June 25, 2026

To whom it may concern:

Company name:	AZ-COM MARUWA Holdings Inc.
Name of representative:	Masaru Wasami, President (Stock code: 9090; TSE Prime Market)
Inquiries:	Tsutomu Fujita, Director and Executive Operating Officer, General Manager of Corporate Strategy Group (Telephone: +81-3-3261-1000)

Notice Concerning Organizational Restructuring (Absorption-type Merger) between Consolidated Subsidiaries and Change of Trade Name

The Company hereby informs you that, at the Board of Directors meeting held today, it resolved to implement an organizational restructuring (absorption-type merger) involving Japan Quick Service Co., Ltd. and Lufi Co., Ltd., which are wholly owned subsidiaries of the Company, as detailed below.

In conjunction with this, Japan Quick Service Co., Ltd., the surviving company in the absorption-type merger, will change its trade name to LinksMile Japan Inc., effective October 1, 2026, subject to approval at the Extraordinary General Meeting of Shareholders in September. This reflects the Company's intention to revamp its corporate image and establish itself as an industry platform provider and the No. 1 company in Japan's last-mile domain.

Since this merger is between consolidated subsidiaries, certain disclosure items and details have been omitted.

1. Purpose of the Merger

The purpose is to improve competitiveness and realize scale expansion in major domains by shifting from the organic growth of individual companies to the consolidation of functions as the Group's "Light cargo transportation business specialist," and by restructuring and strengthening its last-mile function.

2. Summary of the Merger

(1) Schedule of the Merger

Date of resolution at the Board of Directors meeting for the merger (Japan Quick Service Co., Ltd.): June 19, 2026

Date of resolution at the General Meeting of Shareholders for the merger (Lufi Co., Ltd.): June 25, 2026

Date of conclusion of the Merger Agreement (each company): June 25, 2026

Scheduled date of the merger (effective date): October 1, 2026

* Since this merger falls under a simplified merger pursuant to the provisions of Article 796, Paragraph 2 of the Companies Act for Japan Quick Service Co., Ltd., a General Meeting of Shareholders to approve the merger agreement will not be held.

(2) Method of the Merger

The merger is an absorption-type merger in which Japan Quick Service Co., Ltd. will be the surviving company and Lufi Co., Ltd. will be the disappearing company, and Lufi Co., Ltd. will be dissolved.

(3) Details of Allotments Related to the Merger

There will be no allotment of shares, cash, or other assets due to this merger.

(4) Treatment of Stock Acquisition Rights and Bonds with Stock Acquisition Rights in Connection with the Merger

Not applicable.

3. Overview of the Parties to the Merger (As of March 31, 2026)

	Surviving company in the absorption-type merger	Disappearing company in the absorption-type merger
(1) Trade name	Japan Quick Service Co., Ltd.	Lufi Co., Ltd.
(2) Location	3-5-20 Minamisenju, Arakawa-ku, Tokyo	1-4-10 Kyobashi, Chuo-ku, Tokyo
(3) Position and name of representative	Tsugio Wasami, Representative Director and President	Yasuaki Watanabe, Representative Director and President
(4) Business description	Light cargo transportation business, freight forwarding business, and warehousing business	Freight forwarding business and warehousing business
(5) Share capital	10 million yen	5 million yen
(6) Date of establishment	February 5, 1988	July 1, 2008
(7) Total number of shares issued	120 shares	400 shares
(8) Fiscal year-end	March 31	March 31
(9) Major shareholders and shareholding ratios	AZ-COM MARUWA Holdings Inc. (100%)	AZ-COM MARUWA Holdings Inc. (100%)
(10) Financial positions and operating results for the immediately preceding fiscal year		
Fiscal year	Fiscal year ended March 31, 2026	Fiscal year ended March 31, 2026
Net assets	769 million yen	661 million yen
Total assets	1,267 million yen	1,234 million yen
Net assets per share	6,412,343 yen	1,654,886 yen
Net sales	4,720 million yen	3,336 million yen
Operating profit	99 million yen	62 million yen
Ordinary profit	104 million yen	64 million yen
Net profit	67 million yen	41 million yen
Earnings per share	561,344 yen	104,527 yen

4. Status after the Merger

(1) Trade name	LinksMile Japan Inc. (scheduled) English notation: LinksMile Japan Inc.
(2) Location	To be determined
(3) Position and name of representative	To be determined
(4) Business description	Light cargo transportation business, freight forwarding business, and warehousing business
(5) Share capital	10 million yen
(6) Fiscal year-end	March 31

* The trade name, location, and position and name of the representative are scheduled to be changed on October 1, 2026, subject to approval at the Extraordinary General Meeting of Shareholders of the surviving company in the absorption-type merger in September.

5. Future Outlook

Since this merger is between consolidated subsidiaries, its impact on the Group’s consolidated financial results is expected to be minimal.