Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for any direct or indirect damages arising therefrom.

June 29, 2026

Company name: KYB Corporation
Representative: Masahiro Kawase
Representative Director,
President Chief Executive Officer (CEO)
(Code number: 7242
Tokyo Stock Exchange, Prime Market)
Inquiries: Norimichi Fukuda
General Manager,
Public Relations & Investor Relations Dept.
(Tel: +81-3-3435-3580)

Notice Regarding Completion of Cancellation of Treasury Shares

KYB Corporation (the "Company") announces that it has completed the cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act effective June 29, 2026, as resolved at its Board of Directors' meeting held on April 8, 2026. Details are as follows.

1. Cancellation of treasury shares of common shares of the Company
   (1) Class of shares canceled: Common shares of the Company
   (2) Total number of shares canceled: 9,869,864 shares
   (Ratio to total number of outstanding common shares (including treasury shares) before cancellation: 19.56%)
   (3) Cancellation date: June 29, 2026

2. Cancellation of treasury shares of class A preferred shares
   (1) Class of shares canceled: Class A preferred shares
   (2) Total number of shares canceled: 125 shares
   (Ratio to total number of outstanding class A preferred shares before cancellation: 100.00%)
   (3) Cancellation date: June 29, 2026

(Reference) Holding status as of June 29, 2026

Common shares of the Company

Total number of outstanding shares after the cancellation: 40,598,798 shares (including treasury shares)

Class A preferred shares

Total number of outstanding shares after the cancellation: 0 shares