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June 26, 2026

For Immediate Release

Company name: Kitazato Corporation
Representative: Futoshi Inoue President, CEO
(Code number: 368A, Prime Market of Tokyo Stock Exchange)
Contact: Masanobu Suzuki
Director, General Manager of Corporate Planning Department
(Tel. +81-545-65-7122)

Matters Concerning Controlling Shareholder, Etc.

Kitazato Corporation (the "Company") hereby announces that, with regard to KITAZATO & CO., LTD., which is a parent company of the Company, the matters concerning controlling shareholders, etc. are as described below.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company), other affiliated company or parent company of other affiliated company

(As of March 31, 2026)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
KITAZATO & CO., LTD.	Parent company	55.75	0.00	55.75	—

2. Positioning of the Company in the corporate group centering on the parent company, etc. and other relationships between the Company and the parent company, etc.

   KITAZATO & CO., LTD. is the parent company of the Company and holds 55.75% of the Company's voting rights.

   Although Futoshi Inoue, President, CEO of the Company, concurrently serves as Representative Director of the parent company, the parent company's business consists of managing real estate and securities assets. Accordingly, the Company believes that an appropriate level of independence is maintained in the conduct of its business activities.

3. Matters concerning transactions with controlling shareholder, etc.

   There are no matters to be reported.

4. Status of implementation of measures to protect minority shareholders in transactions, etc. with controlling shareholders

   The Company currently has no transactions with its parent company and does not anticipate entering into any new transactions in the future. Nevertheless, in order to oversee potential conflicts of interest involving minority shareholders and to protect their interests, the Company has established a voluntary Special Committee as an advisory body to the Board of Directors.

   In addition, the Company has appointed independent outside directors who are independent from the controlling shareholder to comprise at least one-third of the Board of Directors, thereby enhancing the Board's oversight function and protecting the interests of minority shareholders.