, improve profit, and strengthen relationships with major clients by taking advantage of the experiences he has accumulated thus far.
In view of these achievements, we believe that he is qualified to serve as a Director.</td></tr>
<tr><td rowspan="2">3</td><td>Higuchi Akiyasu

(December 6, 1973)
(Reelection)
(Term of office: 2 years)
(Attendance at Board of Directors meetings: 16/16 (100%))</td><td>April 1994 Joined the Company
April 2007 Director and President, FUJIKURA COMPOSITES HAIPHONG, INC.
April 2014 CTO, IER Fujikura, Inc.
April 2019 General Manager, Corporate Planning Office of the Company
April 2023 Executive Officer
June 2024 Director and Executive Officer (to present)
April 2025 Responsible for Administration Div. and Head of Administration Div.; General Manager, Information Security Promotion Office (to present)
June 2025 Head of Administration Div.; General Manager, Intellectual Property Department</td><td>15,973</td></tr>
<tr><td colspan="3">[Reason for nomination as a candidate for Director]
Mr. Higuchi Akiyasu has been involved in engineering development, overseas operations, and corporate planning since joining the Company and has extensive experience in engineering development and deep knowledge about the management. He is currently responsible for Administration divisions including Personnel and General Affairs, Accounting, and Information System, where he endeavors to improve the administration and management structure with a focus on the future of the Company group, including development of human resources. In view of these achievements, we believe that he is qualified to serve as a Director.</td></tr>
</table>

No.	Name (Date of birth)	Career summary, positions and responsibilities at the Company, and significant concurrent positions	Number of shares of the Company held
4	Nagahama Yoichi (January 1, 1950) (Reelection) (Outside Director) (Independent Officer) (Term of office: 6 years and 10 months) (Attendance at Board of Directors meetings: 15/16 (93%))	April 1973 Joined Fujikura Electric Wire Corporation (currently Fujikura Ltd.) July 1999 General Manager, Finance & Accounting Division June 2003 Member of the Board and Deputy General Manager, Corporate Planning Division April 2006 Senior Vice President & Member of the Board and General Manager, Corporate Strategy Planning Division April 2009 President & CEO & Representative Director April 2016 Chairman of the Board & Representative Director June 2018 Advisor June 2019 Outside Director, Fujikura Kasei Co., Ltd. (to present) August 2019 Outside Director of the Company (to present) April 2020 Honorary Advisor, Fujikura Ltd. [Significant concurrent position] Outside Director, Fujikura Kasei Co., Ltd.	1,000
	[Reason for nomination as a candidate for Outside Director and summary of expected roles] Mr. Nagahama Yoichi has extensive experience, achievements and broad insight as a corporate manager. We believe that he will contribute to enhancement of corporate value of the Company through expansion of the Company's business and reinforcement of corporate governance by providing advice on overall management from a practical viewpoint. We therefore believe that he is qualified to serve as a Director.		

(Notes)

1. Mr. Nagahama Yoichi, a candidate for Director, is a candidate for Outside Director.
2. There are no special interest relationships between the candidates for Director and the Company.
3. Mr. Nagahama Yoichi, a candidate for Director, satisfies the requirements for independent directors stipulated by Tokyo Stock Exchange, Inc. and Standards for Selecting Independent Directors/Audit and Supervisory Committee Members stipulated by the Company, and the Company has registered him as an independent director with the Exchange.
4. The Company has concluded a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act, and an outline of the contents of such insurance policy is set forth on "(4) Outline of the contents of the Directors and Officers (D&O) Liability Insurance Contract" under "3. Status of Company Officers" of the Business Report (in Japanese version). If each candidate is elected and assumes office as Director, each Director will be included as an insured member under such insurance policy. The insurance policy will be renewed with the same contents at the next renewal.

Proposal 3: Election of One (1) Director who is an Audit and Supervisory Committee Member

The term of office of Audit and Supervisory Committee Member Ms. Tsurumi Mariko will expire at the conclusion of this General Meeting of Shareholders.

Accordingly, the Company proposes the election of one (1) Director who is an Audit and Supervisory Committee Member.

This Proposal has gained approval from the Audit and Supervisory Committee.

The candidate for Director who is an Audit and Supervisory Committee Member is as follows:

Name (Date of birth)	Career summary, positions and responsibilities at the Company, and significant concurrent positions	Number of shares of the Company held
Tsurumi Mariko (Current legal surname: Kobayashi) (June 22, 1971) (Reelection) (Outside Director) (Independent Officer) (Term of office: 2 years) (Attendance at Board of Directors meetings: 16/16 (100%))	April 1995 Joined Shoko Chukin Bank (currently The Shoko Chukin Bank, Ltd.) December 2008 Joined ShinNihon Audit Corporation (currently Ernst & Young ShinNihon LLC) September 2011 Registered as a certified public accountant February 2022 Established Tsurumi Mariko C.P.A. Firm (to present) September 2022 Outside Corporate Auditor, CARSEVEN DIGIFIELD. CO., LTD. December 2022 Outside Corporate Auditor, uSonar Co., Ltd. March 2024 Outside Director (Audit and Supervisory Committee Member), uSonar Co., Ltd. June 2024 Outside Corporate Auditor, A&A Material Corporation (to present) June 2024 Outside Director (Audit and Supervisory Committee Member) of the Company (to present) October 2025 Partner, Tsumiki Audit Corporation (to present) [Significant concurrent positions] Certified public accountant, Tsurumi Mariko C.P.A. Firm Outside Corporate Auditor, A&A Material Corporation Partner, Tsumiki Audit Corporation	–
[Reason for nomination as a candidate for Outside Director who is an Audit and Supervisory Committee Member and summary of expected roles] As a qualified certified public accountant, Ms. Tsurumi Mariko has considerable knowledge and experience in corporate accounting she has accumulated for many years. We believe that she will provide valuable feedback mainly to further enhance corporate governance. We therefore believe that she is qualified to serve as an Outside Director who is an Audit and Supervisory Committee Member.		

(Notes)

1. Ms. Tsurumi Mariko is a candidate for Outside Director who is an Audit and Supervisory Committee Member.
2. There are no special interest relationships between Ms. Tsurumi Mariko and the Company.
3. Ms. Tsurumi Mariko satisfies the requirements for independent directors stipulated by Tokyo Stock Exchange, Inc. and the independence standards for independent directors/audit and supervisory committee members stipulated by the Company, and the Company has registered her as an independent director with the Exchange.
4. The Company has concluded a directors and officers liability insurance policy with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act, and an outline of the contents of such insurance policy is set forth on "(4) Outline of the contents of the Directors and Officers (D&O) Liability Insurance Contract" under "3. Status of Company Officers" of the Business Report (in Japanese version). If Ms. Tsurumi Mariko is elected and assumes office as Director who is an Audit and Supervisory Committee Member, she will be included as an insured member under such insurance policy. The insurance policy will be renewed with the same contents at the next renewal.

Summary of Standards for Selecting Outside Directors/Audit and Supervisory Committee Members and Independent Directors/Audit and Supervisory Committee Members

The summary of the standards for selecting outside directors/audit and supervisory committee members and independent directors/audit and supervisory committee members is as follows:

[Standards for Selecting Outside Directors/Audit and Supervisory Committee Members]

A qualified party as an outside director/audit and supervisory committee member shall satisfy all of the items below:

a) The party possesses broad insight and abundant experience in a professional field such as corporate management and accounting audit.
b) The party understands the business of the Company and provides opinions from an objective standpoint based on his or her experience in decision making and business execution.
c) The party is not a person disqualified for outside director/audit and supervisory committee member as specified in the Companies Act, such as a director or a corporate officer of the Company's parent company, etc.

[Standards for Selecting Independent Directors/Audit and Supervisory Committee Members]

A qualified party shall satisfy the requirements for independent directors/audit and supervisory committee members stipulated by Tokyo Stock Exchange, Inc. and the standards set forth by the Company in the following:

a) The party satisfies the standards for outside directors/audit and supervisory committee members set forth by the Company.
b) The party is not a major shareholder (or a director, corporate auditor, accounting advisor, corporate officer, and executive officer thereof) with 10% or more of total voting rights (including indirectly held voting rights).
c) The party is not an executive director, corporate officer, or executive officer of the Company's major trading partner (a company with transactions with the Company or its subsidiaries accounting for 2% or more of the Company's consolidated net sales).
d) The party is not a director, corporate auditor, accounting advisor, corporate officer or executive officer of the Company's major lender.
e) The party is not a certified public accountant, certified public tax accountant, attorney at law, consultant, or auditing company, tax accountant corporation, law firm (including its executives, partners, and employees) receiving substantial contributions (annual amounts in excess of 10 million yen) from the Company, in addition to remuneration as a director/audit and supervisory committee member.
f) The party is not a major shareholder of subsidiaries, affiliates, or parent companies falling under the standards set out in items (b), (c), (d) and (e) above, or a director, corporate auditor, accounting advisor, corporate officer, executive officer or relative (a spouse, relative within the second degree of kinship, or relative who shares livelihood) thereof.

(Reference)
The following table shows the skills possessed by Directors and the candidates for Director.

Director and Director candidate		Corporate management Expertise	Mfg./Tech R&D	Marketing Sales	Finance	IT	HR management	Legal	Global
Morita Kenji		●		○	●	○	○		○
Watanabe Takafumi		○	○	●					○
Higuchi Akiyasu		●	○		○		○		○
Nagahama Yoichi	Outside	●			○	○			○
Takahashi Hidetaka		●	○		○		○		○
Hosoi Kazuaki	Outside	○			●			○	
Tanaka Kyoko	Outside	○						●	
Tsurumi Mariko	Outside	○			●			○	

(Note) The ○ symbols indicate the skills possessed by Directors and the candidates for Director, while the ● symbols indicate the skills the Company expects Directors and the candidates for Director to demonstrate in particular.