



June 2, 2026

Company name: AISIN CORPORATION
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Notice Concerning Results of Tender Offer for Own Shares

AISIN CORPORATION (the “**Company**”) hereby announces that, at its board of directors meeting held on April 28, 2026, it passed a resolution, in relation to the purchase of its own shares pursuant to Article 156, paragraph 1 of the Companies Act of Japan (Act No. 86 of 2005, as amended), as applied pursuant to Article 165, paragraph 3 thereof, and the Company’s articles of incorporation, to conduct a tender offer for its own shares (the “**Tender Offer**”) within the maximum amount and time period approved at such board of directors meeting, commenced the Tender Offer on April 30, 2026, and completed the Tender Offer as of June 1, 2026, as described below.

1. Outline of Tender Offer

(1) Name and address of the tender offeror

AISIN CORPORATION
2-1 Asahi-machi, Kariya, Aichi

(2) Class of listed shares to be purchased

Common shares of the Company

(3) Tender offer period

(i) Tender offer period (the “**Tender Offer Period**”)

From April 30, 2026 (Thursday) to June 1, 2026 (Monday) (20 business days)

(ii) Public notice date of commencement of the Tender Offer

April 30, 2026 (Thursday)

(4) Tender offer price

1,986 yen per common share

(5) Method of settlement

(I) Name and address of head office of financial instruments business operator, bank, and other financial institutions in charge of settlement of tendering

Nomura Securities Co., Ltd. 13-1, Nihonbashi 1-chome, Chuo-ku, Tokyo

(II) Settlement commencement date

June 23, 2026 (Tuesday)

(III) Method of settlement

Promptly after expiration of the Tender Offer Period, a written notice of the tendering through the Tender Offer will be mailed to the addresses of the shareholders and other parties who have accepted the offer for the tendering of shares or applied for the sale of shares through the Tender Offer (the “**Tendering Shareholders**”) (or their standing proxies in the case of shareholders and other parties who reside outside Japan and do not hold active accounts with the tender offer agent (including corporate shareholders; the “**Foreign Shareholders**”)).

The purchase under the Tender Offer will be settled in cash. On or after the settlement commencement date, the Tendering Shareholders will receive the sale proceeds, less applicable withholding tax (see Note below), of the Tender Offer without delay by the method designated by the Tendering Shareholders, such as remittance (remittance fees may be charged).

(Note) Tax on shares purchased through the Tender Offer.

*For specific questions and other inquiries regarding taxation, please consult a tax accountant or other specialist and make your own decisions.

(i) The tax treatment for individual shareholders who tender their shares in the Tender Offer is as follows:

(a) If the Tendering Shareholders are residents of Japan or non-residents who have permanent establishments in Japan

If the amount of money to be received from tendering shares in the Tender Offer exceeds the amount of stated capital, etc. of the Company corresponding to the shares underlying the delivery (i.e., if the purchase price per share exceeds the amount of stated capital, etc. per share of the Company), that excess amount will be deemed to be a dividend and taxed as such. In addition, the remainder of the money to be received from tendering shares in the Tender Offer after deducting the amount deemed to be a dividend will be treated as income from the transfer of shares and other instruments. If there is no amount deemed to be a dividend (i.e., if the purchase price per share is less than or equal to the amount of stated capital, etc. per share of the Company), the full amount of the money to be received will be treated as income from the transfer.

With respect to the amount deemed to be a dividend, an amount equivalent to 20.315% will be withheld at source. (The tax rate of 20.315% comprises income tax and special income tax for reconstruction (the “**Special Income Tax for Reconstruction**”) pursuant to the Act on Special Measures for Securing Financial Resources Necessary to Implement Measures for Reconstruction following the Great East Japan Earthquake (Act No. 117 of 2011, as amended) of 15.315% and 5% inhabitants tax.) (Special collection of 5% inhabitants tax will not be made for non-residents having permanent establishments in Japan.) However, if individual shareholders correspond to large shareholders and other parties (“**Large Shareholders**”) specified in Article 4-6-2, paragraph 38 of the Order for Enforcement of the Act on Special Measures Concerning Taxation (Cabinet Order No. 43 of 1957, as amended), the amount equivalent to 20.42% (income tax and Special Income Tax for Reconstruction only) will be withheld at source. In addition, if the combined shareholding percentage of a Tendering Shareholder that will receive payment of an amount deemed to be a dividend and a corporation that constitutes a family company under the Corporation Tax Act when the Tendering Shareholder is the shareholder on which the judgment is based is 3% or more of the total number of issued shares and other instruments, then that amount deemed to be a dividend is subject to aggregate taxation.

As a general rule, the amount remaining after deducting the acquisition expenses for the shares from income from the transfer is subject to separate self-assessment taxation.

In addition, if shares and other instruments held in a tax-exempt account (“**Tax-Exempt Account**”) as defined in Article 37-14 (Non-Taxation of Transfer Income, etc. on Listed Shares with Small Amounts of Dividend Income Held in Tax-Exempt Accounts) of the Act on Special Measures Concerning Taxation (Act No. 26 of 1957, as amended) are tendered in the Tender Offer and the financial instruments business operator or the like with which the Tax-Exempt Account is opened is Nomura Securities Co., Ltd., transfer and other income arising from the Tender Offer will be exempt from tax, as a general rule. The above treatment may differ if the Tax-Exempt Account is opened at a financial instruments business operator or the like other than Nomura Securities Co., Ltd.

- (b) If the Tendering Shareholders are non-residents who do not have permanent establishments in Japan

An amount of 15.315% (income tax and Special Income Tax for Reconstruction only) will be withheld at source on the amount deemed to be a dividend. In the case of a Large Shareholder, an amount of 20.42% (income tax and Special Income Tax for Reconstruction only) will be withheld at source. As a general rule, income arising from the transfer will not be taxed.

- (ii) If the amount of money to be received by a corporate shareholder from tendering shares in the Tender Offer exceeds the amount of the Company’s stated capital, etc. corresponding to the shares on which the money to be received is based, that excess amount will be deemed to be a dividend. As a general rule, an amount of 15.315% (income tax and Special Income Tax for Reconstruction only) will be withheld at source on the portion deemed to be a dividend.

Any amount deemed to be a dividend to be paid by the Company to Tendering Shareholders (limited to corporations having their head offices or principal offices in Japan (domestic corporations)) who directly own more than one-third of the total number of issued shares and other instruments of the Company as of the record date for payment of the dividend or other similar payments will be exempt from income tax and Special Income Tax for Reconstruction and will not be withheld at source.

Foreign Shareholders who wish to receive an income tax reduction or exemption on the deemed dividend amount in accordance with applicable tax treaties are requested to submit a tax treaty notification form to the tender offer agent together with the tender offer acceptance form when tendering shares.

2. Results of Tender Offer

- (1) Number of shares purchased

Class of Shares	Planned Purchase Quantity	Expected Number of Excess Shares	Number of Tendered Shares	Number of Shares Purchased
Common shares	23,239,227 shares	—	23,244,227 shares	23,239,300 shares

- (2) Calculation in the case of purchase using the pro-rata allocation method

Given that the total number of shares tendered through the Tender Offer (the “**Tendered Shares**”) (23,244,227 shares) exceeded the planned purchase quantity (23,239,227 shares), the Company will not purchase all or part of the excess shares. It will acquire the shares and effect other settlement for the purchase of shares through the pro-rata allocation method provided in Article 27-13, Paragraph 5 of the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended) (the “**Act**”) as

applied mutatis mutandis pursuant to Article 27-22-2, Paragraph 2 of the Act and Article 21 of the Cabinet Office Order on Disclosure Required for Tender Offer for Listed Share Certificates by Issuers (Ministry of Finance Order No. 95, 1994 as amended) (if the number of the Tendered Shares of a Tendering Shareholder includes shares constituting less than one minimum trading unit (100 shares), the maximum number of shares to be purchased from such Tendering Shareholder, as calculated using the pro-rata allocation method, will be the number of the Tendered Shares of such Tendering Shareholder).

Since the total number of shares to be purchased from each Tendering Shareholder, calculated by rounding off the number of shares constituting less than one minimum trading unit arising from the calculation using the pro-rata allocation method, was less than the planned purchase quantity, the Company increased the number of shares to be purchased by one minimum trading unit (or to the number of the Tendered Shares of each Tendering Shareholder, when the purchase of an additional unit would cause an excess in the number of the Tendered Shares) for each Tendering Shareholder in descending order, beginning with the Tendering Shareholders having the largest number of rounded-down shares, until the total number of shares purchased became equal to or greater than the planned purchase quantity.

3. Locations Where Copies of the Tender Offer Report Are Available for Public Inspection

AISIN CORPORATION
(2-1 Asahi-machi, Kariya, Aichi)

Tokyo Stock Exchange, Inc.
(2-1 Nihonbashi Kabuto-cho, Chuo-ku, Tokyo)

Nagoya Stock Exchange, Inc.
(3-8-20 Sakae, Naka-ku, Nagoya)

(Reference) Details of the Resolution at the Board of Directors Meeting Held on April 28, 2026 Regarding the Share Repurchase

(1) Class of shares to be repurchased	Common stock of the Company
(2) Total number of shares to be repurchased	65,000,000 shares (maximum) (9.0% of the total number of issued shares (excluding treasury shares))
(3) Aggregate amount of repurchase cost	¥100,000,000,000 (maximum)
(4) Period of repurchase	April 30, 2026 to March 31, 2027

End