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June 29, 2026

Consolidated Financial Results for the Nine Months Ended May 31, 2026 (Under Japanese GAAP)

Company name: NAGAILEBEN Co.,Ltd.
Listing: Tokyo Stock Exchange
Securities code: 7447
URL: https://www.nagaileben.co.jp/ (in Japanese)
Representative: Ichiro Sawanobori, Representative Director and President
Inquiries: Hiroyuki Yamamura, Director and General manager of Administration
Telephone: +81-3-5289-8200
Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended May 31, 2026 (from September 1, 2025 to May 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
May 31, 2026	13,267	(0.7)	2,813	(3.5)	2,958	(1.2)	2,046	(1.0)
May 31, 2025	13,366	5.7	2,915	(6.9)	2,995	(5.9)	2,066	(5.9)

Note: Comprehensive income
For the nine months ended May 31, 2026: ¥2,120 million [2.6%]
For the nine months ended May 31, 2025: ¥2,066 million [(7.0)%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
May 31, 2026	67.86	–
May 31, 2025	66.53	–

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
May 31, 2026	42,725	39,424	92.3
August 31, 2025	44,692	41,318	92.5

Reference: Equity
As of May 31, 2026: ¥39,424 million
As of August 31, 2025: ¥41,318 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended August 31, 2025	–	0.00	–	100.00	100.00
Fiscal year ending August 31, 2026	–	0.00	–		
Fiscal year ending August 31, 2026 (Forecast)				70.00	70.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

Breakdown of fiscal year-end dividends for the fiscal year ended August 31, 2025

Ordinary dividend: ¥60.00

Commemorative dividend: ¥40.00

3. Consolidated earnings forecasts for the fiscal year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending August 31, 2026	18,000	6.0	4,025	12.3	4,200	13.3	2,900	12.7	96.54

Note: Revisions to the earnings forecasts most recently announced: None

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	30,736,000 shares
As of August 31, 2025	35,736,000 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2026	766,526 shares
As of August 31, 2025	5,256,225 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended May 31, 2026	30,155,339 shares
Nine months ended May 31, 2025	31,061,876 shares

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Caution regarding forward-looking statements and others)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual financial results may differ significantly from the forecasts for various factors.

Quarterly Consolidated Financial Statements

(1) Quarterly consolidated balance sheet

(Thousands of yen)

	As of August 31, 2025	As of May 31, 2026
Assets		
Current assets		
Cash and deposits	24,246,113	21,931,145
Notes and accounts receivable - trade	2,278,147	2,191,221
Electronically recorded monetary claims - operating	2,404,854	2,138,596
Inventories	7,050,930	7,541,044
Other	220,532	244,319
Allowance for doubtful accounts	(469)	(433)
Total current assets	36,200,109	34,045,894
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,403,218	2,305,079
Machinery, equipment and vehicles, net	211,119	291,297
Land	4,440,815	4,440,815
Construction in progress	61,664	–
Other, net	138,660	165,457
Total property, plant and equipment	7,255,478	7,202,650
Intangible assets	167,271	236,636
Investments and other assets		
Investment securities	212,465	318,518
Retirement benefit asset	126,205	142,930
Other	732,451	780,886
Allowance for doubtful accounts	(1,800)	(1,800)
Total investments and other assets	1,069,322	1,240,534
Total non-current assets	8,492,072	8,679,822
Total assets	44,692,182	42,725,716
Liabilities		
Current liabilities		
Accounts payable - trade	766,740	962,314
Income taxes payable	638,762	529,328
Provision for bonuses	87,065	181,704
Other	1,014,534	763,160
Total current liabilities	2,507,103	2,436,507
Non-current liabilities		
Provision for retirement benefits for directors (and other officers)	45,800	48,800
Retirement benefit liability	444,922	446,258
Other	375,937	370,048
Total non-current liabilities	866,659	865,106
Total liabilities	3,373,763	3,301,614

(Thousands of yen)

	As of August 31, 2025	As of May 31, 2026
Net assets		
Shareholders’ equity		
Share capital	1,925,273	1,925,273
Capital surplus	1,949,071	1,922,827
Retained earnings	45,403,317	36,674,197
Treasury shares	(8,108,329)	(1,321,488)
Total shareholders’ equity	41,169,333	39,200,810
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	88,295	162,614
Deferred gains or losses on hedges	1,633	3,171
Remeasurements of defined benefit plans	59,157	57,506
Total accumulated other comprehensive income	149,085	223,291
Total net assets	41,318,419	39,424,102
Total liabilities and net assets	44,692,182	42,725,716

(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income

Quarterly consolidated statement of income

(Thousands of yen)

	Nine months ended May 31, 2025	Nine months ended May 31, 2026
Net sales	13,366,260	13,267,878
Cost of sales	8,073,724	7,957,429
Gross profit	5,292,535	5,310,448
Selling, general and administrative expenses	2,376,697	2,496,782
Operating profit	2,915,838	2,813,666
Non-operating income		
Interest income	28,540	88,776
Dividend income	4,536	4,723
Rental income	65,984	66,856
Foreign exchange gains	7,414	5,755
Miscellaneous income	15,138	18,345
Total non-operating income	121,613	184,457
Non-operating expenses		
Rental expenses on non-current assets	37,803	37,487
Miscellaneous losses	4,513	2,160
Total non-operating expenses	42,316	39,648
Ordinary profit	2,995,134	2,958,475
Extraordinary income		
Gain on sale of investment securities	–	10,436
Total extraordinary income	–	10,436
Extraordinary losses		
Loss on sale and retirement of non-current assets	30	156
Total extraordinary losses	30	156
Profit before income taxes	2,995,104	2,968,756
Income taxes - current	1,022,481	1,000,924
Income taxes - deferred	(93,863)	(78,463)
Total income taxes	928,618	922,460
Profit	2,066,486	2,046,295
Profit attributable to owners of parent	2,066,486	2,046,295

Quarterly consolidated statement of comprehensive income

(Thousands of yen)

	Nine months ended May 31, 2025	Nine months ended May 31, 2026
Profit	2,066,486	2,046,295
Other comprehensive income		
Valuation difference on available-for-sale securities	2,862	74,319
Deferred gains or losses on hedges	(4,869)	1,538
Remeasurements of defined benefit plans, net of tax	1,691	(1,651)
Total other comprehensive income	(315)	74,205
Comprehensive income	2,066,170	2,120,501
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,066,170	2,120,501