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Securities Code 7458
June 9, 2026
(Start date of measures for electronic provision: June 4, 2026)

To Our Shareholders:

Tadahiro Hoshi
President
DAIICHIKOSHO CO., LTD.
3-9-6 Mita, Minato-ku, Tokyo

Notice of Convocation of the 51st Ordinary General Meeting of Shareholders

1. **Date and Time:** Friday, June 26, 2026 at 10:00 a.m. (Reception starts at 9:00 a.m.)

2. **Venue:** "Pegasus," 1st floor, Hilton Tokyo Odaiba
1-9-1 Daiba, Minato-ku, Tokyo

3. **Purpose of the Meeting:**

Proposals to be resolved:

Proposal No. 1: Appropriation of Surplus

Proposal No. 2: Election of Two (2) Corporate Auditors

Proposal No. 3: Election of One (1) Substitute Corporate Auditor

Reference Documents for the General Meeting of Shareholders

Proposal No. 1: Appropriation of Surplus

The Company positions the medium- to long-term enhancement of corporate value and the return of profit to shareholders as one of the important management issues for the Company.

Regarding the year-end dividend for the current fiscal year, the Company proposes to pay a total of 39 yen per share, which consists of an ordinary dividend of 29 yen and a commemorative dividend of 10 yen to mark the Company's 55th founding anniversary, in appreciation of your continued support.

(1) Type of dividend property

Cash

(2) Allotment of dividend property to shareholders and the aggregate amount

¥39 per common share of the Company (Annual dividend of ¥67 when including the interim dividend)

Aggregate amount of dividends will be ¥4,031,698,827.

(3) Effective date of dividends of surplus

June 29, 2026

Proposal No. 2: Election of Two (2) Corporate Auditors

At the conclusion of this Ordinary General Meetings of Shareholders, the terms of office of Corporate Auditors Fumiaki Koizumi and Yuichiro Takase will expire. Therefore, the Company proposes to elect two (2) Corporate Auditors.

The consent of the Board of Corporate Auditors has been obtained for this proposal.

The candidates for Corporate Auditors are as follows:

No.	Name (Date of birth)	Career summary, positions, and significant concurrent positions	Number of shares of the Company held
1	[New election] **Yuji Otani** (November 15, 1968) [Attendance at the Board of Directors meetings] - [Attendance at the Board of Corporate Auditors meetings] -	Apr. 1993 Joined the Company June 2011 Deputy General Manager of Internal Control Promotion Office of the Company Apr. 2019 General Manager of Internal Control Promotion Office of the Company (current position)	4,000
	[Reason for nomination as candidate for Corporate Auditor] Mr. Yuji Otani has extensive knowledge and experience from his service as the head of Internal Control Promotion Office and possesses knowledge in areas such as risk management and compliance within the Group. The Company judges he would appropriately carry out his duties as a Corporate Auditor.		

No.	Name (Date of birth)	Career summary, positions, and significant concurrent positions		Number of shares of the Company held
2	[New election] [Outside] [Independent[**Tomoyuki Takatsu** (February 27, 1974) [Attendance at the Board of Directors meetings] - [Attendance at the Board of Corporate Auditors meetings] -	Apr. 1996	Joined Asahi & Co. (currently KPMG AZSA LLC)	0
		June 2011	Partner of KPMG AZSA LLC	
		June 2023	Retired from KPMG AZSA LLC	
		July 2023	Joined Shinsoh Audit Corporation	
		July 2024	Partner of Shinsoh Audit Corporation	
		Apr. 2026	Representative Partner of Shinsoh Audit Corporation (current position)	
	[Reason for nomination as candidate for Outside Corporate Auditor] Mr. Tomoyuki Takatsu has extensive experience from his long-standing as a certified public accountant and possesses advanced expertise and insight related to finance and accounting. The Company judges he would appropriately carry out his duties as an Outside Corporate Auditor.			

Notes:
1. There is no special interest between any of the candidates and the Company.
2. The Company has concluded a directors and officers liability insurance (D&O Insurance) contract, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, with Directors, Corporate Auditors and Corporate Officers as the insured. This insurance contract covers damages, litigation expenses and other such outlays that may result from the insured Directors, Corporate Auditors and Corporate Officers being liable for the performance of their duties or being subject to a claim for the pursuit of such liability. Provided, however, that there are certain exemptions; for example, damage caused as a result of any conduct committed while knowing that the conduct is in violation of laws and regulations shall not be covered. The Company bears all insurance premiums. If the candidates are elected, each of them will be included in the insured of this insurance contract, which is to be renewed during their terms of office.
3. Mr. Tomoyuki Takatsu is a candidate for new appointment as Outside Corporate Auditor. He meets the conditions for independent officers under the provisions laid out by the Tokyo Stock Exchange. If his election is approved, the Company plans to submit notification to the Tokyo Stock Exchange of his appointment as independent officer.
4. In the event that the election of Mr. Tomoyuki Takatsu is approved, pursuant to the provisions of Article 427, paragraph 1 of the Companies Act, the Company plans to enter into agreements to limit their liability for damages under Article 423, paragraph 1 of the same Act. Furthermore, the maximum amount of liability pursuant to the aforesaid agreements is the amount stipulated by laws and regulations.

Proposal No. 3: Election of One (1) Substitute Corporate Auditor

To prepare for the event that the number of Corporate Auditors falls below the number required by laws and regulations, the Company proposes to elect one (1) Substitute Outside Corporate Auditor in advance.

The consent of the Board of Corporate Auditors has been obtained for this proposal.

The candidate for Substitute Corporate Auditor is as follows:

Name (Date of birth)	Career summary, positions, and significant concurrent positions		Number of shares of the Company held
[Outside] [Independent] **Yuichiro Takase** (February 27, 1971) [Attendance at the Board of Directors meetings] 3 out of 3 meetings (100%) [Attendance at the Board of Corporate Auditors meetings] 3 out of 3 meetings (100%)	Nov. 1995	Joined Asahi & Co. (currently KPMG AZSA LLC)	0
	June 2004	Seconded to Nomura Securities, Co., Ltd.	
	July 2006	Returned to KPMG AZSA LLC	
	June 2008	Partner of KPMG AZSA LLC	
	July 2018	Head of Finance Accounting Adversary Services Department of KPMG AZSA LLC	
	July 2023	Retired from KPMG AZSA LLC	
	Aug. 2023	Representative of Yuichiro Takase Certified Public Accountant Office (current position)	
	Apr. 2024	Representative Director of Financial Value & Advisors Co., Ltd. (current position)	
	June 2024	Substitute Corporate Auditor of the Company	
	Jan. 2025	Part-time Outside Auditor of AvePoint Japan K.K. (current position)	
	Feb. 2025	Part-time Auditor of Spice Factory Inc. (current position)	
	May 2025	Partner and General Partner of Crafts Audit Corporation (current position)	
	Jan. 2026	Corporate Auditor of the Company (current position)	
[Reason for nomination as candidate for Substitute Corporate Auditor] Mr. Yuichiro Takase has extensive experience from his service as a certified public accountant and possesses advanced expertise and insight related to finance and accounting, and the Company has therefore nominated him as a candidate for Substitute Outside Corporate Auditor.			

Notes:
1. There is no special interest between Yuichiro Takase and the Company.
2. Yuichiro Takase is a candidate for Substitute Outside Corporate Auditor.
3. Yuichiro Takase is currently serving as Outside Corporate Auditor of the Company, and at the conclusion of this General Meeting of Shareholders, his tenure as Corporate Auditor will have been five (5) months.
4. If Yuichiro Takase takes office of Outside Corporate Auditor, pursuant to the provisions of Article 427, paragraph 1 of the Companies Act, the Company plans to enter into agreements with him to limit his liability for damages under Article 423, paragraph 1 of the same Act. Furthermore, the maximum amount of liability pursuant to the aforesaid agreements is the amount stipulated by laws and regulations.
5. If Yuichiro Takase takes office of Outside Corporate Auditor, the Company plans to submit notification to the Tokyo Stock Exchange of his appointment as independent officer.
6. The Company has concluded a directors and officers liability insurance (D&O Insurance)

contract, as stipulated in Article 430-3, Paragraph 1 of the Companies Act, with Directors, Corporate Auditors and Corporate Officers as the insured. This insurance contract covers damages, litigation expenses and other such outlays that may result from the insured Directors, Corporate Auditors and Corporate Officers being liable for the performance of their duties or being subject to a claim for the pursuit of such liability. Provided, however, that there are certain exemptions; for example, damage caused as a result of any conduct committed while knowing that the conduct is in violation of laws and regulations shall not be covered. If Yuichiro Takase takes office of Outside Corporate Auditor, he will be the insured of this insurance contract. The Company bears all insurance premiums.

(Reference)

Policies and Procedures on the Appointment/Dismissal of Representative Director as well as on the Nomination of Candidates for Directors and Corporate Auditors

The Company has clarified the roles expected of Representative Director and Directors in the form of seven key roles expected of Directors (innovative spirit, flexibility for change, ability to understand the essence, ability to envision, breaking free of the past, utilization of diversity, risk management) in the "Standards for Evaluating Directors' Performance."

In the appointment of Representative Director, abilities to envisage strategies based on the Group's corporate philosophy and strong capabilities to execute business are required as vital preconditions, apart from the aforementioned roles expected of Directors.

In the nomination of candidates for Directors, appropriate persons are selected in overall consideration of individual character and insights necessary for executing management/ supervisory functions, based on the aforementioned seven key roles expected of Directors.

In the nomination of candidates for Corporate Auditors, appropriate persons are selected based on their insight into corporate risks, abilities to honestly articulate opinions to the corporate manager, and capabilities to contribute to the enhancement of the soundness and transparency of management.

In the appointment of Representative Director as well as the nomination of candidates for Directors and Corporate Auditors, the Personnel Affairs Advisory Committee chaired by an Outside Director shall conduct prior deliberation and submit its opinion to the Board of Directors. The Board shall carefully review such opinions and make decisions.

Dismissal of Representative Director shall be decided by the Board of Directors whenever deviation from the standards that warranted the appointment is recognized. However, as a fail-safe system in the event of the Board of Directors falling into a state of dysfunction for whatever reason, the Personnel Affairs Advisory Committee chaired by an Outside Director shall provide the Board of Directors with advice or recommendations for dismissal.

Criteria for Assessing the Independence of Independent Officers of the Company

The Company sets forth the "Criteria for Assessing the Independence of Independent Officer of the Company," and designates individuals to whom none of the following criteria apply as Independent Officers.

(1) An executive of the Company or an affiliate of the Company or a person who has served as an executive of the Company or an affiliate of the Company in the past ten (10) years.

(2) A person who has the Group as its major business partner or its executive.

(3) A person who is the major business partner of the Daiichikosho Group or its executive.

(4) A person who is a major shareholder of the Company (directly or indirectly holding 10% or more of the voting rights) or its executive.

(5) A person in whom 10% or more of the voting rights is held directly or indirectly by the Company or its executive.

(6) A person affiliated with an audit firm, which serves as the Accounting Auditor of the Group.

(7) An attorney, a certified public accountant, a tax accounting or a consultant, and the like, who receives considerable monetary compensation or other properties from the Group other than executive compensation.

(8) A director or other executive of legal entities or organization, including legal firms, audit firms, tax accountant firms or consulting firms, and the like, which receives considerable monetary compensation or other properties from the Group.

(9) A person, who receives considerable amounts of donations or subsidies from the Group, or a director or other executive of legal entities or organizations including legal firms, audit firms, tax accountant firms or consulting firms, and the like, which receives considerable amounts of donations or subsidies from the Group.

(10) An Executive Director, an Executive Officer, a Corporate Officer or an employee, including a Manager of a company, at which an Executive Director or a Standing Corporate Auditor of the Group concurrently serves as Outside Director or Outside Corporate Auditor.

(11) Any person to whom items (2) through (10) applied in the past three (3) years; and

(12) In cases where a person to whom items (1) through (11) above applies is in an important position, the spouse or a relative within the second degree of kinship of such person.